3-Unante la

S Property

ಕ್ಷಣದಲ್ಲಿ ಚಿತ್ರ

14.1

. ಆಟಕ ಚಿತ್

man on the first

7.74

二世 五五年 3

The second second second

المنتانية المستادات

... razb

40 1 114 0

No.31,052 • FINANCIAL TIMES 1998

Friday January 19 1990

D 8523A

East Europe

troops out this year

The Government of Hungary and Mr Lech Walesa, the Pol-ish Solidarity leader, both ech-oed Czechoslovakia's earlier call for complete withdrawal of Soviet forces from their countries by the end of this year or early 1991. Page 18

KGB folis \$8m deal The KGB thwarted an illegal scheme to ship a dozen new, fully-equipped Soviet T-72 tanks to an unnamed western country in a deal that stood to net the weapons' makers \$3m profit, Izvestia reported.

Rebuff for Quayle The White House has been forced to scale back Vice President Dan Quayle's proposed fence-mending visit to Latin America after the US invasion of Panama because Latin leaders indicated he would not be

welcome. Page 3 Nagasaki shooting The mayor of Nagasaki, who outraged many Japanese by blaming the late Emperor Hirohito for Japan's involve-ment in the Second World War, was shot and wounded by a

right-wing gunman. Page 4 Swedish threat Talks start today between Swedish employers, union lead-ers and the Government on a national wage agreement amid a threat of unofficial

strikes, Page 2 Ukrainian converts Some 700 congregations and 350 priests of the Russian Orthodox Church have asked to join the outlawed Ukrainian Catholic Church since it was given de facto recognition by Soviet authorities.

Cambodian revolt Cambodia's communist rulers

are expected to go the East European route this week and formally ditch socialism as their main goal, And Their main goal

China frees 573 China said it had freed 573 peo-ple arrested for taking part in pro-democracy unrest crushed by the army last June.

Zhivkov charged Disgraced former Bulgarian leader Todor Zhivkov has been put under house arrest and charged with inciting ethnic

and misuse of state property. Talks break down, Page 2 Polish strike crisis Polish Prime Minister Tadeusz Mazowiecki faced the worst strikes since the Solidarity led government took power but said he would press ahead with

German unity call

The Bonn government called for an explicit commitment to German unification from both German states as soon as free elections had been held in East Germany.

Strasbourg's view The European Parliament gave its moral support to UK ambulance staff in a gesture that infuriated British Conservative

MEPs. Page 8 Latvian accused A Latvian exile: Boleslavs Maikovskis, 86, went on trial in Münster, West Germany for

his alleged role in the deaths of 171 people in wartime Lat-Satirist murdered A popular radio satirist in .

Haiti, Jean-Andre Destin, 33, died after being shot twice by an unidentified gunman in Port-au-Prince.

Snow go for skiers From the Pyrenees to the Tyrol, snow-starved siders are being urged to take up hanggliding or hiking as holiday operators bid to salvage busi-ness from Europe's third mild winter in a row.

Sankyo to wants Soviet take control of German drugs group

Sankyo, Japan's second largest pharmaceuticals company, announced plans to buy a controlling stake in Luitpold-Werk, West German drugs maker, for DM220m (3129m), in one of the largest Japanese corporate acquisitions in Europe. Page 19

PER ARWIDSSON, Swedish property developer, has revealed that he has become one of the largest shareholders of Porsche, West German sports car company, after qui-etly buying shares on the open market over the past year. Page 19

STANDARD Chartered, London-based international bank, warned that mounting prob-lems in the banking market would depress its 1989 profits.

AEROFLOT, Soviet national airline, has announced that it hopes to sign a leasing agreement for the purchase of five A-310 Airbus aircraft next

JOINT VENTURES registered in the European countries of Comecon and Yugoslavia soared to 3,345 by the end of 1989 from 165 at the beginning of 1988, Page 6

DIGITAL RQUIPMENT, second largest US computer company, showed a sharp fall in its share price on news of lower-than-exected second-quarter results. Page 19

PHILLIPS PETROLEUM, US oil and chemical group, will take a \$280m charge on off-shore California investments, resulting in a "substantial" loss for the fourth quarter. Page 22

ALCOA, world's largest aluminium producer whose per-formance is widely considered to reflect the state of the US industrial economy, stunned wall Street with a disappoint-ing fourth-quarter earnings strootheathant, Page 33

CHINA International Trust and Investment Corporation, state-owned diversified indus-trial group, moved to take an active investment role on the Hong Kong Stock Exchange, by agreeing to acquire control of the small quoted company, Tylfull, Page 28

AMKRICAN Airlines, Dallasbased carrier, is to increase its transatlantic capacity by 22 per cent, intensitying competition on the lucrative routes at a time when US and European airlines are reporting fall-ing profits. Page 22

PFIZER, third largest US drugs company, said the persistent strength of the dollar had led to a 6 per cent decline in net profits, despite a 9 per cent advance in worldwide sales.

COMMODITY Futures Trading Commission has said it will allow US institutions to use futures contracts on UK stock indices as part of a no-action clause agreed by the US futures and securities regulators. Page 24

PRIMERICA, US financial services conglomerate run by Sandy Weill, announced a \$299m net profit on \$5.7bn of 1989 total revenues. Page 22

ANGLO AMERICAN, largest South African mining group, will continue to increase gold production as a means of over-coming the effects of flat prices and rising costs. Page 22 BANKAMERICA, third largest

US bank group, reported sharply improved results in the fourth quarter, continuing a strong recovery from the a major management shake-up in 1988. Page 22

CHRISTIANIA BANK, top Norwegian bank, has signed a preliminary agreement in principle to acquire Summoersbanken, troubled bank. Page 22

Gorbachev attacks critics as 'rabble,' defends emergency

Mr Boris Yettsin, former

chief of Moscow's Commu-

nist Party, has made a blunt attack on Soviet Pres-

ident Mikhall Gorbachev

(below), claiming that his perestrolka reform pro-gramme has failed.

gramme has failed.

"Five years should be enough for a president to prove his worth. He hasn't tuiffiled his pledges to the people," Mr Yeltsin says in an interview published in today's Financial Times.

Mr Yeltsin, elected last year as a member for Moscow to the national Congress of People's Deputies, calls for new forms of co-operation among the

of co-operation among the country's republics and says the constitutional pri-

macy of the Communist

Party must be repealed. He says there is "great danger" of violence unless further radical reform is

PRESIDENT Mikhail Gorbachev, the Soviet leader, yesterday denounced critics of his political and economic reforms as a "rabble" and defended the imposition of a state of emergency in the republic of Azerbaijan as a fight against extremism and criminals.

His offensive on the economic front came amid desper-ate attempts by the security forces to reimpose control on militant Azerbaijani and Arme-nian nationalists, fighting an open war in the mountains of

the Transcaucasus.
The Red Army was yesterday forced to call up its reservists to bolster the troops on the ground. Soldiers already sent to the area were still held up at airports and in their bases by nationalist roadblocks and

demonstrations. However, Mr Gorbachev was adamant that the use of force was an essential part of a coun-try-wide effort to stop the pro-cess of nationalist separatism. from the northern Baltic republics to Moldavia in the west and the southern Trans-

And he rounded on doubters and critics of his economic policies, insisting that improvements were on the way and a massive switch from heavy industry to consumer goods

was already taking effect.

In Sovietskaya Rossia, the official newspaper of the Communist Party in the Russian federation, Mr Valentin Romanov, rector of a teachers' institute in the Urala steel city of Magnitogorsk, defended the old "command-administrative system" which Mr Gorbacher is tem" which Mr Gorbachev is

Mr Romanov accused reformist economists of failing to present any coherent pro-gramme to meet the economic crisis.

The Soviet leader, however, defended the recovery of human rights and democracy in Soviet society, saying: "We must fight resolutely against all the rabble; all those who are putting in their oar to muddy this process of moral renaissance. Mr Gorbachev was address-

ing a meeting of 1,000 workers, peasants and technicians in the Kremlin, summoned to give popular support to the ail-ing perestroika process. He admitted that the reform process had reached its most

"decisive and difficult phase," and flatly rejected its detrac-tors – even as a leading Communist Party newspaper pub-lished strong criticism of the whole trend towards a market

The conference was described by Tass, the official

news agency, as having the job of deciding whether "the coun-try has made a mistake in choosing the present direction of perestroika, but Mr Gorbachev showed no sign of backing away from his commitwe need air," he said. At the same time he warned grimly about the rise in nation-alism on all sides. "The prob-lems which have accumulated for tens, for hundreds of years, have erupted," he said.

"We are now engaged in stopping this process from deepening further and becom-ing aggravated. We have taken the step of using force, too, against extremism, criminals, against this vandalism."

Meanwhile, reports from Azerbaijan suggested that some 11,000 extra troops had failed to reimpose order, either in the capital, Baku - where up to 60 Armenians have died in pogroms - or in the hills around the disputed territory of Nagorno-Karabakh.

Gen Dmitri Yazov, the Minis-ter of Defence, described the situation as a "major disaster" when he announced the call-up of reservists on Moscow Radio. "It is essential to control the

centres of population, roads and state enterprises and insti-tutions to prevent chaos from arising," he said. However a general strike yesterday paralysed factories and public transport in Baku, where the authorities have still

not dared to impose the state

of emergency.
In the border region of Nak-hichevan, where nationalises tore down frontier defences with Iran two weeks ago, new mass rallies were held to pro-test at plans to rebuild them. Large-scale troop reinforcements, including tanks, have been sent to the region.

In Moscow, Azerbaijani officials said that Armenia's use of helicopters to attack villages cannot be described as anything other than war."

New figures released by the Interior Ministry said 66 people had died so far in the distur-

Reuter reports from Moscow: Soviet Azerbaijani officials declared yesterday

that their republic was at war with neighbouring Armenia and claimed that Kremlin policy had contributed to the violence in the southern Soviet Union. A spokesman for the Azer-

baijani Popular Front also warned against any attempt by authorities to impose a curfew in Baku, saying it would fan passions which have led to the deaths of many Armenians in

Fed clash of rates

By Anthony Harris in Washington

CONFLICT between the US Administration and the Federal Reserve over monetary policy resurfaced yesterday as the White House argued for lower interest rates in the face of a sharp drop in housing

starts.

A decline of 8 per cent in starts for December, taking them to the lowest level of activity since 1982, was "not good news," Mr Marlin Fitzwath White House groves. ter, the White House spokes man said. "We aren't trying to tell the Fed what to do, but we have always said we would like lower interest rates," he added. He said that a 0.4 per cent

rise in the Consumer Price Index in December, also announced yesterday, "indicates inflation is low and under the control of t

under control."
However, Mr Manley Johnson, vice chairman of the Federal Reserve, indicated in an interview in the Wall Street Journal on Thursday that he would not favour lower rates as long as economic signals market yields indicated rising inflation concerns. Bond yields rose further on Wall Street after this indication that policy was unlikely to be eased.

Mr Wayne Angell, another Fed governor, had put the same arguments more force-fully in an interview last week. He said that the 46 per cent rate of wholesale inflation was "unacceptable," and that "whatever policy brings bond yields down is the right pol-icy." The White House expressed the hope that the Fed would review economic data and "see that lower inter-est rates are justified." President Bush said at the

weekend that he was "not sat-isfied yet" with the fall in rates achieved so far. Mr Fitzwater said: "We think

the economy is sound... but there is some concern about a drop in retail sales and some indicators showing the economy growing at a slow pace. We want to be ever vigilant on the need for continued growth, but we don't see any dramatic problems in the immediate future. Mr Fitzwater conceded that

the drop in housing starts might reflect the record cold spell rather than the state of demand. This appeared to be confirmed by the fact that permits for future housing starts, a more accurate figure and a more reliable forward indicator, fell only 0.4 per cent.

Bush and Thomson-CSF over level pulls out of Ferranti talks

FERRANTI International's attempts to find a buyer appeared to reach a dead end yesterday when Thomson-CSF, the French defence group, said it was no longer interested in buying the company.

The announcement, which leaves Ferranti increasingly beleaguered, sent its shares tumbling from 37p to 26p. Thomson had been widely seen as the only company which might bid for Ferranti before February 5, when the UK defence and electronics group's shareholders will be

asked to approve a £187m (\$308m) rights issue. Thomson, however, said it was also continuing talks with Ferranti on possible areas of co-operation. It said it might revive its takeover plan with in the form of a counter-bid if another company made an

Ferranti has been looking for a buyer since the discovery last year of a £215m alleged fraud involving ISC Technolo-gies, its US subsidiary, which has blown a hole in the com-pany's balance sheet.

Thomson is the third large European defence contractor to have examined Ferranti's business in detail and rejected a bid. Its withdrawal follows announcements last December by British Aerospace and by Daimler-Benz, the West German industrial group, that they were not interested in taking over the company.
It now seems likely that any

bid for Ferranti will be a joint Lex, Page 18; Markets, Page 29

Ferranti

Jul 1989

companies looking to break up the company. General Electric Company of the UK is still interested in acquiring Fer-ranti's radar business. US groups such as Westinghouse had expressed an interest but had told Ferranti they would not be able to meet the Febru-ary 5 deadline for a bid.

Despite Thomson's confirmstion yesterday that it had been actively considering a full bid for Ferranti, Sir Derek Alun-Jones, the UK group's chairman and chief executive, said he had not expected a full bid from the French company.

"Our discussions have cen-tred on something other than bids - on collaborative joint venturing, that sort of thing," he said. "I don't think the com-Continued on Page 18

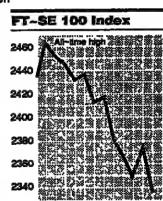
Markets fall amid wave of pessimism

By Rachel Johnson in London

FEARS about inflation and interest rates on both sides of the Atlantic struck financial markets yesterday, driving down prices of equities and

In London, the FT-SE index ing a series of substantial falls over the past few days. A piece of potentially positive news unchanged average earnings figures - failed to arrest the. downwards trend. A softer Wall Street opening

Continued on Page 18 Lex, Page 18; London Stock Exchange, Page 29



January 1990

Texaco takes \$355m charge for environmental clean-up

By Anatole Kaletsky in New York

TEXACO, the US multinational oil group, yesterday announced a \$355m non-recurring charge, mainly to cover the cost of environmental improvements at its service stations and pro-

at its service stations and pro-duction plants.

The clean up charge pushed Texaco's fourth quarter results substantially below expecta-tions, although Wall Street showed no immediate response to the disappointment. Some analysts argued that

oil company shares had already been battered in the past few days and investors were now looking beyond the last quarter's results. Texaco's shares, which had fallen 7 per cent in the past two weeks, were unchanged at \$55% in moderate trading on Wall

Yesterday's special charge of \$355m largely offset a one-time gain of \$362m from the sale of US oil-producing properties, also recorded in the fourth quarter.

Including both these special items, Texaco's fourth quarter net income was \$287m or 99 cents a share, down sharply

from the \$296m or \$1.21 reported a year earlier.

Ms Mary Quinn, oil analyst at S.G. Warburg, the merchant bank, said the result was about 13 per cent below estimates. and added it would probably lead to a lowering of profit expectations for Texaco and

other oil companies in 1990. In 1989 as a whole Texaco made \$861m or \$3.10 a share, excluding one-off restructuring gains of \$1.55bn or \$6.02. In 1988 the company reported net income of \$1.12bn or \$4.61, excluding restructuring gains of \$181m or 74 cents.

Mr James Kinnear, Texaco's president, said the special charge for environmental pro-grammes had been established to "provide for additional costs associated with environmental improvement programmes planned at our manufacturing, marketing and producing facil-

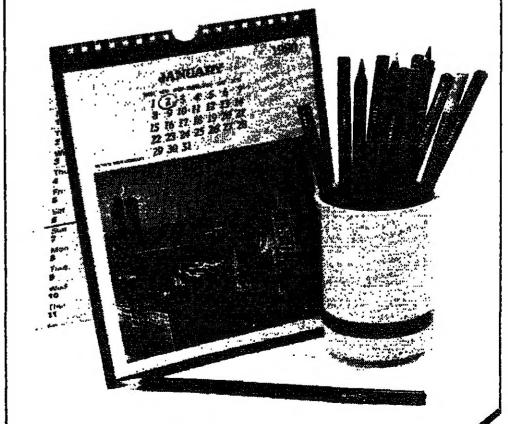
Analysts said that most of the environmental charges would probably be spent on improving underground storage tanks at Texaco service stations, in response to concerns about oil seepage and tighter environmental safety standards in the US.

Commenting on yesterday's results, Mr Kinnear said upstream earnings had benefited from higher oil prices, but downstream earnings were lower. Petrochemical earnings declined significantly as a result of falling prices and

Ms Quinn of Warburg said other oil companies would be forced to set up similar clea up programmes, but added that she was surprised by the size of the fourth quarter charge. She suggested that Texaco may have decided to account for these costs as a non-recurring item to offset the one-off restructuring gain announced in the latest quarter's results. The American Petroleum Institute reported that US oil production suffered its biggest decline in history last year. Domestic oil production fell by 6.8 per cent to 7.6m barrels a day, the lowest level since 1963. Oil imports rose to 46 per cent of US consumption, the second highest figure on record.

Calendar of events 1990

Weatherall Green & Smith have opened their fourth office in West Germany on the second of January. Munich is the first of their new European offices planned for the 1990's.



MAXIMILIANSTRAßE 29 8000 MÜNCHEN 22, TEL: 089-22 13 52, FAX: 089-29 66 14

Offices at London, City of London, Leeds, Edinburgh, Paris, Frankfurt, Düsseldorf, Hamburg, New York and Tokyo.

CONTENTS

Europe: Joint ventures with East Europe President Bush makes the most Managements County NatWest - the reality of

Technology: Around the world in a way that pays. Dance: American Ballet Theatre at 50 ... Editorial comments An imperial burden; Poli-

the year's end ... Hong Kongs Novel Idea grew into big deals with China

A year after becoming President, George Bush (left) has proved to be more than a caretaker, at least in

foreign affairs. He has been forced to develop his own policies after the upheavals in Eastern Europe.

STERLING \$1.64365 1.645 (1,65) DM2.81 (2.7875) FFr9.55 (9.48) Fr2.4975 (2.4875) Y240,25 (240.00)

MARKETS

index 88.1 (87.8) GOLD New York: Comex Feb \$411.2 (413.7) \$413 (410.25) N SEA OFL (Argus) Brent 15-day Mar \$19.525 (+0.40)

New York back DM1.712 FFr5.8185 3Fr1.5225 Y146.25 DM1.708 (1,6900) FFr5.805 (5.7450) SFr1.5185 (1.5080) Y146.05 (145.47) \$ Index 67.6 (67.1) US LUNCKTIME

HATES Fed Funds 8½ % 3-mo Tressury Bills yield: 8.036% Long Bond: 9733 yield: 8.339%

S&P Comp 336.36 (-1.04) Tokyo: Nikkei 36,729.46 (-91.68) LONDON MONEY 3-month interbanic closing 1516% (1533) Mar 87-4 (8842)

STOCK INDICES

2,338.9 (-37.0)

FT Ordinary: 1,864,4 (- 30.9)

FT-A All-Share:

1,169.74 (-1.4%)

New York luncht

2,648.46 (-10.67)

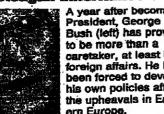
FT-SE 100:

DJ ind. Av.

ticians and the banks British Politics Today Counting minutes to

Arts Guide/R 28 36 36 Vorld Trade .

of the Reagan inheritance



The former Moscow party chief gives a frank interview, mounting a fresh challenge to the leadership over perestroika and democracy

ERESTROIKA has failed and Mr Mikhail Gorbachev, the Soviet Pres-ident, has also failed the Soviet people, according to Mr Boris Yeltsin, perhaps the Soviet leader's most outspoken and vociferous critic. In a long interview with journalists from Dutch media group Elsevier, reported here with permission, Mr Yeltsin, who resigned as Moscow Communist Party chief after a row with Mr Gorbachev in 1987, sets out a blunt and highly critical view of five years of perestroika. While Mr Gorbachev travelled to Lithu-

ania to try to persuade the local party from splitting from the Soviet Communist Party, Mr Yeltsin forged a fresh challenge to the party in the shape of the Demo-cratic Front, a union of different movements - the Interregional Group, the Popments - the interregional Group, the Popular Front, Lithuania's Sajudis, and Shield, an organisation of critical army officers. "Our common goal," says Mr Yeltsin, "is a democratic Soviet Union. Our Front offers a platform for all democratic rront oners a piatform for all democratic forces in our country. As conservatives are closing ranks while democratic forces are being played off against one another, we also have to unite. What unites us is our dissatisfaction with the slow pace of reforms. Perestroika has failed. The leadership has failed.

Mr Yeltsin denies, however, that the Front will be an alternative to the Communist Party. "It is not a party but a move-ment. A force Mr Gorbachev will have to reckon with. He has denounced us as radicals, making it sound a term of abuse. We demand results rather than words. In pracdemand results rather than words. In practice, this entails a new form of co-operation between the different republics of the Soviet Union. This is the only solution to the nationalities problem. We have to repeal Article 6 of the constitution with its guarantee of a leading role for the Communist Party, and implement real reforms."

He is firm that this would mean communists relinquishing their hold on power. "The constitution should contain an article giving equal rights to all political and social organisations. Party monopoly is the main woe. We have to get rid of it."
Moreover, he is also clear that his approach was always bound to bring him into direct confrontation with Mr Gorba-chev. "If I hadn't existed, they would have had to invent a Yeltsin. In the Politburo,



no one dared to challenge Mr Gorbachev. When I was a member of the Politburo and opposed to Mr Gorbachev, he could still be considered a democrat. Later the Polithuro members, including Mr Gorbachev, took fright. There was pressure to get rid of me. Yeltsin had to go. In the end, I quit on my own accord. It didn't harm me. Politically, I survived, I didn't turn into a corpse. I am still participating in my country's political

life.

"For the restructuring process it would be far better if I were still in the Polithuro with Mr Gorbachev. Everything would progress far more rapidly. Mr Gorbachev can only outstrip me from the left. If he relies on right-wing forces, he will lose. But if, on the other hand, he were to co-operate with progressive forces, both the people and the party would fully support him. Mr Gorbachev has avoided choosing between the left or the right. It choosing between the left or the right. It has undermined his prestige. He has

He characterises the Soviet President as

But he considers that while Gorbachev

also wants to rally all factions within the party behind his reform programme, this is no longer possible. "I suggested holding an early 28th Party Congress. I feel it should have been held last year, to discuss the situation within

a Machiavellian who divides and rules.

the party and to adopt measures for its renewal. It might have been Mr Gorba-chev's congress, uniting radicals and cen-servatives. But it hasn't turned out that way. Mr Gorbachev failed to seize the opportunity. Now the division has become far more pronounced. It is essential to have different factions within the party. In the 1920s factions within the party were banned. This decision has to be repealed. At least, the people would know who they vote for. It would be clear who is rightwing, who is radical and who is a democrat, who is black and who is white.

"Five years should be enough for a president to prove his worth. He hasn't fulfilled his pledges to the people."

iternative to Mr Gorbachev, he replied: "No provocations, please.
"You shouldn"t challenge me. I'm speak

rou saconom't change me. I in speating frankly about my position, party life,
politics and economics. Currently, I am
drawing up a new programme aimed at
reviving the country. A serious programme. But I will not be provoked intosaying that I want to take Mr Gorbachev's

saying that I want to take Mr Gorbachev's place. Mr Gorbachev has indicated there are some people who vie for power. He hasn't named names. But it's only too evident he means Yeltsin."

Mr Yeltsin is prepared to name those who in his view would be competent to run the country. "The Polithuro has only one man — apart from Mr Gorbachev — who is capable of leading the country. Mr Yakoviev. the number two. There is no Yakovley, the number two. There is no one else. All the others are below the

The former Moscow party chief remains a party member, but his view of the par-ty's status and worth has been trans-

formed. "When I joined the party I unques-tioningly believed the ideological dogmas. I believed communism was the only way.

I believed communism was the only way. But as I came to face reality I changed my way of thinking. Now I feel all these isms don't matter. Of Marxism's five classical criteriae we realised only one. We abolished private property. And we did it hadly. We made a mess of it. We have to change.

"I support private ownership of production means and land. A new model is needed — possibly with socialist influences — which would incorporate the positive aspects of socialism but would also embrace the achievements of Western democracy. These I witnessed for myself when I visited the US last fall. No doubt scholars will later invent a name for such a model. The main question now is how to feed the people, clothe them, give them feed the people, clothe them, give them freedom, raise their cultural level and how to improve living standards."

Mr Yelfsin is critical of what has been achieved on financing such reforms. "So far, nothing has been accomplished. Judg-

ing by the 1990 fiscal budget, policy changes are insignificant. In the previous budget, capital investments in the non-productive sector were 26 per cent. They have now been raised to 32 per cent. These are not changes, but marginal shifts. US expenditures for the non-productive sector

are at 70 per cent.

"Money can be saved by investing less in heavy industry and by cutting defence costs, linked of course to cutbacks in the US and other Nato countries. We should also rationalise investments in space research. The US is making a profit on it. Every dollar the Americans invest in space research yields a return of eight dollars. We in the Seviet Union get back

space research years space research years dollars. We in the Soviet Union get back only one fifth, 20 kopeks, per rouble.

"Society cannot continue to live in the state it has found itself in after all these 72 years. The first two years, people were exphoric about perestroika — both the people and the party. Everyone supported glasnost, the aim of free elections and the revival of self-respect in the nation, which had been downtrodden for so many years.

"But from the very start, mistakes were made. We had no clear long-term concept with well defined stages and goals. We presumed the people would continue to put up with things. A nation that had suffered for 70 years, might go on suffering for another 15 years without an explosion. That was a mistake.

"We didn't take into account that the

That was a mistake.

"We didn't take into account that the credibility the leadership relied on had its limits. After five, six years of perestroika the limit has now been reached. The people no longer tolerate low living standards.

"Two or three years ago, I proposed in vain adopting legislation concerning private property, land reform, taxation and enterprises. The restructuring process was proclaimed rashly. It has no solid foundation. It's Khrushchev all over again.

"Unless the government and the party implement radical reforms, and unless relations with the republics after dramatically, a revolution is to be expected. Last month, I asked Mr Gorbachev in Congress

month, I asked Mr Gorbachev in Congress if he was certain the changes in the Soviet Union would proceed without violence, as they have in East Germany and Czechoslovakia, contrary to what happened in Romania. I myself am not so certain. I foresee great danger. It is the most serious test we are facing."

Romania scraps referendum on death penalty

By Victor Mallet in Bucharest

ROMANIA'S interim yesterday government announced it was scrapping a referendum on the death pen-alty and on whether to outlaw the Communist party, a decision likely to anger many of the young revolutionaries who helped to overthrow President

Mr Sylviu Brucan, a member of the executive of the ruling National Salvation Front, said the announcement of the refer-endum last week was a mistaken and "almost panicky" decision made by acting President Ion Iliescu and some of his colleagues when they were faced by an angry crowd.

It would, in any case, be impossible to organise a referendum by the planned date of January 28, Mr Brucan said. Politicians of the Front and other parties acknowledge that embittered Romanians might vote for the death penalty and the banning of the discredited Communist party so soon after the revolution, but they believe that civilised values support their earlier decision to abolish executions and allow all political parties to operate.

Some members of the Front have already been criticised for their links with the former regime and accused of trying to consolidate their hold on power at the expense of other parties. Mr Brucan, however, did not hesitate to take a hard line against demonstrators. "We were taken by surprise then," he said of last Friday's referendum announcement. "We will no longer be taken by surprise, I can assure you."

ROUND table talks between the opposition and the ruling

Bulgarian communist party

yesterday broke down after repeated delays by the authori-

ties in providing headquarters

for the new political groups.

The Union of Democratic

Forces, the umbrella group for

the 12 opposition groups said,

however, that the authorities had finally given the UDF per-

mission to set up a newspaper,

although the circulation will

Rumen Vodinocharov, a mem-

ber of the Helsinki Human

Mr Andrei Lukanov, the

number two in the leadership

who is representing the party

said last Tuesday, when the

first round of talks opened.

that it would take time for the

municipal authorities to find a

headquarters for the opposi-tion. All the municipal build-

However, Bulgarian journal-

ists yesterday pointed out that if the opposition were more

ings are owned by the party.

be limited to 70,000 copies. "What use is a newspaper if we have no offices," said Mr

He pointed to the way in which public demonstrations are controlled by the police in the US and Britain and declared: "Don't ask us to be more democratic than the Brit-ish and the Americans.

Mr Brucan conceded that the Front was inexperienced and explained how Mr Iliescu. Mr Dumitru Masilu, the vice-president and Mr Petre Roman, the Prime Minister, had accepted responsibility at Wednesday's meeting of the NSF council for the hasty concessions. The council voted 108-nil (with four abstentions) in favour of dropping the referendum but rati-fied a third decree establishing a commission to look into the

complaints of citizens.

Mr Iliescu said that although leading members of the former secret services would not be put to death, the guilty would be punished with the most severe penalty available, namely forced labour for life.

The Communist party had excluded itself from political life without the need for banning, he said.
Mr Brucan also announced a

draft electoral law would soon be published for public discus-sion and said that all the property and businesses of the Communist party were now the property of the state. The party's economic office, he said, had 60 industrial enterprises which turned over 60bn lei (£4.2bn) a year and earned \$220m from exports, while Ceausescu himself, and his wife, Elena, had 21 palaces, 41 villas and 20 hunting lodges across the country.

organised, it could simply charge a membership fee and rent an office. The talks, which are expec-

ted to resume next Monday

coincide with preparations for

the Communist party congress which opens on January 30.

the party leaders in the prov-

inces, many of whom owe their power and privileges to Mr Todor Zhivkov who was custed

in a bloodless coup last Novem-

ber, will be replaced. Yesterday, BTA, the official

Bulgarian newsagency. reported that the authorities

were preparing to arrest Mr

The special parliamentary

commission set up by Mr Petar Mladenov, the party leader, last week said it had enough

evidence to start criminal pro-

ceedings against Mr Zhivkov

who has not been seen in pub-lic since November 16. The

charges will include corrup-

tion, embezzlement and

attempts to assimilate forcibly

the country's ethnic Turkish

It is expected that several of

Azerbaijani refugees blamed for Baku pogrom

By Quentin Peel in Moscow

MASS rural unemployment, miserable urban housing, and an influx of tens of thousands of refugees have all combined to fuel the race riots of recent days in the Soviet republic of Azerbaijan, according to shocked Azerbaijani moder-

The result has been a dra-matic radicalisation of the nationalist Azerbaijani Popular Front in recent months, leav-ing moderate reformers out of the movement, and also leaving the ruling Communist popular support.
Observers in Baku now

expect Mr Abdul-Rahman Vezirov, the Communist Party leader, to be removed to Moscow, and predict his replacement by the younger and tougher head of the KGB, Mr Vagiv Gusainov. However, they scarcely expect such per-sonnel changes to make any difference to the demise of the ruling party.

Several reports from the Azerbaijan capital, where it is feared up to 60 Armenians have been killed in pogroms since the weekend, point to Azerbaijani refugees from Azerbaijani refugees from Armenia as the main instigators of the violence. It is estimated that there are about
100,000 such refugees in Baku.
At the same time their numbers have been swollen by an
influx of 30,000 Meskhetian.
Turkish refugees from Uzbek-

republic last year. "The city of Baku is now split between the Popular Front, the refugees and very aggressive social activists, and the rest of the population who are not happy with the vio-

istan, after race riots in that

Moscow on Wednesday.

"Even the leadership of the Popular Front is no longer in control. It is simply reflecting the force from the grass roots. The Communist

Party is irrelevant." Apart from the refugees themselves, the Popular Front draws the bulk of its support from rural workers living in communal barracks in Baku, and from the rural projectarist. Almost half the republic's 6.9m people still live on the land, but up to 500,000 are effectively

They cannot find jobs. You have to pay about Rs200 (F200) to get a job, an Azerbaijani journalist said. In the Kazakh region near Bakn, unemployment, is estimated at 75 per cent, and in Nakhichevan - the border zone where rioters demolished frontier fences over the New Year holi-

and have failed to find any work, he added.

The worst area of fighting, apart from Baku, has been in the hills of north-west Azerbaijan, between the city of Gandzha (formerly Kirovabad) and the disputed enclave of Nagor-

no Harsbakh.

The fighting began, according to Azerbaijani sources, when the Armenian Communist Party leader in the region of Shaumyan, with a band of supporters, was stopped at a Popular Front roadblock and found to be taking arms to an Armenian village in the neigh-bouring Khanlar district. The vigilantes detained 19 people.

The Shaumyan Armenians retaliated in an onslaught in which 18 Azerbaijani villagers were killed, according to unconfirmed Azerbaijani sources, and a forther 42 taken hostage. From that day the fighting began, reinforced with armed militants from Gandzha, NagornoKarabakh and Armenia.

Against this background, the Popular Front has been hope-lessly split since last October, and moderates claim that there has been an unhely alliance between hard-line nationalists and the Communist Party leadership.

They also see the seizure of party and government offices in the towns of Dishlabed and and the mass border.

Lenkoran, and the mass border demonstrations in Nakhichevan, as a deliberate escalation of violence to ensure that demproperly held for a new Supreme Soviet in the republic. In the tide of nationalism, the secessionist voice in the Popular Front has also come to

the fore. Last Saturday's mass raily in Bakn, which led to the start of the pogroms, also demanded that the present Supreme Soviet call a repub-lic-wide referendum to vote on outright secession from the

160,000 copies were brought over the border this week for circulation by the Deutsche

Post of East Germany.

David Marsh and Katherine
Campbell aid: A stream of
large West German publishing
companies is considering set-

ting up newspaper ventures in East Germany, with the first small trial editions about to hit

German newspapers, as well as

going it alone.
The Frankfurter Allgemeine

Zeitung is also discussing a

possible East German venture.

zine Stern have complained that no one in East Germany

the streets.

OECD says Poland has adopted the right policy

by lan Davidson, in Paris

WESTERN economic experts at the Paris-based Organisation for Economic Co-operation and Development have returned from three days of talks with the authorities in Warsaw with a broadly favourable view of Poland's economic reform pro-

leader of the OECD team, told a press conference yesterday that the purpose of the visit was not to express judgments or endorsements of Poland's economic programme, but to explore difficult policy issues. Nevertheless the tone of Mr Zecchini's comments implied an approving sense that the Polish economic reform pro-gramme was rational and

broadly consistent with princi-ples of market economics.

Mr Zecchini described the programme as "ambitious", and said it relied on "a fine balance between macro-ecobalance perween marro-ecu-nomic measures and structural changes." But he emphasised that radical changes in the atti-tudes of economic agents in Poland could not be trans-formed countient.

formed overnight.

He compared the Polish economic reform programme favourably with the tendency of some Latin American countries of the tries to engage in what he called "heterodox" approaches to stabilisation, including "direct intervention to quench

sources of disequilibrium".

This could work in the short run, but it would fail beyond a very short time horizon. In Poland I see less heterodoxy, more orthodoxy." he said. "The government seems to have a high degree of commitment to structural reform, as the underpinning of a durable success in macro-economic reforms."

During the three-day semi-nar in Warsaw, Poland's out-standing foreign debt of \$40hn was little discussed, "since the OECD is not a financial institu-tion", he said.

Although finding suitable printing plants and the inconvertibility of the East Mark remain big hurdles, West German groups seem determined to secure a foothold in what could be a rapidly expanding East German media market.

Mr Dheter Schroeder, editor of the Sueddeutsche Zeitung, the liberal Munich daily, says his newspaper is "talking to everybody", as is everyone else, he is exploring possible co-operation with existing East German newspapers, as well as This discreet avoidance of such a major economic issue, underlines the relative delicacy of the OECD's search for a role in Eastern Europe, alongside Among others exploring oppor-tunities, the daily mass-circula-tion Bild – part of the Springer group – and the weekly magathe robust political role of the European Community and the financial authority of the IMF.

FINANCIAL TIMES

Published by the Financial Times (Europe) Ltd., Frankfurt Branch, (Gwioficitistrasse 34, 6000 Frankfurt. Branch. (Gwioficitistrasse 34, 6000 Frankfurt. Branch. (Gwioficitistrasse 34, 6000 Frankfurt. Branch. 1: Telex 416193 represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, R.A.F. McClean, G.T.S. Damer, A.C. Miller, D.E.P. Palmer, London Printer: Frankfurter Societaets-Druckerei-GmbH, Frankfurt/Main. Responsible editor: Sir Geoffrey Owen, Financial Times, Number One Southwark Bridge, London SEI 9HL.

The Financial Times Ltd. 1990.
FINANCIAL TIMES, USPS No 190640, published daily except Sundays and holidays. US subscription rates and at New York NY and at additional mailing office. POSTMASTER, send address change to: FINANCIAL TIMES, 14 East 60th Street, New York. NY 10022.
Financial Times (Scandimavia), Ostergade 44, DK. 1900 Copenhagen-K, Demmark, Telephone (33) 13 44 41, Fax (33) 935335.

Clouds gather over pay talks

By Robert Taylor in Stockholm

Sweden's Government, employ-ers and union leaders on a national wage agreement amid the threat of unofficial strikes and the prospect of punitive action by the government if no deal is reached.

The tripartite summit, to be

held at Haga castle, a former royal residence, has been called by Mr Ingvar Carlsson, the Prime Minister, who wants an agreement on voluntary wage restraint to deal with the country's high inflation, large balance of payments deficit. low growth and declining international competitiveness. **Bulgarian opposition** quits round table talks

Some critics have dubbed the meeting as little more than
a "coffee morning". But many
still regard the Haga process
— used in the past with some
success — as evidence that the
Swedish "middle way", the
partnership between capital and labour, can still succeed. Haga talks fail. Sweden is not The talks are widely seen as due to go to the polls until

TALKS start today between Sweden's Government, employers and union leaders on a model for managing the economic the Social Democrats' last September 1991 but the Social Democrats lack a parliamentary majority and rely mainly omy. The outlook for today's talks

remain bleak, however. Mr Carlsson wants a deal by February 15 on a wage norm for this year and 1991, which will help to reduce wage-push infla-tion substantially by the end of next year. If an agreement is not achieved by then his finance minister, Mr Kjell-Olof Feldt, is threatening all man-ner of punishments such as a 2 per cent additional tax on employers, the postponement of the government's decision to legalise six weeks annual holiday and dropping of other long-cherished social reforms, and further tax increases on

employees. Senior Social Democrats have even said they might call an early general election if the Haga talks fail. Sweden is not

on the Communists but also from time to time on one of the other larger parties in order to govern. Mr Feldt will find it hard to secure parliamentary approval for an austerity package in such circumstances.

The main problem for the Government , however, lies with the attitude of Sweden's powerful trade unions to any suggestion of pay restraint in the national interest. The blue-collar LO confederation likes the idea of centralised wage bargaining because it strengthens its waning authority on the shopfloor but on the other hand, the LO general sec-retary, Mr Stig Malm, and other union leaders recognise that there is no mood for wage restraint among the members, many of whom are already threatening industrial disruption to protect their wages.

chairs has come to an end, with the UK losing its bid to lever a Briton into the top civil service job controlling the Community's internal market.

fle occurs among the ranks of tion or illness, and an intensely nationalistic struggle just below Commissioners favour inside themselves – a balance ever possible.

Brussels' most important job. favour inside candidates wher-

latter is apparently on offer to Mr Mogg, should he care to take second best.

had questioned Mr Perissich's capacity for the job. Mr Perris-ich's old job has been split in two, one to be filled by a Ger-man, Mr Alex Schaub and the other slotted for a Briton. The

The Union Jack has been planted on the chair of the DG dealing with indirect taxation. No one country has outdone the UK in its opposition to Commission plans to get the Twelve to bring their rates of value added and excise taxes together. Some will fear that these plans could come the plans to the plans could come the plans to the plans could come the plans to get the g unstitched with a British DG working for the French taxation commissioner, Mrs Chris-tians Scrivener, who has her-self been criticised in-house for being too soft on member

East German newspapers relish taste of freedom Volksblatt in West Berlin and

By Leslie Colitt in East Berlin

READERS of Potsdam's Communist Party newspaper, Communist Party newspaper, Markische Volksstimme, were pleasantly surprised yesterday to read in their paper that it was now "independent".

They were even more surprised to find a 12-page free-sheet with East and West German advertisements in their letterboxes, a joint effort of

letterboxes, a joint effort of Volksstimme and West Berlin's Volksblatt daily. It was the beginning of a new chapter in German newspaper publishing.
The Communist Party is
relinquishing ownership of 15
newspaper publishing houses
and Märkische Volksstimme is

one of the first to gain its independence. Its new editor, Mr Hans-Ulrich Konrad, told readrest that from now on the paper would be "social democratical-ly-oriented". The epposition at yesterday's round table talks with the Government called for Berliner Zeitung, one of the largest circulation SED news-papers, to be liberated. But the newly-freed papers are no longer subsidised and

are therefore seeking links with Western publishers. Volksstimme found its natural pertner in West Berlin's Volksblatt which, before the division of Berlin and Germany, circulated in the so-called Havelland

surrounding the city.
The new free-sheet, Havelsurrounding the city.

The new free-sheet, Havelland Anzeiger, is printed by printing facilities.

equally sharp deterioration the

Upturn for French trade

previous month, writes Ian Davidson in Paris. Despite the improvement, however, the cumulative trade deficit for the first 11 months of last year was still much greater than in the corresponding period of 1988.

The deficit in November, of

THE French foreign trade balance improved sharply in adjusted terms, was less than a November 1989, after an third of the FF18.8bn deficit registered in October, as a result of a slight decline in imports and a slight increase Nevertheless, the cumulative total deficit for the first eleven

months reached FFr43.6bn, compared with just under FF128bu in the same period a year earlier.

UK defeat in Brussels reshuffle By David Buchan in Brussels THE European Commission's nationalities has to be struck. protracted game of musical In the most fiercely-fought

but getting indirect taxation placed in British hands as a surprise consolation prize. The most significant reshuf-

the 23 directors general who preside, like permanent under-secretaries at Whitehall minis-proxies for their governments, tries, over Commission departments. Six of these jobs are or are about to become vacant through retirement, resignato fill them started well before Christmas. At the DG level between the Community's 12

battle, Mr Riccardo Perissich, an Italian, is to move up from deputy director general of DG4 (internal market) to be director general, thus thwarting Sir Leon Brittan's bid to bring in Mr John Mogg, a senior official at the UK Department of Trade and Industry with whom he had worked in the mid-1980s.

In personnel matters, Comproxies for their governments, and Mrs Margaret Thatcher, the UK Prime Minister, has made clear that, for her, creation of the single market is However, a spokesman for the Commission said yesterday that it had been decided to

No one, not even Sir Leon

AMERICAN NEWS

Airlines called in over publicity for bomb threats

By Roderick Oram in New York

Administration, disturbed by the increasing willingness of some US airlines to disclose bomb threats to the public, has called representatives of big US carriers to a meeting today

A senior FAA official said the regulatory agency was "approaching the meeting with an open mind", but it has pre-viously argued that threats should be handled secretly.

The issue became an emotive one after the bombing of Pan Am flight 103 over Lockerbie Scotland, in December 1988. A US government warning about a bomb threat to the flight was

not made public.

A New York court recently ruled that Pan Am was not liable for punitive damages sought by relatives of flight 103's victims. The Warsaw Convention covering air passengers' rights made no provision for them, Judge Thomas Platt

Airlines remain acutely sen-sitive to the liability issue, however. In recent weeks Northwest Airlines has made public a threat to one of its Paris Detroit flights and Delta

THE US Federal Aviation Air Lines has said it had received a general threat to its transatiantic flights

The FAA argues that "99 per cent plus of these threats are hoaxes", the official said. Mak-ing them public would "upset people's travel plans just to satisfy some strange urge of the guy who made the phone call.

The agency believes it is better to investigate the threats and take extra safety measures: "They should be left to aviation security profession-

US airlines receive some 300 threats a year.
Mr Samuel Skinner, the US Transportation Secretary, has publicly expressed his unhap-piness with making hoaxes public. No rules prevent air-lines from disclosing threats.

If the FAA believes after an investigation there is substance to a threat, it issues an alert to the airline and countries involved, as happened in the case of Pan Am 103. It is illegal for individuals or companies to make such official alerts public. American Airlines adds

California pollution charges

By Louise Kehoe In San Francisco

A TOTAL OF 15 companies, including subsidieries of ICI, the UK chemical company, will be charged with polluting the ocean off Los Angeles with pesticides and other dangerous

Pollution caused by the practice of dumping the pesti-cide DDT, and polychlorinated biphenyls (PCBs) is alleged to have caused injury to marine life and sea birds and caused tens of millions of dollars' worth of damage to the environment over the past 40 years. Companies named by the

companies named by the officials were Benjamin Moore & Company of New York, Simpson Paper of San Francisco, Apex Drum of California, Ted Levine Drum of Los Angeles, Montrose Chemical Corporation of California, Chis-Craft Industries of New York, ICI Americas, ICI Inc, Stauffer Management, Stauffer Chemical Company Division of Rhone-Poulenc of Connecticut, Myers Drum of California, Potlatch of San Francisco, Westinghouse Electric of Pennsylvania, ICI American Holdings, and Trans Harbour Services of Long Beach, Calif-

Charges will be filed within

MOTOROLA

M M E

Neighbours curtail tour by Quayle

By Lionel Barber in Washington

THE WHITE House, facing lingering resentment in Latin America over the US invasion of Panama, has been forced to curtail what was meant to be a high-profile diplomatic mission to the region led by

Vice-President Dan Quayle.

Mexico and Venezuela let it be known that Mr Quayle's visit, while US troops remained in Panama, could cause more harm than good. However, Mr Quayle will

visit Honduras and Panama, two of Wash-ington's most reliable allies, and Jamaica. This itinerary falls far short of President George Bush's diplomatic plan of January 5, billed as a big effort to mollify Latin American countries and reaffirm US interest in maintaining good relations with its

This week, in a separate diplomatic set-

back, the administration said it was post-poning plans to deploy a US naval task-force off the coast of Colombia, the Bogotá government having objected. The aircraftcarrier group was part of a US plan to help prevent drug trafficking from Latin Amer-ica, but premature disclosure led to much domestic protest in Colombia.

Fear of a similar domestic outcry seems

to have prompted the Mexican and Venezulan governments to urge Washington not to press Mr Quayle on them. Even so, he will undertake a previously scheduled trip to Chile and Brazil for mid-March presidential inaugurations. Other stops in Latin America might yet be added. After the US invasion, US officials sidential inaugurations. Other stops in

insisted that Latin American leaders, had privately conveyed support.



Nicaraguan economy rises to its knees

THE NICARAGUAN economy, battered by war and ravaged by inflation, took a turn for the better during 1989, according to an annual economic summary

released by the government.
Under an austerity plan
introduced at the start of last infroduced at the start of last year, the inflation rate fell from a dizzying 33,600 per cent in 1986 to a less heady 1,689 per cent last year, the fiscal deficit was cut drastically from 25 per cent of GDP to only 5 per cent, and the balance of payments deficit on merchandise trade fell from \$572m to \$412m. Nicafell from \$572m to \$412m. Nicaragua exports rose last year by

Martinez Cuenca, Planning and Budget Secretary, the 1989 results show that the govern-ment's economic stabilisation plans are working and that a recovery is under way. He said that GDP fell by only 2.9 per cent in 1989 due to the auster-ity plan, and that some sectors

Sectors worst hit were manu-

- such as agriculture, fish-eries and mining - even grew despite a much tighter credit

26 per cent, from a depressed level of \$235m in 1988.

According to Dr Alejandro

According to Dr Alejandro

According to Dr Alejandro construction was primarily due to a sharp cut in public sector capital spending in 1989, said Dr Martinez.

The three main objectives of the plan had been met, he said. These were to break the hyper-inflationary spiral, to raise exports, and to reverse the decline in real incomes. Wage levels are still "unsatis-factorily low" but a big recov-ery in purchasing power had been achieved in private sector wages, the Secretary added.

Further increases in 1990 would depend on increases in productivity, he said. Besides the balance of payments support Nicaragua

receives from Comecon countries, amounting to some \$450m a year, the government sought \$250m in financial support from western European countries in 1989 to ease the impact of the austerity plan.
Only \$50m was raised. "If we had not received this support, though, the fall in GDP would have been as great as 10 per cent last year," said Dr Marti-

Brazilian surplus declines

By John Barham in São Paulo

BRAZIL'S 1989 trade surplus fell sharply to \$16.1bn, from a

record \$19.2bn in 1988 The lower figure, which the Finance Ministry had expected from the start of the year, were due to a 25 per cent increase in imports to \$18.1bn and a negligible 2 per cent rise in exports to \$34.3.

Exporters say competivity of Brazilian products declined as the new cruzado's devaluations failed to keep pace with infla-tion. The inflation rate rose to 1,765 per cent last year from 934 per cent in 1988.

The currency, exporters com plain, is 25 to 40 per cent over-valued. The government allowed the new cruzado's real value to drift up in an attempt to contain inflation.

Mr Namir Salek, director of Cacex, the government's foreign trade department, said he ordered a reduction in the number of trade licences issued in December so as to counter "speculative" imports. Cacex plans to continue limiting import licences in the first quarter of this year.

Brazil's monthly trade bal-ances declined throughout the year, hitting a low of \$870m in December. Exporters warn that Brazil could soon begin to register monthly trade deficits.

Bush seeks more cash to help S&L rescue

By Peter Riddell, US Editor, in Washington

THE BUSH administration has formally requested Congressional approval for an additional \$40bn to \$100bn so as to finance its working capital needs in handling the rescue of the savings and loan industry. This is in addition to, and

separate from, the permanent finance for the \$50bn rescue approved by law last summer. The additional money — "within a range of \$40bn to \$100bn over the next several years" - is needed by the Resolution Trust Corporation, the federal agency handling the rescue, as temporary working capital. This is to allow depositors to be paid off now as failed savings and loans bodies are taken over, in that it might take several years for all of the repossessed property and land to be sold and the money

recouped.

The administration insists that this additional money is nothing but temporary finance and does not affect its earlier estimate that the total losses from bad loans and reorganisation will be \$50km - a figure regarded by many in Congress

-, ::E' =

In submitting its formal

application, the administration has opened a controversial debate about how the addi-tional money should be raised, in particular about the impact on the official estimates of the budget and the Gramm-Rudman targets for reducing

the deficit. In a letter to the House Ways and Means Committee, Mr Wil-liam Seldman, Resolution Trust Corporation chairman, outlines three options. These are on-budget borrowing via the Federal Financing Bank (part of the government); bor-rowing from the Federal Home Loan Banks (the independent system of 12 banks which can raise money by selling their bonds and notes at slightly bonds and notes at signtly higher interest rates than the Treasury); and allowing the RTC to raise money from pri-vate institutional investors by packaging for private place-ment the brokered deposits currently issued by insolvent thrifts. The last is the most expensive option.

Mr Seidman says the three approaches are "not mutually exclusive." The RTC expects to finalise working capital plans by the middle of next month.

Europeans accused of Rorer deal knowledge

By Alan Friedman in New York

THE MYSTERY about which chemicals company is on the verge of buying 68 per cent of Rozer, the US drugs company, took a new turn yesterday as the Securities and Exchange Commission accused four European defendants of having advance knowledge of the Rorer transaction and having earned nearly \$5m from insider trading in the company's stock. The SEC also revealed that

the company about to buy into Rorer is Europe-based and began its negotiations in early December. Market rumours have suggested this week that the buyer is either a Swiss the buyer is either a Swiss firm, such as Ciba Geigy, or Rhône-Poulenc, the French chemicals concern. Both companies declined to comment.

The SEC lawsuit, filed on Wednesday in US District Court in Manhattan, alleges that four investors — Fundation Hall of Monte Carlo, Holding Protection of Athens, Unifund Sal of Beirut and Mr fund Sal of Beirut and Mr Robert Rossi of Geneva learned about the Rorer negoti-ations and engaged in insider trading of Rorer stock between January 4 and Monday, when the deal was partly disclosed by Rorer. The SEC said yester-day that other defendants, so

far unnamed, are also involved On Monday, Rorer said the acquisition price per share for an initial 68 per cent of its common stock would amount to about \$73 in cash and paper. This sent Rorer's share price up by an immediate 25 per cent, to \$62%. The share price yesterday morning was down

by \$% at \$63%. The SEC says the alleged insider dealing involved the buying of call options which enable the investor to acquire Rorer stock at a specified price within a certain period. Last Friday on the New York Stock Exchange, trading in Rorer stock was unusually heavy. Some sales of Rorer stock took place this week after the announcement of negotiations on Monday, An injunction freezing Rorer-related assets and financial proceeds at brokerage houses and banks involved in executing orders

was granted to the SEC.

The SEC lawsuit names five US securities houses and five Swiss banks as also having been involved in the trading, although none is accused of atthough none is accused of wrong-doing. The US firms named are Prudential-Bache, Metrill Lynch, Paine Webber, Oppenheimer and Dean Witter Reynolds. All of these are believed to be co-operating with US regulatory authorities

The Swiss banks named are Banque Scandinave en Suisse, in Geneva; Banque Vaudoise de Crédit, in Lausanne; Cambio Valorenbank in Zurich; Compagnie Financière Espirito Santo, in Lausanne, and Discount Bank Ltd, in Geneva.

Banque Vaudoise, a commercial bank, denied any wrong-doing, and said last night it had undertaken "a considertions" in Rorer stock and that these deals were made "purely. by fluke". None of the other Swiss banks could be reached

● The golden parachute — a popular anti-takeover practice by which US corporations agree to pay substantial bonuses to executives if they are sacked because of a takeover – may be in jeopardy fol-lowing a ruling by the SEC. The ruling concerns a para-

chute proposal at Transamerica, the insurance company, but it implies a general shift in policy suggesting that the boards of companies may no longer treat parachute strate-gies as ordinary business and must hold a vote on such plans if a proposal is made by share-

This is a potentially signifi-cant reversal of SEC policy, which has traditionally allowed companies to keep such votes off proxy ballots. The SEC attributed the Transamerica ruling to its concerns over the tax and legal implica-tions of golden parachutes. While -Transamerica is

clearly upset at the ruling, the immediate impact of the decision may well be felt at up to half a dozen big US corporations in the next few weeks.

TWA's latest free offer will set people

Fly TWA to the States, and you'll be on your way to picking up a

portable phone for free. (Typical retail value £500 plus.) From now until 30th April 1990, TWA are giving away one free Motorola phone with every First or Business Class round trip ticket.

The phone model is the 4800X Transportable Cellphone, with all the features that make it easy to use either in or out

And if you're a frequent flier to the States, you can get an even better deal. If you take two First or Business Class trips, we'll give

you the 5800X Transportable Cellphone. A mobile phone with even more features than the 4800X.

Take four flights, First or Business, and you get the 8500X Transportable Cellphone.

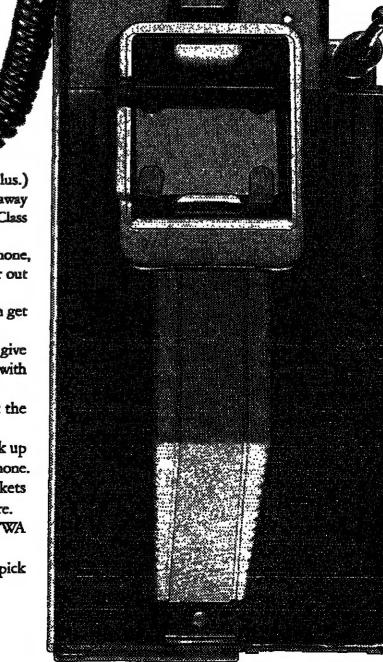
Fly six round trips, First or Business, and you'll pick up the ultimate personal phone. The 9800X Personal Cellphone. The offer is open to passengers buying their tickets

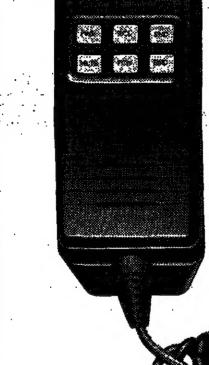
in the UK, who reside and commence their journeys here. For full details call your nearest travel agent or TWA on 439 0707.

Or to put it another way, to pick up your phone, pick up the phone.

For the best of America

Connection, line rental and air time charges will be levied in accordance with Motorola standard terms and conditions. Offer cannot be combined with any other promotion or discount.





Hint of aid cuts puts US-Israel ties under strain

By Lionel Barber in Washington and Hugh Carnegy in Jerusalem

MR James Baker, US Secretary of State, yesterday held Middle East peace talks with Mr Yitzhak Rabin, Israel's Defence Minister, amid signs of strain over suggestions that the US should consider cutting its \$3bn annual military and eco-

After an hour-long meeting at the State Department, Mr Rabin said he did not forsee any reductions US aid over the next two years, but he expressed concern beyond 1991.
"We believe we deserve the
continuation of the level of
support that we get," he told

reporters.
Mr Yitzhak Shamir, the Israeli Prime Minister, responded to suggestions of a cut in aid by saying the country needed more assistance, not less, because of the burden it faces in absorbing a big wave of immigration by Soviet

While Israeli military chiefs and political leaders expressed their customary concern that the scale of arms build-ups in neighbouring Arab countries meant there should be no reduction in US military aid, the extent of the immigration flow has raised new alarm that a cut in economic assistance would be a severe blow. About \$1.2bn of the \$3bn received a year by Israel is in the form of

economic grant. The Government is already seeking additional US Government guarantees for \$400m it plans to raise in the US to augment a huge spending pro-gramme planned to cover the cost of absorbing Soviet immigrants, now expected to number 250,000 over the next three years. The extra spending will add new strains to an already stretched budget, threatening large fiscal deficits.

The controversy over US aid to Israel was ignited this week by this week by Senator Robert Dole, the Senate Republican leader. He suggested cutting US aid to the five main benefi-

ter reports from Moscow.

had been pulled out of Cam Ranh, a US base during the Vietnam War, at the end of

last year. He did not put a figure on the number of planes

withdrawn but said a small

unit of six to 10 aircraft was

measure had been taken as part of the switch to a "pro-foundly defensive" Soviet mili-

tary posture in the Asian-Pa-

the agreement of the Vietnam-

ese government, was also linked to Moscow's declared

programme of reducing force strengths in the eastern part of the Soviet Union itself, he

"The Soviet Union hopes

that these measures will serve the cause of lowering political and military tensions and of

strengthening the climate of

mutual trust in the Asian-Pa-

The withdrawal, made with

being maintained there. The spokesman said the

cific region.

Mr Yassir Arafat has threatened to resign as chairman of the Palestine Liberation Organisation if stalled US-brokered Middle East peace efforts fail, AP-DJ reports from Cairo. "I have told the Arab League this week that if current peace week that it chreat peace efforts reach a dead end and do not solve our probelms, I will call a meeting of the Palestine National Council that elected me," Mr Arafat said. "I will tell them: I am hereby returning the man-date you gave me. Fend for yourselves, and the US also should fend for itself.' I will immediately announce my resignation."

ciaries – Israel, Egypt, Pakis-tan, the Philippines, and Tur-key – in order to redirect funds to emerging democracies in Eastern Europe and Pan-

At the same time, officials confirmed that the US embassy sent a cable to Washington a month ago which concluded that on strict economic grounds, the US could cut its aid bill to Israel. The study, however, acknowledged that such a political decision could only come from Washington which would face strong resis tance from the Israelis.

The administration cautiously embraced the Dole pro-posal, but at the cost of clouding prospects for progress in the Middle East peace talks. This week, both Mr Rabin and the Mr Esmat Abdel-Meguid, Egypt's Foreign Minister, are in Washington trying to narrow differences over proposed negotiations between israel Palestinian delegations. Mr Shimon Peres, the Israeli Foreign Minister, has been invited by the Egyptian Government to pay a visit to Cairo on Wednesday. He is expected to meet President Mubarak and Mr Abdel-Meguid.

Soviet jets Peking frees leave Cam pro-democracy Ranh Bay demonstrators

THE Soviet Union announced yesterday it had withdrawn a number of its military aircraft from the Cam Eanh Bay base By Colina MacDougail NEARLY 600 protesters jailed for joining the pro-democracy movement last June have been in Vietnam as part of overall released, according to China's Ministry of Public Security cuts in its armed forces, Reureported yesterday by the offi-Mr Vadim Perfilyev, a Foreign Ministry spokesman told a news briefing that MiG-23 fighters and Tu-16 bombers

cial news agency.

This move, which follows last week's ending of the eight-month martial law, is probably designed to alleviate foreign disapproval of the Government's massacre of unarmed demonstrators in Peking last June, which caused suspension of much-needed

In particular, the Chinese are trying to impress the US with their moderation so that Washington will permit World Bank lending to resume. About \$750m worth of World Bank loans were suspended last summer, and the White House has already indicated it would now consider permitting a resump-

The ministry said the prisoners were freed because they had repented, and called on other offenders to do likewise. Many thousands were arrested last summer and more than 800 have been sentenced, some to long prison terms. Hundreds are believed to have been

Shooting of Nagasaki mayor shocks Japan

Motoshima: out of danger

Currency strength lifts **NZ** interest rate hopes

NEW ZEALAND interest rates should fall if the domestic dollar continues to strengthen. Mr Don Brash, Governor of the Reserve Bank, said yester-day. It is not clear whether rates would move before a Government reshuffle due later this month.

By Our Foreign Staff

Mr Geoffrey Palmer, the Prime Minister, is preparing his cabinet changes in what could be the Labour Government's last chance to revive popularity and shed a lameduck image before elections

later this year. He desperately needs new blood. Mr Michael Bassett, the Internal Affairs Minister, this week became the sixth cabinet member to announce he would not stand in the next election. This means almost one third of his 19-strong cabinet is heading for retirement, includ-ing Mr Russell Marshall, the Foreign Minister, and Mr Bob Tizard, the Defence Minister.

Mr David Caygill, the Finance Minister, is expected to retain his portfolio in the reshuffle. He is inextricably linked with Labour's determination. nation to cut inflation below 2 per cent by the end of 1992.

An encouraging 1.2 per cent inflation rate for the three months to December - keeping the year on year rise in inflation unchanged at 7.2 per cent since September - has,

together with the strength of the dollar been responsible for speculation that short-term interest rates might be about to ease. The New Zealand dollar reached an eight-month high

against the currencies of its five main trading partners yes-terday at 62.8 on the trade weighted index, against 61.2 a month earlier. It closed at 61.5 US cents compared with 59.5 a

month ago.

Key 90-day bank bill rates have fallen to 13.87 from 14.11 about two weeks ago. This has taken pressure off banks considering lifting home mortgage rates, as the 90-day market is an important source of money for mortgage lending. The Government has promised that home mortgage rates will fall from their present average of about 15 per cent to etween 7 and 10 per cent

within three years.
Under a new Reserve Bank
Act to be effected next month. the central bank's sole task will be fighting inflation. But critics of the new legislation say the goal of zero to 2 per cent is too ambitious because it is well below that of New Zealand's main trading part-

Mr Brash has a special interest in seeing that the zero to 2 per cent inflation target is met. Under the new Reserve Bank Act, he could be dis-

By Ian Rodger in Tokyo JAPANESE society was badly to's role in the war remains controversial and so most Jap-

shaken yesterday afternoon when an as yet unknown eunman shot and injured Mr Hitoshi Motoshima, the controversial mayor of Nagasaki, and Mr Motoshima, who is 67, is

out of danger and recovering in a Nagasaki hospital from a bullet wound in his upper left side. The mayor upset many Japanese in December 1988 when he declared to the Nagasaki city assembly that Emperor Hirohito, then dying of cancer, bore some responsi-bility for Japan's conduct in the Second World War. Hirohi-

ASTE has dominated Indian politics even before the country became independent in 1947

and its spectre is now haunting the new National Front Gov-

ernment led by Mr V.P. Singh,

the Prime Minister.
The Government faces vio

lent agitation against the pol-

icy of reservation of jobs for lower castes launched by stu-

dents and others in many

north Indian states, including the politically significant Uttar

Pradesh, Bihar and Madhya Pradesh, Bihar and Madhya Pradesh in the Hindi heartland. The agitation is spreading even to south India and has come just as preparations get under way for elections to

eight state assemblies on Feb-

Since the Janata Dal led by

Mr Singh has wide support

from the lower castes of Hin-dus, students and others fear

the policy of reservations will be extended, thereby adversely

affecting their employment

Mr Singh declared soon after he took office that until the lower castes were able to

improve their economic condi-

tions, the policy of reservations

This was in response to stu-

dent agitation on the issue, which highlighted once again

the crucial importance of caste

in India's socio-political struc-

ture. Indians are born into a caste, recognisable by a caste name. All official documents

require Indians to enter their

There are four main castes,

but thousands of sub-castes within them. The lower castes,

or sub-castes of the lowest

main caste known collectively as the Untouchables, have

become known as scheduled

Members of upper castes argue that the criteria for job

reservations should not be

caste but economic backward-ness or poverty. This is based on the reasoning that millions

of members of the upper castes

would continue.

caste name.

ruary 27.

anese prefer not to discuss it. Right-wing groups, some of which are fervent defenders of the imperial system, were out-raged by Mr Motoshima's state-ment and immediately began a

campaign of harassment against him. This action included threatening him with a knife, firing shots at city hall and sending letters containing bullets.

Police in Nagasaki said yes-terday that the car in which the gunman escaped had been rented last Thursday by a man

on an issue which has

ruled Indian politics

since before indepen-

main fear is that the policy of reservations will be extended

by implementing the report of a commission appointed a decade ago by the first Janata

Party government, led by Mr Morarji Desai. This commission identified

nearly 4,000 backward castes, or double the number men-

tioned in an earlier commission's report appointed in the 1950s by Jawahariai Nehru, India's first Prime Minister.

The commission's main

recommendation is that 27 per cent of government jobs and

seats in government educa-tional institutions must be set apart for 3,743 backward castes it has identified. Scheduled

castes and tribes already have 25 per cent of these jobs and seats reserved for them.

Recommending that the 3,743 groups should have a quantum

of reservations on the same

basis as the constitutionally recognised scheduled castes and tribes, the commission

says the two categories can

together claim 52 per cent of jobs and seats in educational

institutions through reservations. It has also recommended

that the private sector should be made to follow the example

The explosive report has never been acted on and was placed in cold storage both by indira Gandhi and her son, Mr Rajiv Gandhi. They were only too sware of the recoverage

too aware of the repercussions

to the millions who claim to be disadvantaged on the basis of

India's complex caste struc-

tinuation and extension of job

Yet those who demand con-

of the Government.

right-wing group in the city. Following Mr Motoshima's 1988 statement, police mounted a 24-hour guard around him, but it was removed last month at his request.

According to eye-witnesses, his attacker yesterday stood only five feet behind him as he emerged from his office. After firing a single shot from a pistol, the assailant

made his escape in a car. Mr Mayumi Moriyama, the chief cabinet secretary, speaking at a press conference in Tokyo, condemned the shoot-ing and said it would have an

cent, compared to 37 per cent for the population as a whole. Even more appalling is their

level of poverty.

Nearly 80 per cent of the scheduled castes remain trapped below the poverty line, and so do not have enough to

eat, compared with between 40

and 50 per cent for the country.

A supporter of the reservations policy points out that at

the current rate of improve-ment of the economic condi-tions of the scheduled castes, it

will take the entire 21st cen-

tury to wipe out the percentage of the population below the poverty line. It will take even longer to bridge the gap between the scheduled castes

and the general population so that a homogenous indian soci-ety in economic terms can

sion's report will entrench caste as the main principle of social and economic organisa-

pponents of the reserva-tions policy say giving effect to the commis-

Other leaders emphasised that resorting to violence in a democratic society was intolerable. Mr Tsuruo Yamaguchi, secretary general of the Japan Socialist Party, who was him-self roughed up by right-wing activists while making a

speech last year, said people had to learn to fight words, only with words. omy with words, a prominent publisher said: "Although only the mayor was shot, the bullet was aimed at the entire

Although Japan is a remarkably peaceful and orderly society, yesterday's incident is not

that surprising. Extreme right-wing groups have been intimi-dating socialist leaders and intellectuals for decades, and have enjoyed some measure of protection from the consequences of their acts because of close contacts with some influential conservative politi-

Another reason why these groups have been able to maintain their relatively wide free-dom of action is that they have tended to distance themselves from anyone who commits an act so outrageous that it arouses the anger of the gen-

Papua New Guinea The shadow of caste comes hit by shutdown back to haunt V.P. Singh of another key mine and their like - and other backward castes identified by K.K. Sharma reports

By Chris Sherwell in Sydney the commission remain impov-erished and neglected.

Official statistics show that the literacy levels of these castes remains under 16 per

PAPUA New Guinea's economic and political woes despensed yesterday when pro-testing landowners caused a shutdown at the Australian-operated Ok Tedi copper and gold mine near the mountain-ous Indonesian berder.

The mine is the second most important after the Bougain-ville copper and gold operation at the other end of the country, as the other end of the country, which has already been closed as the result of a campaign of sabdage and killing by secessionist rebels.

It also coincides with sensitive high-level discussions on

aid and trade between the Port Moresby Government, headed by Mr Rabbie Namaliu, the Prime Minister, and four Aus-tralian ministers led by Sena-tor Gareth Evans, the Foreign

The Ok Tedi operation was halted by a group of militant local landowners who blocked a public road used to take morning shiftworkers to the out As a result wast at the pit. As a result work at the vast open-cut mine and its mill stop left Fuhilan could not con-tinue after the night shift. Power was also stopped tempo-The imdowners action,

tion, and thus ensure that not only will casts warfare conwhich was perceful and resulted in no destruction of tinue, but also that merit as a property, is said to reflect increasing frustration over a protracted dispute with the Government about a share-out of reyalties from the mine, and in particular compensation for use of the road. basis for employment will be The present Government is committed to the policy of continning reservations, even though some of its members have called for its revision, and

A government delegation is travelling to the town of Tabu-bil today to discuss the issues, for fixing job quotas on the basis of economic criteria, rather than casts. But any further decision on said usine officials expect the extending the reservations or clesure to be a short-term acting on the commission's affair. But this is not the first time Ok Tedi's operations have recommendations can be expected to be delayed because been disrupte of its political implications at a time when growing unemploy-ment is adding to social ten-

In 1988 there were three strikes, the last of which flared into violence. The mine has also suffered a number of natural disasters. The implications sions created by complicated religious, economic and politifor the economy of any pro-longed shutdown at Ok Tetil



Namalke: Talks with Australia

are particularly serious at the moment because of the Bou-gainville closure.

In addition, the contracting economy has been hit by weak

coffee, cocoa and copra prices. To counter the overall impact, the Government last week devalued the kina, cut public spending and introduced credit controls and wage curbs.

It is also seeking a stand-by

facility from the International Monetary Fund and a struc-tural adjustment loan from the World Bank, and is boping for increased financial assistance from Australia, its biggest and donor. On this, yesterday's ministerial meeting promised no quick decision.

There is no indication that the Ok Tedi dispute is in any way related to the Bougainville rebellion, even though the source of both lies in grievances over landowner compen-sation. Nor is there any sign at this stage that a peaceful reso-

Ok Tedi is operated by Broken Hill Proprietary, Australia's largest company, which has a 30 per cent stake. Amoco has another 30 per cent, a West German consortium which includes Degussa and Metall-gesellschaft has 20 per cent and the Papuz New Guinea

reservation rightly point out that members of the 4,000-odd scheduled castes and tribes are also poor and need the same incentives hitherto given formed by various groups of only to the lower castes. Their Coalition's policies hinge on its showing in state polls

By David Housego in New Delhi

INDIA'S election marathon gets under way again next month with the announcement yesterday that polling will take place on February 27 for elections to eight state assemblies, covering 230m people, or more than a quarter of India's popu-

The elections are a critical landmark in Prime Minister V.P. Singh's administration, offering him the chance of overthrowing Congress state governments in the north, east and west of India and of broadening his government at the centre. Likewise a major reversal for the Congress party could renew the pressure for former Prime Minister Mr Rajív Gandhi to step down as

in the northern Hindi-speaking states of Bihar, Madhya Pradesh, Rajasthan and Himachal Pradesh, in the western states of Maharashtra and Gujarat, in Orissa in the east, and in the small state of Arunchal Pra-desh, bordering China in the On current forecasis, the

National Front coalition stands a chance of wresting all eight states from Congress control. Whether it succeeds in doing so will largely depend on whether the Janata Dal and the Hindu militant BIP can again work out seat-sharing

It was their success in reaching arrangements to field sole candidates against Congress that was an important factor in their November general elec-

Among the factors working in favour of Mr Singh repeating his performance is that his government has defied the worst prognostications at the

time that it would fall apart because of its internal divi-sions, and has instead put up what is generally considered a creditable performance. But Mr Singh's Cabinet faces several difficult tests before

polling - not least its handling of the current violence in Kashmir and the threat of renewed tension between Hindus and Moslems over the disputed temple at Ayodyha in north India. Mr Singh has, however, benefited from quarrels within the Congress party, with Mr Gandhi having difficulty in asserting his authority over the party bosses who run the states. Many believe that the Congress could split if it does badly.

On the outcome of the elections will depend Mr Singh's decisions on how to broaden the base of his government. He has the choice of seeking to draw in members of the BJP party and the Marxists, or of attempting to woo defectors from the Congress.

The state elections are also

important in that once this hurdle has been crossed Mr Singh will have more leeway to

Morocco's royal paraphernalia line the road to a modern economy The Arab world's oldest monarchy is making real progress away from feudal forms of ownership and organisation, writes Francis Ghilès

running at between 10 and 20 A high rate of population growth, though the birth rate has declined to 2.7 per cent a year, with two thirds of the Morocco A deceptive. The pomp and circumstance

which surround King Hassan of Morocco remain as elaborate as ever for a dynasty that has ruled the most Western of Moslem countries for more three centuries. Yet, for all the appearances - and, in a number of impor-

tant respects, the reality - of a feudal kingdom, a new generation of younger Moroccans is slowly moving into positions of influence. The recently-ap-pointed governor of the central bank, Mr Mohamed Sekkat is symbolic of an increasingly powerful group of people who comprise senior civil servants, private businessmen and a score of people in the profes-Mr Moulay Zine Zahidi, the

minister in charge of privatisa-tion, knows that the monarch's plans to privatise 113 state companies, including four banks, will succeed only if the wealth they represent can be spread beyond the few dozen families, including the King's, which today control the bulk of Morocco's industrial, financial and agricultural holdings. Morocco can thank the International Monetary Fund and



Arab Economic Restructuring

mentation of reforms which, since 1983, are slowly bringing the country's foreign trade rules, state monopolies and agriculture into the second half of the 20th century. The state budget deficit has

been cut from 12 per cent of gross domestic product seven years ago to an estimated 4.5 per cent in 1989, while outstanding state domestic arrears have been reduced from 4.9bn dirham (£368m) to Dh2.7bn. State subsidies for staple foods have fallen by nearly half to

Increases in public utility

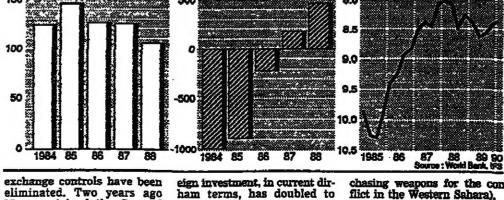
per cent annually, thus allow-ing the Office National de l'Eau Potable to increase investment from zero between 1977-1981 to Dhibn last year, 40 per cent of which is financed from its own funds. Other state offices such as that managing the ports have been completely overhauled.

The volume of trade in cur-

rent terms has increased from Dh25.5bn to an estimated Dh44bn, though this figure is less significant than it may appear as many exports remain dependent on imported inputs, notably in the textile, leather, phosphoric acid and fertiliser The Kingdom today exports

a far broader range of goods - clothes, processed fruit, vegetables and fish as well as downstream products produced from phosphate rock (phosphoric acid and fertilisers) - than at the time of the first IMF standby credit which was offered to Morocco in the autumn of 1980.

Equally important is the liberalisation of foreign trade. Less than 10 per cent of imports today require licences compared with 70 per cent in 1983, while most foreign



eliminated. Two years ago Morocco joined the General Agreement on Tariffs and The net result of all these

Total debt as a proportion of GNP

reforms is the encouragement it is providing to foreign com-panies to set up shop in Morocco. Albion and Coates of the UK have recently joined Courtaulds which is expanding its capacity in Morocco. Trust House Forte has recently joined Sheraton, Hyatt and Holiday Inn, private United Arab Emirates interests have bought hotels. Net private for-

ham terms, has doubled to Dhi.056bn in the last five years and looks set to continue on this upward trend. Evidence is thus plentiful to suggest that the oldest monar-

chy in the Arab world is making real progress as it restruc-tures its economy. Since 1980 it has received considerable financial backing from the IMF, the World Bank (which commits \$300m-500m worth of new loans every year), France, Spain and Saudi Arabia (though belp from the latter has tended to go towards pur-

Morocco's economic strengths include possession of the world's richest phosphate reserves, a large though insufficiently skilled workforce willing to work for wages about one-fifth those of their European counterparts, a tourist sector which earns \$1hn annually, rich fishing grounds off the Atlantic coast and a farm-

countries. Despite these natural riches

ing sector which is far more

developed than those of most Middle Eastern and African

since 1983 the performance of the economy remains depen-dent on crude oil and phosphate prices, interest rates and the level of rainfall. Thus the exceptionally good perfor-mance of 1988, which saw gross domiestic product grow by 10.4 per cent was not repeated last year when the increase was a more modest 5 per cent, about twice the rate of population The stuggish growth of man-

nfactured exports, sales of clothes and textiles abroad declined, remain too dependent on the French market while a trade dispute with India, Morocco's largest phosphoric acid client, cost Morocco between \$250m-308m and helped push up the trade deficit from the 1968s figure of \$1.18m to at least \$1.50m.

Foreign reserves reached their best level in a decade a year ago and do not appear to have undergone any big change. Workers remittances and tourist receipts are carning the country about Dhilin

a year. Morocco is thus not yet on the road to self-sustaining growth. Five weaknesses stand

new enfrants into the labour market every year unable to find a job. A bloated and inefficient public sector. • The need for further efforts to increase the revenue of the state, the bulk of which is drawn from indirect taxation

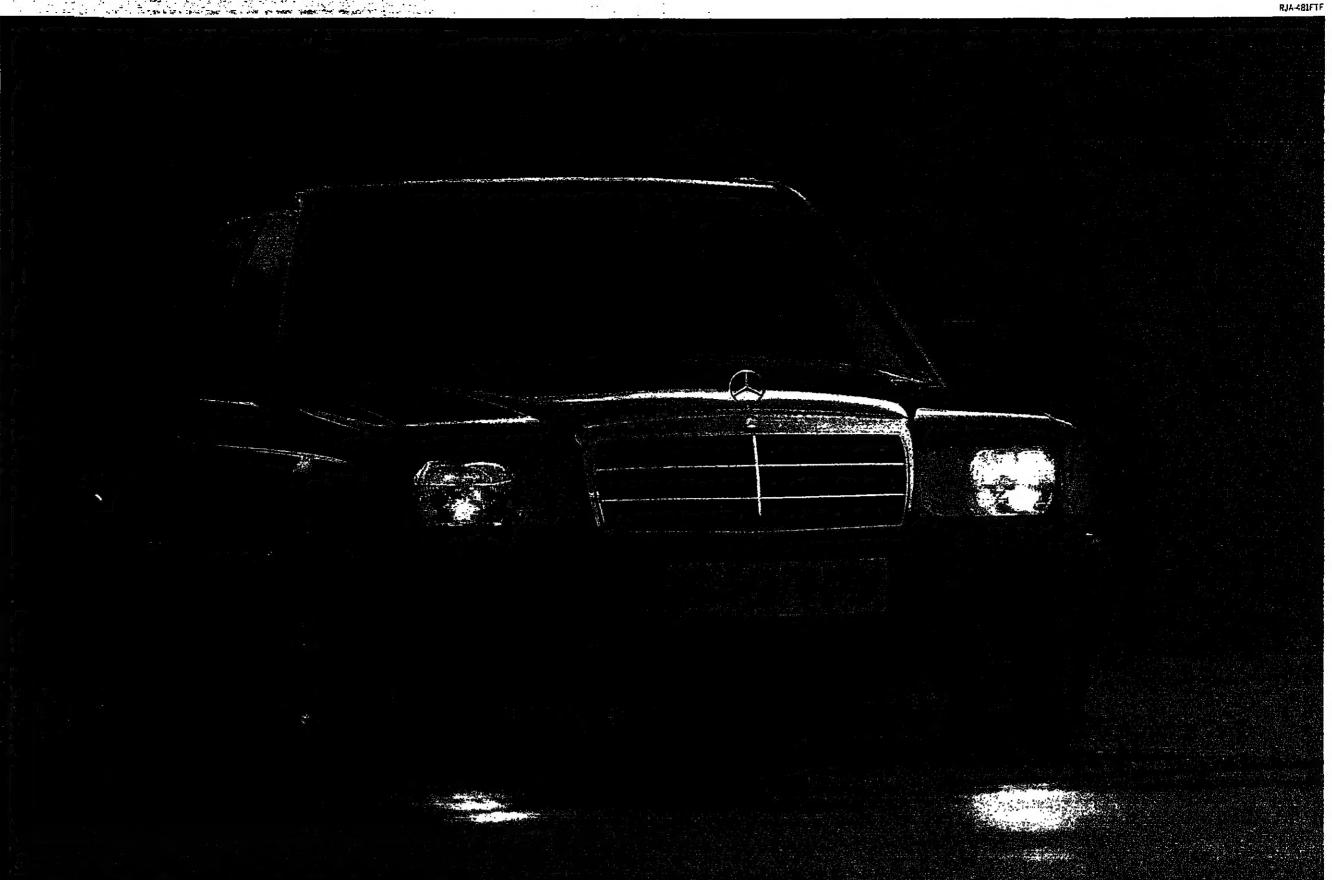
or the taxing of the salaried The difficulty of access to land for industrial use, especially in Casablanca, the country's economic capital.

A heavy borden of foreign debt estimated at \$21bn. Westent esumated at \$2100. Western governments, which hold the bulk of the debt, agreed in October 1988 for the fourth time to reschedule Morocco's pre-1983 debts on favourable terms. But renewed balance of payments difficulties suggest the government will have to seek further rescheduling.

Morocco's economic performance in 1988 witnessed growth rates far in excess of those of other heavily-indebted countries, but much needs to be done before its new confidence does not amount to over-confidence.

hutdown





Mercedes-Banz 190E equipped with the Sportline handling package

If your idea of a great car is one that settles assuredly into fast sweeping enryes that devours

switchbacks and B-roads with easy Mercedes-Benz introduce authority, then the Mercedes-Benz

190 series has already caught your mood.

some rather advanced options

But now the compact 190 can offer for the advanced driver cars - the 190E 2.5-16, the fiery 190

handling that's sharper than ever before, a nose that's more obedient, suspension that will relish the tightish left-hander you're lining up.

NEW HANDLING AND SEATING OPTIONS

This is because the 190 series now has even more aces up its sleeve: the optional Sportline suspension and interior packages, for instance, that complement the style of the more experienced driver. Tauter damping, 20% stiffer springs, more direct steering, wider alloy wheels, fatter lowprofile tyres. The body sits 20mm lower, too, because lowered centre of gravity is an integral part of the handling package.

And inside? You can specify Sportline seats, front and rear. They're tailored to give the added lateral support you'll want in a car whose cornering performance is so much more eager.





ENGINEERED LIKE NO OTHER CAR In The World.

Completing the Sportline option are a smaller, leather-covered, steering wheel and

leather-covered gearshift.

inspired by that most

sensible of sports saloon

range leader that already delivers every performance punch the advanced driver could wish for.

And the sharper handling responses of Sportline-equipped cars, indeed of all 190 series models, are also enhanced by manual or automatic gear ratios that are ideally suited to the give and take of everyday driving.

SENSE AND SENSIBILITY

No design improvement was ever introduced to any Mercedes-Benz model that didn't appeal at least as much to the head as the heart. Thus Sportline is engineered for those whose driving style demands an extra margin of handling finesse.

But that's only part of the 190 story. No matter how you exercise your motoring options, there's a 190 model that'll catch your mood too.

CONSORTIA EXPECT £450m IN ORDERS FOR EUROPEAN FIGHTER AIRCRAFT Smiths Industries wins EFA deals

Gatt warned over curbs on import surges

cial and touch the heart of a serious con-troversy within the Uruguary Round of multilateral trade negotiations. Under Gatt's safeguard rules, barriers may be erected against sudden surges in imports but only on a non-discriminatory basis. The EC has taken the leaf in pressing

for the right to introduce safeguard mea-sures on a selective basis against individ-

ual countries as a condition for unwinding the Multi-Fibre Arrangement, which gov-erns trade and textiles.

Without such a change, it fears that its textile producers will be unwilling to

By David White, Defence Correspondent

ORDERS worth £450m are expected to flow from development contracts won by Smiths Industries of the UK, in collaboration with European parters, for avionics to equip the planned European Fighter Air-

The British company yester-day announced a series of development contracts, amounting to £45m, awarded to consortia in which it has a

The biggest of these is for multi-function display screens which, in sets of three, will replace the traditional instruments for flight and navigation data. Smiths, heading a team including the West German

By Peter Montagnon, World Trade Editor

THE GENERAL Agreement on Tariffs and Trade should resist pressure to allow its members to erect selective barriers against

sudden surges of imports, a senior Gatt official said in London yesterday.

Such a rule change, for which the European Community and some other indus-

trial nations have been pushing, would make it too easy for protectionism to spread, said Mr Charles Carlisle, Gatt's

His remarks, to a conference organised

by the Royal Institute for International Affairs, were outspoken for a top Gatt offi-

deputy director-general.

VDO group, Aeritalia-GST of Italy and Inisel of Spain, won this contract against its UK rival, Ferranti International.

Other deals include digital control units for the EJ200 engine being developed for the

Under the work-share arrangements in place for big EFA contracts, the direct value to Smiths is expected to be at least a third of the total. The company said it expected further contracts, worth eventu-ally another £30m, to be signed in the next few days.

British Aerospace, the UK

partner in the Munich-based Eurofighter company, has overall responsibility for the

avionics under the £5.5bn development programme.

Production of the 765 aircraft planned by the four countries would bring the total value of the project to about £22bn.

According to Eurofighter, about two thirds of the subcontractors, expected to number more than 270, have already been selected.

But some key elements remain to be decided, including the electronic warfare system and, above all, the radar, the subject of disagreement between the two main participating governments, the UK and West Germany.

The two countries' defence ministers, Mr Tom King and

Mr Gerhard Stoltenberg, are expected to discuss next week expected to discuss next week
the possibility of a "split procurement" whereby the UKand possibly Italy would
develop a Ferranti-led radar,
while West Germany and possibly Spain would back a version
of a US Hughes radar, through
a consortium headed by the Daimler-Benz subsidiary Tele-

funken System Technik. Government estimates are thought to put the extra cost of this solution to the UK and West Germany at about 1200m each. The need to develop other sub-systems separately as a result of having different

abandon the elaborate quota system that applies to trade in this sector.

Mr Carlisle told the conference Gatt should stick closely to its principle of non-discrimination in safeguards. Governments should also refrain from using anti-

dumping procedures, which are permitted under Gatt, for protectionist purposes, Negotiations on modified anti-dumping

rules are taking an increasing importance in the Uruguary Round, he said. "There is a possibility that the way in

which dumping margins are calculated could be changed."

Crackdown on Japanese clothing manufacturer

By Robert Thomson

OFFICERS of Japan's Fair Trade Commission (FTC), the anti-monopoly body, yesterday raided the headquarters and affiliated companies of Gunze, a leading clothes maker, after allegations that the company punished retailers who offered discounts on its underwear

The raid is one of several organised in recent weeks by the commission, and follows pressure from the US Government for Japan to crack down on monopolies, which Washington says have restricted the access of foreign goods to the Japanese market. apanese market. A senior commission official

said the raid on the Osaka headquarters of Gunze and 19 related offices followed claims that the company had ordered a retailer to end a 20 per cent discount offer on men's under-wear and then stopped supply-

wair and then supper soylly-ing its products.
Gunze said: "We are confi-dent that we are not guilty and await the outcome of the investigation.

The company said it could not stop wholesalers from supplying retailers, and had encouraged discount houses to sell more of its products.

Joint ventures with East Europe pass 3,300 in 1989

THE NUMBER of joint ventures registered in the European countries of Com-econ and Yugoslavia soured to econ and Yngosiavia scarce to 3,845 by the end of 1989, accord-ing to figures compiled by the Geneva-Based UN Economic Commission for Europe (ECE), which monitors East-West

This preliminary assessment by ECE confirms trends by ECE confirms trends recorded in its newsletter, East-West Joint Venture News, for the first 9½ months of 1989. In those Comecon countries alone (Soviet Union, Hungary, Poland, Czechoslovakia, Bulgaria and Romania) foreign investment registrations were reckoned to have reached 2,090 by mid-October compared with 185 at the beginning of 1988 and 1,375 at the end of June 1989. At the same time, about At the same time, about 1,000 joint ventures were regis-

tered in the Soviet Union, comtered in the Soviet Union, compared with 23 at the beginning of 1988 and 700 in June. In Hungary, the rise was from 102 at the start of 1988 to 600 in mid-October. The growth rate was even higher in Poland, where in the 21-month period the number of foreign investments surged from 13 to 400.

Growth in registrations in Crecheslovatin was less snec-Czechoslovskia was less spec-tacular from seven to 50. Bul-garia registered an increase from 15 to 35. No new joint

Minolta Camera's subsidiary in Austria has established a joint-venture company in the Soviet Union for marketing copiers and other Minolta products, Minolta said yesterday,

coniers and other Minolta products, and the AP-DJ reports from Tokyo.

This is the first joint venture between Japanese and Soviet companies dealing with business machines.

Minolta said the new company, Minolta Trading Ukraine

33 per cent owned by Minolta — had been set up in Klev together with Ukraine's foreign trade corporation, Ukrinval-juttorg, which operates 21 dollar shops in eight cities

A weakness of ECE's assessments is that its statistical material is based on reports received from institutions in

material is based on reports received from institutions in Eastern Europe. This can often lead to an over-optimistic picture of the size of investments, capitalisation, numbers employed and joint ventures actually in operation.

In the ECE survey of the Soviet Union, where the first decree legalising joint ventures was issued in January 1987, 928 had been registered by end of September 1989, compared with 168 at the end of 1988. Of these, 150 were already in operation, employing some 15,000 people. In cumulative terms, capitalisation had reached roubles 2,45bn (£2,46bn) — a three-fold increase in 1989 alone—of which the equivalent of \$1,62bn was in foreign capital.

Over this period, the average size of statutory capital per venture fell from roubles 6.9m in 1987 to 2.2m during the first nine months of 1989. The sverage foreign contribution fell from \$3.9m in 1987 to \$2.5m in 1988 and to \$1.5m at end-Sep-

from \$3.9m in 1987 to \$2.5m in 1988 and to \$1.5m at end-Sep-tember 1989. The foreign share rose to 48.3 per cent in those

vantures were registered in registered in 1989 compared with 34.9 per cent in 1987.

A weakness of ECE's assess

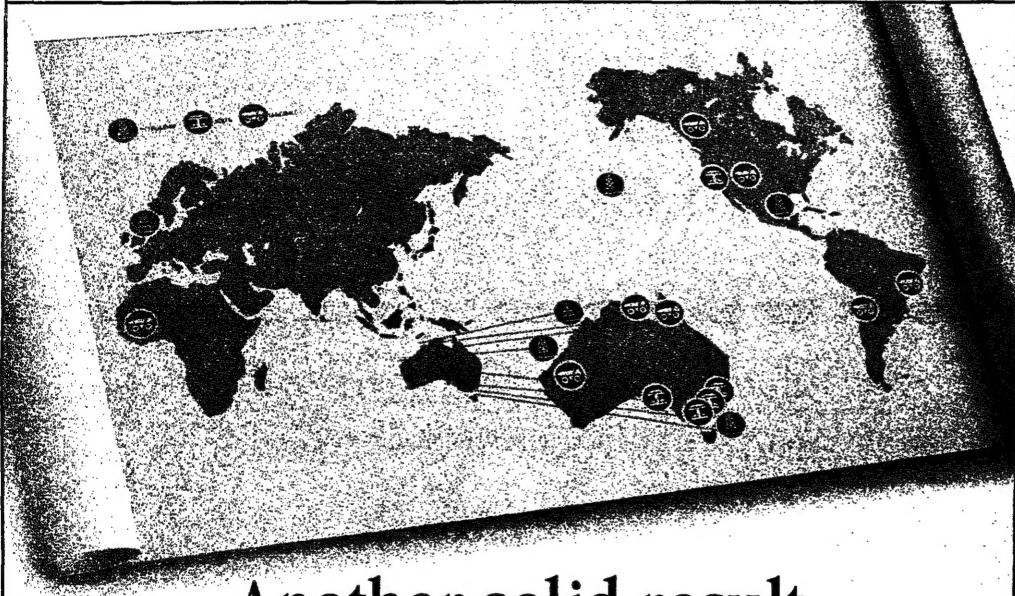
After the law was relaxed in December 1988 to allow foreign partners to hold majority shares, 65 companies were reg-istered in which foreign part-

shares, 65 companies were registared in which foreign partners could hold more than 50 per cent of the statutory capital. In 19 joint ventures foreign participation is more than 60 per cent, and in six others more than 70 per cent.

Of the 929 ventures, the EC provided 327 partners, European Free Trade Association (Efta) 247, planned economies 88, the US 86 and, further down the list, Japan 18. In terms of foreign capital contribution, the EC provided 383 per cent, Efta 19.8 per cent, planned economies 11.2, the US 11.8 and Japan 2.1 per cent.

Manufacturing (with the accent on the production of office equipment and computers) accounted for 48.8 per cent of the joint ventures and 60.1 per cent of the foreign capital, while business services took 22.5 per cent (but only 7.6 per cent of the capital), hotels and restaurants 7 per cent (8.5 per cent) and trade 4.6 per cent (9.2), and construction 3.3 per cent (2.5). (9.2), and construction 3.3 per cent (3.5).

REPORT HALF YEARLY



Another solid result from one of the world's leading resource managers.

BHP's performance during the half year ended November 1989 again produced a solid result reflecting firm demand, higher prices and improved productivity.

Group profit for the half year was \$560 million on an

operating revenue of \$7 billion. The November dividend to shareholders was 17.5 cents per share. These figures reflect the underlying strengths of

BHP's operations, and they have been achieved despite higher interest rates. During this period investments to expand and upgrade the Company's asset base continued.

† All figures in \$A. A Before minorities and extraordinary items.

OPERATING PROFIT (\$ mil) NOV 89 **NOV 88** DIVIDENDS (\$ mill)

A strong demand for steel products in Australia produced record sales for the half year. Significant productivity gains and a trend to added value products have contributed to this group's

STEEL

results. Exports were increased.

हि श**स्त्र** MINERALS 274 PETROLEUM 167 CORPORATEITEMS 70 NET INTEREST

OPERATING PROFITA

Strong world prices in all major product categories have continued to drive the success of the Minerals business. The construction of the Escondida copper mine in Northern Chile is progressing well,

CONTRIBUTION BY SEGMENTS PETROLEUM HALF YEAR NOV 89 NOV 88 Firm world oil prices have produced an improved result from this unit. The result includes a contribution from refining and marketing by Pacific Resources Inc. Deliveries of (172)LNG to Japan began in August. Challis, the second Timor Sea

oilfield, began production in December.

For further information, please contact Dr Brian Belcher, Corporate Representative Europe,

The Broken Hill Proprietary Company Limited, 90 Long Acre, London WC2E 9RA

(I) TOTAL



Hungary suspends rouble trade licences

HUNGARY yesterday suspended all licences for exports denominated in rou-bles in what looked like a hid to divert goods away from the Soviet-led trade bloc Comecon and earn hard currency to help ease its debt burden, Reuter reports from Buday

The trade ministry said it would review and revise all export licences and contracts for the trade in non-convertible roubles on a case by case basis, Hungary's MTI news agency

Hungary, one of the most advanced of East bloc nations now on the road to a market economy, is struggling to finance a \$20bn debt, the highest per capita in eastern

Europe.

About half its exports go to the rouble area and it has chalked up a huge rouble sur-

Mr Tamas Beck, trade minister said the surplus was too much of a burden for Hunga-ry's ailing economy and was antamount to an interest-free

What happens in effect is that Hungary actually finances rouble exports with western loans obtained with growing difficulties," MTI quoted him

as saying.

According to preliminary figures, Hungary registered a rou-ble trade surplus of more than 1bn rouhles \$1.6bn last year.

MTI said the surplus in just the first two weeks of this month reached a "dramatic" 250m roubles (\$410m).

Hungary's economic pro-gramme for 1990 foresees a Rbs1.5bn (\$2.5bn) cut in its non-convertible trade balance in order to maintain creditwo-thiness and improve the budget balance.

"It seems though that the cut cannot be achieved only by economic policy measures,"

Hardest hit will be the engineering industry, which accounts for two thirds of Hungarian exports to the rouble trade bloc.

The suspension included export quotas in 1990 interstate agreements within the Soviet-led trading bloc Comecon, MTI said:

Since its foundation in 1949 Comecon has controlled its members' trade through a barter system dominated by

In Sofia last week Comecon prime ministers took the historic decision to move from rigid central planning to a market-based trading system but members were divided on how far and how fast to pro-

Comecon finance ministers eeting in Prague this week agreed the bloc should introduce accounting in convertible or national currencies as soon as possible.

Aeroflot plans deal to lease Airbus aircraft

AEROFLOT, the Soviet national airline, has announced that it hopes to sign a leasing agreement for the purchase of five A-310 Airbus aircraft next week, confirming its success in finding the necessary finance for the

Mr Vladimir Samorukov. head of the international commercial department of the Soviet Ministry of Civil Aviation, said that the aircraft – the first from the West to be bought by the airline – were needed to cope with a sharp increase in with a sharp increase in emand for international air travel because of the country's growing foreign economic

According to the airline's own statistics, it has failed to carry up to 15m passengers a year because of lack of capac-

Deliveries of the Soviet-manmactured Hynshin 96-300, sup-posed to have taken place in 1988, have been postponed to

The short to medium range Airbus aircraft, which are manufactured in Toulouse, France, using components from West Germany, Spain and Britain, will be supplied in

The only details given of the leasing agreement are that its duration will be for full pay-ment within 10-12 years. In addition to the initial five aircraft, the Soviet airline has an option to purchase a further

American Airlines judged best carrier for catering

By David Churchill, Leisure Industries Correspondent

AMERICAN AIRLINES, the US air carrier, was yesterday judged to offer the best food and wine of any international airline in a test involving the top 10 airlines for business

travellers. The business travellers. Eight judges, including some of the world's leading chefs, sampled typical airline menus in a "blind" tasting carried out at London's Heathrow airport and organised by Business Traveller magazine Traveller magazine.

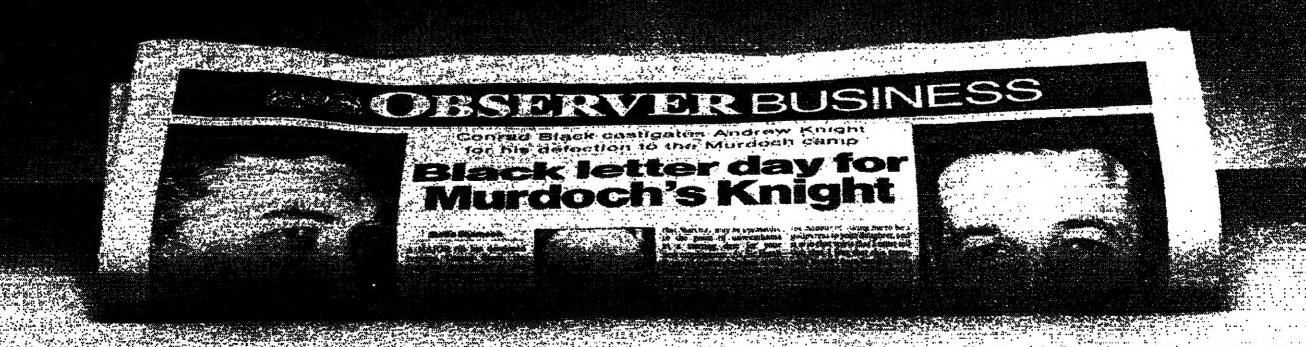
American Airlines, which entered the annual competition for the first time, was judged

to serve the best food and wines by a large margin from Singapore Airlines, the winner last year. British Airways was joint

third along with Thai Interna-tional airlines, Virgin Atlantic, voted the best business airline on the North Atlantic by read-ers of Business Traveller last year, came bottom.

American Airlines' winning menu included lobster fajita with tomato salsa and choco-late marquis mousse. The wine served with the meal was Mondavi Fume Blanc 1987.

This Sunday, the Observer's Business Section will be expanded, restructured, hived-off, unbundled, demerged, leveraged-out, floated and massively over-subscribed.



Government claims large pay deals put jobs at risk

By Peter Norman, Economics Correspondent

MR Michael Howard, the recently appointed Employment Secretary, yesterday warned that large pay claims could jeopardise job creation d falling unemployment in

Britain.

Speaking after the publication of official figures showing a modest drop in unemployment and a sharp slowdown in productivity growth. Mr Howard warned that a sharp rise in British unit wage costs

"inevitably puts jobs at risk."

The Department of Employment said yesterday that wages and salaries per unit of output rose by an average, sea-sonally adjusted 9.6 per cent in the British economy in the third quarter last year compared with the same period the year before. This compared with annual increases of 8.7 per cent in the second quarter and 6.9 per cent in the third quarter of 1988.

At the same time, productivity, as measured by output per d, grew by only 0.1 per cent in the whole economy between the second and third quarters of last year. Productivity

growth slowed to an annual 0.6 per cent in the third quarter from 1.2 per cent in the three months before and increases of around 3 per cent in 1987. Mr Howard pointed out that

British unit wage costs are ris-ing faster than in major competitor nations. He said the downward trend in unemploy-ment – it fell in December for the 41st consecutive month
- had begun to ease as Government measures to reduce inflation took effect.

December's unemployment

total of 1.635m was the lowest for more than nine years. But Mr Howard warned: "Further progress with reducing unem-ployment and creating jobs will depend on moderation in

Official figures yesterday showed unemployment fell by a seasonally adjusted 17,100 in December, cutting the unem-ployment rate to 5.8 per cent from November's 5.9 per cent. The fall in the seasonally adjusted jobless figure in December was the smallest monthly drop since January 1987.

The Employment Department also announced that average earnings in the year to November increased by an underlying, seasonally adjusted 9.25 per cent, unchanged from the October rate. November was a month with no notable pay settle-

Both the drop in unemployment and the rise in average earnings were in line with City of London expectations. But Ms Evelyn Brodle, senior UK economist at merchant bank Morgan Grenfell, said the third Morgan Grenfell, said the third quarter unit labour cost figures were "very bad news." She said: "If companies are facing such higher costs, they have a choice between lower profits, higher prices or firing people." However, there was no sign yesterday of any let up in the current round of high wage claims as leaders of 750,000 local government white collar workers lodged a claim for a

workers lodged a claim for a flat rate £1,500 a year pay rise. That would mean rises ranging from 20 per cent for the lower paid to 7 per cent for senior

Cash bids leave UK as net equities seller

By Rachel Johnson

A SERIES of cash bids totalling 14bn in the third quarter of 1989 left British financial institutions as net sellers of UK equities for the

first time since 1974.

The institutions sold £500m of UK shares while in an average quarter they buy equities worth around £3bn. Last year they shunned the UK markets and sought exposure abroad-where they invested a record \$4.8bn in shares, according to the latest figures for institutional investment released yes-terday by the Bank of England. In sharp contrast to 1974, however, the disposal of UK equities was a result of takeover activity and very large cash bids, notably Hanson's bid for Consolidated Gold Fields in May. This resulted in 52.2bn shares being exchanged

for cash in September 1989. Pension funds alone sold £1.5bn worth of UK shares. "In 1974, the institutions were net sellers because they

were forced to sell their way out of a falling market," said Mr Mark Brown, economist at UBS Phillips and Drew. The takeover activity last year, in contrast, created "thoroughly exceptional" circum-

stances and excessive liquidity. Despite heavy buying of overseas equities, and less shedding of gilts, institutions' rash holdings rose by £2.5bn in the third quarter, compared to film in the first half of the year. With institutions cash rich from the sale of stock, "natural sellers" of UK equities became "extinct." Mr Brown said: "This helps explain the contribution take-off in UK equities in equity plans.

December and the new year." Pension funds invested an unpredecented 22.4bn in overseas equities, while disposing of £1.6bn of UK company securities such as corporate bonds. These, like glits, look less attractive to investors in times of high interest rates.

Also as a consequence of the high returns available in high street banks, institutions concentrated in short term assets, where they invested £2.8hm. Of that, some 80 per cent represented increases in holdings of cash and bank deposits.

The investment of long-term insurance funds at £4.5bn, was the largest amount on record, and reflected the growth of contributions to personal

Ford unions | Thatcher strives to expect close

By John Gapper, Labour Editor FORD UNION leaders are expecting a close result in the vote by the company's 31,800 workers next week on whether

result in

strike vote

to go on indefinite strike. The company's 7,900 skilled workers are thought likely to be the most strongly opposed to the company's pay offer. However, both union leaders and Ford managers regard the result of next week's ballot on the final pay offer worth 10.2 per cent in the first year of a two-year deal-as less predict-able than the earlier industrial

week's ballot.

Production at the company's net arrangements, intended to Halewood plant in Cheshire, soften the impact on charge however, remained halted by payers losing out under the an unofficial strike of 400 maintenance craftsmen. The strike has caused the lay-off of 6,000 other Ford production workers at Halewood. Ford has lost £40m of output

this week because of unofficial strikes. Union leaders have called for workers to wait for the outcome of next week's hallot to start on Tuesday at the company's 21 UK plants. Ford managers expect the strongest votes in favour of action to be at the company's engine and vehicle production plants at Dagenham, Halewood, Bridgend and Southampton plants, where larger proportions of craft workers

Craft workers have been vociferously opposed to the company's two-year offer of 10.2 per cent in the first year and inflation plus 2.5 per cent, or a minimum 8 per cent, in the second year.

quell poll tax revolt By Michael Cassell.

Political Correspondent

MRS Margaret Thatcher changeover. yesterday attempted to quell a Tory rebellion in the House of Commons over the implementation of the community charge, or poll tax, by calling on her backbenchers to direct their criticism at high-spending Labour councils.
The Prime Minister's sugges-

tion that Tory MPs should "reserve their firepower" for extravagant local authorities came as ministers and Government party organisers made final efforts to quell a threat-ened backbench revolt on a vote to approve the levels of central government funding

two-year deal as less predictable than the earlier industrial action ballot.

The semi-skilled workers forming the majority of the workforce are thought to be less eager for a strike because the conditions for lineworkers to gain extra increases are the conditions for inneworkers to gain extra increases are likely to be less stringent than for skilled workers.

Workers at Ford's Bridgend engine plant yesterday called off their unofficial strike to wait for the result of next weekly hellet. sions on the so-called safety-

Mrs Thatcher faced angry accusations in the Commons from Mr Neil Kinnock, the Labour opposition leader, that the Government was guilty of "incompetence and deception" in introducing a tax which was "absurd and dishonest".

The Prime Minister, who confronted Labour jeers when she inadvertently referred to the "poll tax", said people would recognise it as a more fair and more accountable system once it was working.

Mrs Thatcher, who attacked Labour for having produced no alternative, staunchly defended the unified business rate. She stressed that the Mid-lands and the north would ben-efit by £900m over five years, during which time the south would be helped to make the transition to the new system.

Facing repeated interven-tions from his own benches, Mr Patten offered no improvement on the transitional arrangements limiting the increase in payments per head. He did appear to leave the way open for a reappraisal of the new method of assessing the level of central government assis-

New Lingua scheme cash

The GOVERNMENT is to set ber states. up special offices in London, Edinburgh and Belfast to coordinate the Lingua programme, a European Community initiative designed to improve EC citizens' knowledge of each

other's languages. Mrs Angela Rumbold, Minister of State for Education, announced the programme last night. It will cost the Government £130.000 on top of its £23m contribution to the £130m cost of the five-year project. The EC budget will provide grants to improve language training in smaller companies through a system of foreign

exchanges and the development of vocational language

qualifications with other mem-

Other aspects of the scheme include sending trainee language teachers abroad to improve their oral skills, support for more student exchanges, and increasing the foreign language content on business, technical and voca-

tional courses.

Last year, Britain and West
Germany vetoed proposals to
extend the scheme to make it compulsory for pupils in all EC schools to learn two foreign

Under the new national curriculum, all 11-16 year olds will be required to study a foreign language. The Government hopes this will improve British competence in languages.

IN BRIEF

Glaxo to set up sales arm for E Europe

Glazo, Britain's biggest drugs company, is setting up a new subsidiary based in London to explore sales of pharmaceuti-cals in Eastern Europe. Dr Ernest Mario, chief executive, said he had no specific objectives for the new company in the short term, but felt the potential for sales in the region vere considerable.

Steel output falls

Britain's output of steel totalled 18.74 million tonnes last year, a fall of 1.1 per cent on the level of the previous year. The 1988 output, at 18.95m tonnes, was the highest production for nine years. Part of the small drop in output was caused by mechanical prob-lems which shut one of British Steel's blastfurnaces.

ham are being withdrawn from shops after sample packs were found to contain listeria bachas stopped at the company's factory in King's Lynn, Nor-folk, for a food safety investiga-

British Gas strikes oil British Gas has discovered oil at Beckering, about 10 miles north-east of Lincoln. A well, drilled to a depth of 5,000 feet, flowed at 120 barrels a day. British Gas intends to proceed with a long-term test of the well which will determine whether it can be developed commercially, subject to plan-ning consent.

Computer family grows International Computers, the UK's largest information systems supplier, announced a family of systems developed in collaboration with AT&T, the US telecommunications company, and Sun Microsystems, the leader in high performance workstations, which it says sets new standards for price and performance in the midrange market.

Small returns

Small company shares returned some 25 per cent less than the FT-Actuaries All-

Electric bolts to power Anglo-US gun

INVITATIONS to industry to bid for parts of a radically new kind of gan, fired by bolts of electricity instead of explosives, are expected to be announced by the Ministry of Defence in the next month. The demonstrator electro-magnetic tank gun will be assembled at Kirkcudbright in Scotland, for a three-year Angio-US defence research

programme expected to cost some tens of millions of pounds. Key components include a

Safety warnings on ham Packets of Plumrose chilled teria. Production of five brands

Green policy urged The Government is ready to

The Government is ready to back British companies which help Third World countries avoid the threat of a thinning ozone layer, Lynda Chalker, Minister for Overseas Development, said at a conference in London on corporate environmental policy.

Smithkline cuts 80 jobs Smithkline Beecham. Anglo-American drugs and consumer-products company, is to make 30 people redundant at a drinks factory in Coleford, Gloncestershire. The redundancies arise from an 28m investment programme in new machinery at the factory which will reduce the need for

Share Index last year, according to brokers Hoare Govett.

gas turbine, a 60 megajoule homopolar generator, switch; gear and a novel design of gun The project could lead to a new tank gun with much greater armour-piercing power by the end of the century, a senior MoD scientist has forecast at the Institution of Electrical Engineers.

installed at an MoD artillery range on the Firth of Forth, is being funded equally by the MoD and the Pentagon's

Defence Advanced Research Projects Agency.

An electrical pulse of up to 5,000kW will be unleashed to

propel a projectile up to six inches long the length of current armour-piercing darts-along tracks in an electro-magnetic railgun. It is expected to be able to fire several The demonstrator, to be

shots a day.

It is to be installed during 1992 and used to investigate the accuracy and penetrating power of the new weapon con-

Among British companies Among British companies involved in the programme are Rolls-Royce with compact gas turbines for generating the power, Northern Engineering Industries with generators and switches for delivering power in his pulses, and Hunting in big pulses, and Hunting Engineering with novel muni-

The MoD programme, running since the early 1980s, has made unexpectedly rapid prog-ress in the past two years in miniaturing the main compo-

Call for big reform of law on contracts

called for a change in the law to allow the courts to apportion damages awarded for breach of contract where both parties are at fault. The change would have far reaching effects on all consumer and commer-

Under the present law apportionment of damages is not possible in the absence of negligence and where the defendance of dant is liable only for breach of contract. Where one party is in breach of contract and the other party is also at fault the winner of the dispute takes all regardless of the fact that they are both to blame.

By contrast, under general law of negligence, a person who, for example, fails to wear a seat belt and is injured in a car crash caused by the driv-er's negligence will have their damages reduced. This reflects the fact that both sides are to some degree responsible for the extent of the injuries. Calls for reform to increase the role of apportionment in

Hing's account clerk had forged cheques of HK\$5.5m over six years. When the fraud

contract cases have come from contract cases have come from a number of professional and judicial bodies recently including the 1989 Report on the Review of Banking Services Law chaired by Professor R B Jack and the 1989 Report of the Auditors Study Team on Professional Liability.

fessional Liability.

The Jack Report noted disquiet among the banking community that the present law was unduly favourable to the customer. Under present law cusiomers owe two duties to their banks: a duty to retrain from drawing a cheque in a manner which may facilitate fraud or forgery; and a duty to inform the bank of any forgery of which they have knowledge. Customers who fall in observe either of these duties cannot recover from the bank if it debits their account as a result.

Disquiet in the bank if it debits their account as a result.

Disquiet in the bank if it debits their account as a result.

Disquiet in the bank if it debits their account as a result.

Disquiet in the bank if it debits their account as a result.

Disquiet in the trail Hing Cotton Mill case in Hongkong. Tai

Mill case in Hongkong. Tai

was discovered. Tai Hing successfully recovered the money from the Liu Chong Hing Bank. The court ruled that Tai Hing owed the bank no more than the two basic duties. In evidence to the Jack Committee, however, the banking community questioned whether it was just for the bank to be wholly liable for the forged cheques which it could only have discovered by elaborate and expensive inquiries rate and expensive inquiries when Tai Hing could have pre-vented the traud by elementary to recommend a change in the law so that in an action against a bank in debt or for damages arising from an unau-thorised payment, the cus-tomer's contributory negli-gence could be raised as a defance where it would be unfair for the bank to bear the

entire loss.

This view differs from the approach taken by the Law Commission in a number of respects. The commission

was discovered, Tai Hing suc- believes the courts should be able to apportion damages in all cases based on contract where the plaintiff's conduct

where the plaintiff's conduct contributes to his loss. Whether it has or not would be for the court to decide on the facts in each case.

In the banking field therefore the proposals would not just operate in the bank's favour as the Jack Report proposed but in favour of the customer where, for example, a posed but in favour of the cus-tomer where, for example, a hank paid out on an altered cheque in circumstances where it ought to have discovered the fraudulent addition (under present law it would not have to) or where a customer fails to report a forvery he knows report a forgery he knows about but where the bank ought to have discovered the forged signature.

The change in the law would have wide a small and the law would be law wide and law would be law wo

have wide application to all consumer and commercial con-

Contributory Negligence as a Defence in Contract, Law Com-mission Working Paper No 114,

Strasbourg condemns UK's handling of ambulance strike

By Tim Dickson and Fione Thompson

THE European Parliament yesterday gave its moral sup-port to UK ambulance staff in a gesture that predictably infu-rlated British Conservative

A special resolution of the Strasbourg assembly - pessed with 105 votes in favour, and 45 against - condemned the Gov-ernment's handling of the dispute and called for independent binding arbitration.

The motion expressed "alarm at the willingness of the British Government to suppress the rights of a major

group of public sector workers," and noted "the over-whelming support of the Brit-ish people for the ambulance workers."
It called on the Government to recognise the need for inde-pendent binding arbitration, as well as existing machinery, to bring about "a speedy and hon-ourable" settlement and expressed support for the ambulance workers' demand

for an automatic pay-fixing mechanism in future wage negotiations.

The motion also expressed

"regret that the UK Govern ment's opposition to the main-tenance of basic workers' rights has resulted in the ero-sion of UK labour law and has thwarted EC endeavours to improve the situation of workers throughout the Commu-nity." The UK was the only member state not to sign the charter of basic rights at last month's EC summit.
In London yesterday, crews at two more stations went on

unofficial strike, joining collea-gues at Tottenham which has been out since Tuesday. In Essex, nine of the county's 30 ambulance stations were on all-out strike and staff at others in the south of the county have locked themselves

in in protest. Crews at two stations in Sussez were out.
In Scotland, the Scottish Ambulance Service manage-ment claimed only 154 of the country's 1,900 ambulance staff were working normally.

And in Wales, police and army vehicles look set to be called in for the first time

because of a row over the dock-

New call for public account of Porton research contract

MR Kenneth Clarke, the Health Secretary, yesterday came under renewed pressure to explain the circumstances of an agreement in 1985 between an important Government an impertant Government research laboratory and Porton International, a biotechnology company backed by 276m from private investors.

MPs from both the Labour opposition and the Conservative party voiced their disquiet in the wake of a disclosure that an official working party set

an official working party set up by the Health Department in 1984 recommended against the Government finalising the deal with Porton.

At the same time Mr Charles

Stevens, a retired drug-indus-try executive who headed the government team which nego-tiated the agreement with Porton, said he now regretted that the deal had gone ahead. The accord was between the Public Health Laboratory Service (PHLS), part of the Department of Health, and Porton, which was set up in 1982 by Mr

Wensley Haydon-Baillie, its chairman. leave Under the agreement, which state.

was ratified in 1985 by Mr Clarke when he was Health Minister, Porton was to commercialise inventions at the Government's Centre for Applied Microbiology and Research (CAMR), based in

Wiltshire.

As part of the deal, which boosted the image of Porton in the eyes of City of London investors, the company had said it would build a new £20m fermentation unit at the research laboratory. In the event, the unit has not been built and Porton has slipped considerably both on its profits forecasts and on projected developments.

Mr Haydon-Baillie has made considerable gains from Porton. In 1986 he sold some of his shares in the company for

it has also emerged that Mr Clarke in 1985 ignored the advice of a Health Department working party not to conclude a deal with Porton over CAMR. Instead, the working party wanted the Government to leave CAMR in its current

Next stop on the high road to devolution

ing of ambulance crews' pay.

Plans for Scotland's independence could have far-reaching effects. By James Buxton.

HIS MORNING, in the Italianate halls of the City Chambers in Glasgow, Scottish politicians will attempt to recreate the confident atmosphere in which, nearly a year ago, they launched their campaign for a Scottish parliament.

It is the third session of the Scottish Constitutional Constitution Con

nearly a year ago, they launched their campaign for a Scottish parliament.

It is the third session of the Scottish Constitutional Convention, a body consisting of MRs. MERs output the second of the Scottish Constitutional Convention. MPs, MEPs, councillors, trade unionists and others who pledged themselves last March to draw up a blueprint for a Scottish parliament with which they intended to con-front the Government.

Business people have largely steered clear of it. Most of its members come from Labour and the Liberal Democrats, but that still means about 80 per cent of Scottish MPs. Opinion polls repeatedly show that only about 20 per cent of Scots are happy with Scotland's constitutional status quo.

The convention began impressively last year with its members signing the claim of right, proclaiming "the sover-eign right of the Scottish peo-ple to determine the form of government best suited to their Since then its executive has

produced a weighty document outlining options for a separate Scortish parliament. Some 350,000 copies of a leaflet summarising the arguments have been distributed and there have been many comments, though few from individuals. But the convention's members know that they are now coming to the hard part; produ-cing a convincing scheme on

ern Europe, hardly a demon-strator has taken to the streets in Scotland in support of a Scotlish parliament. The running is all made by political activists, with the public represented primarily through opinion relies. ion polls. Canon Kenyon Wright, the

The convention is boycotted by the Conservatives, who oppose devolution, and by the Scottish National Party, which wants outright independence.

Canon Kenyon Wright, the Scilver-tongued cleric who chairs the convention's executive committee, confesses to "there not being as much (popular) enthusiasm as there might be." Yet what the convention has already broadly agreed on could, if imple-mented have a profound effect not only on Scotland but ultimately on the rest of the United Kingdom. It envisages a Scottish par-

liament taking responsibility for Scotland's internal affairs, such as education, health and local government (which would be reduced to a single tier). It would have the power to raise (or lower) taxation, unlike the Labour govern-ment's devolution scheme which failed to win enough support in a referendum in 1979. It could have powers over industry and regional aid. There would be a Scottish

prime minister or premier (David Steel, the former Liberal leader and joint chairman of the convention, said this week that he would like the idea of becoming prime minister himself) and an executive or cabinet. The post of Scottish Secretary in the UK cabinet which Labour and the Liberal would probably disappear.

DEVOLUTION CHRONOLOGY

1977 Labour Government's first devokation bill falls in 1978 Parliament pusses not to set up Scottish assembly, If approved by vote of at least 40 per cent in

peneral election and drop devolution Concervatives win only 10 Scottish seets in gen-

But there are three crucial issues on which the convention members are not agreed and which are particularly impor-

tant for Labour. First, there is the question of how a Scottish parliament relates to the Westminster parliament: the more powers a Scottish parliament took the less justification there is for Scotland to continue to send 72 MPs to Westminster. The most extreme proposal is that a Scottish parliament takes full sovereignty for Scottish affairs and hands back to Westminster responsibility for matters such as defence and foreign policy. In any case, why should the Scottish MPs be allowed to vote on matters such as education in Eastbourne when English MPs have no say on education in Edinburgh? Labour, while promising Scotland an assembly if it wins the next general election, would be loth to see any reduc-tion in the number and voting powers of Scottish MPs, since

come from Scotland, The party's idea of creating regional assemblies in other parts of Britain can only be an

more than a fifth of its MPs

1968 Edward Heath declares Conservative Party support for Scottleh assembly

but vote is too small to qualify; Concernatives win

eral election 1989 Scottleh Constitutional Convention holds first seesion in Edinburgh

> answer in the long term. Aware of anxieties at Labour's London headquarters, party leaders in Scotland want to keep the convention's amhitions within bounds.

Then there is the question of how a Scottish administration would be funded. Public expenditure per head in Scotland is, at £2,675 in 1987-88, about £500 more than in England and Wales. If higher spending in Scotland continued to be financed by the Treasury block grant as it largely is now, other parts of Britain would complain if their MPs no longer had much say in Scottish affairs and lacked their own

If on the other hand, Scot-land levied all its own taxes and paid Westminster a "precept for services such as defence, taxes in Scotland would probably have to be higher than in the rest of Britain. Indeed they might be higher anyway under an assembly if it wielded its tax raising powers to supplement the grant from Westminster.

This is one reason why lead-ing Scottish businesses are profoundly opposed to devolution.

They also fear uncertainty damaging conflicts between London and Edinburgh and loss of influence at the centres

of power -- London and Brus-The third unanswered question is how a Scottish parlia-ment would be elected. The obvious solution would be some form of proportional rep-resentation. The first past the post system would entrench the dominance both of the Labour party and of the Strathclyde region, Labour's heart-land. In the 1987 general elec-tion Labour took 69 per cent of the Scottish seats at Westminster with only 42 per cent of

the vote.

The Liberal Democrats insist that without PR they will walk out of the convention. There are many within the Scottish Labour party who argue that PR is fairer and that under it the party could still expect to be the leading group in a Scottish parliament. But the national leadership has set its face against PR for Westminster and might be reluctant to countenance it in Scotland.

The convention is not due to

discuss PR today. Instead it will be thrashed out at Labour's Scottish conference in March where several pro-PR motions are down for debate.

Nor is the convention tarkling the other tough issues. The Conservative party this week launched a propaganda barrage to exploit what it sees as the convention's reluctance to answer the most difficult questions and point out the weaknesses of the convention's case. But Canon Wright says the Conservatives "fail to catch the mood of the nation" and are rehearsing yesterday's arguments. "We have crossed the Rubicon. We will not go back," he says.

1 contract

h contract

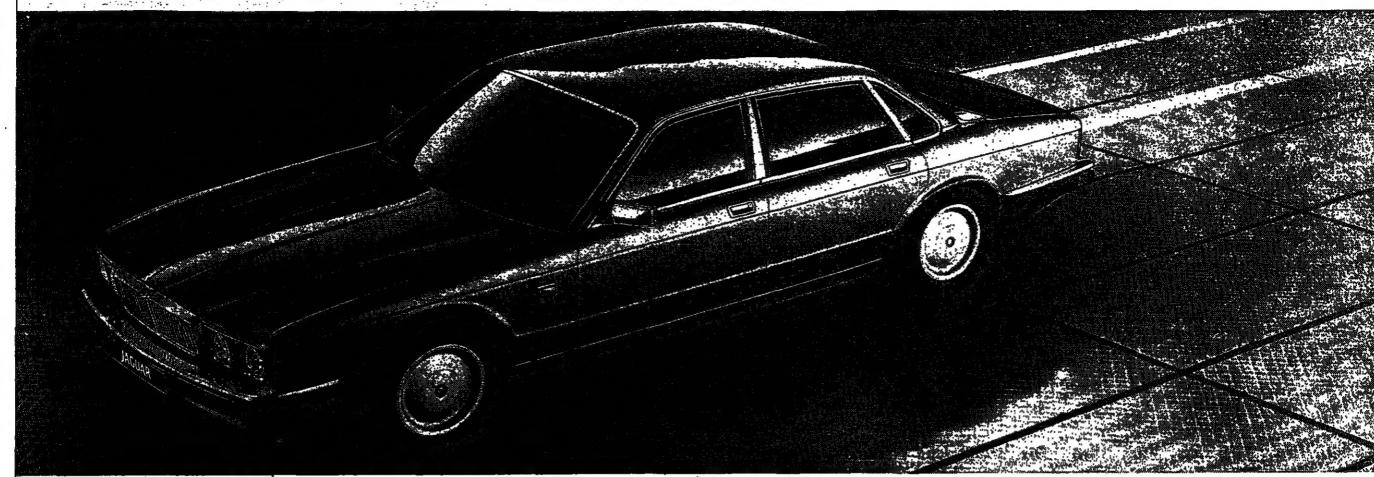
ITTAKES A LOT OF EFFORT TO MAKE A JAGUAR SO EFFORTLESS.

Jaguar cars have long been rightly noted for their elegance and sleek performance.

Yet while driving an XJ6, Sovereign, XJ-S or Deimier is a thoroughly relaxing experience, the effort which has been expended in design, research, engineering and production is, as you would expect imposse.

And we are the first to recognise that much of the credit for this should be shared with our suppliers, those whose components and expertise help make a Jaquar, a Jaquar.

Specifically to acknowledge those who have made a particularly notable contribution we established our own 'Pursuit of Excellence' Awards. And yesterday in Birmingham's Metropole Hotel, Jaguar Chairman Sir John Egen made presentations to no less than 99 companies whose performance has been exceptional.



"Supplier of the Year' and recipients of a handsome, specially commissioned bronze sculpture, were Pirelli Limited, whose Carliele factory supplies over 60% of the company's tyre needs – a figure which is expected to grow this year.

Other award winners are: Albion Spring Co Limited - B A S F Inks & Coatings Limited - BRD Company Limited - BSK Aluminium Limited ·B S R D Limited · Blagden Williamot · Bonar Polythene Films Limited - Bostik Limited - Brico Engineering Limited - British Metal Engraving Co Limited · Bruhl (UK) Limited · Brycrest Limited · Carr Speed Plastics Limited • Carrs Paints Limited • Castrol (UK) Limited • Champion Sparking Plug Co Limited • Clarion Shoji (UK) Limited • Coba Plastics Limited - Connolly Leather Limited - Continental Technical Products Division · Coopers Payen Limited · John Cotton (Colne) Limited Dercast Components Limited Derwent Plastics Dow Coming Limited · Dowty Seals Limited · Eaton GmbH · Electrolux Elmotor AB · Ellison Morlock Industries Limited · Excel Plastics Limited · J T Farmer & Co Limited - Famell Electronic Components Limited - Fibre Form Limited • Filterwerk Mann & Hummel GmbH • Firth Furnishings Limited • G K N Sankey Limited · Gaskell Textiles Limited · The Glacier Metal Company · Granges Aluminium (UK) Limited · Grundy Auto Products Limited • Gurit Essex (UK) Limited • Hella Limited • Hepworth & Grandage Limited • G N Hicks & Co Limited • S R Holbrook Limited • Hydrametic Division of General Motors Corporation - Hyman Components - I D A C (UK) Limited - Inalfa BV Metaalwarenfabriek -Kay-Metzeler Limited · Kiverton Park Steel & Wire Works Limited · L U K 6mbH & Co · Lauriet Goulet - Leedum Limited - Lemforder Metallwaren Jurgen Ulderup AG & Co · Lucas Body Systems - Rists · M B Fastener Co Limited - Magna Auteca Autozubehor GeembH -Marley Foam Limited · Alfred McAlpine Construction Limited · Motor Industry Research Association • Movement Preparation Services • JV Murcott & Sons Limited · N G K Spark Plugs (UK) Limited · National Westminster Bank Pic - Browns Lane Branch · Nippondenso Europe BV · Nixon Industrial Diamonds Limited · Norms Products Limited · Osprey Communications pic · Ovako Steel Limited · Parkfield Wheels Kent Alloys · Philips Electronics · Pirelli Limited (Seating Division) · Plastic Mouldings (Cradley) Limited · Pressweld Limited · Q D F Components Limited • Ranco Europe Limited • Richard Hirschmann GmbH & Co · Richmond Drawing Services Limited · Ripaults Limited · Sanden International (Europe) Limited · Sandvik Coromant (UK) · Serginson Bros Limited · Scandura Limited · Stabilus GmbH · D A Stuart Oil Co Limited - T R W Valves Limited - The Tempered Spring Co Limited - Alfred Teves GmbH - W A Thatcher Limited - Tinsley Bridge Limited · Triplex Safety Glass Co Limited · Vandervell Limited · Volex (Wiring Systems) Pic · Wild Leitz (UK) Limited · Wild Manufacturing Group . Yeovil Precision Castings Limited . Z F Getriebe GmbH.





alleged symptoms of the British disease described by pundits in the late 1970s as reasons for the UK's industrial decline? The tea breaks, the large number of unions on one site, the inability of British manual employees to match the work rate of people in Japan and the newly industrialised countries

Remember the love affair the same pundits had in the early 1980s with what they perceived as the Japanese way of doing things? Jobs for life, a cohesive company culture born out of everyone wearing the same uniforms and just-in-time inventory practices as the be-all and end-all of improving cost efficiency.

Remember, too, the more recent trends, the use of tem-porary labour, off-loading in-house manufacturing except for core components and free ing up plant to be sold for redevelopment as houses or super-

While parts of UK industry struggled to find a cohesive philosophy for manufacturing, a number of West German mechanical and electrical engineering companies have been at the centre of turnround stories in Britain using many of the basic and largely unchanging fundamentals of German

manufacturing.
One such example is FML. the electricity meter manufac-turing business of Siemens -which owns several manufacturing businesses in the UK In the first of an occasional series on the progress of UK companies acquired by continental European industrial groups, Nick Garnett looks at FML, a subsidiary of Siemens

Traditional virtues of long-term investment

and which last week bought full control from GEC of the Osram light bulb operation in

The German electrical and electronics group took a 51 per cent stake in 1979 of what was the then struggling metering business of Ferranti, the defence and electronics company. In 1984 Siemens obtained 100 per cent control of the metering operation, sited among the terraced streets of Hollinwood, a suburb of Old-ham. Since then, the operation's sales have risen from 17m to 125m and its share of the UK electricity meter market has risen from 20 per cent to 30 per cent.

It has not been a spectacular process but it has been a suc-cessful one at FML, which employs 500 out of Stemens 3,500 workforce in the UK. And it has been built on the traditional if rather boring German virtues of investment, new production buildings, retooling, the introduction of new products and redesign of old ones and all based on the kind of

pay-back times many British publicly quoted companies would find too long.

Ten or so unions still organise at FML. There is even old-style piece work. Assembly operators in the new bright and airy assembly plant which churns out over 1m meters a year still take their 15-minute tea breaks morning and after-

pany is the kind of commit-ment to manufacturing endemic across Germany. A large part of the 14-acre site en cleared as a result of has been cleared as a result of knocking down many of the site's older pitched-roof build-

ings but Siemens says there is no plan to sell land.

"We will not sell it for housing development," says Tim Sheppard, FML's managing director. "We have no interest in that Siemens wants it as a in that. Siemens wants it as a manufacturing site. If anything we're looking to acquire more land and that will be for expansion. Siemens has a major com-

The fact that FML neither makes a true consumer product nor competes with Japanese manufacturers protects it from the most difficult areas of competition. But it does face able competitors manufacturing electric meters in the UK. including GEC, Schlumberger of the US and the Swiss com-pany, Landis-Gyr.

Sheppard, a 39-year-old former Racal Electronics engineer who spent a year in Germany as part of his Siemens management training, was not at FML when Siemens first acquired its stake. But what Siemens thought then of the site build-ings are well known at Hollin-Siemens was horrified. It

thought the site was simply beyond the pale." Some of those immediate post-Victorian buildings still remain but the last is due to be demolished in two years' time. Such high, pitch-roofed structures which siemene deems totally unsuitable for efficiency and for the comfort of shop floor workers are still common in the north



of England and in the Mid-

Siemens purchased its stake because it wanted to get into the UK metering market. Ferranti wanted a partner because it had used FML as a milch cow and the site needed heavy investment in manufacturing facilities and techniques to make up lost ground. "If it wasn't for Siemens, FML would not be here now," Shep-

pard says. Siemens has developed the site steadily rather than specsue steamy rather than spec-tacularly. A modern German design of the domestic so-called single phase meter was introduced and redesigned ranti multiphase meter for industrial use which had earned a bad reputation was replaced by a model based on Ferranti's single phase meter. A new coin prepayment meter was brought in using the heart of the single phase meter.

Prepayment meters using tokens and developed in the UK were introduced in 1985 and 150,000 of these were made at Hollinwood last year. Multirate microprocessor units to belo with the handling of variable tariff rates were also introduced, helping to raise

FML's share of the multip

market from 8 per cent to 25 per cent over the past few years, according to Sheppard.

electrical engineering — and greater use of common compo-Several million pounds were spent on new production equip-ment including a fully auto-matic electro-plating line, advanced injection moulding

machines coil-winding equipmachines, coll-wanning equip-ment and so-called direct-screw-injection technology. About Eam was spent on new buildings and equipment last

Along with this has gone much greater use of plastic rather than metal components

- in line with developments in

year.
"Stemens has a policy of keeping its manufacturing technology up to date," says

Sheppard. "It prides itself on technology and production techniques. Siemens is very much led by engineering with a .strong counterbalancing commercial side.

commercial side."
Obtaining finance for machines judged to have payback times of five years or less is no problem. Shepperd says. If the payback is going to be longer than that but the machines are deemed by Siemers as necessary to maintain mens as necessary to maintain production volumes and stan-dards, FMI, gets that machin-

Nothing fancy is evident about the organisation of the plant and there is nothing fancy either about the speed at which the mainly female assembly staff are expected to work. We are looking for quality workmanship rather than

absolute speed." The pre-tax profit at FML is about 10 per cent of sales. This is nothing to write home about but well above Siemens' overall declared return after investment and capital expenditure. As part of Siemens' long-term commitment to Hol-

inwood, FML and Siemens in Germany are spending £10m on the joint development of a

solid state gas meter.
"The question at Slemens was what do we have to do to get there in this field." Sheppard says. "We are not looking for volume production of this product until 1994 or 1995 and I doubt afterher we will recover doubt whether we will recove investment before the turn of the century. That is the long term view Siemens takes."

magine an industry which has got itself into the following fix:

It has too many participants; by common consent, about a third of the capacity needs to be withdrawn from the industry before those that remain can make

a decent living.

The quality of the industry's basic product is generally held in low regard by its customers, and nearly haif think it is deteriorat-

ing.

• Its participants have exhibited acute management failings. Many have been through ill-judged mergers in the past three years, which have failed to yield the benefits expected of them. And they have no tradition of professional manage ment, which has left them ill-equipped to handle the transition from small, one-product operations to the large multi-product compa-

nies they have become. That, in short, is the current position in the UK institutional equity market. Some companies have reacted by withdrawing (most recently Citibank, which earlier this week closed down the bulk of

County NatWest: the reality of retrenchment

Richard Waters explains the UK investment bank's strategy in the straitened circumstances of the securities market

its UK equity business).
For those that are left, the chances of making a good return are slight. This has led to a new emphasis on good management in an industry that, with healthy (and largely protected) margins in the past, felt little need for it before. Changes under way at County NatWest, the investment banking arm of National Westminster, are typical. County believes that by managing itself better it can turn its £12m net loss in the first half of 1989 (when market conditions were as bouyant as they are likely to be

for the forseeable future) to at least break-even by the end of 1991. County's first step has been to cut costs. The result was 79 redundancies earlier this week (out of total UK equity staff of 660). The fact that a 12 per cent reduc-

tion in staff could be managed with no apparent loss to the company's

business is an indication of the degree of overmanning before. For instance, three separate settlement operations have been merged to remove unnecessary duplication (and 40 jobs). Settlement costs at County, at £56 for each agency transaction, have been higher than at most other securities houses and should nearly halve as a result of the changes.
A further 22 redundancies have

reduced County's market-making staff by nearly a quarter. Yet with 70 market makers, the bank still retains one of the largest teams in the market.

These moves, together with a number of technology develop-ments, will wipe 15-20 per cent from the cost base, estimates Tim Ferguson, the recently-appointed chief executive of County NatWest

Any further retrenchment would

be disastrous; he says, claiming that the only options are to con-tinue as a full-service firm operating in all sectors of the market, or to pull out entirely. "It's difficult to find a middle ground that isn't worse than the two extremes," he

In this, he (like others) has been influenced by the fate of Citicorp Scrimgeour Vickers, which attempted to reduce its market coverage to focus only on profitable areas. The result market share and staff seeped away, leaving CSV with little option but to retreat

Beyond the cost-cutting, County is pinning its hopes on its ability to make a coherent business out of its equity arm, which has been built out of various broking firms (Bis-good Bishop and Fielding Newson Smith before Big Bang, and Wood Mackenzie after it). As at other

firms, the reality has fallen well short of the ideal of an integrated investment house.

The greater integration is intended to come from breaking down the walls between functional areas (market making, research and sales) by the creation of teams defined by market sector rather than function. County is further behind than some in the industry in this respect, having not yet built a management accounting system that enables if to analyse the profitability of its business sector-by-sec-

In a further attempt at integration, this time across country bor-ders, a single European manage-ment structure is being created to enable functional areas to_work together more closely.

County's second thrust is to put

more effort into giving its cust ers what they want - not a revolutionary idea, perhaps, but some-thing broking firms have failed at in the past. According to the main annual survey of investment initi-tutions, undertaken by Extel, 43 per cent of brokers clients thought that the quality of the basic prod-uct — research — had deterlorated in 1920.

To push the market-driven approach, County has created a new customer services group, whose head (yet to be appointed) will oversee the functional departments within the bank.

The better service is meant to come from the appointment of a salesman to manage the bank's relationship with each client. This person will also deliver all the firm's products to the customer, supported by specialist salesmen if

necessary.

The salesmen will be responsible for making sure each relationship

is profitable for the bank. It does not yet have the basic information to make this possible, though, its current accounting system does not provide an analysis of the profitability of each customer.

Finally, to improve the quality of its research products, County has been recruiting highly-rated ana-lysts to strengthen its existing team. Like others, it believes it has to be ranked in the top three in any sector to secure customers' busi-

The top three firms in a sector

The top three firms in a sector receive around 15 per cent each of the combalssion income available, the next three only half that, Ferguson estimates.

In these ways Ferguson says he hopes to reach break even on equities by the end of next year. This would be a significant psychological breakthrough, However, it would leave the business well affort of the 20-25 per cant return on capital expected in the long run by Nat-West. Achieving this is likely to take County NatWest Securities some considerable time, no matter some considerable time, no matter how well managed it is.

"The COMECON countries must fit into the world market...'"



Brave new Eastern Europe has offered a challenge to the West: to build again. But as fledgling new democracies struggle to emerge, the realities of the task are daunting. In this new political landscape, doing business in Eastern Europe remains as complex. Companies looking to penetrate these markets need hard information on where the opportunities lie, how joint ventures and free-standing enterprises can be formed, who are

Our Eastern European specialists - based in Vienna, London and within Eastern Europe itself, the largest, oldest established and most professional team of its type — have this information.

You can have it in precisely the form you need it!

Business publications and newsletters; trading manuals and Country Reports; conferences . and training seminars; customised research and sectoral reports.

Write today, or call Vivienne Goldsmith or Alastair Hirst on (London) 441-493 6711 for a copy of our information pack detailing how you can access this unique resource.

The Economist Intelligence Unit



GLOBAL BUSINESS INFORMATION AND ADVICE Members of The Economist Group Please mail or fax to:

Business International Limited. 40 Duke Street, London W1A 1DW Tel: (441)-493 6711. Telefax (441)-491 2107

To: Vivienne Goldsmith or Alastair Hirst, Marketing Department, Business International, 40 Duke Street, London W1A 1DW, UK Please send me more details on the facts and analysis you offer on market opportunities in the newly emerging democracies of Eastern Europe. Market Sector_ Telephone No/Fax No_ Countries/Areas of interest_

SOVIET UNION

The Financial Times proposes to publish this survey

12th March 1990

For a full editorial synopsis and advertisement details, please contact:

Patricia Surridge

or write to her at:

FINANCIAL TIMES

THE

Feb. 12-13, 1990 in New York City

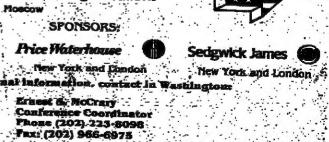
on 01-873 3426

Number One Southwark Bridge London SEI 9HL

Announcing a Special Two-Day Conference on: Negotiating and Implementing Joint Ventures Other Business Arrangements in the U.S.S.R. Feb. 15-16, 1990 in Los Angeles A gathering of more than 30 high-level speakers and panelists from seven countries, bringing enormous handson expertise for doing business in the USSR. Frogram includes seven officials from key Soviet economic ministries and agencies, visiting for this event. HOSTED BY THE NATIONAL FOREIGN TRADE COUNCIL, INC. Washington and New York and the Association of Joint Ventures international Unions and Organizations



SPONSORS: COLE CORETTE & ABRUTYN Price Waterhouse



VENEZUELA The Financial Times propose to publish this survey on:

Nigel Bickmell on 01-873 3000

London SEI 9HL

15TH FEBRUARY 1990

FINANCIAL TIMES

FINANCIAL FUTURES + OPTIONS

いんこくと・ストリングを設めて 湯の流

Eraest & McCrary

The Financial Times proposes to publish a Survey on the above on

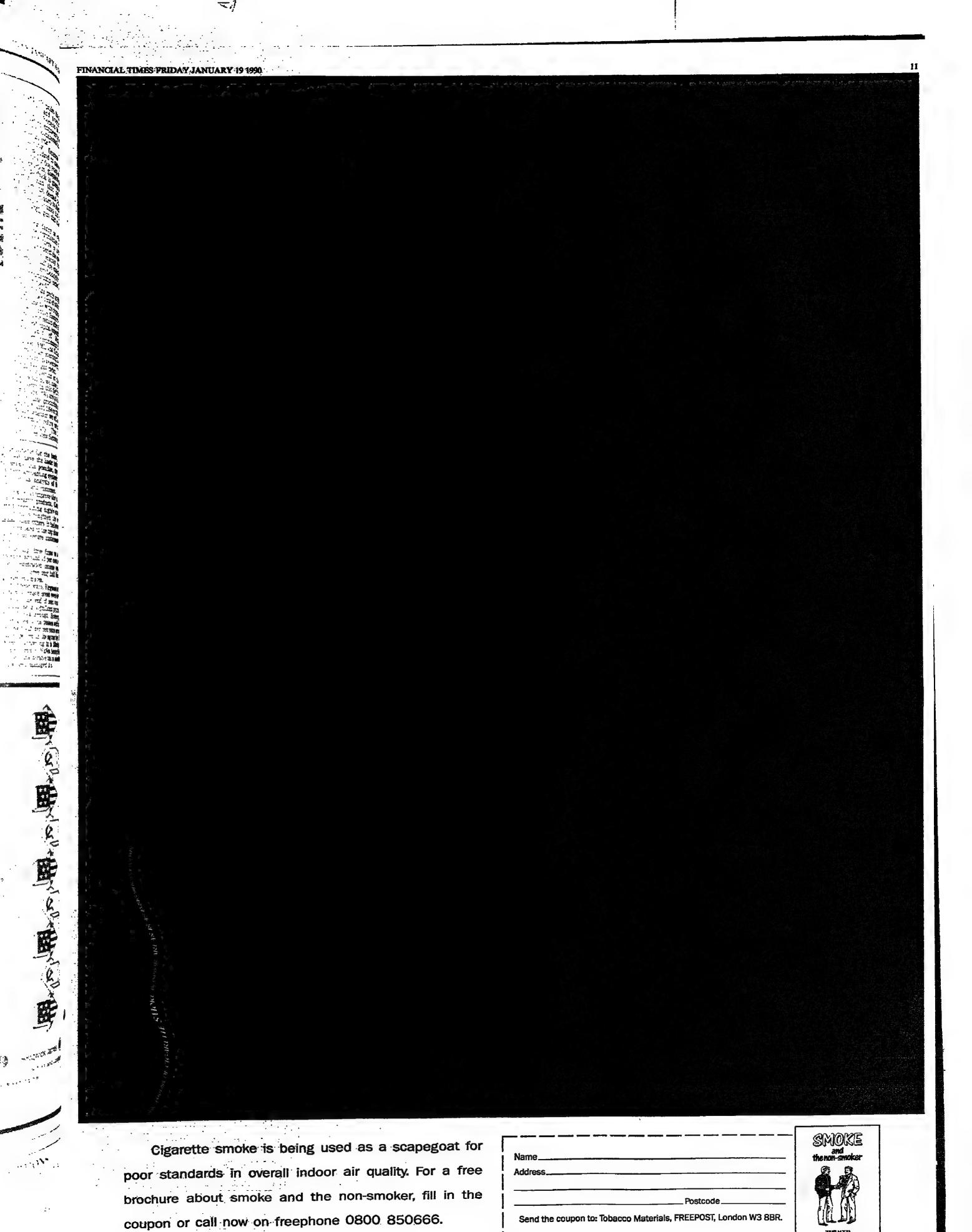
7TH MARCH 1990

For a full editorial synopsis and advertisement details, please contact:

Edward Macquisten

on 01-873 3688 or write to him at: Number One, Southwark Bridge London SE1 9HL.

FINANCIAL TIMES



TOBACCO ADVISORY COUNCIL. SPEAKING UP FOR BRITAIN'S 17 MILLION SMOKERS.

THE PROPERTY MARKET

Pick of the crop

By Paul Cheeseright

olin Gershinson has had several hundred million pounds' worth of prop-erty offered to him this year. There is a great deal available and not many people prepared to buy it. Palmerston Holdings. the company of which he is managing director, is seeking to build an asset base on what is loosely called secondary

property.

The market for properties costing up to £10m - the market where the indices may not reach - is now subject to a reaction from three years of explosive growth during which, as Mr Gershinson put it, "property was another com-modity – a good business to go into. Now it isn't unless you know what you're doing. It's become a business for the pro-fessionals again."

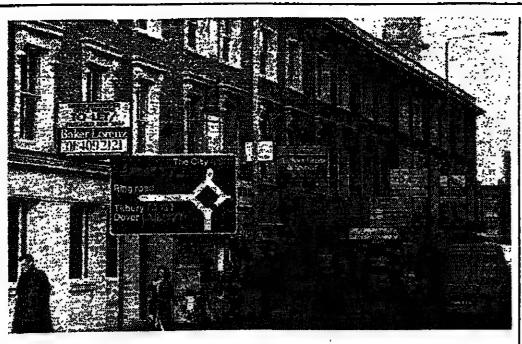
So far, he says, there is no panic in the selling but he has noticed that "we're being offered stuff we were first offered six months ago." A building first offered at £10m, on which Mr Gershinson had been prepared to pay £6m, is now coming back at £8m and his initial response is being taken seriously.

He has defined three sorts of offers. The first is coming from companies having problems with high interest rates. "They are prepared to sell to keep things going. They're selling capital to pay interest."
The second set of offers

comes from companies which he classifies as "unrealistic." The reason is that when "they are trying to sell they are talking of yields of 5, 6 or 7 per cent. That's what they've been used to. They won't accept there is no market at that

Thirdly, there are companies

"Most of them are using valua-tions which are out of date," says Mr Gershinson. "In some cases their borrowing exceeds today's values." These are the types of situation where a bank has provided finance at, say, 85 per cent of a building's completed value. But the value the building has slipped while the debt has increased with interest payments being



City Road, in the City of London, where landlords offer conces-

In each of these three types of case the seller's position is extremely uncomfortable, but panic would only set in if panic would only set in if banks start calling in their loans. Having said that, the banks probably do not want to be saddled with buildings which they cannot sell either.

According to Mr Gershinson, there are four problems. High interest rates are one. Then there is flat growth — "gener.

there is flat growth - "gener-ally you can say all the rents have reached their plateaux and in certain areas there's been a downturn." The next obstacle is an actual or poten-

tial over-supply of space. Fourth: "Apart from the for-eigners, there are no buyers." Much has been said about the presence of Japanese, Scandinavian and Dutch investors in the market. But the Japa-nese buying has concentrated on a few large properties. And for the last few weeks there has been a deafening silence from the Scandinavians and Dutch," says Mr Gershinson. They, he noted, had been holding up the market for what he calls "bland investments" properties on a yield of about 8

Mr Gershinson's view of the bread-and-butter end of the market, then, is pretty cheer-less for the short term. His own response to this is to for-get about asset values for the next two or three years. "What-ever the value is, the value is. What matters is that the income is there. If the income covers interest, you don't have

to worry about value. What is certain is that there is little scope for the flashy sales of 1987 and 1988. "Short

Test of Scots industrials

THE STRENGTH of the industrial property market is to be put to the test when the Scottish Development Agency's two portfolios of property, said to be worth over £100m, are sold. First bids have to be in next week

Industrial property generally has leaped in value over the last two years, but returns now are drifting downwards. The SDA has been the largest player in the Scottish industrial market from which, as a special Investment Property Databank report has shown, the institutions have largely departed. Through the 1980s, "Scotland's share of UK industrial portfolios shrunk from 3.3 to 1.2 per cent."

This market is difficult to read 1980s.

read, Until the mid-1980s, rental growth in Scotland was just as strong as anywhere else. Only in the years of the strong market upswing since 1985 have Scottish rental increases lagged significantly behind the UK," the IPD said. Manufacturing industry in Scotland expanded much less slowly than elsewhere in the UK in the mid-1980s and the upturn in the Scottish indus-trial property market was not

years has been the start of growth in London followed by its spread elsewhere. Scotland was one of the last areas it reached. Although returns have come off their peak since the middle of 1989, rents are still growing. Northern indus-trials are sustaining their performance far better than all other segments of the property market apart from northern

provincial offices," said IPD. But there are two ways of interpreting the difference in market performance between Scotland and England.

Herring Son & Daw is han-dling the SDA sale and Nick Owen, the chairman, agreed that the sale might be more difficult than it would have been a year ago. But, he added, "we are far from despondent about it because there's no doubt at all the Scottish market is lagging the south east." In other words, Scotland will enjoy growth which the south east has already had. Another way of looking at

the lag is to contend that the market in Scotland will come

off without having had the full extent of growth which has taken place in the south east. The four months to September showed the first big increase of available floorspace in England and Wales for more

than six years, according to a survey by King & Co. The IPD view of the industrial market is that Scotland will be subject to the same influences as the rest of the UK. It takes the forecast by Cambridge Econometrics of a 2 per cent growth in Scottish manufacturing – the same as for England – and suggests this should support further

rental growth. . . IPD also expects increased competition from office and retail uses for the best industrial sites. And the withdrawal of the SDA from development

or the SDA from nevelopment removes a source of space. The performance of the SDA properties has followed the Scottish experience. Rental growth was running at up to two per cent between March 1987 and 1988 with capital val-ues falling. Then capital val-nes started to climb on the back of a 10 per cent rental increase during the year to

	· .	-	Rente	i Growth (%)		
		- /	Retail	Offices	Industrial	All Property
fear to November 89 Nuarter to November 89 Nonth of November 89			14.7 3.4 1.1	19.0 4.6 2.1	.23.9 5.3 2.1	17.9 4.2 1.7
		٠.		31	', Source Investment	Property Detabank



IN CONJUCTION WITH THE CHURCH COMMISSIONERS FOR ENGLAND



13,800 SQ FT

A NEW AIR CONDITIONED OFFICE BUILDING BEHIND A RESTORED 18TH CENTURY FACADE

Available Spring 1990.

BUSINESS RATING APPEALS

One-day conference on Thursday 5th April 1990 at The Cafe Royal 68, Regent Street, London W1

Chairman: Hector M. Wilks MBE

* Valuation and Community Charge Tribunals - Peter Nobbs, Tribunals' Clerk

PROFEX, Profex House, 25/27 School Lane, Bushey, Herts. WD2 18R (01-950 0400) Please reserve places at the Business Rating Appeals Conference at £245 + VAT = £281.75 for the first delegate and £225 + VAT = £258,75 per additional delegate.



 The revised rating philosophy - John Bassett, St. Quintin Appeals and how they arise - Richard Glover, Barrister

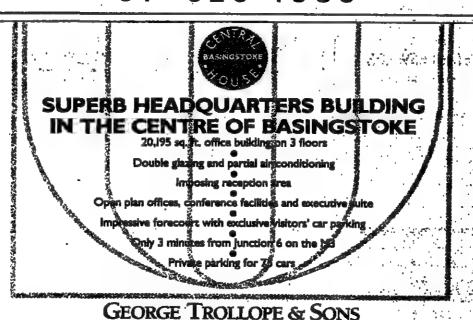
* The Lands Tribunal - Peter Scrafton, Stephenson Harwood

I enclose remittance for \mathcal{L} ..

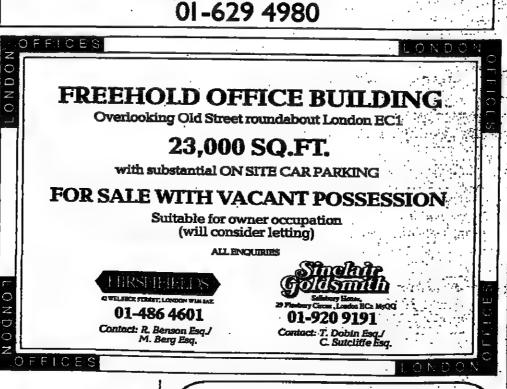
* The role of the Valuation Officer - Owen Morgan, Inland Rever * The role of the Expert Witness - Dennis Mabey, Gooch & Wagstaff







15 BERKELEY STREET, LONDON WIX SAE







TAX SAVING FREEHOLD

PROPERTY INVESTMENTS

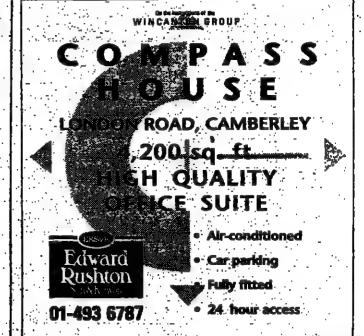


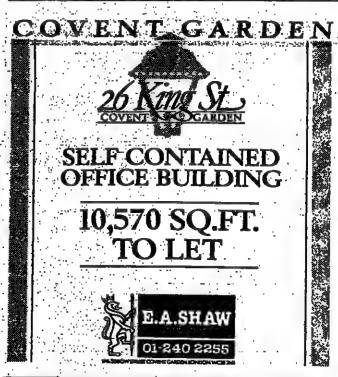
Excellent Situation - Views Over Loch 118 Holiday Lodges, Restaurant & Bars Etc. Consent for further 44 Lodges

Further details from D Cheetham Esq : Messrs Kidsons, 98 West George St., Glasgow, G2 1PW Tel: 041 333 9627 Fax: 041 333 9187

LEASE PETROL STATION E16. Lessee required to moderniae therefore low rent. 01 989 3251 - 476 6321.

FACTORY, LONDON £16 12000 ÷ 2000 Sq FL separate officer parking, roadinali facilities 12 per Sq Ft. Phone 04024 56959. PARK ROYAL About 7000 eq. 8. High tec glass fronted 2 storey building, self con-tained offices with air cood, atoo suitable for business contre with 8 ear parks. FREEHOLD 0880,000-00; Tel. 01-981 7780.







REPUBLIC OF IRELAND BASED Commercial property of approx 25 acres with all services and industrial development planning permission. Location;

Convenient to deep water port. Owners wish to hear from interested parties for development/use above property Please write to Box T6764 Financial Times, One Southwark Bridge, LONDON. SE1 9HL



TECHNOLOGY

Della Bradshaw examines different approaches to establishing global communications networks

Around the world in a way that pays

company announces its intention to spend hundreds of millions of pounds on an information technology project.
But that is just what a

clutch of Japanese companies has done in outlining plans to install global communications networks. Companies that have taken the phinge include Hitachi, Sharp and Mitsubishi Corporation.

As well as slashing their massive phone and telex bills, the networks will be central to each organisation's transformation into what is sure to become a buzz phrase of the

1990s — a global company.

"The whole premise is that, by the year 2000, requirements to compete will be different from those applying today, says Chris Wilmott, of manage ment consultants Peat Mar-wick McLintock. "To respond, companies need global net-

Wilmott is heading a study of the potential for global net-working and of its problems. Twenty organisations are sponsoring the work, including tele-phone companies, such as AT&T and Telecom Australia; manufacturers, such as Mer-cedes-Benz of West Germany and IBM of the US; oil compa-nies, such as Shell of the Netherlands and Yukong of Korea; and banks, such as the UK's Standard Chartered.

While Japanese companies are earmarking awesome amounts of money to achieve this management and techno-logical leap, others are adopting a more cautious, and often

ricemeal, approach.

Take ICI, for example.

"Everything has to be cost justified," says Bob Falconer, network services manager for the UK chemicals company which

uk chemicals company which has manufacturing plant in 40 countries and distribution outlets in 150. "Everything is driven by business damand."

The Mitsubishi perspective is a different one, says Ken Clark, telecoms manager for the corporation in the UK. "They look at the problems, then they look at the problems, then they look at the solutions. The last thing they put together is the cost justification."

Enterprise Zone Developments

100% TAX RELIEF

FOR INDIVIDUALS AND COMPANIES

180% IBAs are available on

se from £25,000 to over £1 m

industrial and commercial properties in Enterprise Zones

Comec: Claim Hobson

EZD Property Group Pic, World Trade Centre, London E1'9UN Tel: 01-480 7513

Enterprise Zone Developments

LEISURE/SPORTS COMPLEX

37,000 sq.ft. set in 13 acres with considerable

scope for improvement/development.

Building under 3 years old + 4000. main read frontage

All major sports facilities . Licensed banqueting soft

Also suitable for training/educational

centre or sports ground.

SOLEACENTS STOCK AND PARTNERS

13 Upper Berkeley Street London W1H 7PE Telephone: 61-794 3361 Presimile: 91-723 1363

140 Camden Street, NW1

Phone: 01-267 9425

IONDON

Arrective self-contained new building on

lower ground, ground, first, second and third floors

5,780 Sq Ft.

Freehold or Leasebold

Write to: J. Taylor, 105 Church Road, Stockton on Tees, Cleveland, TS18 2LY, for Architect's Drawing and further particulars:

The Mitsubishi Corporation already has a voice, computer data, facsimile and telex network linking its three main centres: Tokyo, London and New York. Now it plans to install a message switching network, centred on Tokyo, to handle all the international text traffic. The first phase should be complete by the end of 1991, in time to take advantage of the single European

market.

That said, the pragmatic approach to international networking, as exemplified by ICI, demonstrates the technological choices open to companies.

ICI has a private voice and data network in the UK, using dedicated leased lines. Fal-coper estimates this has halved its call charges paid in the UK

 to £10m.
 It has also built a data network across 15 European countries, but will continue to use the ordinary dial-up network for phone conversations.

Then there is a dedicated

"pipe" to the US for communi-cations with its offices there. Once the lines reach the US they branch out into a business network, run by AT&T, called the custom network option (CNO) — a half-way house between a private network and the ordinary dial-up service. ICI also has direct links with Japan.

Falconer is services to the other 125 countries in which ICI operates. His solution is to use either ordinary dial-up services, or to employ a third party. These include compa-nies such as Electronic Data Systems (EDS) or, on the data side IBM or Timenet, the Brit-ish Telecom subsidiary. They have set up international net-works shared by a number of

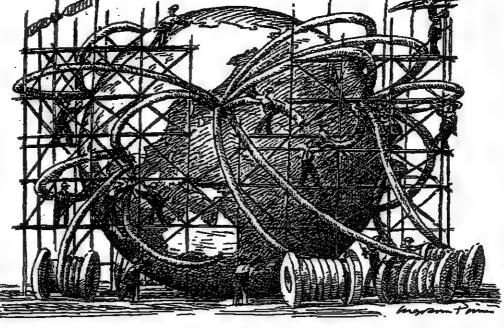
Each solution presents its own stumbling blocks. Dial-up services are often of a lower quality than a dedicated line, but setting up an international leased line network involves co-operation between a number

of telephone companies.

With third party networks, the customer has no control over the amount of traffic going over the network. Heavy traffic could cause split-second delays in the arrival of computer data - a potential prob-lem for companies dealing in share price information.

Whichever approach is taken, companies face three important issues: differing levels of technolog-ical competence in different countries; varying regulations and tar-

o problems of managing a network on a world-wide scale. High-tech services are sim-



of the world, says Martin Burvill, marketing and projects manager for International Telecommunications Services (ITS), the profit-making arm of Sita, which runs the communi-cations network for the world's 340 airlines. "There are places where there are just no digital circuits — almost the whole of Africa, for example."

But even in Europe, reports Falconer, many of the digital phone lines are five years behind the current UK stan-

Regulatory differences between countries can prove very frustrating. Falconer's

European data network are a cross between a nightmare and a farce. In the end, to make sure all the equipment was approved, an ICI employee had to spend days driving around Europe to collect all the different pieces of paper guarantee-ing approval, from either tele-phone companies or

government departments.

In Japan there were other problems. ICI got the appropriate approval for its equipment for use in Tokyo, and then tried to install it in a provin-

"Then we discovered that power supplies need to be dif-

ferent for different areas of Japan. For Japanese companies this is not a problem — everyone knows and accepts it. But these are not trivial prob-

lems if you are shipping out equipment from the UK."

Because of the plethora of charging systems, working out the cheapest routes can result in employees tearing their hair out. In the US and the UK, whome companies are forced to phone companies are forced to relate their prices to their costs. In other countries, politi-cal considerations often result in one service subsidising

"If you simply sit down and draw a map of the world with a nice tidy network design it would not be cost-optimised," says Falconer. "Yet the cost-optimised one would look ridicu-lous to a technologist."

How to manage such networks poses more questions than answers. As Wilmot puts it: "The mechanics of network management are a problem. Who does it? How do you manage a network which is used 24

Technically, too, there can be problems with handling such a large, interdependent unit "increasingly if someone makes a local change it affects the whole network," says Falconer. "That ability to change is our lifeblood. But when we make changes, they are expec-ted to have zero impact on the business. That is the challenge: how to upgrade the network without anyone noticing.

An eye-opening use for optical fibre

cal fibre to monitor industrial

and medical processes.

Professor Gordon Jones, of the Department of Electrical Engineering and Electronics, says the new method avoids the pitfalls of trying to adapt communications-based optical fibre. That approach requires wide bandwidths, long trans-mission distances between repeater stations and lasers to provide a single-wavelength

source of light.
At Liverpool, about £1m has been spent on developing a much cheaper optical sensing technology. It is under trial in applications ranging from body canners to semiconductor production.

The new method uses polychromic, or multi-wavelength light sources, such as an ordi-nary electric light or a light emitting diode. It can transmit for a few kilometres, quite suf-ficient for most industrial applications where the fibres rarely need to be more than 300 metres long. For some med-

ical uses, 30 m suffice.
"What we measure through the fibres is the colour of the light," says Jones, Colour and wavelength are different, with the colour depending on the intensities at different wavelengths.

The idea for this approach

came from the way the human eye perceives colour. The eye has three detectors with overlapping sensitivities, which enables it to distinguish between colours.

His team has developed a processor similar to the eye in that it can discern very small changes in colour. It can detect a change in the wavelength of a laser line with a width as tiny as 0.5 nanometre (half a thousand millionth of a meter), as well as colours beyond the human range in the infra-red and ultra-violet.

Jones believes this type of

optical-fibre monitoring, called chromatic modulation, offers industry two advantages robustness and the ability to monitor many parameters simultaneously and inexpen-sively. It can be used in difficult environments, for instance, where electrical sig-nals might cause interference.

The technique depends on the parameter, say tempera-ture, causing a colour change

esearchers at Liverpool University have developed a way to use optimal oped a way to use optimal oped a way to use optimal oped a glass rod or sphere. may be a glass rod or sphere. The sensor transmits different groups of wavelengths of light as the temperature changes. Using a calibrator, the temper-

ature can be measured.

The sensor is placed at the point where the temperature needs monitoring and the fibre is run back to the instruments. away from the difficult envi-

Trials are under way in the electricity industry to monitor switch-gear, the large switches which can interrupt the national grid or divert current from one part to another. Operating at high voltages (such as 400kV) and currents (50,000 amps), they generate large magnetic fields and radio interference. They are built with enormous safety margins, which is expensive. Reliable monitoring could allow a reduction of safety margins

and cost.
The Liverpool researchers are working on monitoring the plasma in semiconductor pro-cessing, with backing from Chell Instruments and Plessey. Another trial, being carried out by the Transport and Road

Research Laboratory, is for vehicle detection. Embedded in the road is a fibre which detects vehicle pressure and sends the information to a

In medicine, although a patient's chemistry can be seen on a body scanner, a problem is that the magnetic resonance involved causes interference with the electronic monitors covering the patient's condi-tion. Clinical trials with the chromic modulation monitoring system are under way at the magnetic resonance research unit at the universi-

ty's medical faculty. Funding for Jones's project first came from the university and then from the Science and Engineering Research Council and the cabling company BICC. The latter put the department in touch with Cray Electronics, which now supports the work along with the Department of Trade and Industry.

The university holds the patents and has a commercial agreement with Cray, which has set up a subsidiary called

Geoff Tansey

Privacy laws hamper the cross-border flow of data

what may seem surprising is that the motor manufacturer has had protected approval from the French data protection agency, Commission Nationale de L'Informatique et des Libertés (CNIL), to update its international personnel list.

What may seem surprising is that the motor manufacturer has had to seek French approval to carry out an adminis-

French approval to carry out an adminis-trative act which is so central to the running of an international business. And it demonstrates one of the problems companies face in setting up global networks—that of data protection.

The train of bureaucratic wranglings in the Pitt area.

the Flat case was cranked into motion by the seemingly innocent request from the Italian head office for a list of managerial staff working in its French operation.

The French Government, like its counterparts in the UK and West Germany for instance, has introduced data protection laws that impose a series of rules on the collection of personal data, such as giving the employee the right to see the information. But Italy, along with Portugal and Belgium, has no such regulations. Because Flat intends to send informa-

Because Flat intends to send informa-tion on French personnel to Italy, where no data protection laws exist, the com-pany has had to reassure the CNII, that the information will be subject to the same rules of privacy and accuracy as it would be in France. In the UK similar restrictions on send-ing information cutoids the country are in-

ing information outside the country are in force, but Eric Howe, data protection reg-istrar, says so far he has not given prior-ity to policing cross-border data flows. This issue will become critical in 1992, when the EC internal market will be ori-ented towards the free exchange of infor-

mation between countries in such areas as direct marketing and credit checking.

The problem of cross-border data flow was highlighted when the EC asked the Confederation of European Computer User
Associations (Cecum) for advice on setting
up a European-wide governmental computer network. Not only did it find a polarisation between countries which had regulations and those that had not, but a difference in the severity of the laws from country to country - both in Europe and further sfield.

In Europe, there have been suggestions that EC members should harmonise their regulations. If that happens, says Patrick Raymont, who chaired the Cecua meeting last October, there is a "distinct possibility" that countries with stringent regula-tions - such as the UK - would have to water down their laws.

At our Smithfield office we are currently offering a choice of 15 individual buildings to buy or to



Freehold Office

owances available offering flet stat return of 0.5 per cent on price of 5500,000. Write Box 18752, Pinancial Times, One Southwest Bridge, Landon SE1 SHL

CANNES FRENCH RIVIERA Selection of complete apartment of Office - Commercial buildings for Mr ROBBE FRE

USA **18 Properties**

Major Feel Storage Sensional regard New York (20)



FOR SALE Strategiculty located in Date County, FL on a major highway 000 + square (set, 3 strong, to larm lienents) 8.5% Return on innestment \$4.850.000 CP REAL ESTATE PARTIE 205 374 3444 USA

COMPANY NOTICES



Mitsubishi Bank of Canada US\$10,000,000

Floating Rate Subordinated Debentures Due 1999

Notice is hereby given that for the three month Interest Period commencing 18th January, 1990 to, but excluding, 18th April, 1990 the Debentures will bear a Rate of Interest of 8.25% per annum. The Interest Amount payable on 18th April, 1990 will amount to US\$10,312.50 per US\$500,000 Debenture.

> The Mitsubishi Bank, Limited London Branch Agent Bank

PAPUA NEW GUINEA
POST AND TELECOMMUNICATION CORPORATION
ENTEGRATED PERSONNEL AND PAYROLL SYSTEM
TENDER NO. PTC 442

The Post and Telecommunication Corporation of Papus. New Quinum is an enterprise with over 3,300 employees. Suppliers of software solutions on any hurdware platform are levited to tender for the following:-

Tender documents are gualishie from The Secretary Supply and Tenders Committee Post and Telecommunication Corp Free Mail Bug Boroko PAPUA NEW GUINEA PH: (675)-274534 PAX:(675)-256739

IL IN ELLAS MANAGINO DIRECTOR

LEGAL NOTICES

The David Haum Lattitus is undertaiding an laquiry is a the instate raines by corporate takeovers in the U.E. The laquiry, which is fanded by The Joseph Rownton Memorial True, is under the direction of Professor Sir Alen Pencock, FBA, FRSE and is anisted by Scoring Committee consisting of Mr. Sucharn Bammock (Ramarch Directon), Sir Domaid Barron, Sir Adviss Casilony, Mr. Josephson Chartham, Professor Richard Dale, Mr. Jeffery Knight and Professor Jack St

The David House Institute, 21 George Square, Reinburgh E(68 FLD Telephone (681) 667 7004

CLUBS

THE has cultived the others because of a policy on fair play and value for money. Supper from 10-3.50 am. Disco and top musicians, glassrout hostesses, exciting Scorebours. 81-734 0667. 129, Regent St.

ART GALLERIES

LEGAL NOTICES

THE MERSEY DOCKS AND HARBOUR COMPANY NOTICE OF EXTRAORDINARY

NOTICE IS HEREBY GIVEN that an Excreard-nery General Meeting of the Mersey Dooks and Herbour Company will be held in the Port of Liverpool Building, Pier Head, Liver-pool at 12 noon on Tuesday 5th February, 1990 when the tollowing resolution will be proposed as a special resolution.

promoted by The Mersey Docks and Har-bour Company in the session 1969/90 and

'A Bill to conter additional powers upon The Mersey Docks and Harbour Company; to amend the Alersey Docks and Harbour Act 1971 and the Mersey Docks and Har-bour Act 1886; and for connected or other

Copies of the Bill may be inspected and copies obtained at the price of 50p each at the office of the Secretary at the address between at the offices of Meas-Rees & Preres. 1 The Sanctuary, Westmituter, London, SWP 2 JT, during normal business hours on any weekday (Saturdays and public holidays excepted) upto and including Strebutery, 1990, and at the Extraordinary Ganeral Meeting.

By order of the Board, W.J. Bowley, Secretary.

Port of Liverpool Building, Pier Hoad, Liverpool, L3 1BZ

No. 008138 of 1989 IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION ON THE MATTER OF THE ALBERT FISHER GROUP

PLC IN THE MATTER OF THE COMPANIES ACT 1995

Notice is Hereby Gleen that a Petition was on the 18th day of December 1989 presented to Her Majesty's High Court of Justice for the confirmation of the reduction of the share premium account of the said Company by 155,000,000.

Patition is directed to be heard before the Honourable Mr Justice Warner at the Royal Courts of Justice, Strand, London WC2 on

Any Creditor or Shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of the share premium account of the said Company should appear at the time

of hearing in person or by Counsel for that A copy of the said Patition will be furnished

to any such person requiring the same by the undermentioned Solicitors on payment of the regulated charge for the same. Dared this 19th day of January 1998.

Ashuret Morris Crisp Broadwalk House 5 Appold Street London EC2A 2HA

Ref: AMN

MIDLAN NOUSTELL AREHOUS

The second secon AVAILABLE *

ing a second

FOR SALE FREEHOLD FACTORY/WAREHOUSE With Two Storey Office Hock, 6,200 Sq. Ft. plus 1,500 Sq. Ft. Parking area.
With OR without EXISTING MACHINERY. Centrally Situated at STOCKTON - on - TEES adjacent to A.4] 9-A66 Motor Roads. Rateable Value £1400, Lower Poll Tax in the NORTH.

SE12

5,750 sq.ft.

Office Suite

Fully refurbished.

Last remaining

Open plan. C.H., Alarm, Carpets.

Wholesale Grocery Cash and Carry East Anglia 12,000 sq. ft. Annual Turnover £2M Leasehold Property Rental Value £24k p.a. Offers for Lease, Goodwill & Assers. Write Box T6760, Pinancial Times, One Somhwark Bridge,

OP796 4000

onden - Franck company seeks 50 sq. matre cities to rent in the heart of the City. Please send detailed proposals on P. Bor-phoun - Finith O Tel; 010 S3 (1) 40.15.01.50 Fax: 010 33 (1) 42.00.82.08

W1 Offices Private Company has approx. 2000 ag ft of West End Offices surplus to present requirements. Refurbishment

Saker Lorenz

01-4092121

present requirements. Refurbishment just completed to very high standard. Available areas from 260 sq ft on renewable one year licence. Services available if required. ToL DI 935 4379 oc 935 0874

SWI TUTI Suriok St. 3530 Sq Ft. Person office accommodation available to lat on a new least. Excellent condition self con-tained including many original features. Contact: Jackson Stops and Staff Ref M.Guran Fel. 07 480 6267.

Albone Way, Industrial Estate BIGGLESWADE BEDFORDSHIRE MODERN SINGLE STOREY

WAREHOUSE with Anciliary Offices 28,250 Sq.Ft.

LEASE FOR SALE HENRY BUTCHER

FOR SALE ENTERPRISE ZONE INVESTMENTS

100% Capital Allowance available. Warehouses/Offices ROTHERHAM, GATESHEAD, WAKEFIELD test: REF: NPW Contest: REF: SIC 051-236 2336 01-355 4989 MASON OWEN

PARSONS GREEN OFFICES TO LET FROM PHASED RATES

> Boston Gilmore 01-846 8081

01-405 8411

- & PARTNERS

MOVE QUICKLY AND BENEFIT Overlooking Parsons Green

12000 sq ft and 10 car space George Stead 01-731 8480

Top quality refurbishment

Decoration
Clife and Children Toys Business
Price (200,000 PRIDENTIALTO INVESTMENT

7 High Street, Western, Berkehire SL4 ILE Telephone: 0753 854555 ENTERPRISE ZONE

CHOOMAM SURREY

EAST MERCIA DEVELOPMENTS LTD 01-938 2222

BARBICAN STATION New air conditioned office floors 1800 / 3590 / 4300 sq ff To Let Immediate Poss

Lv & Co - 629 9554 FOR SALE 2 ams alle Dipublicot Enterpriste Zone demprising \$0,000 agustre flore verethouse and pard 100% capital allowances evaliable ideal for redevelopment Lo. Retail Site

All repties to Box 16761, Firmicle Times, One Southwerk Bridge, London SE1 8HL PENNY PARTEING HOUSE INCLUSE.

I CHESII, ITBEET,
WINCRESTER, HAMPSHIRE distributions providing 3,400 square of offices with car parking in the heart of Winchester.

A Development by Universe Development Sub-Agents

AMES Now AND COMMENCIAL

IAMES HADRIS COMMERCIAL SO23 8RW

ENTERPRISE ZONE INVESTMENT Medway City Estate

North West Kent Enterprise Zone **Investments For Sale** From £156,000 - 7.25% Yield EAST MERCIA DEVELOPMENTS LTD

DAVIES ST W1 (Opposite Claridges)

> **Ground Floor Offices** A2 or B1 880 Sq Ft

Edward Charles and Partners 01-935 2811

SMALL OFFICE BUILDINGS EC1 & EC2



have Boore, each self contained utile, of 1100 square leet, in exmetive waterfront building just completed in eat opterprise zone. 100 per cest first

INTERNATION **PROPERTY**

Tel. 93.46.75.37 Fez. 93 45 32.84,

New York City, Miami Beach, New York State & Connecticut

City Hall Victoity: 6-Stury Retail

CONTRACTS & TENDERS

The post and Telecommunication Corporation of Papus. New Guines is a beneficiary under a loss from the World Bank to cover the supply and installation of an integrated Personnel and Payroll computer system.

an integrated Personnel/Payroll System; maintenance of that system; and consulting in the systems implementation

The nation subsystems we seek asce-a) Biographical Data Core; b) Organisation Structure; c) Applicant Tracking; d) Salary Administration; d) Training and Development; f) Manapower Planning; g) Occupational Health and Safety; h) Levye Manameters;

Tendors close on Priday the 20th Petersary 1990 at 3.00 pts.

THE DAVID HUME INSTITUTE CORPORATE TAKEOVERS IN THE UNITED KINGDOM

individuals and public or private bodies withing to contribute witness oridence or opinious to the laquity are invited to contact Mr. H. L. Statift, Scentury of The David Hume Institute, for forther information on the scope and proposites of the Lagury.

Solicitors for the said Company

BIVESTMENT OPPORTUNITIES Industriaus 1 Park Royal, Acton & Clapham South, Prices from £124,500 to £1,485M, SAP-COTES 821,233,1200

OPERA AND BALLET

Royal Opera, Covent Garden.

No opera performances until February. The Royal Ballet at Covent Gar-

den shows *La Fille Mal Gardée* with the *Laurentia* divertissement on Jan 24: Ashton's *Cinde* ella loses her shoe on Jan 19 and 20. English National Ballet ends its run of Schaufuss's clumsy Nutcracker at the Festival Hall

English National Opera, Coliseum. The company undertakes a Berlioz rarity – Beatrice and Benedict, his late, ravishingly beautiful version of Much Ado about Nothing. Faust, in lan Judge's deft, fast-moving productive. Final and servence of the tion. Final performances of the magical production of *Hansel* and *Gretel*, a triumph of intelligent modern operatic rethinking.

Théatre des Champs Elysées. The Russian season includes, In alternation, Khovanchtchina, Eugene Oneguine, Boris Godunov and The Queen of Spades

Opera. The Paul Taylor company arrives with two alternating programmes both full of humour and exhilaration. Palais Garnier

Amsterdam

Netherlands Philharmonic Opera with a new production of Gluck's Orphée et Etaydice. (Sun mati-nee, Tue to Thur). Muziektheater

(255 455). Madrid

Teatro Lirico Nacional de la Zarzuela. A new production of Rosthe Madrid opera season.(429

Erusseis

Cirque Royal, Compagnia d'Opera d'Italia di Milano in Verdi's Il Trovatore conducted by Lajos Vasady-Balogh. Théatre Royal de la Monnale. The Monnaie opera in Mozart's Cost fon tutte.

Vienna

Staatsoper. Faust conducted by Serge Baudo; Der fliegende Hol-länder conducted by Berislav Klobucar, Lohengrin conducted by Claudio Abbado. Ballet: Dornhen choreographed by Rudolf Nureyev. Volksoper. This week: Die Zaub-erflöte, My Fair Lady, Die Hoch-zeit des Figaro and Der Freis-

Teatro la Fenice. Claude d'An-na's production of Leoncavallo's La Bohème opens the autumn season. The opera had its first performance here in 1897, a year after Puccini's Bohime opened at Turin, and was immediately forgotten. This revival is conducted by Jan-Latham Koenig.

Teatro Dell'Opera. Puccini's Madame Butterfly conducted by Daniel Oren. (Wed) (46.17.55).

Florence

Testro Comunale. The Balletto Antonio Gades in *Puego* from El Amor Brujo by Manuel de Falla, with choreography by Gades, who dances with Stella Arauzo, Candy Roman and La

Testro Comunale. Il Vinggio, a new opera commissioned by the Comunale from the young composer, Fabio Vacchi. (529995).

Berlin Opera. Rigoletto in Hans Neven-fels' production features Frederick Burchinal in the title role, Angela Denning, Ute Walter, John Sandor and Bengt Rundgren. Die Sache Makropules, newly produced by Günter Krämer with sets by Andreas Rein-hardt has its premier this week

Hamburg

Opera. A bailet *Hommage a Jose*Limon with three of his pieces. Idonesia under the superb musi-cal direction of Gerd Albrecht with Josef Protschka, brilliant in the title role, Hedwig Fass-beender, Roberta Alexander and Kurt Streit. Otello stars Linda Plech, Wladimir Atlantow, Franz Grundheber, Heinz Kruse and Harald Stamm. Don Pasquale is a well done repertoire perfor-

Cologne

Opera. The successful Harry Kupfer Lady Mcbeth von Mas production returns with Marilyn Schmiege, Aage Haugland, Jeen van Reeand Günter Neumann. La Finta Giardiniera is well sung by Michael Myers, Teresa Ringh-olz, John la Pierre, Janice Hall, Andrea Andonian and Daria

Frankhirt

Opera. Monsieur Beaujolais and his company play Offenbach's three one act pieces. Dide and Aereas has fine interpretations by Glenys Lines, Elaine Woods, Valentin Jar. Iphigente en Thur-ide, sung in French will be con-ducted by Gary Bertini with Helena Dose, brilliant in the title

Borm Opera. The wonderful Jorga Lav-elli Andres Chemier production eiii Andrea Caenar production is revived with a particulary strong cast led by Giorgio Lam-berti, Gabriela Benackova, Chris-tine Obermayr and Karoli Szil-

New York

Metropolitan Opera. Nello Santi conducts *La Gioconda* in Bruce Donnell'a production with Ghena Dimitrova in the title role. James Levine conducts Cosi fun tutte. Lincoln Center Opera House (362

6000). New York City Ballet. The mixed repertory continues with performances of The Goldberg Variations, Les Gentilhommes and Prodigal Son. New York State Theatre, Lincoln Center (870

Washington

Washington Opera. Roman Terle-ckyj's production of Werther con-tinues with Mark Thomsen in the title role and Deidra Palmour as Charlotte, conducted by Cal Stewart Kellogg, Performances of The Merry Wives of Windsov. Eisenhover (457 4600). Builet National de Marseille Roland Petit. Programmes of Roland Petit. Programmes of Ma Paulous and L'Arissiams alternate with Le Jeane Homme et La Mort and Le Diable Amoureaux during the company's week-long stay. Ends Jan 28. Kennedy Contex Dores Houses. Kennedy Center Opera House (467 4600).

THEATRE

Anything Goes (Prince Edward). Cole Porter's stily ocean-going 1930s musical has four or five marvellous songs and Elaine Paige failing to emulate Ethel Merman. Jerry Zak's desperably bright production comes from the Lincoln Center in New York and is undemanding fare (734

3951, ce 836 2429).

Jeffrey Bernard is Unwell
(Apollo). Brilliant performance
by Peter O'Toole as an alcoholic
journalist who embodies a Faistaffian, nay-saying life force scannan, hay-saying ne horse while committing public suicide by wolka. Keith Wisherhouse has stitched a fine play, the season's highlight, from Bernard's own writing, Ned Sherrin directs (437

The Good Person of Sichuan (Olivier). Magnificent National-Theatre revival by wunderkind Deborah Warnes of Brecht's Deborah Warner of Brecht's great parable of moral ambiguity about a Chinese prostitute who can only do good by adopting a vicious diaguise. If poverty is not combated by political systems, what can an individual's compassion do? Witty new translation by Michael Hofmann.

Floras Staw leads a fine cart in. Fions Shaw leads a fine cast in a play new-minied for the 1990s. Jan 28-Feb 3 (825 2227). Another Time (Wyndham's), New Ronald Harwood play, directed by Elijah Moshinaky, about a white South African famfly in Cape Town and Maida Vale. Albert Finney plays father and concert pianist son across and concert plannst son across
Styrests, supporting that talent
is a means of escape and a reason for not going back. Janet
Suzman and Sara Kestelman
are electrifying in support (987

M. Butterfly (Shaftesbury). Peter Egan has taken over from

Anthony Hopkins as the tortured diplomatic hero in a Peter Shaffar-style "spectacle of ideas"

superb production as a metaphor of homoermal life. The transve-tite tragedy proves less electrify-ing than in New York; the play is not very good but still worth seeing (379 5399).

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber operatia derived from David Garneu's 1955 novells. Musically interesting and well directed unknowns project the right sense of sybaritic insouciance. A proba-hle, but unspectacular, hit (839

New York

Held Chronicles (Phymonth). Wendy Wasserstein's award-win-ning drama covering 20 years in the life of a successful American baby boomer goes from sup-port for Eugene McCarthy's pres-idential aspirations to electoral ambitions in the 1980s, accompa-nied by the musical and emotional flavour of the period

(239 6200), Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; if also introduces a new believe in the Merman tradition, Type m the Merman tradition, Type
Daly, as the bossy, tireless and
tuneful Rose, who shamelessly
leads her daughter into burlesque while rejecting a personal
life for herself (246 0102).
Grand Hotal (Martin Beck).
Tommy Tune, Broadway's present musical doctor, directs this ke of the Gerbo film to at least shake the bones of this inart depiction of lives crisscrossing in an elegant, but somewhat random setting (246 0102).

Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical

in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Gunton as the demon barber of Fleet Street (239 6200). Lend Me a Tenor (Royale). A sprucing up in the set of a decay-ing town's big time opera ambi-tions makes a transatiantic hit of this farce, first produced in London, but now with a local cast led by Philip Bosco and Vic-

tor Garber (239 6200).
Jerome Robbins' Broadway
(Imperial). Anyone attracted by
the notion of three hours of film
trailer previews will adore this
compendium of Robbins' directed. and choreographed plays of the past 40 years, including On the Town, West Side Story and Gypsy. The lustre of the credits Gypsy. The instre of the credits is dimmed by the brevity of each piece, with a contemporary crew of Broadway espirants who lack the multi-taleuts that Inspired the heyday of the musical.

Rumours (Broadhurst). Nell Simon's Jatest comedy is a self-conscious farce, with numerous stamming doors and lots of mus.

slamming doors and lots of mug-ging but hollow humour that misses as often as if hits. Chris-tine Baranski leads an ebullient cast in the inevitable but disappointing hit.

pointing hit.

Les Misérables (Broadway). The magnificent spectacle of Victor Rugo's majestic sweep of history and pathos brings to Broadway. lessons in pageantry and drama

(220 6300). Me and My Girl (Marquis). Even if the plot turns on ironic mim-icry of Pygmalion, this is no clas-sic, with forgettable songs and dated leadsuness in a stage full of characters, it has nevertheless proved to be a durable Broadway hit (947 0033).

mt (947 0033).

M. Butterfly (Eugene O'Neill).

The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was

Roger Norrington and his London Classical Players. Ros-

sini, Schubert, Schumann (Sa Queen Elizabeth Hall, South

Bank Centre (328 8800). London Symphony Orchestra conducted by Michael Tilson

stein, Prokoviev (Sun). Barbican

Thomas, Mozart, Copla

 $-A_{\frac{1}{2}} \approx 4.773$

MUSIC

London

(995 2141)

Peris

a male Chinese spy (246 0220).
Phantom of the Opera (Majestic).
Stuffed with Maria Bjornson's
gilded sets, Phantom rocks with
Andrew Lloyd Webber's haunting melodies in this mega-transfor from Loyden (220 2000). fer from London (239 6200).

Distant

ş.

Chicago

Steel Magnolias (Royal George).
Ann Francis and Marcia Rodd
play the leads in this view of
southern life from under the dryers in a busy hairdressing establishment (988 9000).
Winter's Tale (Goodman). Frank
Calait directs a production that Galati directs a production that spans the ages, interpreting Shakespeare as running from Ovid and television. Ends Feb

17 (443 3800)
I'm Not Rappaport (Briar St.).
Shelley Berman, one-time standup comic, now plays Nat, Herb
Gardner's memorable Central
Park character who gags his way
through the 1922 Thru Award 17 (443 3600) through the 1986 Tony Award

winner. (348 4000).
The Good Times are Killing Me (Body Politic). This City Lit production of Lynda Barry's first play captures an American childhood with poignant zaniness (871 300). (871 3000). Tekyo

Kabuki. The festive new year programmes (at 11am and 4.30pm) at Kabuki-za feature all the top stars, including several Living National Treasures. Among the highlights of the mat-inee is a famous scene from Ben-sen Kozo, whose underworld hero dresses as a lady of rank to carry out a raid. Opens Jan 2 (541 3131). At the National Theatre a triple hill featuring mainly younger actors and including Yanone (The Arrowhead), an evergreen new year favourite acted in the extravagant "aragoto" style. Opens Jan 8 (265 7411); Both thea-

tres have excellent earphone guides in English as well as English-language programmes.

Bercelone

Mahler programme (Sun). Palande la Musica Cetalana (301 Madrid.

Centre (838 8891).
Chilingirian Quartet opens Bohemian Festival. Haydn, Dverak,
Martinu (Tues). Wigmore Hall torio Nacional de Musica (837 01 (00), . . **Vienna**

Cecilia Gasdia recital (Mon) Salle Gaveau (45632030). Ensemble Orchestral de Paris conducted by Emmanuel Krivins; Jean-Jacques Kamtorow (violin): Lutoslawski, Mendelssohn, Haydn (Tuc): Salla Playel (46638873). Orenestre de Parts conducted by Semyon Bychkov, with Yo Yo Ma (cello). Tchaikovsky,

stakovich (Wed, Thur), Selle Pleyel (45638873).

Brussels

Beigas Beijonal Orchestra conducted by Paul Daniel with

Johan Schmidt (pisno), Beethoven, Berliox and Shostakovich

(Ed. Sw.) Belgie der Bestakovich (Fri, Sun) Palais des Beaux-Arts. Hugues Navez (guitar) plays VII-la-Lobos Bach Giuttani Sora desco (Thur). Royal Music Conservatory. Hagen String Quartet plays Brahms, Mozart, Webern (Tues). Palais des Beaux-Arts.

Frankfurt -Rhineland Palatinate State Orchestra, with Sabine Meyer (clarinet) conducted by Peter Schreier with Mosart (Sún). Alte-

Cologne

Berlin Philharmonic Orchestr conducted by Seiji Ozawa. Brahms and Prokofley (Tues,

Rotterdam Philhacmonie con-

Utrecht

post of

Netherlands Philbarmonic and Isabella van Ksulen (violin) con-ducted by Michael Halesz. Bar-tok, Mozart, Mendelssohn (Tue, Thur). Vredenburg (31 45 44). Schonberg Ensemble, Hague

Percussion Group and vocal solo-ists, Reinbart de Leeuw conduct-ing. Andriessen, Reich (Wed). Vredenburg (31 45 44).

Creek Philhermonic Orchestra and Prague Philhermonic Choir conducted by Vaclay Neumann.

Spanish National Orchestra con-ducted by Enrique Garcia Assn-sio, with Andrea Lucchesini mo), Brahms (Fri-Sun), Audi-

Wiener Kunnnerorchester and Wiener Kammerchor, conducted by Uwe Christian Harrer. Respigbi, Mozart, Schubert (Sat, Sun), Konzerthaus, Wiener Schubert Trio, Mozart,

Schumann Musikverein (Tues). Hayda Trio. Schubert, Kreisler, Johann Strauss (Thur), Konserthaus.

Maurizio Politini (pierro), Chopin, Berg, Schbenberg and Stravinsky (Mon), Teatro alia Scala (80.91.26).

Venice Manrizio Pellini (pieno), Schu-

la Fenica (5210161).

in via Dena Concinazione (8541044). Samuel Ramey (bass) accompan-ied by John Fischer (Wed). Tea-iro Olimpico (383304). New York.

Hot Jazz Meeting 90. Herbis Mann's all star band, The Dirty Dozen Brass Band, Leningrad Dixieland Band (Sat), Philhar-

(718 345). Netherlands Chamber Orchestza Netherlands Chamber Orchestra-with Eckhart Haupt (flute), Har-mut Haenchen conducting. Brit-ten, Bach, Haydn (Sat). Concert-gebouw (718 345). Guarneri Quartet. Haydn, Lunos-lavski, Schumann (Thur). Con-certgebouw (718 345).

Ulf Schirmer conducting Strauss and Brahms, with Miriam Fried (violin) (Sat-Tues). Auditorium in Via Della Conciliazione

Philharmonia Orchestra conducted by Giuseppe Sinopoli with June Anderson (suprano). Ber-lioz, Mahler (Wed). New York Philharmonic, Erich Leinsdorf conducting, Liszt, Stra-vinsky, Poulenc, Offenbach (Thur), Avery Fisher Hall (874

Washington

Mational Symphony Orchstra.

Matislav Rostropovich conducting. Shostakovich, Albert (Tue);
Matislav Rostropovich conducting, Halsan Hardenberger (trumpet). Barber, Tamberg, Sallinen (Thur). Kennedy Center Concert Hall (1447, 1880). Hall (467 4600).

Chicago Symphony Orchestra, Sir Georg Solii conducting. Cor-igliano, Beethoven (Tue); Sir Georg Solii conducting. Bach programme (Thur). Orchestra Hall (435 6668).

Tokyo ... Berlin Philharmonische Solisten.
Bach, Besthoven, Mozart, Suntory Hall (Mon) (289 9999).
Classical Japanese Music, Koto, Shamisen, National Theatre, small hall (Tues) (265 7411).



See the world in

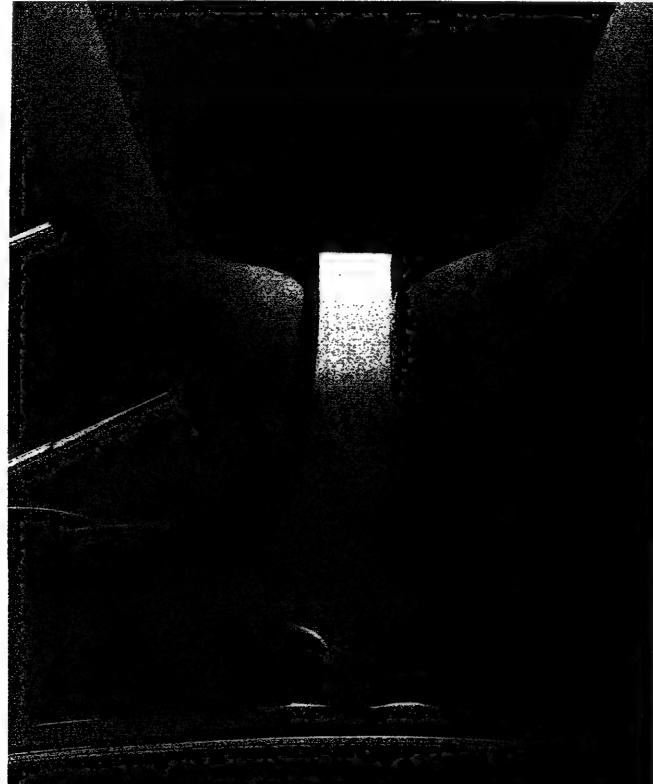
For an illuminating view of what's going on - and why - in international business, finance and politics, you've come to the right place. The Fanancial Times. The FT turned-on papers. That's to be expected; since 1888 the FT has been lighting the way the switch - order your personal subscription today.

FINANCIAL TIMES

ju the U.S. call 1-806-344-1144. In Canada call 1-800-543-1007,

14 East 60th Street, New York, NY 10022 USA

WHEN YOU FEEL IT'S TIME TO SPREAD YOUR WINGS.



FOR SOME. LIFE'S TRUE VALUES ARE EASY TO RECOGNISE.



The Gold Card®

TO APPLY FOR THE GOLD CARD RING 0800 700777.



Berio's 'Coro' and 'Passaggio

Coro (1975-7), which on Wednesday brought to an exalted close the four-day BBC Berlo Festival, is one of the great feats of sustained composition in the second half of this century. It forms, therefore, one of the highest peaks in the Berio canon — a work, massive not just in length and performance requirement, that contains within-it a whole world of human

experience.
This hour's length of vocal tapestry, for about 40 each of voices and instruments laid out in pairs, is World Music in every sense. In it Berlo has woven snatches of folk it Berlo has woven snatches of form poetry of many nations (supplied in English, French, Italian and Spanish original or translation) around quotations (small at first, gradually lengthening) from the

magnificently dark verses of Pable Neruda. As in all of this composer's mature creations the purpose is intellectually sophisticated, the structure substantial and many-layered, the design dramatically handled—and, as always, the "message" is directly, housefly transmitted by the beguiling beauty of the basic musical

Coro is built in the form a song-symphony. Individual voices and their instrumental partners-in-timbre are placed to stand out briefly before being subsumed within the larger fabric: the compositional skill and variety, the command of timing, balance of colours, and mood-change are simply fabulous. The punctuation of "nodal' chords (associated with a particular

motto-line of Neruda, "Come and see the blood in the streets") and the awesome use of architecturally-piled brass writing at carefully defined junctures link this work with the great polychoral constructions of Berio's Italian

Renaissance antecedents (such as

What is also essentially Italian about Coro — it fixes Berio in his country's grand tradition - is the outpouring of vocal lyricism (set in a voice enhancing instrumental sheen) as a way of enclosing a vision of human experience: in this case, of human suffering caused by political injustice. In Coro, more completely than in any of his other works except perhaps the opera Unre in ascolto, the past, present and future seem to be joined in a single

poetic act it is, indeed, the singleness (born cut of amazing diversity) that nerates its extraordinary and eply moving impact.

Coro was performed with marvellous virtuosity by the BBC Singers and Symphony under Berio himself. In the first half a striking contrast was supplied in the form of Passaggio (1961-2), the early music-theatre piece (written in collaboration with the poet
Sanguineti for La Scala, where it
caused a sensation) that was Berio's
overture to full opera-creation. This
also requires far-flung vocal groups
(here placed in the andience and simulating noisy protest)
counterpointed by separated choral
and instrumental ensembles, and all of it focussed instead upon a soprano in black dress and bare feet

(Luisa Castellani) going poetically potty in a central spotlight - shades of the Protagonista in Un re.

The revival of Passaggio, brilliantly executed by various BBC forces and students from the Guildhall, proved interesting far less for its well-tried 1960s modishnesses than for the announcements of the "real" Berio it contains - the exquisite and finely devised instrumental framework. the knack of balance, the ability to create reverberant dramatic images in sound. Between Passaggio and Coro, the award to Berio of the for Un re at Covent Garden gave the whole evening its own special celebratory gioss.

Max Loppert

The Caucasian Chalk Circle

Charm is an odd word to use of a play by Bertolt Brecht, but it s abundant in the National Youth Music Theatre's production of The Caucasian Chalk Circle. The youthful performers are endearingly relaxed on stage; they work as a true ensemble; the play's humour becomes a life force; and the beauty of the designs hangs in

The designers are two stu-dents at Central St Martin's College of Art and Design — Juliet Green and Konie Shan-kar. Their decor and costumes are deft, suggestive and made with an unusually fine sense of colour. The painted backdrops during the main action are particularly effective: such as the sky-blue cityscape - lit purple at the time of civil disturbances and fires - and the mountain-view like a Chinese version of Cézanne's Mont St

This production, which continues at Sadler's Wells until January 27, started life last year at Edinburgh. It employs the musical version by Stephen Warbeck, the translation by W. H. Auden and Tania Stern. As so often, the "Struggle for the Valley" prologue is omitted. Warbeck's score is a minor marvel of stylishness. It nods to Caucasian folk music, to Chinese theatre music and to Brecht's erstwhile collaborations with Kurt Weill. Though the play can have more weight and bite than here, the director, Mark Pattenden, makes it a marvellously fluent demonstration of Brecht's theatrical anti-theatricality. The characters are all shown

as fine mixes of artifice and realism, standing inside and outside themselves. The Gover-

nor's Wife (Michelle Tute), for example, is a vivid caricature of a shrill, snobbish bitch, but played with memorably stylised Asian poses. She, like half the supporting characters, wears a face mask that cleverly gives full play to eyes, mouth and jaw.

Everything is carried along at a brisk lick. More mature actors in the leading roles would make every syllable reg-ister more firmly, and would manage more subtly the very difficult exchanges between Grusha and Chachava. But very few mature players could switch from speech to song and back again with the blythe dexterity of everyone concerned here; and then dance with such verve and musical accuracy in the finale too.

Emma Brain-Gabbott has real aplomb as the Singer with full assurance in the sometimes exposed high vocal lines. Naoko Mori's innocent sturdi-Naoko Mori's innocent statu-ness as Grusha and Byron Cal-monson's Cockney-sparrow as Azdak deserve praise also. Above all, this is a fine exam-ple of ensemble playing. You remember a dozen tiny things. like Shauva (Jonny Miller) leadenly trying to mark time while Azdak sings. Or Elizabeth Price's petulant dialogue as the Sister-in-law. Or Philip Halpin's half-ludicrous half-disarming impersonation of the curvaceous farmer's daughter Lodovica. Once or twice in the whole evening you realised that they were remembering their lines. These moments were a testament to the spell sustained otherwise through-

Alastair Macaulay

Hedda Gabler

Ibsen's Hedda is a tabula rasa on which actress and producer can write what they will: the belle dame sans merci, a sphiax both destructive and doomed. from Mario Praz's Romantic Agony: the ultimate aesthete who outdoes the young Wilde-with her advice to potential suicides that it be beautiful, and Swinburne in Dionysian imagery. She can be Pater's monstrous enigms, older than the rocks among which she sits; or an impotent feminist manque, stiffing in the long littleness of a suburban life which allows her only the biological function that disgusts her and denies her the ability

100

The state of the s to create — enjoyed even by the despised and interior Thea. There are signs that Rena Down's production at the King's Head in Islington opts for a heroine with incoherent and bottled-up energy, a vital-ity with nowhere to go; a phys-icality that stops short,

repelled, at sex.

The part is taken by Elizabeth Quinn who won awards for her portrayal of the deaf girl in Children of a Lesser God and who herself has impaired hearing. She has a striking potentially suitry; presence, a strong face. When she grabe her builtied old school friend

one understands the other wousn's feer: this Hedda has moments of exuding quiet

As yet the words are indistinct. The language is slightly shurred and emerges with what sounds like a faint foreign accent. The care she puts into her speech tends to detract from her emotional expressiveness, and though one can glimpse a characterisation both tough and humerous I feel that this brave attempt is no more than that and possibly

Tim Heywood's set works Tim Heywood's set works wonders in the tiny space — what a training-ground the fringe provides for designers — and produces a properly oppressive sitting-room complete with panelled walls and tiled stove (discreetly placed and not hogging the stage, as it did at the National to the discomfort of several actors. comfort of several actors

Hedda may chafe, but her husband is equally imprisoned. Timothy Bentinck plays him with the all too haunting accents of radio's David Archer

– not too unsuitable, given the
prosaic silly ass he makes of
Tesman, just believable as the
pedant best suited to "sorting
out and collating other people's papers." Margery Mason is a positive Aunt Julia, good at the implied reproach and possibly a bit of a tartar to the unfortunate invalids she enthusiasticatly tends.

The most interesting inter pretation is Richard O'Callaghan's reformed libertine. This Lovberg actually convinces as an intellectual (think of the hleary Bacchic roues who have taken the role): prim, dry, opinionated, he is smugly in no doubt about his own clev-erness when briskly informing Tesman that he has no inten-tion of competing for the aca-demic post but that "all I want is to outclass you in public opinion." He is Tesman, in fact, without the wimpishness, but the performance is not quite in focus.

For compact characterisa-tion we look to Judge Brack. Nell McCaul's young, dapper and dangerous man about town is all the more accom-plished for replacing the announced actor. We even forgive his (Norwegian provin-cial?) fashion of wearing a brocade waistcoat with a sporty



Martin Hoyle Richard O'Callaghan and Elizabeth Quinn

London Mozart Players

QUEEN ELIZABETH HALL

This is becoming a regular cultural crossing. The conductor Andrew Parrott made his name in early music, but his concest on Wednesday with the London Mozart Players was only one of what looks to be an increasing crowded waters of the standard repertoire.

With the example of other conductors such as Harnoncourt before us, we can probably guess what to expect. Those who make the journey have tended to bring with am the characteristics that are prevalent at the moment in the authentic movement - a desire for clean sounds and driving rhythms that will aside the sentimentality, while delivering the whole thing with a spick-and-span accuracy of ensemble

The London Mozart Players met Parroit's presumably unaccustomed demands with only passing signs of strain. Their chording was snappily clean, rapid passagework nimble, and they even managed to hold on to the conductor's coat-tails as he leapt vigorously about the platform in whiriwind

كتان .

Sec. 355

accounts of the fast movements on the programme. By design, all four of the composers — Mendelssohn, Schubert, Mozert and Rizet — were heard in agile works from their teenage years.

So long as agility was the uirement, there. was indeed . some TRCS music-making to be heard Both Mozart's blithe Symphony No 27 and the outer blithe movements of Bizet's Symphony in C went with panache. But it does seem almost criminal for a conductor to best through the heavenly violin theme of the Bizet Adagio with such aggressive rigidity and Mendelssohn's Overture to A Midsummer Night's Dream had no mystery or humour.

Still, there was one surprise in store. As a bonus the London Mozart Players invited the audience to meet the conductor and the composer (sic) after the concert in the - a once-in-a-lifetime offer to be sure and I only wish I could have been there to see which of the evening's composers turned up.

Richard Fairman

American Ballet Theatre at 50

Ballet Theatre gave its first performance at the Center Theatre in New York on January 11, 1940. The programme consisted of Les Sylphides, staged by its choreographer, Mikhail Fokin; The Great American Goof by Eugene Loring with a scenario by William Saroyan; and Mikhail Mordkin's Voices of Spring from the repertory of Mordkin's own comments.

The founder of the new company was a young man named Richard Pleasant, who persuaded Lucia Chase, an heiress and a dancer in the Mordkin Ballet, to sink her personal fortune into the venture. For the first 40 years of the company's existence, Chase remained as director, together with

On January 14, American (the adjective was not added until 1957) Ballet Theatre celebrated its 50th anniversary in a gala performance at the Metropolitan Opera House. From the beginning, eclecticism was proclaimed as artistic policy: "the best that is traditional, the best that is contemporary and, inevitably, the best that is controversial." This was reflected in the programme for the gaia, whose weightiest segment consisted of excerpts from three ballets by Antony Tudor. Jardin aux lilas. Pillar of Fire, and The Leaves are Fading. They were danced with suitable reverence. even though it is not easy to carve out excerpts. Even so, Carla Fracci, returning as a guest artist, managed to create some thing of the perfumed atmosphere of Jardin our liles

Jerome Robbins, the first important choreographer to have emerged from the

ranks of Ballet Theatre, was reported to have refused to participate personally in the gala, though he sent a greeting. His work was represented by the sailors' solos from his first ballet, Fancy Free, and by an excerpt from his version of Les Noces. The first half closed with an excerpt from Agnes de Mille's Rodeo and an appearance by Miss de Mille, who spoke eloquently about the company's history. Earlier, Oliver Smith had paid tribute to

the company's founders and to Mikhail Baryshnikov, its artistic director from 1980 until last year. Baryshnikov, like Robbins, did not appear; it is well known that his departure from the company was acrimonious. Yet it was clear from this gala that under his direction the general standard of dancing improved tremendously. He refurbished the classical repertory; he increased the company's holdings of Balanchine ballets, and brought in Ashton's Les Rendezvous and Birthday Offering; he took on Kenneth MacMillan and Twyla Tharp as artistic associates, both of whom have made several contributions to the repertory; he added works by conte rary choreographers, including Martha Graham, Merce Cunningham, Paul Taylor, David Gordon and Karole Armitage. The last-named certainly came under the head-ing "controversial," as did the presence of

The best new work choreographed for ABT since Tharp's Push Comes to Shope in 1976 was Mark Morris's Drink to Me Only With Thine Eyes, in 1988. For whatever reason, no mention whatsoever was made

of it during the gala. In the second half Tharp introduced a series of brief excerpts from the works she has made for the company, including two one might have been glad not to be reminded of Everlant and Burn's Rush, and the latest, still to have its first full performance. Brief Fling. In the finale of Push, Tharp made a surprise

Alicia Alonso somewhat gingerly negotiated the pas de deux from Act II of Swan Lake, at a tempo that might have been considered slow even by a Soviet ballerina. The evening ended with a quick anthology of codas and other fragments from classi cal ballets, which gave nearly all the dancers a chance to shine. In the finale, the entire company filled the stage, wearing costumes by designers from Alexandre Benois to Christian Lacroix.

Both parts of the evening were prefaced by film segments that included clips from movies, television programmes and from amateur films shot in actual performance Fragmentary as these were, they con-tained most of the best dancing of the evening. None of today's male dancers, for instance, can equal Igor Youskevitch's per-formance in Balanchine's Theme and Variations. Among the speakers, Natalia Maka rova once again revealed her talents as a comedienne. She also quoted Einstein: "I never think of the future, it comes too fast." However, the company must now look forward to an uncertain, unpredict-

David Vaughan

Suspended sentences ICA THEATRE

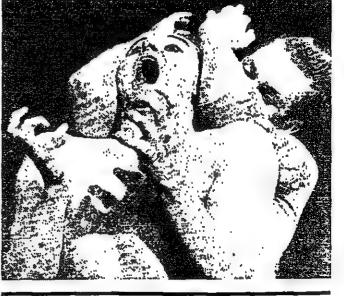
The managerial turmoil at the ICA has an apt reflection in the artistic turmoil unleashed in its theatre this week. Responsibility for this this multi-media mess belongs the Nicholas Treadwell gallery, which has also sponsored the accompanying exhibition lining the Concourse Gallery walls of humanoid figures fash-ioned from the contents of vegetable racks and cutlery drawers. Both the exhibition and the conception of Suspended Sentences are the work of Malcolm Poynter, working with the young director and chore-

ographer Julie Wilson. At least, when working with the inanimate, Poynter disiays some s se or colour and humour - both conspicuously absent from the 50 mulchy minutes of Suspended Senences. This is the avant-garde at its most forgettable, devoid of either charm, originality or any obvious purpose. In a spirit of what one can only assume is defiance. Wilson responsible too for the soundtrack of distant steam engines. drowned radios and sharpening knives - deprives eye, ear and mind of anything approaching pleasure.

The costuming yields a trompe who could have been dunked in pig swill, who spend their first and final minutes desporting themselves in hay, and whose repetitive routines of body grappling, clambering each over each other and trying desperately to clean themselves of some invisible pollutant hints at an apocalyptic ant hints at an apocalyptic intention. One could forgive the ugliness of it all if only there was any obvious desire to communicate, just as one could accept the lack of narrative if only there was any sense of an alternative struc-

The setting of the show in a wishbone of stage with two pri-meval-looking thrones at the axis, panels of perspex along the back arm and a wedge of audience in the middle, enshrines the failure to communicate in the simple physical fact that nobody in the room can see everything; my own position meant that five minutes had passed before I realised the action had begun. In any other circumstances I would have felt deprived.

Claire Armitstead



ARTS GUIDE

The Royal Academy: Frans Hals — the great retrospective, already shown in Washington

EXHIBITIONS

and due to go on to Haarlem, of the work of one of the greatest painters of the 17th century Datch school. Master of the porit, he was all but forgot for 200 years after his death in 1666, and he remains an enig-matic and controvedal figure. The Hayward Gallery. The Other Story — an intriguing but moven survey of the work in Britain since the war of artists drawn from cultures other than that of the western European tradition - weak in its socio-po-litical and historical analysis but often strong in the individual work. Dally until February 4, except bank holidays.

The Louvre. The landscape in Europe from the 16th to the 18th century. The exhibition of some 150 drawings by Rubens, Brueghel, Poussin, Rembrandt and others retraces the development of two different concept of landscape representation with the scientific treatment of per-spective favoured in Italy and the more atmospheric one preva-lent in the northern countries. Pavillon de Flore, Closed Tues, ends April 23 (40205151). Musée d'Art Moderne de la Ville de Paris. Kupka (1871-1967) or The invention of Abstraction.
The subtitle of the vast retrospective sums up the progress
of the Czech-born artist from lenna-inspired symbolism to

non-figurative canvases where giorious colours acquire a life of their own. 11 Avenue President Wilson, closed Mon, ends

Palais des Besux-Arts. Ludwig Wittgenstein and his influence on twentieth century art. Also photographs of Yousuf Karsh both closed Monday and end January 28. Galerie Isy Brachot, 62a Avenue

Louise, works of Joseph Buys. Closed Monday ends February Archives Générale du Royaums Grand Sablor, commemorates Belgium's short-lived declaration of independence from the Aus-

trian Empire and the subsequen power struggle between France and Austria for control of Belgium. Daily, closed Sunday, ends 31 March.

Gaileria Nazionale Dell'arte

Moderna. Bertel Thorvaldson

(1770-1844). Sculptures, reliefs, portrait busts and drawings by the prolific and talented Danish who spent nearly 40 years of his working life in Rome, Neo classic in style, his works are beavily romantic, but with a purity and simplicity of line which holds them just short of sentimentality. Ends Jan 28. Braccio di Carlo Magno (St Peter's). Russian icons. Over 100 icons of superb quality in an exhibition organised jointly by the Soviet Ministry of Culture and the USSR-Italy Association. The icons date from the 13th century to the 18th century. Ends Palazzo Reale. Fernand Leger retrospective: includes over 150 works — paintings, watercolour as well as book illustrations.

Castel St Elmo. The conquest of the skies. Acritalia, the state owned aircraft company which part of the Iri-Finmeccanica olding group, has found a nove and imaginative way of celebrat-ing its 20th birthday. In collabo-ration with the local branch of

the cultural heritage ministry, they have organised an exhibi-tion of over 150 works - paint-ing, sculpture and drawings, which offer a potted history of aircraft development this cen-tury and give a vivid idea of the grip the early flights had on the imagination of artists such as Balla, Prampolini, Depero, Sironi, and Carra. Ends Jan 28.

Madrid

Centro de Arte Reina Softa. Antonio Saura. 70 works by the Spunish artist painted between 1956 and 1965. The exhibition ses on four themes. Ladies. Crucifizions, Goya's dogsand Multitudes. Ends March 19. Palatin de Velazquez. Art in Latin America. The exhibitio analyses the sources and devel opment of art in Central and South America, from the wars of independence through to the present day. Ends March 4.

Museum for History. An exhibi-tion of paintings by Arnulf Rai-ner, deemed to be one of Ausartists, and who recently had

an exhibition in New York, Enda Jan 28.

January 19-25

Naw York

Pierpont Morgan Library. The library's superb collection on Gilbert and Sullivan, including autograph scores and libretti letters and memorabilia, is the centrepiece of this exhibit, the most comprehensive ever mounted on the Vicortian operetta masters with more than 400 items on view. Ends Feb 18. National Academy of Design. More than 160 objects from the Fitzwilliam Museum in Cambridge are making their way round America, giving a sam-pling of objects and paintings, among them works by Titian, Peter Paul Rubens and Renoir, under the theme of the increase of learning and other great objects. Ends Jan 28.

Washington

National Gallery, Highlighting this decade's renewed interest in printmaking in America, the 100 prints comprise a special exhibit borrowed from the collection of Joshua P. Smith, an them works from major contem-porary artists including Jasper Johns, Richard Diebenkorn and Alex Katz, Eads April 8.

Tokyo

Telen Museum, Meguro. Art Deco in situ. Once known as the Asaka Palace, and built for a member of the imperial family n 1933, this museum has one of the finest art deco interiors in the world. This is a unique opportunity to see areas of the building not normally open to the public, with explanatory panels and art objects of the period.

Bryn Terfel

Bryn Terfel is only 23 and yet to make his professional operatic debut (due next month, as Guglielmo for WNO), but he came to his lunchtime recital at the Royal Opera House on

Tuesday garlanded with awards, and clearly a prosperous future there for the taking. His bass-baritone is a big, imposing sound, sometimes difficult to scale correctly in the long narrow space of the Crush Bar, but already an instrument of depth and projection.

The best portions of his programme were indeed impressive, though whether Terfel will ultimately make his mark as a Lieder singer seems uncertain. While he managed some of a selection from Schubert's Schwanengesang with great effectiveness — a startling "Der Atlas," surprisingly inti-mate "Der Taubenpost" — the thread of four songs from Schumann's Op.39 Liederkreis

CRUSH BAR, COVENT GARDEN was lost too often, with phrases left dangling and undirected

On the surer ground of Vaughan Williams's Songs of Travel and a group of seasongs that included Ireland's "Sea Fever" Terfel relaxed; the singing gained confidence and the phrasing seemed idiomatic rather than just well schooled.

Some serenades made up the rest, including a truly dreadful example by Ibert the Welsh traditional "Dafydd y Garreg Wen," and Don Giovanni's "Deh, vieni all finestra" as an encore. They were engagingly delivered, and Terfel has already acquired a winning way with audiences. He will go far, though whether his talents lead him away from the opera house and concert hall and towards television and lighter

Andrew Clements

music remains to be seen.





The Organisation of Human Rights in Iraq calls on Freedom Lovers to participate in the demonstration which will be held in the commemoration of the second anniversary of the assassination of Mr. Mahdi Al-Hakim, one of the founders of our organisation. He was assassinated in Khartoum, the Sudan, by the Iraqi regime on 17th Jan. 1988.

Your attendance will grace the occasion and serve as a gesture of support to the Human Rights issues in Iraq, which are constantly violated by the Iraqi Dictator Sadam Hussain.

Time:

13.00 р.т.

Saturday 20th January 1990.

Venue: Speakers Comer (Marble Arch, WI) the Iraqi Embassy (Queens Gate) SW2.

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL Telephone: 01-873 3000 Telex: 922186 Fex: 01-407 5700

Friday January 19 1990

An imperial burden

WESTERN LEADERS now claim to have the interests of Mr Mikhail Gorbachev at heart: they have all concluded that, so far as it is in their power, they should assist him to stay in office. If they are to be friends, however, they must sooner or later be candid ones. In that role, they cannot avoid the conclusion that his efforts to maintain a Union of Soviet Socialist Republics are

Because western European empires were far flung and the United States never acquired one, the western eye often misses the fact that the Soviet Union inherited and then, after an initial half-hearted effort at decolonisation, extended a Czarist empire the aim of which was to rival and defeat the old Polish, Turkish and Austro-Hungarian empires – all of them built up of adjoin-ing states and principalities. Both the Baltic states (Estonia, Latvia, Lithuania) and the Transcaucasian ones (Armenia, Azerbaijan and Georgia) had tasted brief spells of separate, if dependent, nationhood. The Baltic states had theirs between the two world wars, the Transcaucasians for a year or two in the early 1920s, before the Bolshe-viks succeeded in imposing Soviet rule.

Moslem incorporation

The incorporation of the Moslem peoples was particularly crude. There was little indigenous communism in the Moslem states and communities. What there was was often local leaders choosing the Bol-shevik side in the civil war because it appeared to offer more autonomy than the White armies. Once the Transcauca-sian and Central Asian Islamic peoples were inside the Soviet net, they suffered a loss of cul-ture and of opportunities for religious observance on as great a scale as the European Russians and others.

Of course the Communist Party raised local elites in the Moslem areas: but their repre-sentation in the higher reaches of power has always been tiny and token, and is now as low as it has ever been. At a time when the birth rate among the Islamic Soviets is rising very fast, when 40 per cent of all new entrants to the labour current trends) the Soviet army will draw half of its recruits from Moslem areas by the end of the century, no-one from that culture has a place in the Politburo of an almost

Communist Party.
When Mr Gorbachev speaks as he still does, of "our com-mon European home," he stirs up two reactions within the USSR, both of them bad for him. Those who do wish to be part of it — the Baltic peoples in particular, but also the Ukrainians, the Moldavians (who are mostly ethnic Romanian), the Georgians - se eastern European countries cutting ties with the Soviet Union as rapidly as possible, and wish to follow suit.

Political underclass

For the Moslem peoples, fur-ther east, common Europeanness has as yet little reso-nance. It sounds rather like a Christian/secular union to them, one in which the Mos-lems are often an underclass, nowhere politically important and forced to see blasphemies like The Satanic Verses freely available. When communism, of whatever kind, ruled from Moscow and enforced its will through local mafias, or greased it by means of corrupion, Moslem sentiment could be kept at bay. A modernising, "democratic" communism has no official recourse to these instruments, except in

The Moslem peoples, like the Baltic ones at the other pole of the empire, will incluctably go their own way. There does not seem to be any help for this whatsoever. More troops into the Transcaucasus; the evacuation of all Armenians from Azerbaijan and vice versa; the removal of the Armenians of Nagorno-Karabakh from that disputed enclave into Armenia and the handing of the empty land to the Azerbaijanis; the use of UN troops; a joint Soviet-Iranian-Turkish approach to the issue — none of these looks like working. Mr Gorbachev's next labour

of Hercules - it is certainly an open question whether he could ever get the political con-sensus even to begin it — should be to study a decolonisation programme for his union/empire: one which may be able to transform it into a commonwealth, and which would avoid the inter-ethnic-haireds the British empire left behind its retreat in parts of Asia and Africa. But the cen-tral objective is to get to states real and whose peoples want to stay together. Therein lies what strength the Soviet Union will have in the next century. It weakens itself by attempting to carry the imperial burden

Politicians and the banks

THE BRITISH clearing banks have never ranked high in the estimation of politicians. On various occasions they have been accused of political insen-sitivity in the timing of their base rate rises, profit declarations and pay concessions -no matter that these tend to be a reflection of the government's own monetary policy at

the time. Mrs Margaret Thatcher is no exception to the rule. Since sha came to power in 1979 the banks have been subjected to an ill-timed windfall profits tax and a good deal of jaw-boning. So when the Prime Minister is almost comically described by her Education Secretary as "absolutely fizzing with fury" at the clearing banks' decision to pull out of the government's student loan scheme, it is tempting to ignore the incl-

Verbal assault

The verbal assault was, however, reported to have been accompanied by threats of unspecified retribution against the banks. Since the banks were doing no more than putting the legitimate interests of their shareholders before those of the Tory party, the incident deserves more careful consider-

A system of rewards and penalties for politically acceptable business conduct may be a way of life in the French or Japanese financial markets, but such statist behaviour sits oddly with Thatcherite ideol-

Power of patronage

Rolling back the barriers of the state does not, of course, eliminate the need for direct contact between government and business. Ministers will always exercise a power of patronage in defence contracting; monopoly utilities will inevitably be subject to stateimposed control (though the replacement of ministers by regulators as the instrument for exercising control is a clear always attract political atten-tion because they are at the core of the government's monetary policy. What matters is that the relationship should be transparent and governed by a clear set of

Exploitation danger

Without such discipline the disparity between political and financial values can easily be exploited by agile business-men. The takeover of an ailing business in a marginal constituency may be insignificant in relation to a multinational company's balance sheet, but hugely valuable to a govern-ment with a dwindling major-

ity.
By the same token, a minister can dispense patronage to a defence contractor, at no per-sonal or political cost, which amounts to years' worth of

ongoing turnover.

Thatcherism is much admired outside Britain for its determined assault on the kind of corporate state in which politicisation of the economy leads to an inefficient allocation of resources. But it has not put an end to some curious exercises in ministerial patronage - notably Lord Young's controversial decision to give exclusive purchasing rights over Rover Group to British Aerospace, a company that is engaged in numerous other politically sensitive transactions with govern-

Mrs Thatcher's rage at the banks once again points to a contradiction between authoritarian instinct and market ideology; also to the rather para-noid streak in a government that is baffled and outraged by anything short of total

At least the clearing banks will not now come under ideo-logical attack for their profit-ability. Thanks to the earlier exercise in official prompting, which led to the Latin American debacle, the profits have been cut down to size.

hen President George Bush was sworn into office 12 months ago, he was widely seen as a caretaker, inheriting the Reagan legacy of peace and prosperity with few ideas and no agenda of his own.

As he said in his first address to Caretaker.

Congress last February, the US is fortunate - a much changed land-scape lies before us tonight. So I don't

propose to reverse direction. We are headed the right way."

A year later Mr Bush has proved to be more than a caretaker, at least abroad — and not just because of the intervention in Panama, the US's most demonstrate in Panama. most domestically popular military action of the post-Vietnam era. He has been forced to develop his own policies to match a rapidly changing landscape overseas as a result of the upheavals in Eastern Europe. More fundamentally, Mr Bush and his advisers have shed the grandiose

view of the country's superpower sta-tus of the Reagan years. Instead, they have a more limited idea of the US as a partner, albeit a leading one, both of an economically strong and globally involved Japan and of a resurgent and self-confident western Function

The shift in US policy has at times been tentative. This has in part reflected the character of Mr Bush. When faced by television cameras in the Oval Office after the opening of the Berlin Wall on November 9, Mr Bush offered only a mumbling, unin-spiring response, while Mr Reagan would have delivered a memorable

But this public face is misleading since Mr Bush can be more decisive, generally after lengthy consultation, both with his own advisers and with foreign leaders — telephone rather than megaphone diplomacy. Mr Bush showed this decisiveness over the invasion of Panama and in keeping open high-level contacts with the Chinese authorities after the Tiananmen Square massacre.

Domestically, Mr Bush inherited a tight budgetary framework and he has had neither the political will nor the authority (in face of a Democrat-ic-run Congress) to break out of this fiscal stalemate. There has been no real progress in dealing with pressing social problems such as education standards, crime and drugs.

If the Reagan era in part involved a romantic reassertion of American greatness, the Bush years may be marked by a more down-to-earth realism, a recognition of constraints in part themselves created by the 1880s.

This is a difficult point at which to assess the Reagan legacy, not least because the former president's reputation has suffered even more than usual in the immediate effectives to usual in the immediate aftermath of political retirement.

Mr Reagan's passivity, his lack of attention to detail and the bitter back-stabbing within his White House entourage have contrasted unfavoura-bly with Mr Bush's evident compebly with Mr Buan's evident compe-tence, a relatively harmonious admin-istration and, not least, his accessibility to the press. Disclosures of sleaze and influence-peddling among Mr Reagan's appointees have further tarnished the memory. Mr Reagan has not helped himself, nota-bly during a trip to Tokyo sponsored bly during a trip to Tokyo sponsored by a leading Japanese media group when he earned several million dol-

Yet all this is irrelevant to American conservatives. To them Mr Rea-gan is the man who made possible all the latest changes. In a recent article entitled "Man of the Decade? Man of the Century!" conservative strategist Jeffrey Bell argued that, "by making democracy vigorous again - ideologically, economically, militarily - he won the Cold War and ended the cen-

tury-long era in which socialism appealed to popular opinion.

To Edwin Feulner, president of the Heritage Foundation, the most influ-ential conservative Think Tank, President Reagan reasserted the US leader-

Peter Riddell finds that President Bush is looking like more than a 'caretaker' after 12 months in office

Moving on from the Reagan inheritance

ship role. He challenged the Soviet Union through argument and the US arms build-up of the first half of the 1980s. On this view, the rise in US defence spending, coupled with the Strategic Defence Initiative (the "Star Wars" project), forced the Soviet Union to accept the need for change. In short, the West won the Cold War by standing up to the Soviet by standing up to the Soviet Union, by spending them into the

There is perhaps more in this argument, at least in terms of the reassertion of American strength, than is often conceded in Europe. Neverthe-less. American conservatives underrate the contribution of Mr Mikhail Gorbachev as Soviet leader for the past five years. This strangely con-trasts with the enthusiasm for him expressed by Mr Reagan and his ideo-logical soul-mate Mrs Margaret Thatcher. They each found they could do business, "as history-makers," with Mr Gorbachev. There is a conflict in the arguments of many US conservatives about whether the Soviet bloc is collapsing more because of the strength of the West or because of the inherent weaknesses and con-tradictions of communism. If all this - and the new US under-standing with the Soviet Union reached in the later Reagan years -

The Bush administration has shed the grandiose view of the country's superpower status of the Reagan years

provides a favourable legacy, Mr Bush has not been able to sit back. He bas had to develop his own approach in response both to the changes in the eastern bloc and to the west European reaction to them. After some dithering in the spring, Mr Bush finessed a Nato argument about short-range nuclear missiles in Europe by proposing to reduce conventional weapons in Europe to a lower level, involving a much larger cut on the Soviet than the US side. This is the start of a forces across the Atlantic. The Bush administration has also offered sup-port, both political and financial, for internal reform in Eastern Europe and has backed, verbally rather than with money, Mr Gorbachev's peres-troiks programme — while pushing shead with wide-ranging arms control

If these changes have been locally driven in the main, the Bush adminis-tration has been willing to recognise the need for a new transatlantic relationship. While President Reagan often appeared impatient with Europe, Mr Bush is understanding – a tireless consulter.

a tireless consulter.

The Bush team acknowledges, if seldom very loudly, that the US can no longer dominate the western alliance. It has to work in partnership with strong allies, not least because of domestic Budgetary constraints.

These constraints are the other side

of the Reagan legacy. There may have been 86 months of continuous eco-nomic growth (though beginning to falter now), low unemployment and modest inflation – "Reagan's Great Expansion" as conservative economist Martin Anderson remarked this week.
But this expansion was fuelled by tax
cuts and increases in defence spending which pushed up the Federal Budget deficit.

get deficit.

Almost all politicians agree that the deficit needs to be cut further, and personal savings raised, to increase domestically generated investment and reduce the need for foreign inflows. But continued domestic prosperity, and the absence of financial market pressures have meant that market pressures, have meant that neither the Bush administration nor the Democratic controlled Congress have been forced to take serious action about the deficit. Everyone has tut-tutted, but this year's Budget on January 29, like last year's eventual January 29, like last year's eventual package, will rely on a mixture of minor tax changes emphemistically known as user fees, a limited across-the-board squeeze on spending and fudges to meet the statutory target for cutting the deficit.

Yet there is no sense of facal crisis. One of the central teness of the Reagan era — that taxes can be cut almost regardless of the impact on the

gain ora — that itses can be the almost regardless of the impact on the deficit — has been maintained. Ameri-can conservatives who have previ-ously been suspicious of Mr Bush have consoled themselves that as president he has stock firmly to his

"no new taxes" pledge.

To some extent, Mr Bush's firmness over taxes is his only significant concession to the disorganised ranks of US conservatives. Pragmatism rules in many other areas of domestic policy such as deregulation and antimust policy. trust policy. Even on abortion, that other touch

stone for the American right, Mr Bush's key advisers are keen for him to play down his views given the defeat of "pro-life" Republicans in last November's governorship elections in New Jersey and Virginia. Popular opposition to higher/new

taxes remains a fixed point of most American politicians' thinking, and was reinforced by last summer's revolt by better-off retired people against paying more to finance cata-strophic health care for the elderly. In



been partially offset by higher social security payroll taxes, which is why the Administration is now so alarmed by Democratic suggestions that these should be cut. So devoted was Presi-dent Bush to lower taxes that last year's flercest political battle was over cutting capital gains tax in the hope of stimulating investment, a true supply side cause in the Reagan

In the absence of new taxes and with the Budget deficit targets apply-ing some squeeze on spending, there are tight constraints on what the president can do — whether overseas or at home. The profligacy of the early Reagan era has resulted in a period of restraint now. Internation-ally, this has meant that Japan has ally, this has meant that Japan has this month offered much larger financial help than the US to Poland and Hungary, and Tokyo has also made a bigger contribution to relieving Third World debt problems, even of US neighbours in Central America. The shift in financial weight, and potential political power, towards Japan is one of the most pressing issues for the Bush team.

Bush team.

Within the US, the Reagan legacy of cutting domestic programmes has produced widespread complaints about deteriorating public infrastructure, as well as a recent report show-ing no improvement in already inad-egate standards of public education. Unlike his predecessor, President Bush has shown an awareness of

But, given the budgetary pressures, Mr Bush has only been able to make gestures to fulfil his promise of a kinder, gentler nation — of being an education or environment president, of fighting crime and drugs. The scourge of drugs, particularly crack amongst blacks and Hispanics in the inner cities, is regarded by American voters as the country's most urgent domestic problem. The Bush administration has produced a drugs package aimed primarily at restricting supply from Latin America, but many ques-tion whether enough is being done at home to reduce demand and treat

President Bush has in part been President Bush has in part been constrained by the Democratic-controlled Congress, allowing him to complain, as he will in his State of the Union address on January 31, about an unfinished agenda. Only when faced by a crisis, such as the collapse of large parts of the savings and loan industry, did the Administration and Congress respond with the biggest financial rescue in history.

Overall, one of the main legacles of the Reagan era has been an erosion of American competitiveness, as

American competitiveness, as reflected in the current malaise at General Motors. Mr Reagan did not appear to recognise the problem, despite the rising trade deficit and reliance on foreign capital. Instead, he focused on the immediate prosperity. Many of Mr Bush's advisers do accept the seriousness of the US's long-term difficulties. But so far they are no nearer any solutions, nor is there any real sense of urgency.

For most Americans, at any rate those outside the crime and drug ridden inner cities, life remains good. For them, the relative decline of the US is an abstraction. They can afford to look with awe at the heroic events across the Atlantic, not demanding any dramatic response from their

A year ago Mr Bush was expected to be little more than the manager of the Reagan legacy, the unheroic chief executive officer after the starry-eyed founder. Mr Bush has proved to be more than that internationally, but not so far domestically. By preserving the more optimistic national mood of the Reagan years, his personal opin-ion poil ratings are among the highest for any recent US president after a year in office. But he has yet to face a significant domestic challenge, or an economic downturn.

Bowing out

■ When Peter Thompson, chairman of NFC, was knighted in 1984, his friends knew that whatever the cita-tion said, the honour was for "services to privatisation". For NFC, the UK freight hauling company which includes Pick-fords and BRS, was one of the first of the nationalised industries (in 1982) to be hived off into the private sector. Yet Thompson was and

remains a most unlikely champion of the Thatcherite right. Now 62, he announced yesterday that he will retire as chairman of the company at the end of the year. And to hear him talk of the roles and responsibilities of capital and business is to hear echoes of the 1970s debate about the valuable role which worker participation and worker (not trade union) board members

can play in corporate success. NFC, to be sure, was an unusual privatisation. Market conditions as well as Thomp-son's own preferences deter-mined that it was launched first as an employee buy-out and was only floated on the stock market in 1989. But perhaps that was its attraction.

Thompson maintains that it is the employees' stake in NFC's shares, but also the way in which share ownership is reinforced by employee consultation and participation, which gives the company its special character. He is pressing now for an employee director to be appointed to the board, just as there is a shareholder representative. In part, his views reflect a critical appraisal of the role of institutional shareholders as owners of compa-

On these matters, he seems in tune with Jacques Delors and the supporters of a Social Charter for Europe. One picks up the impression that he would like to champion his causes in the political arena. Could the person who gave him his knighthood for ser-

OBSERVER

vices to privatisation allow him to have free rein in another place?

Ouiet visit

■ There was a time when British ministers visiting Bonn aroused some interest. It is no longer automatic. William Waldegrave, junior minister at the Foreign Office and made a Privy Counsellor in the New Year's Honours' List, passed through for talks on Wednesday on his way back from East ern Europe. He saw officials, not ministers, received not a line in the German press and not a single representative of a German newspaper turned up at his briefing in the British Embassy.

Engagement

■ Britain's 20,000 professional production engineers have found a new suitor in the Institution of Electrical Engineers. Consummation is confidently expected next year, with the Institution of Production Engineers accepting the name of a learned society nearly twice its age and with over five times its membership.

An earlier courtship of the production engineers by the Institution of Mechanical Engineers foundered partly because they could not agree on a

But the pragmatists pres-ently installed as their respective presidents ~ Frank Turner, the Rolls-Royce director and top manufacturing expert, and Jim Smith, chairman of Eastern Electricity seem to have agreed that the joint learned body shall simply be known as the institution of Electrical Engineers.

The close affinity of electrical and production engineers is not widely recognised, acknowledges John Williams, the Electricals' secretary. Yet



"I'm fizzing with fury over this poll tax demand."

manufacturing today is all about control systems, micro-processors and information technology, not mechanical systems, Williams says.

For the under-privileged production engineers, it will mean an elegant new club house next door to the Savoy, with a comfortable bar and one of the most popular lecture thea-tres in London for the technical community.

Hurd sells out

Mars on the successes of our distinguished Foreign Secretary and ex-author. While in Hong Kong earlier this week, Douglas Hurd was asked by a reporter whether he could design a similar happy ending for Hong Kong's current woes as he has in his book, The Smile on the Face of the Tiger where China decides after much diplomatic skulduggery not to invade the British col-

The Foreign Secretary dodged the question, but suggested to the assembled journalists that they should all buy the book so that his

publisher could be persuaded to re-issue it.

First published in 1968 the book, jointly written with Andrew Osmond, has been sellin a few central Hong Kong bookshops. The most enterprising, Hong Kong Book Centre, gathered several hundred into its five shops when Hurd was appointed last October. A few also appeared in Hanol.

Hurd himself says he is not quite sure where the copies came from, and privately regards suggestions that he should update the book as mis-chievous, though not without

Anyway, the shelves in Hong Kong are now bare. One of my colleagues bought the last copy yesterday lunchtime.

Not Lawson

■ One of the more persistent rumours at the time of Nigel Lawson's exit from government was that he would reemerge as chairman of Bar-clays Bank's investment banking subsidiary, Barciays de Zoete Wedd, and understudy Barclays' chairman, Sir John

That appears to have been scotched by yesterday's news that the current incumbe at BZW, Sir Martin Jacomb, is staying on – at least for the time being. Jacomb has just reached the age of 60 and his existing five year contract expires at the end of June. He has agreed a new contract with Barclays, although one without a set time limit.

Type cast

■ From a California college magazine: "While we were at the 200 our small daughter made friends with an aardvark. Despite its forbidding appearance, it proved to be the gentlest of creatures and seemed as though it would not hurt a fly." As they say, aardvark never killed anybody.

WIN THE BATTLE OF JUTLAND

Fly Maersk Air to Central Denmark and you've won the stop to Billund from uncrowded Southend, so you save up to 3 hours over airlines going via Copenhagen. You can check in without fuss at our new Liverpool Street Terminal, or drive comfortably to Southend and park for just £1 We fly to Denmark twice wery weekday on schedules geared to the business traveller, and once on Saturdays and Sundays. On all flights our service is impeccable, and we provide FREE drinks for Star Class So you arrive in Denmark relaxed, and with more time to spare for the many leisure facilities (like fishing and golf) which this wonderful, friendly country has to offer For further information contact MAERSK AIR Reservations on 01 638 7920 or your Travel Agent.

MAERSK AIR

rs Margaret Thatcher's govrs Margaret Thancher's government is beginning to hate 1990. It longs for 1991.

Everything will be all right then, her Ministers tell themselves, if only we can get through this ghantly year.

Take last night. The Conservative backbench revolt was unpalable another. What was through was the per-

enough. What was worse was the per-ception that the rebels wanted one cepton that the rebels wanted one thing: more money. Their demand was for a larger centrally-funded bribe to ease the local pell fax through. Worst of all was the sick feeling that the tax may have been the greatest political mistake of the late 1980s. This is true democratic justice. Most of the greatest are Most. tice. Most of the gainers are Tory; many of the losers are likely to become ex-Tories. We shall know more about this after the local council elections in May. The extent of Conservative concern is clear from the observation of one member of the Cabinet that perhaps the voters will hardly notice the effect of the community charge, since they are already hit so hard by high mortgage rates and rising inflation. He might have added that by May some of them might have been hit even harder by the March-

The more substantive fear is that inflation may not in fact be wrestled to the ground during 1930. Nobedy knows what will happen to wages. In the private sector, the Ford unions are using the argument that the 10 per cent-plus offer from the company is insufficient to compensate motor workers for high mortgage payments.

That is what happens to Governments that hase their political strategy on the creation of a property-owning democracy and their economic strat-

egy on interest rates.
In the public sector, the ambulance workers have demonstrated that unions can now produce an unexpect-edly telegonic style of leadership, thus stiracting a degree of public sympa-thy that some of Mrs Thatcher's col-leagues thought had vanished with the 1970s. There is no way of winning this one: the Government has to stand pat, as would any employer, on a final offer. The price of this necessary firm-ness will therefore have to be paid, probably in the form of confirmation. of the general suspicion that the National Health Service is not safe in Mrs Thatcher's hands. No wonder the Labour Party loves the dispute.

Meanwhile, the Prime Minister's grand strategy is in danger. Consider. Mrs Thatcher aims to project the Conservative Party as the one that has made Britain's economy so strong by fostering private enterprise that it can now afford to improve the quality of public services. The demand for an ever-improving National Health Ser-vice, better schools, and a cleaner environment will be met in the next Conservative manifesto.

If will not be easy to project the NHS part of such a manifesto, even if the ambulance dispute is forgotten by then. For the next year or so will be taken up with an attempt to imple-ment the Government's proposed reforms of the health service, against the predictable opposition of much of the medical profession. The Minister

7 24 g

POLITICS TODAY

Counting minutes to the year's end

By Joe Rogaly

in charge, Mr Kenneth Clarke, has not so far shown an aptitude for the necessary emollience. Everyone who knows him likes him as an individual, but the Labour Party likes him most of all as a political opponent.

The new Education Secretary, Mr John MacGregor, is the opposite of Mr Clarke. He sees his role in life as to go around exuding reasonableness. But the Tories seem to have run out of these ideas on scheeting following fresh ideas on education, following the Herculean efforts of Mr MacGregor's predecessor, Mr Kenneth Baker. Mr Baker gave us the new core curriculam, the opportunities for schools to become self-governing, the move to a student-based method of channelling public funds to universities and many other novelties.

Mr. MacGregor's task is to make these ideas work. Student loans are proving awkward. The commercial benks will not administer them, so he now has to found the MacGregor Bank. This will be the Thatcher Goverament's first creation of a state-owned financial services company. As to the rest of the Baker legacy, if Mr MacGregor keeps his head down, he should have the entire machinery in fairly good condition and winning parent approval by, say 1997 — If he, and the Conservatives, are still in office by then. What Mr MacGregor is not doing is thinking about any further fundamental reforms of education, to follow Mr Baker's. That is not how he sees his job — although I am glad to say that he does seem to understand that he will fulfil his present function reasonably well if he extracts more money for schools from the Treasury this autumn. fairly good condition and winning the Treasury this autumn.

That leaves the environment. Last summer, shortly after the Green Party surprised us all by its relatively good showing in the elections to the European Parliament, the strategy seemed easy. Move the unpopular for his highest Pelalus out of the Dennyt. Nicholas Ridley out of the Department of the Environment and replace him with the cheerful, underliably Green, Mr Chris Patten. This was done. We can now see the snag. Mr Patten might sing like a friend of the sarth, but the tunes, and many of the lyrics, still have to be Mr Ridley's. There was so much left behind. Mr Ridley's successor might have revoked authority for a new town or two, saving a greensward here or there, but it has become Chris Pat-



poil tax revolt, Green Chris's dismemberment of the Nature Conservancy Council, P's poiluted beaches.

To his credit, Mr Patten has made the best of what had to be a bad job. He has nearly put the Nature Conservancy Council together again, by giving it a coordinating committee; he clearly did not regard it as worth the necessary political blood to revoke the ary political blood to revoke the scheme altogether. The Environment Protection Bill, which received its second reading in the Commons on Monday, sets out to control pollution and fine litter louis. It is essentially Mr Ridley's bequest, but it was intro-duced in Mr Patten's tone of sweet reasonableness, and partially saved by the unconstructive petulance of Mr Bryan Gould's speech on behalf of the Labour Opposition

The most telling opposition speech came from Sir Hugh Rossi, the Con-

servative chairman of the Select Committee on the Environment, who described the weaknesses of Her Majesty's inspectorate of pollution (HMIP), which is underpaid, understaffed, and beset by morale problems. Yet without a forceful HMIP much of the bill is meaningless. Sir Hugh also drew attention to the formula demanding that firms should abate pollution by using the "best available techniques not entailing excessive cost" - a bureaucrats' and lawyers' cost" — a bureaucrats' and lawyers' let-out charter if there ever was one. Mr Patten, who gives the impression of sgreeing with much of what Sir Hugh said, did score a notable improvement on Ridley-plus by promising that there will be full disclosure of the raw data provided by companies; we must give him the benefit of the doubt when he says that the causet "subject to the needs of comcaveat, "subject to the needs of com-

mercial confidentiality" will be closely defined and not misused. There was much doubt about that full-disclosure clause in Whitehall. The Environment Secretary won it when the Prime Minister backed him. The key question between now and Baster is, will Mrs Thatcher back Mr Patten in his first truly post-Ridley ratten in his life; truly post-rainey task? This is to be his preparation of a definitive statement of Government policy on all aspects of the environment, from litter to greenhouse gases. It is seen in the Department of the Environment as something that should set the lines of environmental policy for the coming decades in the same way as the wartime Beveridge

Report set the foundations of post-

1945 social policy. In Downing Street it is seen as a runner for centrepiece of a quality-of-life election manifesto. The Prime Minister is chairing a special cabinet committee to debate the proposals that are coming up, and there lies the rub. She is genuinely torn. Part of her is all Patten: go for target reductions in the emission of carbon dioxide from motor cars and power stations, tax energy to reduce its use, put in a new regulatory framework for elec-tricity generation, make environmen-tal audit an essential feature of public-sector management everywhere (following the example now set by the Environment Department), perhaps even set up an Environmental Protec-tion Commission, at arms-length from government, that would take in HMIP and the National Rivers Authority.

Another, conflicting, part of the Prime Minister's make-up reflects the view put by the neanderthal Tory MP Teresa Gorman on Monday, that mea-sures "should be industry-friendly, as well as environment-friendly." This is not hard to counter: you just point out how cash-friendly the German and Japanese manufacturers of clean-environment products have found greenery to be. A third strand of Mrs Thatcher's psyche is perhaps the pre-dominant one right now: political cau-tion. People like Mr Kenneth Baker, the party chairman, Mr Cecil Parkin-son, the Transport Secretary and even, I gather, Mr Peter Walker, the Secretary for Wales, have warned her against anything that adversely affects motorists. That is why an excellent read use priging scheme excellent road-use pricing scheme, generated by her own Policy Unit, seems to have been smothered. Mr John Wakeham, Energy Secretary, must regard the privatisation of electricity as of greater moment than plans for reducing its use, by conservation, or increasing its cost, by tax-

Few of the above proposals are thought to be voter-friendly. In the current pre-election mood Mrs Thatcher is therefore as likely to come down for caution as she does for a serious environmental policy. All Whitehall is battling for her ear. The argument is on now; the results will be written up, partly by Mr Patten himself, during the summer for publi-cation in September. We will then be able to see the colour of the courage she is, or is not, showing during the politically awful first months of 1990.

LOMBARD

Rewriting the NHS rule book

By Michael Prowse

FOR THE PAST 40 years, for home births. almost everybody in Britain's National Health Service has regarded himself (or herself) as a provider of health care. The managers of district health authorities have not, of course, been wrapping bandages or performing operations. But they have still been employed on the production side of health care because their task has been to manage producers - the doctors and nurses. If

the Government's proposed legislation survives Parliamentary scrutiny, this homogene-ity will soon be a thing of the past. The plan is to spin off as past. The plan is to spin off as many hospitals as possible as "self-governing" trusts. Health authorities, stripped of their productive capacities, will become purchasers of care.

In the past year, the provider role has grabbed the limelight. The powers and responsibilities of self-governing hospitals

ties of self-governing hospitals have been debated at length, So have the conditions of service of general practitioners -the providers of primary care. But the challenges confronting health authorities in their new guise as purchasers of care have received little attention, perhaps because they warranted so little space in last year's white paper. This is a curious ordering of priorities because the success of the health reference will depend health reforms will depend largely on health authorities' skill as purchasers of care.

The potential advantages of the purchaser/provider split were emphasised by several speakers at a conference organ-ised this week by the National Association of Health Authorities. Managers, for example will have an opportunity both to reassess the health needs of their resident populations and to decide how best to meet them. If they listen to directors of public health (previously an underrated speciality in the NHS) they may put more resources into preventive medicine and less into high-tech acute surgery. They could also promote under-resourced services such as care of the disa-bled and mentally ill. In drawing up contracts with providers they could maist that hospitals adapt to the needs of patients rather than vice-versa: for example, start meeting demand

But if the purchasing authorities are to become effective "consumer advocates," various conditions must be fulfilled. In the first place, they must be in a strong bargaining position relative to large providers. Dr Chris Ham of the King's Fund College told the conference that authorities should try to establish the kind of relation-ship with provider hospitals that Marks & Spencer enjoys with its network of suppliers. Yet it must be doubtful whether such paternalistic relationships will be possible. The danger is that purchasing power in the reformed NHS will be far too fragmented. The problem is not just the

existence of nearly 200 small health authorities, but the fact that ministers are also keen on devolving budgets to general practitioners. This week, the Health Secretary claimed that hundreds of family doctors, covering up to 5m patients had expressed an interest in budgets. The cash for these mini-budgets will be siphoned off from district authorities allocations. Yet does anybody believe that hundreds of iso-lated GPs will be well placed to extract good terms from the likes of Guy's Hospital in a competitive health care market? If the consumer is to be well served, it might make sense to abandon the idea of GP budgets and start merging district health authorities.

Larger authorities would have the muscle to extract good terms from providers. But this will not help resolve a deeper dilemma. These bodies will be run by wholly undemo-cratic boards of directors whose only allegiance will be to higher tiers of NHS manage-ment. (Local authorities' right to nominate members has been acrapped). They will have scrapped). They will have strictly finite resources yet be required to give everybody access to "a comprehensive range of high quality" services. How will they justify their decisions about priorities? The decisions about priorities? The purchaser/provider split, by making resource allocation decisions more transparent, seems bound to bring politi-cally explosive issues of fair-ness and equity bubbling to

Why the crown and Lords are the envy of others

From Mr Jan Salonen.
Sir, Joe Rogaly ("Time to hang up the royal hat," January 12) is now propagating republicanism. But British intellectuals who embrace republicanism do not seem to realise what they are represented. realise what they are prepared to sacrifice. For instance, my brother imports British chocolates with the Queen's coat of arms on the package, and they do a brisk trade. Has anyone lated the economic benefit to Britain of these royal badges of approval? I am prepared to bet that this pays for

the Civil List many times over. The important thing is to have a constitution that works and that minimises abuse of power. The US is admired as a country with an ideal constitution, but that constitution is now emerging as a failure. It has produced much paralysis in government, US society can-not develop and huge problems are being postponed indefi-nitely. Since 1980 the US has largely been governed by the Federal Reserve Board, a con-

What is needed is a check

that does not hamper normal executive work, but which operates in extreme conditions. The monarchy is well-suited to this task. Britain needs a writ-ten constitution, if only to define in what circumstances the sovereign is entitled to act independently. The sovereign's specific role would be as a guarantor of the constitution and as a leader of bipartisan

national security work.

The House of Lords has evolved into a splendid institution, which could never have been invented. None of the

Europe comes close to it in prestige and influence, pre-cisely because the Lords is an unelected body of retired lumi-

It is strange that some British intellectuals would like to get rid of their monarchy and institutions just when several central European countries would like a constitutional monarchy, but cannot find a way to bring it about.

Lilla Ullhoimso 1B14. SF 00960 Helsinki, Finland

Ways and means of retaining valued staff

Sir, Michael Dixon ("How restrictive can contracts be?", January 12) notes the Peter Henderson case, where the Court of Appeal granted the employer, the Evening Standard, an injunction restraining Mr Henderson from working for a rival during the period of his notice. The employer was prepared to pay salary during this period although he was not obliged to work - that is,

he was left on "garden leave."
However, employer emphoria
on this case was subsequently
tempered by another Court of

Appeal decision (Provident Financial Group and Harvard). where the court, in reviewing the Henderson case, concluded that an injunction would not be granted to enforce garden leave arrangements where there is no real prospect of serious or significant damage to the employer from the employee joining a third party in breach of his obligation to give motice. The employer's remedy in damages remains. Nevertheless, all is not lost

for the employer who wishes to retain staff. Methods com-monly adopted range from

post-termination of employ-ment restrictive covenants (covenants that come into play after the notice period has elapsed) to share options, deferred cash schemes or other forms of "golden handcuffs" and to taking practical steps to prevent the leak of trade secrets or confidential information. There is much the employer can do to protect his legitimate trade interest although the courts will not help him go further.

Barrington House, 59-67 Gresham Street, EC2

Plea answered

From Ms Janet Adams. Sir. Skillnet has good news

for Mr Mahtarr Samba, co-ordinator of Tower Hamlets Afro-Caribbean Association. Alan. Pike's article ("Locked into a lifestyle under siege", January 6) on inner city life in the borough contained a plea from Mr Samba for a wellplanned access scheme combin-ing good quality training with commitments from employers so that local people could share in the full range of job opportu-

nities in Docklands.

At our local centres in Docklands customers can receive objective advice, access and referral to training opportunities. We are working with employers to demonstrate the advantages of recruiting local people and to increase the number and range of jobs. More than 50 per cent of customers using our Poplar centre in Tower Hamlets are from local ethnic groups. Janet Adams, Manager,

Skillnet Centres. Suite 9, Ensign House, Admirals Way, Waterside, South Quay, E14

Son Sann, Sihanouk and the Khmer Rouge port the Son Sann and Sihan-

From Mr T.C. Dodds.
Sir, Your leading article
("Cambodia's Gordian knot". January 10) talks of "Pol Pot's Khmer Rouge Group" being supported by the West. This is

not quite true.

The Khmer Rouge is one part of a coalition called the Khmer People's National Liberation Front — the Cambodian government in exile which is recognised by the majority of

United Nations Members, Mr Son Sann, Prime Minister of this coalition, is certainly not a Khmer Ronge man. All with knowledge of the situation know that the supporters of Mr Son Sann and Prince Sibanouk far outnumber those who sup-

port Pol Pot. One of the problems, to which Mr Son Sann has repeatedly drawn western attention, is that the West refuses to sup-

oak forces with arms. It gives only humanitarian aid. In their fight with the communist Vietnamese installed government of Hun Sen, Son Sann and Sihanouk have to rely mainly on the Chinese-armed Pol Pot forces for military support. T.C. Dodds, Valley Farm, Sandy, Bedfordshire

the individual (and the econ-

Good final salary occupational schemes are all very well for those who belong to them, and personal pensions are not really intended to compete in this area. But millions of employees are not so fortunate. Personal pensions have greatly enhanced awareness of the need to save for retirement, and we are having a good deal of success in persuading indi-viduals of the advantage in

own - which is what is really

I believe personal pensions will prove a master-stroke and future generations of pensioners will have cause to be grateful to Norman Fowler. To make anything work properly we now need at least 20 years without substantial change in pensions legislation. B.H. Shaw General Manager & Actuary,

Brittanic Assurance,

Oreass of Swedish Kodi Hold under the name All Since 1879. SC PROOF ABSOLUT PERFECTION.

Personal pensions: a 'master-stroke' but time is needed

Sir, I was surprised ("The Long View," January 6) to read such a downbeat critical attitude to personal pensions as that of Michael Prowse. I declare a vested interest because my firm has marketed

From Mr. B.H. Snow.

these products successfully, but they are successful because they have merit and appeal.

It is unusual to read in the FT such an extolling of the virtue of public sector provision of benefits compared with alternative provision by the

private sector. Which system will prove the better? Time will tell, but I know where I would

prefer to put my money.

The state earnings related pension scheme (Serpe) works only on the basis that future pension benefits will be received as promised by way of National Insurance contributions paid by future employees and employers. Private sector personal pensions work on the far better basis that current M contributions are invested for years ahead to the benefit of adding contributions of their

FINANCIAL TIMES

Friday January 19 1990

cent of the 757 engine market.

we all have an even start on an

It was Rolls-Royce's decision

Rolls-Royce and GE agreed

in 1984 to co-operate on both larger and medium-sized engines. But when Rolls-Royce felt that it, rather than GE, had

the engine core capability to go to higher thrust levels, it decided to go its own way and clinched the British Airways

order for the UK carrier's new

With the kind of money the airframe and engine makers are prepared to put in, the bat-

Lufthanas has selected General Electric's CF6-80C2 engine

to power 41 of the airline's Boeing 747-400 wide-body jets in a 31bm transaction, GE said on Wednesday, AP reports from Evendale, Ohio.

The deal is in addition to the 15 GE-powered Boeing 747-400 jets that Lufthansa had already

ordered Five of those have

thansa operates or has commit-ments to operate 76 wide-body jets powered by the CF6-80C2 engine, GE said.

With the new order, Luf-

Boeing 747-400 fleet.

tie is likely to be epic.

Thus, all three engine manu-



GE gets even in the battle of the big fans

Paul Betts assesses the likely impact of a new contender in the jet engine market

R BRIAN ROWE, head of General Elec-tric's aircraft engine business, reflected the US group's ambitions at the Paris Air Show last summer when he said: "At GE we don't get

mean, we get even."

He did just that this week
when he unveiled GE's plans to develop the world's biggest commercial jet engine at a cost of \$1.2bn-\$2bn. Called the GE90, the engine will have a 120-inch diameter fan, equivalent to the diameter of the fuse-

lage of a Boeing 737.
GE's long-awaited announcement heralds an intense industrial battle, even by the traditionally flercely competitive standards of the commercial

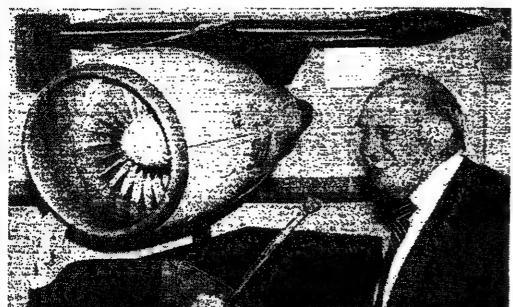
aerospace business.

Although there are only three players in the field – GE and its American rival Pratt and Whitney on one side of the Atlantic and Rolls-Royce on the other - the stakes are huge — a slice of the multi-bil-lion-dollar market to power the new generation of large widebody medium and long-haul

jetliners. GE estimates there will be a demand for about 2,500 new wide-body aircraft in the next 20 years which will represent a potential market worth \$100bn for powerful big fan engines. Competition will neverthe-

less be intense both among the three engine makers and the three airframe manufacturers - Boeing which is about to launch the \$4bn development programme for its new 777 wide-body twin, Airbus with stretched derivatives of the A-330/A-340 family, and McDon-neil-Douglas with a planned stretched version of the MD-11. Until now, Pratt and Whit-

ney and Rolls-Royce appeared to have an edge over GE because they claimed they were able to meet future market demand for big engines capable of producing up to 90,000lb of thrust or more by developing derivatives of their



Brian Rowe, senior vice presider of the new GR90 unit

current large engines, the RB211-534 Trent in the case of Rolls-Royce and the PW4000 series at Pratt and Whitney. GE now claims it has turned the tables in its favour by its decision to develop an all-new engine with its French partner Snecma as well as MTU of West Germany and possibly a

Japanese partner. GE had little option but to invest heavily in a new big-lan engine. But it believes it is set-ting an industry standard with the GE90 and the competition will be forced to follow by developing expensive engines

of their own. Rolls-Royce does not share this view. It claims GE has had to invest in a new big-fan engine because its current CF6-80 series could not be pushed any higher. Rolls-Royce claims it can develop 90,000lb thrust engines using the existing core of its big Trent engine. Since the Trent is already

	JET ENGINE	212	Erick L	ELIVENIE
	Firm Orders 1989	D: 1967	Mveries 1968	1989"
GENERAL ELECTRIC	500			
CF6 Series	309	266	255	300
CFM58	998	557	550	950
PRATY & WHITNEY	•			
PW4000	296	39	78	145
PW 2017	166	44	56	50
TRE	•	286	322	310
ROUS ROYCE				
RB211-524 Series	173	34	19	80-85
RH211-595	178	42	55	65-70

PW4000 series.

under development at the cost of \$600m with four other partners, including two Japanese companies, Rolls-Royce believes it has time on its side over both GE and Pratt and

rity interests.

unveil its plans to develop a big thrust derivative of its

ing is crucial. It says if an

engine is first on an aircraft, it

Soviet forces were withand returned with the invaby Warsaw Pact troops in 1968. The two countries bilateral treaty of "friendship and co-op-eration," dating from 1970, was in any case coming up for

Gen John Galvin, Nato's supreme commander in Europe, meanwhile played down the importance of Soviet unilateral withdrawals now under way. They have lots left and they're still the stronges air and ground power in the world," he told ABC television

The case for more bank withdrawals ership for that programme. This has been the case of the Boeing 757 twin-engine jet. Rolls-Royce was first on the 757 with its RR211-535 engine and claims it now has 60 per cent of the 757 engine wasket. Standard Chartered

If the lucky UK clearing banks which have sold the Yorkshire Bank to the National Australia Bank were really interested in maximising shareholder value they should pass on their windfall profits directly to their shareholders in the form of a special dividend. It is a racing state of their than will not directly to their shareholders are their than will not directly the same than the s facturers are anxious to be first on the new Boeing 777. "If aircraft programme, we usu-ally achieve about a third of certainty they will not. Similarly Standard Chartered's new management team, whose credthe market for that engine." a Rolls-Royce official said. This has been the case with the Boeing 747-400 which was offered with engines from all three management team, whose treatibility has been dented by yet another profit warning, should put Standard up for sale. The Yorkshire Bank auction has proved yet again that banks are worth far more as takeover them as group concerns: to go it alone in the big engine market in 1966 which added a passionate element to the new battle of the big fans, as it is already dubbed by the markettargets than as going concerns, and Standard Chartered is proving yet again that banks are often better at finding ways of losing money than at mak-

ing it.
There is no doubt that Yorkshire Bank is a clean and well run bank. But its profits growth is slowing and there is no obvious reason why a bank from the other side of the world should be able to improve on its superior profit-ability. However, there seems to have been no shortage of bidders willing to pay close to three times book value for the privilege of buying a bank with a dominant position in one of the more depressed parts of the UK economy. NAB did get a bargain when it picked up Clydesdale and Northern at a 20 per cent premium to book, but its own shares are as lowly rated as the UK clearing banks." Its shareholders may wonder whether they are going to be hit with yet another rights issue to satisfy manage-ment's grand ambitions.

As for Standard Chartered, its problems seem as intractable as ever. It needs more capital, its profits are erratic and it does not have a strong UK base. A takeover would proba-bly have happened a long time ago if the management had been hig shareholders.

Average earnings

The annual rise in cornings The annual rise in sarnings may be stuck at 9.25 per cent, but the markets should not breathe too easily. The stability is largely due to a decline in wage drift; pre-Christmas bonuses were disappointing and manufacturing overtime hours at their lowest level since August 1987. Wage drift s important compod of the statistics in January and February, so given the claims in the current wage round the headline figure should soon push up to 9.5 per cent.

Precisely as feared, British companies are handing away the competitive edge gained

Share price relative to the FT-A All-Share Index

1986 87 88 89 90

from sterling depreciation.
Unit labour costs rose 9.6 per
cent year on year in the third
quarter, compared with a 3.9
per cent annual increase only
two years earlier. Productivity
growth between the three
months to July and the three
months to October was only 0.1
per-cent; manufacturing productivity actually fell over the
same period. Such statistics
make a sharp decline in the
trade deficit rather more difficult to achieve.

cult to active the spec-tit is hard to dispel the spec-tre of stagilation. Unemploy-ment may still be slowly fall-ing but manufacturing industry is continuing to shed labour. Given that the number of vacancies is drawing at an of vacancies is dropping at an increasing pace, the signs are that the labour market is moving into over-supply. That is unlikely, however, to have a moderating effect on wage demands until much later in the year. Something has got to give and it looks likely to be UK company profits.

Markets

As so often when confused As so often when confused by the hig picture, the London market has reverted to slavish dependence on Wall Street. The near-50 point fall yesterday morning was due not to the further weakness in glits—though that was bad enough—but to an unsuccessful attempt to guess how Wall Street was going to open. The snag is that wall Street has reverted to its own nasty habit of moving decisively only at the very and decisively only at the very end of trading, long after London's

For those looking to institu-tional liquidity to restore Lon-don's sense of purpose, yester-day brought an unsettling statistic. In last year's third quarter, the UK institutions were net sellers of UK equities for the first time since the mid-1970s. The liquidity of the pension funds rose by £1.6bn; this was exactly matched by their £1.6bn sales of UK com-

pany securities. Overall, the institutions were also sellers of msnuttons were also sellers of £1.5bn worth of gilts — a source of liquidity likely to dry up with the ending of buy-

Mountleigh

It will be a long time before the new Mountleigh settles down into something sober UK fund managers feel entirely happy with. Investment bank-ers have been beating a path to Mr Nelson Peltz, the Lexington Avenue junk bond raider who became chairman in November, with two or three sensible proposals each week. In addi-tion, Mr Peltz expects some largeish property sales by mid-summer, perhaps more than the £129m Mountleigh reported yesterday for the six months to last October.

It now turns out that McKin-sey is looking at Galerias Pre-ciados, Mountleigh's Spanish store chain, accounting for about 25 per cent of the group's \$20.4m interim pre-tax profits; and until McKinsey reports at the end of March, no final deci-sion will be taken about GP's future. So we can expect some meartainty, inevitably confus-ing figures, and probably little in the way of solid institutional

support for the shares.

But is this a worry? On last night's price of 157p, Mountleigh is on a discount of 38 per cent of its 1989 net asset value of 253p; but since only about 2 per cent of its properties are in UK offices, the true NAV now could be around 370p. This is by no means a riskless investment, and institutions should have fussed much more at the way Mr Peltz got control with-out a full bid; but in a sense that is history, and Mountleigh has become an entertaining speculation.

Ferranti

Anyone who thought the bad news was already in Ferranti's news was already in Ferranti's share price was swiftly disabused yesterday. After its 30 per cent drop in response to Thomson's withdrawal, the stock is now within 1p of the forthcoming rights price of 25p. The issue now looks certain to take place; it is also pretty certain to be left with the underwriters. There seems little reswriters. There seems little res-son for shareholders to stump up when Thomson, like British Aerospace before it, has found Ferranti the less appealing the more it has delved into information not available to its owners. Nor is it obvious why any other suitor choosing not to move before the rights lesue

if you are thinking

about a Management Buy-out, you

need to think more about 31. We

have been investing in British

businesses for more than 40 years.

In recent years we have helped

over 900 buy-outs to succeed, and

now we could put the experience we have gained - and our capital -

. If you believe you could own as well as manage your company -

and have a team of key people to

support you - now is the time to

talk to us. You'll find we can

provide much more than just

'Buy-out' The Video -

The drama of a typical Manage-

Free for a month

ment Buy-out is now available on video. It takes you through a

fictional buy-out, interspersed

with expert advice and analysis

from experienced professionals.

It's available free of charge, for a

loan period of 28 days. If you

decide to keep it, we'll debit your

Management Buy-outs and your

copy of 'Buy-out' please call us on

0635 550 044 or complete the

For further information on

credit card for just £15.

form below.

behind you.

capital

Hungary, Poland call for Soviet pull out By David White, Defence Correspondent, in London

THE reformist Government of Hungary and Mr Lech Walesa, the Polish Solidarity leader, both joined Czechoslovakia yesterday in calling for an early and complete withdrawal of Soviet forces from their

The three countries are the only members of the Warsaw Pact, apart from East Germany, where the Soviet Union has stationed troop formations. Czechoslovakia has already started negotiations with the Soviet Union on its call, first made last month, for complete withdrawal by the end of this

Moscow had until recently some 65,000 troops in Hungary, 80,000 in Czechoslovakia, 40,000 in Poland, and 380,000 in East Germany.

Moscow last year began pulling back some forces under Soviet President Mikhail Gorbachev's plan for unilateral force reductions. Total withdrawal from Hungary, which unlike East Germany and Czechosiavakia does not directly face Nato, has been mooted for some time.

However, yesterday's Hun-garian statement, made at a press conference by Mr Ferenc Foreign Ministry, was the first clear demand for a deadline.

There were no reasons, political or military, to justify the stationing of foreign troops on Hungarian territory, Mr Somogyl said. The Government was striving for complete with-drawal either this year or in 1991 at the latest. Mr Lech Walesa, leader of

the movement from which the present Polish Government was formed, also demanded full withdrawal, setting the end of this year as a deadline and making it a condition for improved relations between Warsaw and Moscow.

A spokesman for Mr Walesa said the Solidarity leader made the demand in a meeting in

Gdansk with Mr Vladimir Brovikov, the Soviet Ambassador to Poland, who invited him to visit Moscow. A meeting was "envisaged" with Mr Gorba-

Western experts believe that withdrawal from Poland poses considerably greater problems from Moscow than the demands from Prague and Budapest. It would be hard for Soviet military to maintain a large force in East Germany without troops in Poland to protect its lines of supply.
Mr Gregor Gysi, the East

German Communist Party leader, has proposed a with-drawal of stationed forces from both East and West Germany This coincides roughly with

Moscow's stated intention of returning all foreign-posted forces back to the Soviet Union by the next century. However, to leave the central front in East Germany would require a total reappraisal of Soviet secuExperts also pointed out that the negotiations with Prague were taking place in a legal context that made the situa-tion of Soviet troops in Czecho-slovakia distinct from that in

drawn from Czechoslovakia after the Second World War

yesterday. Other East European news,

South Africa hints at end to ban on ANC

By Jim Jones in Johannesburg and Nicholes Woodsworth in Lusaka

SOUTH AFRICA hinted strongly yesterday that it would soon recognise banned political parties, paying the way for formal constitutional

Mr Kobie Coetsee, the Justice Minister, speaking in Cape Town yesterday, hinted strongly that bans on opposi-tion groups such as the African National Congress (ANC), the South African Communist Party (SACP), and the United Democratic Front (UDF), could soon be lifted. This would remove one of the last remain-

ing barriers to talks.

Meanwhile, the ANC, whose executive is meeting in Lusaka to prepare its strategy for what it calls the "new and challenging" situation in South Africa, appeared to back away from recent threats to intensify its military campaign.

Mr Alfred Nzo, the ANC secretary-general, said at a cere-mony marking the start of the meeting: "We must admit we do not have the capacity in our country to intensify the armed struggle in any meaningful

way."
The strategies of the ANC, said Mr Nzo, will have to be re-examined: "In the event the ANC is unbanned, we must consider whether to operate whether to maintain some underground units."

The two-day meeting is attended by Mr Walter Sisulu and other long-term ANC prisoners released from South African jails last October. Mr N20 said that he expected the ANC to shed "old perceptions and fears in order to confront a

Mr Coetsee said that compre-

hensive review of restrictions on political parties was "in the

pipeline."
His announcement came a day after the UDF, the country's anti-apartheid coalition, had declared it would no longer abide by severe govern-ment curbs on its activities,

ment curps on its activities, imposed in 1988.

Mr Adriaan Vlok, the Law and Order Minister, has belatedly invited the UDF to apply to have restriction orders Mr Vlok said the Cabinet

would view an application favourably because the security situation was better now than two years ago. These and other developments have given a note of urgency to the ANC delibera-

"F. W. de Klerk (the South African President) will in all likelihood seek to move with some speed in order to catch us unprepared," said Mr Nzo in

"We must prepare our nego tiating positions. If we do not we will surrender the initiative to the regime and allow it to

impose its own solution on us." In a remarkably frank presentation, Mr Nzo outlined some of the ANC's positions and strategies which needed rethinking, including the long-running debate over the use of violence The ANC, said Mr Nzo, was

also conscious of the danger of the world's changing perception of South Africa. Other issues that will be dis-

cussed in what ANC officials admit will at times be a con-tentious meeting include the growing role of senior ANC ders inside South Africa, the ANC's frequently difficult relationship with the black-ruled "Front-line states" of southern Africa, and the future position of Nelson Mandela.

Markets fall amid pessimism

Continued from Page 1

pushed the FT-SE index down by almost 50 points at one stage. Analysts said doubts over whether the US Federal Reserve would be able to eas monetary policy combined with poor companies results and a shaky US bond market to depress equities.

There is a creeping erosion

in share prices, and there is worse to come," in Britain and the US, said Mr Ian Harwood, hand of international res at Warburg Securities in Lon-In London, a one point fall in

gilt prices the second in two days revealed investors worries that interest rates might be raised. City concern about inflationary wage claims is centred on the outcome of the deadlocked

Ford Motor Company pay UK gilt prices have also been taking their one from Japan, where a rise in short-term interest rates is expected to precede the elections on Febru-

ary 18. Bond markets in Europe are dancing to the tune of Japan," said Mr Harwood. The decision by Thomson CSF not to bid for Ferranti, the

electronics company, put more pressure on a weak market dis-couraged by UK company results so far this year. Only two stocks moved up in price yesterday, confirming analysts' opinion that the all-time stock market high of

2463.7 a fortnight ago was a false dawn of the new year. "What baffles me is why the equity market went up at all," said Mr Simon Briscoe, gilts analyst at Midland Montagu. "The equity market is now catching up with the bond market's assessment of 1990 so far -which is pretty desperate,"

he said. Share prices also closed ower in Paris, Frankfurt, Zurich, Brussels, Stockholm and fractional gains in Milan.

Get more from your business. Buy it.

Send to: 3i plc, PREEPOST, 91 Waterloo Road, London SE1 88R. Please provide further information about Management Buy-outs.

Please send me a copy of the Buy-out video. I understand that if I do not return it within 28 days, my credit card scooms will be debited for the price of £15.

Access Visa Diners Amex



MAKE IT YOUR BUSINESS TO CHANGE

C-Cloudy Or-Orizzie, F-Fair, Fg-Fog, H-Hall, R-Rain, S-Sarry, St-Steet, Sn-Sao-, Y-Thonds

WORLDWIDE WEATHER

Thomson-CSF pulls out of talks Continued from Page 1

pany was looking for a bid from Thomson as such." It is understood, however,

that Ferranti's institutional investors had steered Thomson away from attempting to buy only parts of the company and towards considering a full bid.

Sir Derek said that Ferranti was not at this stage in the position of having to sell off parts of the company. The forthcoming rights issue, which is fully underwritten. will provide the company with a breathing space by reducing its horrowings.

Sir Derek said: "We have no need to conduct a fire sale. We're not up with our backs against the wall."

The French company denied yesterday that its decision was the result of intervention by the British Government to discourage a rescue that would bring Ferranti under indirect control of the French state. Thomson-CSF is majority owned by the nationalised

Thomson group.

The UK Ministry of Defence had been "absolutely neutral" in the affair, the company said.

Thomson-CSF, which has just bought a large part of the defence interests of the Dutch Philips group, said it reserved the right to launch a bid either to pre-empt a rival bidder or in the event of "a substantial change" in Ferranti's financial

Mr Alain Gomes, Thomson group chairman, has made clear for some time his intention to build a footbold in the UK market. The UK is the only European country comparable with France in its government backing for defence research

situation.



INSIDE

Peking tests water in Hong Kong

Peking's China International Trust and Investment Corporation yesterday moved to take an active investment role on the Hong Kong Stock Exchange, agreeing to acquire control of a exchange, agreeing to acquire control of a small quoted company called Tylfull from the Chao business family. This will provide China's most active foreign investment organisation—which earlier this week joined up with Cathay Pacific to take over the loss-making airline Dragonair—with a relatively low-key way of testing market reaction to its presence at a time when confidence is low in the colory. time when confidence is low in the colony because of its return to Chinese sovereignty in 1997. John Elliott reports. Page 23

Petroleum work othic



People love hard work, don't they? That appears to be the current thinking at the Inter-national Petroleum Exchange in London, First, It was the rather quaint practice of closing fol lunch that was ditched. Now, trading hours have been extended into the evening so that reany members of the exchange are working a 12-hour day, "The whole point of it is to get more American business," says Lindsay Horn, of Drexel Burnham Lambert. Page 28

Ready to toast survival



ウェが監

なっ アニミ 電路

A second foray into the stock market earlier this week has lifted YJ Lovell's holding in rival construction group Higgs and Hill to above the 20 per cent

mark. But Higgs and Hill directors remain con-lident that when the offer closes temorrow afternoon they will still be independent. Ray Bashford reports on the closing stages of a tough bid battle that began with the defection of Higgs and Hill's deputy chairman. Page 26

A small step for mankind

The shift in slogan from "an electricity supplier and a little bit more" to "high-tech, energy supply and waste management, we think globally might not appear all that striking. But RWE, long seen as West Germany's biggest but sleeplest electricity supply company, is ademant that the move represents a change in its image. And investors have certainly been impressed. The share price has easily doubled.

impressed. The share price has rearly doubled over the past 12 months and has outperformed the German market by around 40 per cent over the same period, leaving similar utility-based conglomerates, such as Vebs far behind. David Goodhart reports. Page 20

Market Statistics

FT-A world indices
FT int bond service.

World commodity priors World stock rokt indices UK dividends announced Unit trusts

Companies in this section

American Airlinea Anglia Television . Chemical Banking Colefax and Fowler

Oakbridge Telesis Phillips Petroleum Select Ap Smith Corona

Chief price changes yesterday

Standard Chartered says profits will fall

By David Lascelles, Banking Editor, in London

London-based international bank, warned yesterday that mounting problems in the banking market would depress its 1989 profits. In a circular to shareholders,

9 FINANCIAL TIMES 1990

Mr. Rodney Galpin, chairman, and that while much of the bank continued to perform well, trading had been affected by three factors since the middle of 1989; the impact of high interest rates on certain UK customers, prob-lems in the Australian corporate market, the suspension of interest payments by Brazil.

Mr Galpin did not quantify the

total effect other than to say the pre-tax result would be below the £313m (\$520m) which Standard Chartered reported in 1988. How-ever, it is thought that profits will be down by about 5 per cent.
Standard Chartered's UK customers are mostly corporate. But
it also specialises in buy-out financing and therefore has a num-

STANDARD CHARTERED, the London-based international bank, warned yesterday that mounting this troubled sector is believed to be about £250m, equal to 1 per cent of its assets. In Australia, Standard is one of

the bankers to Mr Alan Bond, the entrepreneur whose business empire is in deep trouble. Its exposure to Bond is in the region of £100m, most of it well-secured, but it is also facing losses on loans to the wider Australian business market. The suspension business market. The suspension of interest payments by Brazil last summer has affected Stan-dard's \$454m exposure to that

country.

Mr Galpin said his warning did not take account of any provi-sions that Standard would have to make for Third World debt. At the interim stage last year, Standard Chartered's Third World provisions amounted to 46 percent, which was roughly in line with the other clearers. Since then, Lloyds Bank and National Westminster have pushed their provisions closer to 70 per cent. The circular was issued to

inform shareholders about Standard's recent moves to bolster its capital by selling some of its office buildings, and its recent alliance with Westdeutscha Landesbank. These moves have increased shareholders' funds by £177m, the circular says, and reduced total assets by £2.4bn, raising Standard's capital ratio from 8.1 per cent to 11.2 per cent pro forma. Standard is due to report the results in mid-March.

Unlike other UK banks, Standard does not have a large stake in the UK retail banking business which has been enormously prof-itable and has helped the clearing banks offset losses in other areas Standard's shares dropped sharply but recovered later to close only 2p lower at 561p. Lex, Page 18

Poor results hit Digital shares

By Louise Kehoe in San Francisco

SHARES of Digital Equipment, the second largest US computer company, fell sharply yesterday on news of lower than expected second-quarter results.

The share price fell from a Wednesday close of \$87% to \$81% in heavy trading on the New York Stock Exchange yesterday

The group's net income for the quarter declined to \$155.4m, or \$1.25 per share, compared with last year's second-quarter net income of \$279.8m or \$2.20 per

Net income for the six months was \$306.2m, or \$2.44 per share, down from \$503m, or \$3.90, on revenues of \$6.8hn, up 3 per cent from \$6.1bn in the same period a

year ago.
"It appears that the overall Europe market for computers in Europe and Japan is good, but in the US the market is still slow," said Mr Kenneth H. Olsen, Digital presi-

Uncertain economic conditions are affecting customer purchas-ing intentions and slowing down computer industry; consequently, continued pressure on operating results was expected. Digital said it was pleased with the level of interest in its prod-ucts from customers with com-mercial, rather than technical or

engineering, applications - its traditional markets.

Tandem Computers, a major

supplier of "fault-tolerant" computers, reported first-quarter sales of \$436.5m, up from \$392.3m in the first quarter last year. Net income for the quarter was \$30.7m, or 29 cents per share, down from \$31.2m, or 32 cents per

share. Mr James G. Treybig, Tandem president and chief executive, said: "At this time of year, we typically experience some seasonal softness. Last week, Tan-dem introduced a major new product, its first computer to run the UNIX operating system.



Roger Hurn: unconvinced of need for consolidation. He says any possible interest in Ferranti would be restricted to "selected parts, in the event that they became available," and envisages no immediate move

Smiths' speed tells in the defence dogfight

David White on the attractions of staying small

dom in the European defence industry – that only the higgest fish can survive – has a challenger based in the North London district of Golders

Smiths industries, which has just carved out a significant slice of the avionics business for the European Fighter Aircraft, is content to stick it out as a medi-um-sized company but with a leading UK place in its chosen

The EFA development contracts won by Smiths and its West German, Italian and Span-ish partners are expected to lead to £450m of orders if the aircraft goes into production. Smiths is either prime contractor or techni-cal leader for the projects, and a third of the business will go to Smiths' own factories. More EFA deals are expected to be con-

firmed in the next few days.
Its main competitors in avionics in the UK and Europe have gone for bigness: GEC-Marconi, which has gobbled up parts of Plessey, and Thomson-CSF of France, which has merged its flight electronics business with that of its fellow state-controlled company Aérospatiale. Thomson was also, until it pulled out yesterday, the main contender for a takeover of Ferranti International, and is still discussing co-operation with the fraud-stricken

UK company. Smiths, with turnover of £705m in 1988-89, of which aerospace systems made up 70 per cent, has also been cited as a possible player in a solution for Ferranti.

But Mr Roger Hurn, its chief executive; says any possible interest would be restricted to "selected parts, in the event that they became available," and

envisages no immediate move. The company stands unconvinced of the case put by British Aerospace, Thomson-CSF and Daimler-Benz that defence companies need to consolidate to face the industrial consequences of détente and to muster the resources for research and development_needed to compete internationally.

The size of competitors "doesn't frighten me," Mr Hurn says. "The example I draw on is the US, where the reverse has happened. The smaller, more agile companies are succeeding. It's the very large defence companies that are suffering most."

US groups such as Allied Signal and Honeywell, in the same field as Smiths, have moved to divest themselves of some of their defence interests. "Megacorporations lose their focus," Mr Hurn maintains. Smiths has been wary of branching out into related defence sectors such as missile systems. Widening the company's military business would not mean it could afford more R&D in any specific area; it would just be in more areas.

Smiths has, up to now, had to fund its own work on systems for the EFA, but can use what it learns on other programmes. The development contract for the pilot's colour displays three multi-function screens taking the place of standard cockpit

enable Smiths to keep a leading position in this kind of equipment, for which it has a firm foothold in the US.

foothold in the US.

It is also competing with Ferranti and GEC-Marconi for the "head-up" display, after losing to Ferranti in the contract for equipping the RAF's Tornado strike aircraft.

The EFA, with its fully-funded development contracts, is of key importance for Smith's IIK mill-

importance for Smith's UK mili-tary business. "It is the only new game in town to which we can have access in the next 10 years," Mr Hurn says. But he emphasises that the company has an equally large business in the US, and is heavily involved in fighter pro-grammes there. This includes the McDonnell Douglas F-18, the most likely aircraft to be bought if the EFA were cancelled.

What if Thomson-CSF were to create a European avionics giant by linking up with that side of Ferranti? Mr Hurn says his only real worry would be the possibility of Thomson gaining "a one-way street access to British defence contracts" without recip-

rocal openings for Smiths.
One of Smiths' strengths, he says, is being less reliant in defence than either Thomson-CSF or Ferranti. Since Smiths took over parts of Lear Siegler of the US in 1987, the military share of its aerospace business has expanded from 50 to 70 per cent. But the civil share is now growing, and Smiths is intent on cashing in on the expected bonanza in the civil market

Sankyo of Japan to take control of German drugs group

By Stefan Wagstyl in Tokyo

SANKYO, Japan's second largest pharmaceuticals company, yes-terday announced plans to buy a controlling stake in a West Ger-man drugs maker for DM220m (\$129.5m), in one of the largest Japanese corporate acquisitions in Europe.

Sankyo is buying a 74 per cent interest in Luitpold-Werk, a family-owned manufacturer based in Munich with 1,500 workers and about DM205m in sales last year. Sankyo intends to use Luit-pold-Werk as a springboard for selling its own products in

Europe. The transaction, made public a day after the proposed £145m (\$240.7m) purchase of United Precision Industries of the UK by Nippon Seiko, a Japanese maker of ball bearings, highlights the intense interest of Japanese companies in the planned economic integration of Europe in 1992.

It also Illustrates a new-found willingness in Japanese drugs makers to expand overseas. The pharmaceuticals groups have been among the least adventur-ous of Japan's companies in doing business abroad. They have been restrained by the fact that their products have sometimes been unsuitable for foreign markets - because Japanese standards and preferences in medical treatment are often different from those in western

They have also been wary of tackling powerful US and Euro-

tackling powerful US and European groups on their home territory. As a result, export sales
have been negligible.
However, since the mid-1980s,
Japanese companies have been
stepping up their investments,
led by Fullsawa Pharmaceutical
which last year spent more than
\$15m on LyphoMed of the US, in
the largest foreign acquisition by
a Japanese drugs company. a Japanese drugs company. Fujisawa also has a 74 per cent stake in Klinger Pharma, of West Germany, bought for Y8bn (\$55m) in 1988. Mr Tomonori Miki, a manag-

ing director of Sankyo, said the company was buying into Luit-pold-Werk in order to establish itself before the economic inte-gration of the European Community in 1992. Sankyo wants s to the West German company's international network which covers various European countries, including the UK, France, Spain and Italy - as well as the US.

Sankyo was advised by Nomura Wasserstein Perella, the corporate finance specialist linked to Nomura Securities, and Luitpold-Werk by Goldman Sachs, the US investment bank.



Nobby Clark: Yorkshire had been on his "wish list" for many years The acquisition would fit into NAB's strategy of expanding oversea through strong regional banks, and he would be aiming to increas Yorkshire's branch network to 1,000.

Arwidsson reveals big holding in Porsche

By John Burton in Stockholm and Andrew Fisher in Frankfurt

MR PER Arwidsson, Swedish property developer, has revealed that he has become one of the argest shareholders of Porsche, the West German sports car company, after quietly buying shares on the open market over the past

In an interview with the Swedish business daily Dagens Indus-tri, the 37-year-old Mr Arwidsson claimed that his stake in Porsche which is less than 10 per cent and consists entirely of non-voting preferred shares, made him one of the biggest shareholders in the

of the biggest shareholders in the company after the Porsche and Piech families, who hold all the common voting stock.

Porsche reacted calmly to the news of Mr Arwidsson's stake. The quoted preference stock, up from DM643 at the start of last year in line with improved profit. year in line with improved profit prospects, yesterday closed at DM952; this would value a 10 per cent holding at DM66m (\$39m). Mr Arwidsson explained that

Porsche represented an attractive financial investment since he believed the company was under-valued with DM500m in cash reserves and that it had a good future in spite of falling sales in

He added that he hoped to use his shareholding to persuade the Porsche management to partici-pate in an undisclosed joint project that could be announced in the spring.
Analysts believe that Mr

Arwidsson may be building up a stake in Porsche in anticipation of it becoming a takeover target. It is one of Europe's few remain-

ing independent car producers.

Mr Arwidsson, who owns several Porsches and admits to a "childish enthusiasm for cars," has made his fortune through commercial property develop-

His company, Convector, has been active in Stockholm and Malmo during the past decade. It expanded into continental Europe in the late 1980s, buying property in London, Brussels, Frankfurt and Lisbon. The value of Convector's holdings was estimated as at least SKr2bn (\$325m) in 1988. Porsche announced yesterday that Mr Ferry Porsche, 80, son of the founder, was stepping down as head of the supervisory board in favour of his son Ferdinand Alexander, 55. The change will take place at the annual meeting on March 9.

Companies are increasingly looking for sophisticated ways to finance growth. They are increasingly finding RoyScot.

Over the decade from 1978 to 1988 the proportion of industrial and commercial assets acquired by instalment credit has risen steadily from under 10 per cent. to approaching

40 per cent. In monetary terms, it means the market is now worth around £14.5 billion, compared to around £1.5 billion in 1978. The days of businesses automatically opting for a loan or

an overdraft are going, not growing. Today, more than one third of all company cars are acquired by leasing or contract hire.

Comparatively little known ten years ago, contract hire alone now accounts for nearly 20 per cent. of them.

The rapid expansion of the factoring and invoice discounting market, to a value of around £10 billion at the end of 1989, is a further illustration of the increasing sophistication with which companies finance their growth.

One company is in the forefront of all these increasingly important trends.

That company is RoyScot.

Company Secretariat, RoyScot Finance Group plc, The Quadrangle, The Promenade, Cheltenham, Gloucestershire GL50 1PX.

RoyScot ₹₹Finance Group

IT'S OUR BUSINESS TO HELP YOUR BUSINESS GROW.

A member of The Royal Bank of Scotland Group

INTERNATIONAL COMPANIES AND FINANCE

ong seen as West Ger-many's biggest but sleepiest electricity sup-ply company, RWE has

changed its image.

The uninspiring slogan of the 1970's "RWE - an electric-

ity supplier and a little bit

more" has been replaced with the uninspiring but more accu-rate "RWE - high-tech, energy

supply and waste managemen we think globally.

The new image, capped yes-terday by shareholder agree-ment to a new business skruc-ture, has certainly impressed global investors. The shares have nearly doubled over the

past 12 months and have out-performed the German market

by around 40 per cent over the same period, leaving similar utility-based conglomerates like Veha trailing far behind. How has it done it? Less

than a year ago it was still being described as "a paradigm of Germany Inc," with its sys-

tematic undervaluation of assets and overvaluation of lia-

bilities, its poor dividend record, its immunity from take-over, thanks to the control of

voting shares by municipali-ties, and its civil service man-

agement style derived from roots as a local electricity sup-

ply monopoly.

Not all of the above has

changed and some of the new

attractions are shared by other

companies in the sector. The other two hig utility-conglomerates — Veba and Viag — have also, for example, benefited from rising cash flow thanks to reduced expenditure

Yorkshire Bank goes to NAB for £967.5m in cash

By David Lascelles, Banking Editor

BRITAIN'S biggest bank sale was clinched yesterday when National Australia Bank agreed to pay £976.5m (\$1.6bn) in cash for the Yorkshire Bank,

the Leeds-based regional.
The deal will make NAB the seventh largest bank in Britain with more than 700 branches, including those of the Clydes-dale Bank and Northern Bank which it bought three years

Sir Rupert Clarke, NAB's chairman, said NAB would continue to develop Yorkshire Bank's presence in England, using its existing management and business philosophy. Its name and separate iden-

tity would be preserved. One or two Australians will take up positions in Leeds, but there will be no job losses. "We are delighted to acquire Yorkshire Bank," he said. "We have the highest regard for the bank, its management and its

Mr Nobby Clark, NAB's chief executive, said Yorkshire had been on his "wish list" for

The acquisition would fit into NAB's strategy of expanding overseas through strong regional banks, and he would be aiming to increase York-

Murdoch aims for seven-day TV at Fox

By Raymond Snoddy

MR RUPERT MURDOCH, chief executive of The News Corporation, plans to turn Fox Broadcasting, his fledding US network, into a full sevendays-a-week network by next

doch's broadcasting interests in the US will also include the creation of a full-scale Fox network news service over the next two years designed to challenge the three established national US television net-works, NBC, ABC and CBS.

The aim is to produce a 10
pm prime-time national news
programme for the Murdoch

stations and Fox's more than 100 affiliate stations.

When Fox Broadcasting was set up by Mr Murdoch in 1987 as a potential fourth network, at a time when the US net-works were already losing audience share to cable televi-sion and independent stations, it was seen by many observers as a foolhardy and probably

doomed venture. Fox started with five and a half hours of programmes on Saturday and Sunday night and added a Monday night-line up in September.

After start-up losses, which are estimated by Morgan Stanley, the investment bankers at \$125m, the venture is now breaking even and operating profits of around \$40m are expected this year on revenues

of \$400m.

Fox will start broadcasting films on Wednesday nights soon and will be a five-night operation within a year.

Mr Murdoch says he is determined that Fox will be a seven-night-s-week operation by

the autumn broadcasting season next year. The News Corporation chief executive is particularly con-cerned to establish Fox as a accepted fourth network before

anyone else in the industry

trys to muscle in on the terri-

The Fox natwork news operation will build on material originating from the Fox-owned television stations in cities such as New York, Chi-cago and Los Angeles and will gradually be rolled out to affiliate stations this year and next. donment of nuclear reprocess-ing at Wackersdorf. RWE, Veba and Viag have all been using this temporary rise in cash flow to go on a takeover hinge. The aim has been diver-sification out of a once-comfortable electricity generation declining returns, thanks to the combined pressures to reduce the burning of "green-house effect" fossil fuels, reduced electricity prices, and increase competition

increase competition.
The utilities' diversification strategy has come in for criti-cism in West Germany. Some have argued that provisions partly set aside for the de-commissioning of power plants should not be used for the risky business of buying com-

Others maintain that the political priority to establish an efficient and environmentalshould be absorbing all the cash of the semi-publicly owned utilities.

The more pragmatic investment community has simply worried about whether the distributions have been accommunity than the distributions and the semi-public than the sem

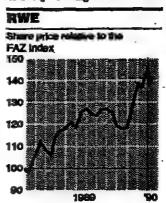
diversifications have been sensible. As interest rates are so sine. As interest rates are so how in Germany they can hardly fail to be financially rewarding, at least in the medium term, so diversification strategy has become a test of confidence in the respective

The highly-esteemed, and hitherto most open, management team at Vehs took a head start but in the past few months it has been RWE's turn to catch up. Herein lies the importance of the business

reorganisation at RWE. The company has always been famous for its hidden assets and according to some calculations asset value remains almost double market capitalisation - but was previously considered unlikely to exploit

Once sleepy giant fires diversification game

The business reorganisation, combined with a more active takeover strategy, has con-vinced many sceptics that those assets will now be more actively managed. The reor-



ganisation has also helped to draw attention to the fact that nearly two-thirds of earnings in 1988/1989 came from non-

in 1988/1988 came from non-electricity earnings.

Under the new organisation there will be a holding com-pany with five legally indepen-dent subditaries. The five are: RWE Energie (mainly electric-ity generation), Rheinbraum (mining), RWE-DEA (oil and chemicals). RWE Maschings chemicals), RWE Maschinen

plant) and RWE Entsorgung (waste management). A sixth leg includes RWE's most significant holdings which fit in-nowhere else such as the 44 per cent share in Hochtief, the second largest company in West Germany's currently booming

construction sector.
Fully incorporating the recent takeovers of Deutsche Texaco and Harris Graphics, RWE's sales in 1988/89 reached DM39bn (\$23bn) of which 48 per cent came from what is now RWE Energie, 39 per cent from RWE-DEA, 11 per cent from RWE Maschinen and 2 per cent from Rheinbraun

Most analysts believe there is considerable growth potentisl in RWE-DEA and, in par-ticular, in RWE Maschinen, which includes Reidelberger Druckmaschinen, the world market leader in sheet-fed offset printing presses.

The waste management busi-

ness, although including a 55 per cent stake in Nukem, the currently loss-making nuclear waste company, must also have good growth potential given the DM100bn that is said to be required to modernise the country's waste and water systems over the next few

other changes have helped promote RWE's new image; constant rumours of planned takeover activity, including apparent interest in a leading Spanish utility; a more gener-ous dividend policy; abandon-ment of a double chief execu-tive position in favour of Mr Friedhelm Gieske; the likeli-hood of a proper divisional earnings split, and much more

RWE is no longer just an electricity supply company David Goodhart reports information about non-electricity earnings. The reorganisa-tion is also meant to cut costs and will free some office prop-

erties for sale.

Eventually, according to Mr
Mike Crawshaw of Phillips &
Drew in London, some of the Drew in London, some of the five subsidiaries may be independently floated. He also speculates that the municipal shareholders may be bundled together in RWE Energie, thus reducing political influence over the other subsidiaries.

Finally, even RWE's electricity generation - 75 per cent of which comes from cheap lignite (brown coal), nuclear or hydro – looks increasingly cost-effective. And the fact that

cost-effective. And the fact that it has the smallest nuclear share of the log three utility-conglomerates has increased its popularity at a time when attention is being drawn to the cost of decommissioning nuclear power stations.

Its experience with lignite, as both miner and clean burner of the highly polluting substance, has also put it in the front line to benefit from efforts to overhaul East Germany's lignite-dependent energy economy. It's gas distrienergy economy. It's gas distri-bution business could benefit too. Yesterday a delegation of East German energy experts arrived for talks at RWE's headquarters in Essen.

Thanks in part to events quite beyond its control and in part to a small, but significant, shift in RWE's management style, the company seems to be flourishing as never before. Much, however, is built on promises — which can easily be broken.

St-Gobain advances 6% despite halved asset sales

By George Graham in Paris

SAINT-GOBAIN, the leading French glass, packaging and construction materials group, has reported a 6 per cent gain in net profits to FFr4.3bn (\$748.8m) in 1989, with a stron-ger underlying advance in operating earnings.
"We are satisfied because

this is fundamentally good growth excluding exceptional items, which contributed much less than in the previous year," Mr Jean-Louis Beffa, chairman of Saint-Gobain, said.

The group's operating profits rose by 10 per cent to FFr6.8bn, on sales 12 per cent higher at FFr66bn. Earnings from asset sales halved to FFr600m, where

1988 had seen a sizeable capital gain from the sale of Saunier Duval, its boilers subsidiary. Mr Beffa said he was satis-

shire's branch network to

paid by Deutsche Bank last

month for Morgan Grenfell and

is equivalent to three times

Yorkshire's net asset value, or 13.5 times earnings. Respond-

ing to suggestions that he

might have paid over the odds, Mr Clark said the terms were "manageable, explainable in

the medium-term, and wholly justified." Yorkshire is the

UK's most profitable bank by a wide margin, and its regional hase means it has plenty of scope for expansion elsewhere in the UK.

Mr Clark said that NAB would be able to finance the

cost through its internal resources, and this would have

only a small dilution effect on earnings. NAB's capital ratio would fail from 10 per cent to

8.7 per cent.
The sale will net a large

profit for Yorkshire's owners, who set a high price from the start based on their projections

of future dividend payments. The largest. NatWest with 40

NAB's bid exceeds the £950m

fied that the group had increased its cash flow by more than FFribu to FFr8.2bn, while maintaining investment and reducing debt to equity ratio. following
The results showed a more even distribution, both geo-

graphically and by activity, Mr Beffa said. Of Saint-Gobain's eight main divisions, only building materials showed a decline in profits, largely because of the division's exposure to the North American and Brazilian markets.

on environmental reequipment of power stations and the aban-**Boyril and Marmite for sale**

BOVRIL, Marmite and Ambrosia, three of the most famous names in British nutrition, were put up for sale yes-terday by SmithKline Bee-cham, the Anglo-American drugs and consumer-goods

company.

The proposed disposal, which analysts say could fetch £100m to £150m (\$165m to 250m), arises because the com-pany has decided the brands do not fit into its core businesses The company was formed last year as a result of a merger between SmithKline

Beckman of the US and Britain's Beecham. Britain's Beecham.

Beecham bought the three brands in 1980. Before that, they were produced by Cavenham, a company formerly owned by Sir James Goldsmith, the Angio-French financier. Sir James's link with the field beautiful him the title of foods brought him the title of

the Marmite King.
All three brands, which had sales in the year to last March of about 280m, have illustrious histories. The products are made at two English factories which employ 700 people.

AVIATION

IN ASIA & THE

PACIFIC

The Financial Times proposes to

publish this survey

on:

8th February

1990

For a full editorial synopsis and

advertisement details, please contact:

The foods were first produced in a 30-year period from Boyril, a mesty drink, was first made in 1887 by Mr John Lawson Johnston, a Victorian

inventor.

Marmits - the French word for cooking pot — is a yeast-fla-youred spread and was intro-duced to England in 1902. Ambrosia, a rice pudding based on dried milk, dates to

1917. It was marketed as "food for the gods" — the name is derived from ambrotos, Greek

COMPANY NEWS IN BRIEF

NIPPON Credit Bank, Japan's third-largest long-term credit bank, has acquired a 10 per cent stake in Europolis Invest of France in a joint venture to invest in European real estate, Benter reports. The joint ven-ture is capitalised at FFribn (\$173.7m) according to Nippon Credit Bank. Ten financial institutions already have stakes in Europolis, including Crédit National of France which has 30 per cent.

■ Banque Bruxelles Lambert (BBL), Belgium's second largest commercial bank, is reorganising top management in a

bid to streamline operations, AF-DJ reports. BBL said its executive committee would be cut to seven members from nine and that one executive rather than three would be responsible for the bank's domestic network.

■ Credifenstalt, Austria's largest bank and ranked about 90th in the world, will raise its 1989 dividend by 25 per cent following a 40 per cent jump in net profit to Schl.4bn (\$117m) from Schl. 62bn a year earlier. The bank will also raise Sch1.8bn through an 18-to-1 share rights issue.

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not be offered, sold or delivered in the I Inited States or in Linited States persons as part of the distribution.

U.S. \$100,000,000

Subordinated Floating Rate Depositary Receipts Due 1996

Issued by The Law Debenture Trust Corporation p.i.c. evidencing entitlement to payment of principal and interest on subordinated deposits with



(a public law credit institution of the Republic of Italy) **London Branch**

Goldman Sachs International Limited

Banco di Napoli

KDB Asia Limited

Bankers Trust International Limited

Cho Hung Finance Ltd.

Daewoo Securities Co., Ltd.

Dongsuh Securities Co., Ltd.

IBJ International Limited

KEB International Limited

Korea First Finance Limited

Merrill Lynch International Limited

Samuel Montagu & Co. Limited

J.P. Morgan Securities Ltd.

Salomon Brothers International Limited

Ssangyong Investment & Securities Co., Ltd.

Kidder, Peabody International Limited

Shearson Lehman Hutton International

Sumitomo Finance International

December, 1989

Penny Scott on 01-873 3595

or write to her at:

Number One Southwark Bridge London SEI 9HL

FINANCIAL TIMES



Sunningdale, where Birdies do and Eagles dare.

We can't promise you an eagle but the Panasonic European Open offers you the unique opportunity to entertain your clients in an exclusive atmosphere whilst enjoying the spectacle of world class golf.

* Exclusive and himrions Corporate Hospitality facilities; come Pavilions; corridoking the 18th green and others with a unique village atmosphere.

For smaller prouply a received table in the
Envention Club Pavilion.

Panasonic European

Last year over 150 companies entertained their clients at the European Open so book early to avoid missing the big shots.

clients at the European Open so book early to a the big shots.	old missing	SUMMAGNALE COLF CLUB 6TH-9TH SEPTEMBER 1990 [PRO-AM 5TH SEPTEMBER 1990)
To: Birchgrey Limited, Broadway House, The Broa Please send details on: Exclusive Corporate H	dway Wimbledon	London SW19 1RL. Tel: 01-542 9048

ick as appropriate j	LI Executive Club Par	vilion Package	 	
ME		POSITION		
DMPANY	•			-
ODRESS				-
			 	_

	 	PUSITION	
COMPANY			
DORESS			
OSTCODE		· TELEPHONE	

SPAIN

The Figure 2nd Times proposes to publish this so 19th February 1996

For a full editorial synopsis and advertisement details, please contact: Richard Offiver on

(Madrid) 577 9909 or write to him at cial Times, Serrano, 58, 28001 Madrid

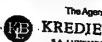
Sandra Lynch, One Southwark Bridge, London SEI 9HL.

Fax; (Madrid) 577 6813

NATIONAL BANK OF CANADA

US\$ 50,000,000 Floating Rate Deposit Notes due July 1991

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the interest period from January 17, 1990 to July 17, 1990 the Notes will carry an interest rate of 8 1/2 % per annum. The interest payable on the relevant interest payment date, July 17, 1990 will be US\$ 213.68 per US\$ 5,000 Note.



The Agent Bank KREDIETBANK S.A. LUXEMBOURGEOISE



land & Exploration Company Limited

Southvanl Holdings --- Limited

Exploration and Mining Company Limited

Western Deep Levels Limited

Abridged quarterly reports and preliminary profit announcement - Dividend declarations



Freegold

890 871 (previously 864 357) S ordinary shares

The following are the results of the company and its whollyoperating subsidiary, Free State Consolidated Gold Mines operations) Limited,

	. Graca	 existed 	
Programme and the second	Dec. 1989	Sept, 1989	Dec. 1989
Gold	The day	er e e	
Area relined - m' 000	1 043	1013	3 037
Tons milled 000	6513	6 573	19 621
Yield - g/t	4.25	4.21	4.19
Production - leg	27 710	27 649	82 124
Cost - R/kg produced	27 432	26 413	26 333
Price received on gold sales	1		
-R/kg access printers and access access a	32,461	32 393	32 298
· wernmaken screme	.12 + 1-11		
Silmes treated - force 000		4 393	12 745
Uranium oxide produced - kg	107 156	118 878	327 713
Gold produced - kg	544	603	1 747
Acid produced - tons	98 636	106 008	311 045
SHAD OF BUILDING CONTRACTOR	R million	R million	R million
Temover	931.5	928.9	2 758.6
4 4 4			
Profit before faviation		198.0	
Provision for texation appropries	777.7	4.33	
Profit after taxatigm;	160	1771	H # 513.0
Appropriation for capital	-		of of the same of
experiencia merican tradition (1.12)	Part of the	A	~
Profit available	82.6	92.6	259.1
interim dividend of 150 cents per			
share paid on December 15 1989			175.6
increase in retained profit	7		83.5
Earnings per share – cents		70	- 221
Capital expenditure - R million		79 82.5	277.0
Culvin exhauming a k minon	91.3	. 023	217.0
Note:			
	L.	ar .	

Ergo

3 440 944 (previously 3 440 384) S ordinary shares.

•			Nine
error and the second	Quarter	Quarter.	months
	ended	ended	ended
	Dec. 1989	Sept. 1989	Dec. 1969
Material treated - tons 000	9 556	8 866	27 629
Gold production - leg	2 957	2 881	· 8 722
Uranium production = kg	39 680	36 299	123 711
Acid production - tons	129 531	95 408	360 810
Price received on gold sales			
= R/kgr 41.1:	32 396	32 347	32 179
	R000	R000	R000
Turnover	106 856	105 084	317 086
Profit before taxation	22 276	22 131	71 781
Ereo division	13 207	14 036	47 105
Daggalontein division	7 223	7 494	21 495
Simmergo division	I 846	601	3 181
Provision for taxation	3 439	2 006	12 935
Profit after taxation	18 837	20 126	58 846
Appropriation for capital		-00	
expenditure	8 257	9 702	26 135
Profit available	10 580	10 424	32 711
	10 000		
Interim dividend of 50 cents per			22 760
share paid on December 15 1989			
Increase in retained profit			9 951
Earnings per share - cents	- 23	. 23	72
Capital expenditure - R000	7 688	9 112	: 24 644
Note:	_		-: -
Orders placed and outstanding	on capit	al . contrac	U 15 10
December 31 1989 totalled R8 690 00	0.		
Transmirer of 1800 thisman im did no			

Vaal Reefs

Issued Capital in shares of 50 cents each: 19 000 000 ordinary and 59 734 (previously 58 649) S ordinary shares

		adhe sain	
Gold · · · ·			
Area mined - m²000	57.0	557	2 090
Tons milled 000	2778	2.901	16 920
Yield - g/t	6.86	6.82	6.91
Production - kg	19 067	19 102	75 455
Cost - R/kg produced	20 416	20 745	20 044
Price received on gold sales			
- RAig	32 475	32 417	32 055
Urunium oxide			
Tons treated 900	3331	2 328	9 195
Y1eld - kg/t	0.20	0.20	0.19
Production -kg	453 172	458 626	1 784 768
	R million	R million	R spillion
Тапочет	664.3	651.4	2 577.5
Profit before taxation	217.3	191.6	821.4
Provision for taxation	43.2	61.3	217.9
Profit after taxation	174.1	130.3	603.5
Appropriation for capital.			
expenditure	97.2	63.6	307.3
Profit available	76.9	66.7	296.2
		17.2	250.2
Dividends – including a final dividend of 800 cents			
per share			305.0
- ·			
Decrease in retained profit			8.8
Earnings per share - cents	403	350	1 554
Capital expenditure - R million	97.9	66.4	321.6
Notes:			
INCOME			

1. The current quarter's results include a half-yearly dividend from Southvaal Holdings Limited and are therefore not directly

Elandsrand

comparable with the previous quarter.

· 使用的第三人称单数

		Dec. 1989	Sept. 1989	Dec. 1989
	Area mined - m2 000	93	92	359
	Tons milled 000	548	495	1 944
	Yield - g/t	6.76	6.76	6.67
	Production - kg	3 707	3 344	12 971
	Cost - R/kg produced	19 499	20 376	19 864
-	Price received on gold sales			
	-R/kg	32 583	32 536	32 154
	•	R000	R000	R000
	Turnover	124 414	107 220	420 329
	Profit before taxation	52 104	39 804	165 755
	Provision for taxation	266	850	2 804
	Profit after taxation	51 838	38 954	162 951
	expenditure	24 640	22 684	85 554
	Profit available	27 198	16 270	77 397
	Dividends – including a final dividend of 40 cents , per share			77 463
	Decrease in retained profit			66
	Earnings per share – cents – before appropriation for capital			
	expenditure	53	40	161
	expenditure	28	17	80
	Capital expenditure – R000	32 019	28 899	115 946
	Name Orders placed and outstanding December 31 1989 totalled R22 357 7		al contrac	ts as ad

S.A. Land

issued Capital in shares of 35 cents each: 9 182 700 ordinary and 69 495 (previously 66 635) S ordinary shares

	ended	Quarter ended Sept. 1989	Year ended Dec. 1989	
Tons milled 000	665	658	2 656	
Yleld - g/t	0.54	0.52	0.54	
Production - kg	357	343	1 427	
Production, transport and				
screening costs - R/kg produced	26 894	25 945	24 365	
Price received on gold sales				
- R/M	32 726	32 357	32 105	

S.A. Lana - continued		ended	ended
•		Dec. 31	Dec. 31
		1989	1988
			(Audited)
		R000	R000
Turnover	11 770	11 135	46 001
Profit before taxation	1 227	1 404	6 571
Provision for taxation	205	437	. 2 391
Profit after taxation	1 022	967	4 180
expenditure	_	22	(31)
Profit available	1 022	945	4 211
Dividends - including a final dividend of 20 cents			
per share			4 162
increase in retained profit			49
Earnings per share - cents	11	10	45
Capital expenditure – R000	7	22	107

There were no orders placed or outstanding on capital contracts as at December 31 1989.

Western Deep Levels

(previously 209 542) S ordinary shares

	4	dom see	1000
	ended	ended	ended
	Dec. 1989	Sept. 1989	Dec. 1989
Area mined - m*000	225	234	917
Tons milled 000	1 689	1 688	6 584
Yield - g/t	5.78	6.31	6.16
Production - kg	9 757	10 652	40 5 69
Cost - R/kg produced ,	22 483	19 604	20 257
Price received on gold sales			
-R/kg	32,480	32 335	32 077
44	R million	R million	R million
THE BOYES	322.5	344.5	1-310.5
Profit before taxation	107.3	143.3	510.5
Provision for taxation	(10.6)	34.2	89.2
Profit after taxation	117.9	109.1	421.3
Appropriation for capital			
expenditure	95.9	71.6	290.0
Profit available	22.0	37.5	131.3
Dividends – including a final dividend of 220 cents			-34-5
per share			131.6
Decrease in retained profit			0.3
Earnings per share - cents	80	137	479
Capital expenditure – R million	96.8	71.5	295.3
Notes:			

I.A fire in an old area on the Carbon Leader reef horizon adversely affected gold production by approximately 850 kilograms for the quarter. The Fire area will remain sealed until Merch 1990 and production in the March quarter is likely to be further affected by about 1 000 kilograms.

2.Orders placed and outstanding on capital contri December 31 1989 totalled R43.2 million.

Abridged preliminary profits announcement for the year ended December 31 1989

Southvaal

issued Capital: 26 000 000 ordinary shares of 50 cents each

	Year ended Dec. 31 1989	Year ended Dec. 31 1988 (Audited)
	R000	R000
Royalty from Vaal Reefs Exploration and Mining Company Limited and		
sundry income	287 370	371 667
Profit before taxation	283 895	368 757
Taxation	141 647	184 370
Profit after taxation	142 248	164 387

Year ended Dec. 31 1989	Year Ended Dec. 31 1988 (Audited)
R000	R000
71 500 71 500 143 900	80 600 104 000 184 600
	R000 71 500

Dividend declarations

Final dividends

On Thursday, January 18 1990, final dividends for the year ended

Company	Noldend number	Cents per share
Elenderand	15	40
Southvaal .	. 26	275
S.A. Land	97	20
Vaal Reefs	67	800
Western Deep Levels	56	220
	15	190

instructions) Friday, February 9 Registers closed from Saturday, February 10 to (inclusive) Ex-dividend on Johannesburg and London stock exchanges Monday, February i2

Currency conversion date for sterling payments to shareholders paid from Monday, February 12 Dividend warrants posted Thursday, March 15 Payment date of dividends on or about Friday, March 16 Rate of non-resident shareholders' tax

The Full conditions relating to the dividends may be inspected at the Head and London offices of the companies and the transfer By order of the boards

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED per: C.R. Bull January 18 1990 Senior Divisional Secretary

January 18 1990

1. Unless otherwise stated all results are unaudited.

2. All companies are incorporated in the Republic of South Africa. 3. The increase in share capitals during the quarter resulted from the issue of shares to Anglo American Corporation of South Africa Limited (AAC) to finance the acquisition of AAC shares for distribution to employees who participate in The Angio American Group Employee Shareholder Scheme

4. The unabridged reports will be posted to members, debenture and option holders, and to persons on the mailing lists. Copies of the unabridged reports are available from the Transfer Secretaries and the Head and London Offices,

TRANSPER SECRETARIES	HEAD OFFICE
Consolidated Share Registrars Limited list Floor, Edura 40 Commissioner Street	44 Main Stree Johannesburg 200 (PO Box 61587
Johannesburg 2001 (PO Box 61051, Marshalltown 2107)	Marshailtown 2107
Barclays Registrars Limited	LONDON OFFICE
6 Greencoat Place	40 Holborn Viaduc
London SW1P IPL	London ECIP 1A
Johannesburg	
	Consolidated Share Registrars Limited 1st Floor, Edura 40 Commissioner Street Johannesburg 2001 (PO Box 61051, Marshalltown 2107) Barclays Registrars Limited 6 Greencoat Place London SW1P 1PL

The unablidged reports will be posted to members, debenture and option holders, and to persons on the mailing lists.

Copies of the unabridged reports are available from the Transfer Secretaries and the Head and Loudon offices.

Good showing from four US banks

By Anatole Kaletsky in New York

BANKAMERICA, the third largest US bank group, reported sharply improved year-earlier figure included results in the fourth quarter, continuing a strong recovery from the huge losses it suffered until a major management

NCNB, the North Carolina bank group which has acquired the biggest bank in Texas from the US Government, also announced greatly improved results.

Chemical Banking, which has also expanded in Texas but without US government assistance, reported results in line with Wall Street expecta-

Meanwhile, Continental Bank, the big Chicago-based wholesale and institutional lender, announced the sale of First Options of Chicago, its options clearing busine BankAmerica made net profits of \$270m or \$1.21 a share in the fourth quarter. This repre-sented little change on the

Workers at

Koor stage

day's strike

WORKERS at Koor Industries

staged a one-day strike at fac-tories around Israel yesterday amid efforts by the Govern-

ment and the group's trade union ownership to thrash out a rescue plan for the company.

threatened by billion-dollar

debts it cannot service.

Meanwhile, Manufacturers

Hanover, which leads the group of Koor's foreign bank creditors, said it had not

received any approach from

two foreign companies which have made offers to acquire

Koor. Instead, it urged the

Israeli Government, Koor and its owners to concentrate on addressing the group's opera-

tional shortcomings.

Koor, the country's biggest

industrial concern with inter-

ests ranging from construction

to telecommunications, said all its plants were shut by the

strike, except those of Tadiran,

its biggest subsidiary and biggest loss-maker employing half the group's 21,000 workforce.

The strike was held to demand

government aid for Koor and to oppose its disposal to for-

eign investors.
Mr Shimon Peras, the Finance Minister and leader of

the Labour party, discussed Koor's fate on Wednesday night with leaders of the His-

tadrut trade union federation, which owns Koor, and top executives from Bank

Hapoalim, Koor's biggest credi-

tor, which is also owned by the

Koor says a solution must be worked out by January 25 when it faces insolvency if it cannot pay overdue interest on bonds worth \$105m issued in the US. It has appropried all

the US. It has suspended all payments on its other debts

until then. Mr Yisrael Kessar, the His-

tadrut general secretary, said yesterday that bids by Sham-

rock Investment Corp of Calif-ornia and by the Belzberg brothers, Canadian investors,

were being considered, as was a Koor-proposed rescue package involving the Government

and big write-offs by creditor

banks. Mr Peres apparently intends

to invite Koor's foreign credi-tors to a meeting in Israel to

try to agree on an outcome. But the foreign creditors have signalled their mounting impa-

signalled their mounting impa-tience with this approach.

Mr Philip Zegarelli, a vice president at Manufacturers Hanover, said: "We have not received any approach directly or indirectly by the [foreign] parties interested in a Koor stake. This leads us to believe

the company, the Government and the owners must refocus

on solving the operational problems of the company."

THE US Federal Trade Commission has cleared the way for Institut Mérieux of

France to acquire Toronto-based Connaught BioScience,

Reuter reports.

An FTC complaint charged

that the merger would have

made Institut Mérieux the

dominant firm in the manufac-

ture and sale of rabies and

inactivated polio vaccines in

Mérieux go-ahead

Histadrut.

By Hugh Carnegy

in Jerusalem

\$351m of Brazilian interest payments, mostly relating to previous quarters, partly offset by a \$167m restructuring charge.
The bank set aside an extra

\$200m for possible credit losses in developing countries in the latest quarter, as well as in the corresponding quarter of 1938. This increased to 47 per cent the bank's reserve coverage on medium and long-term loans to Third World countries.

BankAmerica said there was no increase since the end of 1988 in non-accruing loans to domestic borrowers, which stood at \$1.28bn at the end of

For 1989 as a whole, Bank-America announced earnings of \$1.1bn or \$5.19 a share, compared with \$726m or \$3.79 the year before.

The bank added that its total The bank added that its total

By Janet Bush in New York

brokerage and investment

bank, yesterday reported net income for its fiscal second

quarter ended December of

\$29.1m or 29 cents a share, less

than half the total earned in

the same quarter in 1988.

The company said this reflected unfavourable market

conditions during the period in the debt and equity markets, a

lack of risk arbitrage opportu-nities and a decline in merger

Net income in the quarter

was up 32 per cent from the previous quarter, when net

AMERICAN Airlines, the

Dallas-based carrier, is to increase its trans-Atlantic

capacity by 22 per cent this summer. The move will inten-

aify competition on the lucra-tive Atlantic routes at a time

when US and European air-lines are reporting falling prof-

Mr Donald Carty, executive vice president, said yesterday that the new routes underlined

the company's commitment to the European market-place and

its determination to make American the leading US car-rier in the trans-Atlantic mar-

ALUMINUM Company of America, the world's largest

aluminium producer and a

beliwether business whose per-formance is widely considered to reflect the state of America's

industrial economy, stunned Wall Street with a disappoint-

ing fourth-quarter earnings

announcement.
However, Reynolds Metals,

the second largest US alumin-

ium company, announced earnings in line with Wall Street

Alcoa made net profits of \$165m or \$1.88 a share in the

fourth quarter, 24 per cent

down on the \$219m or \$2.47

quarter's earnings had ranged from \$3.81 a share to a mini-

mum of \$1.98, with a mean of \$2.57, according to the Institu-tional Brokers Estimates Sys-

By Alen Friedman in New York

PRIMERICA, the US financial

services conglomerate run by Mr Sandy Weill, yesterday announced a \$289m net profit on \$5.7bn of 1989 total reve-

nues. The figures, including \$95.9m

of fourth-quarter net income or

87 cents per share, are not comparable with previous

accounts because the company was taken over at the end of 1988 by Commercial Credit, the

consumer finance business Mr

Weill had chaired since 1986, a

year after leaving the presi-

Commercial Credit, which in

dency of American Express.

reported a year earlier.

expectations.

By Anatole Kaletsky

and acquisition activities.

By Paul Abrahams

risk-adjusted capital stood at 9.1 per cent of assets, while

core capital was 5.6 per cent. These capital ratios compared with the requirements of 8 per cent and 4 per cent respectively due to come into effect

Chemical Banking announced fourth quarter earnings of \$96m or \$1.04 a share, compared with \$288.5m or \$4.66 the year before. The year earlier result included \$205m in non-recurring interest payments from Brazil.

For the whole year, Chemical made a net loss of \$482m or \$8.29 a share, including the third quarter's \$600m special allowance for less developed In 1988 the bank earned \$754m or \$12.02, which was also distorted by numerous special

Continental Bank reported a net loss of \$58m or \$1.23 a share in the fourth quarter, after taking a \$62m charge connected with the sale of First Options.

Market depresses Bear Stearns

income totalled \$22.1m or 22 cents a share, but sharply lower than the record \$63.3m

or 63 cents a share earned in the last three months of 1988.

Gross revenues were \$578.0m compared with \$632.6m in the corresponding quarter.
Bear Stearns declared a 5 per

cent common stock dividend and a 14 cent quarterly cash

dividend. The company noted

that this was the fourth time it

had increased the dividend on

common stock in the past 18

Mr Alan Greenberg, chair-man, said he was pleased with

American Airlines adds routes

The new routes will run between Londou-Chicago, Glas-gow-Chicago, Munich-Chicago, Düsseldorf-Chicago and Lon-don-Miami. The company will be offering an additional 26

flights a week on top of the 119 already scheduled. Analysts believe the move is likely most to affect TWA and

Alcoa disappoints with 24% fall

chairman, attributed the steep

downturn to the "continuing

trend of an economic slow-

down that began in mid-year."

More specifically he referred to lower prices, declining ship-ments and a less profitable mix of products against the back-ground of higher raw material

Alcoa also suffered foreign

exchange translation losses of \$14.5m in the quarter. But such

losses were even bigger in the final quarter of 1988, when

they came to \$49m. Sales in the latest period

the year before.

tem.
Mr Paul O'Neill, Alcoa's nues were up 11 per cent at \$10.91bn.

Primerica reaches \$289m

Commercial Credit, which in 1988 had \$161.8m of net profits Mr Weill yesterday called on revenue of \$1.004bn, bought 1989 a "key transition year."

were \$\$2.69on, up 2 per cent on

In spite of the disappointing

results. Aloos set a record for annual profits in 1989 as a whole. The company earned

\$945m or \$10.67 a share, up 9.8 per cent on the \$861m or \$9.74

profits in 1988. Annual reve-

control of Primerica for about

\$1.5bn and then took its name on the New York Stock

Exchange.
A substantial portion of Pri-

merica's revenues revealed

yesterday come from busi-

sses acquired by Commercial

These include the Smith Bar-

ney brokerage subsidiary, which swing from loss in 1988 to a \$49.7m net profit in 1989, the Fingerhut mall order busi-

ness and a variety of mutual funds, insurance companies,

asset managers and related

It said that income from continuing operations in the quar-ter was \$23m or 26 cents a share, compared with \$120m or \$2.06 a year ago. Annual income from continuing operations came to \$256m or \$4.64, down from \$346m or

net income in the latest quarter to \$136m or \$1.30 a share, compared with \$64m or 69 cents the year before.
For the whole of 1989, it compared with \$252m or \$2.90. This big increase was due largely to the acquisition of

NCNB Texas, formerly First

NCNB reported a doubling of

Mr Hugh McColl, chairman, said that the profitability and successful integration of NCNB Texas, which was acquired with massive assistance from the Federal Deposit Insurance Corporation, had "exceeded our most ambitious expecta-

the latest quarter's results,

particularly as the period included the 190 point drop in the Dow Jones Industrial Aver-

age on October 13. "The perfor-

mance of all our operating departments confirms that the

company consistently is able to produce profits during chal-

In the six months to Decem-

ber 1989, net income was \$51.2m or 51 cents a share,

compared with \$83.8m or 82 cents a share in the same period of 1988. Revenues totalled \$1.2bn compared with \$1.1bn.

this month. Net profits for the three months to December fell to \$38.9m from \$119.7m a year

earlier. Revenues rose 19 per

The results appear to be holding back some of the com-

pany's plans for expansion.

American also announced yes-terday that it would discon-

Reynolds Metals earned

\$134m or \$2.26 a share in the final quarter, 13 per cent below 1988's \$140m or \$2.61 on

revenues up 5 per cent at

Full-year earnings were

\$533m or \$9.20 a share, up from \$482m or \$9.02. Annual reve-nues rose 10 per cent to

Reynolds is more reliant on

consumer products than Alcoa and also has substantial pre-cious metals interests. It is

therefore less vulnerable to the vagaries of the economic cycle.

Mr William Bourke, chairman,

said business was adversely affected by the slowing of the economy, especially in the key

automotive and construction markets. But he forecast

demand would strengthen by mid-1990 and that shipments for the year as a whole would "exceed 1989 levels by a modest

\$6.14bn.

cent to \$10.48bn.

Analysis believe the move is likely most to affect TWA and Pam Am in the US, while in Europe British Airways and Lufthansa are most likely to suffer.

AMR, the parent company of American, reported sharply lower fourth-quarter profits terday that it would discontinue its one-stop services to stuttgart, Hamburg, and Geneva, as well as its Frankfurt-New York route. It is also postponing plans to begin services between Chicago-Helsinki, Chicago-Warsaw and Dallas-Barcelona.

enging market conditions."

forest group buys into competitor

By Enrique Tessieri

METSA-SERLA, one of Finland's leading forest groups, has over the past two days acquired a 25.7 per cent stake in United Paper Mills (UPM), the country's fourth

Analysts believe the recent

Analysts believe the recent acquisition is only one step towards merging UPM into Metsä-Serla. If both forest companies merged, their combined turnover would reach FM200m, the largest of any forest group in Finland.

That suggests Finland will probably end up with three large forest groups: Metsä-

share purchase aunouncement comes a month after Metsi-Serla lost a battle with Fletcher Challenge of New Zealand to acquire full-ownership of UK Paper, the leading fine paper group which was purchased from Bowater Industries in 1986.

Just before Metsa Seria lost the bid to acquire UK Paper, it merged its pulp operations with UPM and the Finnish forest owner's co-operative Met-săliitto, which owns 48 per cent of Metsä-Serla, to form Metsä-Botnia, which will have an annual pulp making capac-ity of 800,000 tonnes and a turnover of around FM2.6bm in

Bowater reveals fourth-quarter decline to \$32m

figure to \$144.6m, compared with the record \$164.3m in 1988, writes Our Financial

Sales last year were \$1.45bn, up 2.8 per cent from 1988.
Fourth-quarter sales were almost unchanged at \$367.3m.
Mr A.P. Gamutie, chairman and chief executive, said: "Although there were signs of a alowdown towards year-end. Bowater produced its second

These results were achieved in spite of special charges which included pulp mill start-up costs, timber losses due to Hurricaue Hugo and the write-off of a feasibility study

for costed paper expansion.

"We expect the current overcapacity in newsprint to be
with us for two or more years, but it is likely to be less severe than many forecasters predict. Furthermore, there is hope that much of the surplus capacity coming into Europe will be directed to the East rather than to North American

strong because of softening demand, but the company expected excellent profits.

Venalum posts

By Joseph Mann in Caracas

VENALUM, Venezuela's largest aluminium producer, reported a net profit of US\$198m for 1989.

Net earnings last year, in US dollar terms, were less than the 1988 profit of \$261m, due to a significant devaluation of the Venezuelan currency.

currency were 47 per cent higher and production rose 23 nese concerns.

Big Finnish | Cellular telephones boost two regional Bell groups

By Roderick Oram in New York

PACIFIC TELESIS and Ameritech, two of the Bell regional telephone companies, reported higher profits due to booming demand for cellular to 3.10m and usage by 11.7 per cent to 30 30m and usage by 11.7 per cent to 30 30m minutes. telephones and modest growth of conventional services. California-based PacTel turned in net profits of \$322m,

or 79 cents a share, for the fourth quarter ended December, up sharply from \$249m, or largest forest group.

Metsä-Serla sald it had acquired "around 10m UPM shares for a cost of FM1.8bn 59 cents, a year earlier. Revenues were flat at \$2.47bn against \$2.43bn.

Full year net was \$1.24bn, or \$3.02 a share, against 1.19bn, or \$2.81, a year earlier. Revenues were \$9.59bn against \$9.48bn. Facing Bell and Nevada Bell.

large forest groups: Metsa-Serla, state-owned Enso-Gutzeit and Kymmene, which is under the sphere of influence of the Union Bank of Finland and the wealthy Ehrnrooth

BOWATER Inc, one of North America's largest newsprint producers, saw fourth-quarter net income fall from \$45.2m or \$1.22 a share to \$32.2m or \$6 cents. This takes the full-year

ica," Mr Gammie sald. Market pulp would not be as

US\$198m net

the Venezuelan currency. However, profits in local

per cent. Venalum is a joint venture between the Venezue-lan Government and six Japa-

cent to 38.3bn minutes.

The subscriber base of Pac-Tels' cellular business, with services in Los Angeles and

other major markets, grew 45 per cent during the year to 381,000 customers. Cellular operating cash flow increased 56 per cent to \$200.9m. PacTel sald it was well

placed for further growth due to incentive-based regulation of conventional phone services in California, its international foothold in West Germany and the UK, and its leading posi-

tion in cellular telephones. Ameritech, serving five mid-western states, reported fourth quarter net profits of \$331.7m, or \$1.22 a share, against \$309.7m, or \$1.55. Revenues grew to \$2.6hn from \$2.5bn.

grew to \$2.6bn from \$2.5bn.

Full year net was flat at \$1.24bn, or \$4.59, against \$1.24, or \$4.55, a year earlier. Revebues edged ahead to \$10.21bn from \$9.9bn.

Subscriber lines for conventional phones increased 2.3 percent to 15.9m and calling volume also grew. Ameritach Enterprise, its non-regulated operations, reported a 19 percent increase in revenues due to cellular business growing by 65 per cent.

Christiania Bank to buy rival

By Karen Fossii in Oslo

CHRISTIANIA BANK, one of Norway's top three banks, has signed a preliminary agreement in principle to acquire Sunnmoersbanken, a troubled medium-sized commercial bank which is technically insolvent. Sunnmoersbanken's recent history has been rocky; two years ago the bank was placed under the administration of the Banking, Securities and Exchange Commission which subsequently deemed the Guarantee Fund of the Commercial

Banks as lender of last resort. By last February the fund had absorbed the bank, which it reorganised. This followed two failed rescue attempts, one of which involved Christiania Losses on loans and guaran-tees, including write-offs, by

Sunnmoersbanken in 1988 were close to NKr700m (\$107m) and for 1989 they are estimated to be in excess of NKr500m. The bank's problems stem largely from Norway's oil-dependent economy, which has deteriorated since 1986 when world crude oil prices plunged to their lowest levels since the 1970s. This forced three years' of commercial and private bankruptcies, exacerbated by the bank's over-exposure in

loans to Norway's troubled fishing industry. In the deal struck yesterday between Christiania and the Guarantee Fund, Sunnmoers banken's accumulated losses ended December 1982 are to written off. Losses are to be calculated by Christiania and

Price Waterhouse, the international auditor, together with Sunnmoersbanken and Coopers & Lybrand, another international auditing firm. The deal increases Christi-

ania's market share in the northwest of Norway to about 50 per cent. Christiania already has branches in three cities in the area which over-lap with Sunnmoersbanken, so a reor-

Summoersbanken, so a reorganisation will be necessary.

For accounting purposes the merger will be effected from January 1, although the deal still hinges on the Figance Ministry's acceptance of the conditions.

On the Oslo stock exchange Christiania's share price rose to NKr120 a share from NKr117

Soft demand hits Smith Corona

SMITH CORONA, the US typewriter and word processor maker 48 per cent owned by Hanson of the UK, has reported lower fiscal secondquarter earnings, reflecting soft demand and a write-down

of inventory.

The results indicate the performance of the Connecticutbased company has continued to deteriorate since Hanson sold off a majority of it to pub-

lic shareholders at the peak of the market last summer. Smith Corona's share price fell a further \$% to \$12% yes-terday morning, leaving it down 42 per cent from the flotation price of \$21 last July 28.

Over the same period the Stan-dard & Poor's 500 has slipped only 2A per cent.

Hanson raised a gross \$310m from the offering and saddled Smith Corona with \$95m of Net profits for the second

quarter ended December 31 fell to \$12m or 40 cents a share, from \$15.5m or 51 cents a year earlier before a \$1.6m or 5 cent a share after-tax charge for winding up an executive incen-

tive plan.

The company declined to give a figure for the inventory write off but it appears to be large. It said without the charge not profits would have \$258.9m.

almost equaled the year-earlier 51 cents a share.

- In a Securities and Exchange fling on November 17, Smith Corona said its accounts receivable had jumped 50 per cent to \$121m since June and its inventories had doubled to \$121m since March.

Sales rose 1.5 per cent to \$128.8m from \$126.9m a year earlier. First-half net dipped to \$28.3m or 94 cents a share, from \$29m or 96 cents a year earlier before a \$3m or 10 cents

incentive programme. Sales rose to \$281m from

Downturn may be on the way for pulp producers

By Maggle Urry

PULP PRODUCERS face sharply falling profits, judging by forecasts from Mr Rune Brandinger, chief executive of Södra Skogsägarna, the Swedish pulp maker.

Mr Brandinger said in London yesterday, at a meeting organised by the Swedish Pulp and Paper Association that his

and Paper Association, that his company had made an estimated profit of around \$110m (\$181m) in 1989. He said it had been an "exceptionally good"

year for the group.

However, he forecast that
the profits of the company,
which is owned by the 27,000

forest owners who supply its wood, could fall to around £20m-£25m within two years

because of a downtim in the business cycle. This would mean a return on assets of between 5 and 10 per cent.
Pulp prices have risen sharply in recent years, but forecasters now expect prices to weaken as demand growth softens and new capacity comes on stream. Mr Brandinger said he thought the industry had learned from tough previous

downturns. Pulp producers would cut back production by taking downtime at mills, rather than enter this difficult period with high stock levels. Soura is to take two weeks downtime during the first quarter of this year.

Lotus 1-2-3 to run on Sun

By Louise Kehoe in San Francisco

LOTUS Development is to launch versions of its popular personal computer spreadsheet program, 1-2-3, to run on Sun Microsystems' workstations. The software is expected to boost Sun's efforts to broaden

personal computers.
The availability of standard software packages for use on workstations will spur rapid

workstations and to challenge

growth in the workstation mar-ket over the next five years, according to a report published this week by Dataquest, the US market research firm. The worldwide workstation market grew by 40.2 per cent to reach \$6.1bu revenue last year,

says the report. Dataquest forecasts a 30 per cent sales growth in workstat-ions over the next five years. Sun is the market leader.

Strong dollar counters higher sales at Pfizer By Anatole Kaletsky

PFIZER, the third largest US PFIZER, the third largest US drugs company, said yesterday the persistent strength of the dollar had led to a 6 per cent decline in net profits, in spite of a 9 per cent advance in worklyide sales.

Pfizer made \$133m or 79 cents a share in the fourth quarter, compared with \$142m or 84 cents a year earlier. The

or 84 cents a year earlier. The company had indicated that it expected a "modest decline" in earnings because of adverse currency translation effects and analysis were prepared for

and analysis were prepared for yesterday's results.

In 1989 as a whole Pfizer made net profits of \$727m or \$4.31 a share, down 8 per cent from the \$791m or \$4.70 reported in 1988. The company's annual sales increased by 5 per cent to \$5.67bn, while quarterly sales were 9 per cent ahead at \$1.49bn.

ahead at \$1.49bn.
In spite of yesterday's relatively weak result, analysts remained sanguine about Pfizer's prospects for the year ahead, pointing out that two important new drugs — Procardia XL, a cardiovascular calcium-channel blocker, and Diflucan, an anti-fungal formulation — had just heep placed lation - had just been placed on the market.

Several other important drugs are about to receive government clearances.

Underground fire curbs Anglo American

ANGLO AMERICAN, the largest of South Africa's mining groups, will continue to increase gold production as a means of overcoming the effects of fiat gold prices and rising costs, writes Jim Jones from Johannesburg. However, it was forced to

drop this policy and concede lower production overall in the December quarter as an underground fire hit production at the Western Deep Levels mine. Mr Theo Pretorius, who

heads the group's Transvaal gold division, noted yesterday the average gold price fell 13 per cent in dollar terms during 1989. However, a drop in the rand's value against the dollar had resulted in the average and cold price right eligible. rand gold price rising slightly.

Freegold, the country's largest gold mining complex, has shifted away from emphasis on high volumes as certain areas

ANGLO AMERICAN GOLD QUARTERLIES Gold produced After-tax profit Earnings per (kg) (Rm) share (cents)
Dec 89 Sep 89 Dec 89 Sep 89 Dec 88 Sep 89 Gold produced After-tex profit 20.1 172.1 2,957 E,881 27,710 27,849 357 343 19,067 19,102 9,757 10,652 18.8 160.0 1.0 174.0 Ergo Freegold BA Land 1.0 1.0 174.0 130.3 117.9 109.1

rate.

Earnings per share calculated after tox and capital expenditure.

have reduced production and raised gold recovery. The mine's unit costs increased by 5 per cent to R116.71 (\$45) per tonne during the quarter.

Vaal Reefs increased its total gold output although an increase in the ore production rate at the mine's northern section failed to offset a drop in the section's gold recovery grade. The southern section.

which pays 55 per cent of its profit after tax and capital expenditure to Southward Hold-ings, raised gold production in spite of a lower ore processing

Western Deep was obliged to close some high-grade working areas during the quarter and suffered a consequent drop in its average gold recovery grade to 5.78 grams per tonne [g/t]

from the September quarter's 6.31 g/t. Mr Pretorius estimates the mine suffered a gold production loss of about 850kg. The Elandsrand mine, which borders Western Deep, has continued to raise its ore produc-tion rate and its gold recovery grade. Ore milling reached a sustainable monthly rate of 180,000 tonnes towards the end of the quarter and a further grade rise from the December quarter's 7.10 g/t is forecast.

Ergo, which recovers gold and uranium from old mining

restored gold production after the closure of part of its pro-cessing plant for maintenance in the September quarter. Sallies, the small veteran mine, hopes to locate addi-tional dump material which it can process to extend its life expectancy beyond the present two years.

residues on the East Rand, restored gold production after

Creditanstalt-Bankverein

U.S. \$125,000,000

Subordinated Floating Rate Notes 1994

For the six months 17th January, 1990 to 17th July, 1990 the Notes will carry an interest rate of 8%% per annum and coupon amount of U.S. \$210.54 payable on 17th July, 1990.

Bankers Trust Company, London

Agent Bank

ASSET BACKED FINANCE The Financial Times proposes to publish this survey on:

For a full editorial synopsis and evertisement details, please contacts EDWARD MACQUISTON on 91-873 3688

27th March 1990

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES

onshore processing facilities, suspended exploratory wells in the Rocky Point field and some other offshore California

Phillips to write off \$280m for delayed work PHILLIPS PETROLEUM, the

US oil and chemical group, will take a \$280m charge on off-shore California investments, resulting in a "substantial" loss for the fourth quarter, AP-DJ reports.

The oil company says the write off is processory because

write-off is necessary because starting work in the area has suffered "protracted delays," particularly in receiving regulatory approval to move oil to refineries by tanker.

This is the company and the company approval to move only to refineries by tanker. Phillips says that groups

such as environmentalists and other activists groups have opposed the oil industry's attempts to produce and process in the area.
Facilities to handle oil and gas from the Point Arguello field were ready to begin

operations in July 1988. In May 1989 Santa Barbara County approved an interim plan to transport the oil by tanker. The groups have appealed against the county's action. The writedown applies to Phillips' interests in the Point Arguello field and associated production, transportation and

Phillips says it holds 40 per cent and 50 per cent interests in the blocks that are part of the Point Arguello field.

INTERNATIONAL COMPANIES AND FINANCE

Citic takes control of HK quoted company

nent role on the Hong Kong Stock Exchange, agreeing to acquire control of a small quoted company called Tylfull from the Chao business family; writes John Elliott in Hong Kong.

This will provide China's most active: foreign investment organisation with a relatively low-key way of testing mar-ket reaction to its presence at a time when confidence is low in the colony ket reaction to its presence at a time ments to buy 20 per cent of Hongkong when confidence is low in the colony Telecommunications from Cable and because of its return to Chinese sover Wireless of the UK for about HK\$10bn eignty in 1997. Citic Hong Kong, the organisation's

PEKING'S China International Trust and investment Corporation (Citic) yesterday moved to take an active investment week clinched a deal which gives it a expansionary phase and earlier this week clinched a deal which gives it a 38 per cent stake in Dragonair, the fledgling Hong Kong airline. It has an existing 12.5 per cent stake in Cathay Pacific, the colony's main carrier.

Mr Larry Yung, Citic Hong Kong's managing director, said last night he expected to announce within a few days that Citic has finalised arrange-

(US\$1.3bn), funded by bank loans and

a quiet period last year when its Peking parent was under a cloud

because of corruption investigations and foreign exchange difficulties.

Tylfull will take over Citic Hong Kong's 38 per cent Dragonair bolding. It is also likely to be given Citic's stakes in AsiaSat, which is to launch a communications satellite in April, as well as its involvement in Hong Kong's well as its involvement in Hong Kong's second cross-harbour tunnel and possisecond cross-harnour runner and possi-bly a power station in China. The Tyl-full name will be changed to Citic later if it proves successful on Hong Kong's

there when China didn't even have a word for compensation

trade," says Mr Chao. "It was a deal made at a banquet in Peking by my father during a

discussion on how to increase

China's exports."

Now there are 10 or more

joint ventures and processing factories stretching from other parts of Guangdong to Shanghai, Xiamen and Manchuria. In the special economic zone of Shenzhen adjacent to Hong

Kong a US\$30m dyeing and fin-ishing plant is being built as joint venture with Japan.

Other ventures in China are

run by subsidiaries of the fam-

pharmaceuticals, trading and

technological developments.

But the highest profile pro-Peking move came in 1985

Citic already has a stock exchange presence in Hong Kong through its res-

presence in Hong Kong through its rescue four years ago of the small Ka Wah Bank, but this has not been regarded as an active vehicle for Citic.

The Tylfull and Dragonair deals have been structured by Peregrine Brokerage so Citic finishes up with a cash surplus of about HK\$11.4m. This is important at a time when Citic is finalimportant at a time when Citic is final-ising substantial borrowings to finance the Hongkong Telecom stake and when

China's ratings are low.

Tyifull is a property development company owned by the Chao family, which is also involved in Dragonair.

Novel idea grew into big deals with China

John Elliott on the family behind Peking's move into the Hong Kong stock market

he Shanghai born Chao family has been good friends of China since the family built up its wealth from nothing in Hong Kong's textile industry with a com-pany called Novel Enterprises. It started one of the first joint ventures in southern China in 1979 before the prov-ince of Guangdong had become industrially fashionable. Now it has a far-flung manufacturing presence in many parts of

the country.

In 1985 it started fostering Peking's interests in the colony when it created Hong Kong Macao International Investment (HKMII) with mainland backing, plus finance from Hong Kong's top tycoons. HKMII quickly spawned Drago-nair, the colony's fledgling atr-line, with grand ambitions.

Earlier this week it facili-tated the joint takeover of the lossmaking Dragonair by the Peking-controlled China international Trust and Investment Corporation (Citic) and the Swire group's Cathay Pacific Swire group's Cathay Pacific Airways. Yesterday it sold Tyl-full, one of its quoted comesnies, to Citic so the Chinese state entity can obtain its first active listing on the Hong Kong Stock Exchange.

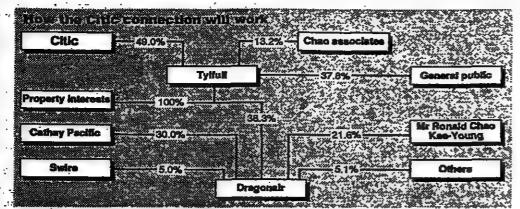
During the 1980s many Hong Kong Chinese families have gone back to their roots to sarn recognition from Peking

earn recognition from Peking by reestablishing links— ahead of China's resumption of sovereignty over the British

11年(22)

strong dell

Some, including hig names like Mr Li Kashing and Str Yue-Kong Pao, have concentrated on founding charitable inciting one and he will be succeed to the state of t institutions such as universities and hospitals. Others have



started joint ventures and Hong Kong, the Chaos pio-

mental value, says arr konain.
Chao, the 50-year-old managing director of Novel Enterprises who was educated in Japan and the US. He has always been venturesome and has had a desire to do things in China because that's where the family came from in the early ily came from in the early

Mr Ronald Chao is more conscious of his links with the US and Europe where there are two sisters and one brother, and he is changing the empha-sis of business decisions away from sentiment.

"If it was not for my father we would not be doing so much in China. As second generation Hong Kong people we do not always agree with him, but we respect him," he says. After fleeing penniless to

many have done Peking favours. Few have done as much as the Chaos, or have been so visibly useful.

"For my father [Mr Chao Kuang Piu], who founded our group here, China has sentimental value," says Mr Romaid Chao, the 50-year-old managing

Floated in 1987, Novel is more than 60 per cent owned by the Chaos. Sales of HK\$2bn (US\$256m) are expected in 1989-90. Profits have been hit by world conditions and Hong Kong's high labour costs, but Novel has suffered less than many of its competitors because of the way it has managed investment and used cheap labour in mainland

ast year it shipped 12m sweaters, 40 per cent of them produced in Hong Kong, 25 per cent in nearby Macao, and 20 per cent in both China and Mauritius (where it has gone for export quota rea-

Its first 1979 joint venture was in Zhuhai, now a small special economic zone next to

to boost investment in Hong Kong. The colony's confidence was at a low point and they were joined by other top entre-preneurs, all at the behest of

preneurs, all at the behest of Peking.

Tylfull, the company taken over yesterday by Citic, was spun off and Dragonair was started (with the Chaos in charge) as a Hong Kong Chinese venture to challenge the British-owned Cathay Pacific.

But the politically influential Swire family which controls

Swire family which controls Cathay Pacific fought back much harder than had been expected against the local Chinese. "They floated Cathay to give it Hong Kong colour and then Citic invested in Cathay as well," says Mr Chao rueas went," says for Chao re-fully. The government was per-suaded to adopt a "one route, one airline" policy, which blocked Dragonair from inter-national expansion, and even an injection of Sir Y.K. Pao's money and influence failed to

¬ hat situation lasted until late last year when, after months of behind-the scenes talks involving all the participants, Sir Y.K. sold out and the Chaos temporarily enlarged their holding till this week's deals

improve prospects.

were ready. So where does the family go now? Mr Chao says part of its wealth is being invested in assets abroad "for a rainy day" - a euphemism for 1997 and afterwards.
"We want diversification

run by subsidiaries of the lamily's other major business interest, the privately owned K.P. Chao. They include stakes in hotels in Shanghai and Peking, two television tube projects with Philips and Toshiba in Nanking and Shanghai, and other chemicals, pharmaceuticals, trading and outside Hong Kong but we also want to be where we can get the best returns and Hong Kong is still the best for that."

Elders Resources bids for rest of Oakbridge

By Chris Sherwell in Sydney

ELDERS Resources NZFP, the resources affiliate of Elders IXL, yesterday announced an unconditional cash bid for Oakbridge, the coal mining group in which it already has a 49 per cent stake.

The bid, at 80 cents a share, values the company at more than A\$180m (US\$142m), and Riders Resources says the aim of the larger investment is to give it an incentive to help Oakbridge compete. "Oakbridge now needs

access to greater financial muscle and a broader marketing base to realise its poten-tial," Mr Geoff Lord, chief executive, said in a statement yesterday.

That could be achieved by

strengthening the link with Elders Resources, he said, which was committed to tak-ing part in the rationalisation of the New South Wales coal

industry.

He pointed out that Oak-bridge and the Australian coal industry had gone through an uncertain period. "The key problems of an unfavourably high Australian currency, high rall freight charges and

bnoyant coal prices remain."

The offer is being made through NZFP Holdings, a sub-sidiary, and is not subject to any minimum acceptance con-dition. The bid will be funded from "monies held on deposit

Oakbridge operates a number of general purpose coal mines in the Lithgow area some 85 miles west of Sydney. Last year it acquired Elders Resources' coal interests in the nearby Hunter Valley, a consolidation which gave it an annual capacity of almost 10m tonnes of coking and steaming

Shiprepairer to raise S\$100m in Japan

KEPPEL, the Singapore shiprepairer, is to raise more than S\$100m (US\$55.4m) by a private placement of shares in Japan representing 4.5 per cent of its expanded equity, Our Financial Staff writes.

This announcement appears as a matter of record only

US\$100,000,000

MARINE MIDLAND BANKS, INC

FLOATING RATE SUBORDINATED CAPITAL NOTES due 1999



For the three months 19th January 1990 to 18th April 1990 the Note will carry an interest Rate of 818 per cent per annum with a Coupon amount of US\$214.06 per US\$10,000. Interest payment date 19th April

HONGKONGBANK LONDON LIMITED INTEREST DETERMINATION AGENT

Correction Notice to Noteholders Prospect International

High Income Portfolio N.V. Up to U.S. \$82,500,000 Senior Floating Rate (of which U.S. \$41,250,000

Notice is hereby given that the Interest Rate for the period from 14th January, 1990 to 14th February, 1990 is 8.55%. The Floating Rate Note Interest Amount payable on 14th Feb-ruary, 1990 is U.S. \$7.36 per U.S. \$1,000.

Den Danske Bank AF/1871 AS

¥4,000,000,000 Floating Rate Notes Due 1994

Notice is hereby given that the Rate of Interest for the Interest Period from 19th January, 1990 to 19th July, 1990 is 6.80%

Interest payable on 19th July, 1990 will amount to ¥337,205 per ¥10,000,000 principal amount of the Notes.

Agent Bank
The Long-Term Credit Bank
of Japan, Limited
Tokyo

NMB POSTBANK GROUP

Nederlandsche Middenstandsbank nv

Postbank N.V.

have merged to form

NMB Postbank Groep N.V.

The undersigned acted as financial adviser to Nederlandsche Middenstandsbank on its merger with Postbank

S.G. Warburg & Co. Ltd.

NMB POSTBANK GROUP

NMB Postbank Groep N.V.

Offer of 28,000,000 Ordinary Shares to bearer of NLG 10.00 nominal amount each at NLG 46.50 per Share The State of The Netherlands

The undersigned acted as financial adviser to NMB Postbank Group in connection with the above international share offer

S.G. Warburg Securities



KYMMENE **CORPORATION**

US\$200,000,000 **Multicurrency Term** Loan

Arranged by

Scandinavian Bank Group no

Underwriters and Lead Managers

The Bank of Tokyo, Ltd. BHF-Bank Citibank, N.A./Citicorp Investment Bank Limited Credit Suisse Scandinavian Bank Group plc

Funds provided by

Scandinavian Bank Group plc The Bank of Tokyo, Ltd. **Credit Suisse** The Nippon Credit Bank, Ltd. Union Bank of Switzerland

BHF-Bank Citibank Oy The Mitsubishi Bank, Limited Swiss Bank Corporation

Agent Bank

GT APPLIED

SCIENCE FUND

Registered Office:

Bank of Bermada Buildi 6 Front Street.

Hemilton HM11, Berme

David T. Smith

Please be advised that the Directors of the above Pand have determined that dealings in the shares of the Fund be resumed with effect from 16th January 1990.

8th Floor, 8 Devembire Square, Loudon EC2M 417 Tel: 01-626 4741, Telex: 3952069 Facsimile: 01-626 6798

TSB Hill Samuel Bank

Holding Company ple (Formerly Hill Samuel

nament PLC is a speaker of DARC



Euromoney Publications PLC tered in England and Wales with Registered No. 954730)

Placing of 1,000,000 Ordinary Shares at 350p per share

Merrill Lynch International Limited

SHARE CAPITAL

Authorised 22,050,000

Ordinary Shares of 1p each

issued and fully paid 20,130,791

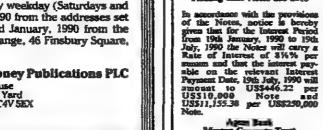
The principal activity of Euromoney Publications PLC is the provision of knowledge about international finance, capital markets, banks, companies and institutions through its magazines, books, directories, databases, screen services, seminars, sponsored conferences and training institutes.

Particulars of the Company are available through the Extel Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 2nd February, 1990 from the addresses set out below and during usual business hours on 22nd and 23rd January, 1990 from the Company Announcements Office, The International Stock Exchange, 46 Finsbury Square, London EC2 for collection only.

Merrill Lynch International Limited

Euromoney Publications PLC Nestor House Playhouse Yard London EC4V SEX

Dated: 19 January, 1990





CREDIT D'EQUIPEMENT DES PETITES ET MOYENNES ENTREPRISES

up to U.S. \$200,000,000 **Guaranteed Floating Rate Notes Due 1996**

For the six months 17th January, 1990 to 17th July, 1990 the Nores will carry an Interest Rate of 71% per annum and Coupon Amount of U.S. \$311.72 per U.S.\$8,000 Note, payable on 17th July, 1990.

Bankers Trust Company, London

INSPECTORATE INTERNATIONAL FINANCE N.V US\$ 75,000,000

35% Guaranteed Bonds due 1993 with Warrants attached to purchase Bearts'

ADIA S.A.

ADJUSTMENT OF EXERCISE PRICE

Notice is hereby given that as a result of the extraordinary distribution related to the marger inspectorate international Ltd. with Adia S.A. which became effective on December 4, 1989, the exercise price of old Sirs. 348,- has been adjusted to

Strs. 336.- effective December 19, 1989

EWISS BANK CORPORATION, Bedie es Fiscal and Warrant Agent FC No. 18729



Preliminary sales - FF million 89/88 - FRANCE - ABROAD + 11 % + 45 % TOTAL 5,678 + 37 h Without Rowenta, net sales increased by 13% (+ 1.5 % in France,

POOD INDUSTRY

6th March 1990

Josephus Wallis pa 01-873 1565 or write to him st Number One Southwark Bridge

SEI 9HL **FINANCIAL TIMES**

U.S. \$100,000,000 Floating Rate Subordin Notes due 1997 nce with the po he Notes, popice is hereby given that he Notes will carry an interest rate of 55% per assessed for the period 17th January, 1990 to 17th April, 1990 with a coupon amount of U.S. \$212.50 for the U.S. \$10,000 de-rounination and U.S. \$5,312.50 for be U.S. \$250,000 de will be payable on 17th April, 1990 grants surrender of Coupun No. 19. Bankers Treat
Company, London Agent Ba

in the state of th

Manufacturers Hanover

Corporation

STATES FRANC

B.F.C.E. 412 98...... 8.M.W.Fin.Neth. 51.

Britannia 5/5, 44, 94 Cilc. Inc. W/W 3 93 Credit Lyannais 44, 00

INTERNATIONAL CAPITAL MARKETS

CFTC boost for futures trade in UK stock indices

By Deborah Hargreaves

THE Commodity Futures Trading Commission has said it will allow US institutions to use futures contracts on UK stock indices as part of a no-ac-tion clause agreed by the US futures and securities regula-

The CFTC's action paves the way for greater US involvement in the futures contract on the Ff-SE 100 index which trades on the London International Financial Futures

Exchange.

Greater US participation in the contract could account for around a 10 per cent increase in activity, some traders esti-

LIT completes

sale of stake in

Levitt Group

By Deborah Hargreaves

LIT HOLDINGS, the UK-based

futures and finance group, announced yesterday it com-pleted the sale of its 33 per cent stake in the Levitt Group back to Mr Roger Levitt for £16m.

the company and improve its market image.

Activity on the FT-SE 100

futures has seen rapid growth in the past year on the back of more foreign interest. The, contract's volume increased by over 100 per cent last year to just over

Liffe, along with several UK brokerage firms, has been lob-bying hard for the US regulators to recognise UK stock indi-ces in a hid to sell them to US customers. Foreign stock indices and debt futures require

special arrangements before they can be marketed in the

The CFTC and Securities and Exchange Commission approve foreign stock indices for use if they can satisfy cer-

tain broad criteria: if they are broad-based and if they are not susceptible to manipulation. US institutions are not allowed to trade Japanese stock indi-

The CFTC move was given an enthusiastic welcome in London and several brokers said they would increase their marketing efforts in the US as

a result.

Mr David Burton, chairman of Liffe, said it was extremely welcome news. "It will allow US investing institutions, in particular US pension funds, to use Liffe's FT-SE 100 index futures contract in their investment stretchick for the first ment strategies for the first time."

Bank Julius Baer profits jump 21%, payout lifted

By William Dullioros in Geneva

BANK JULIUS BAER, Zurich, reports a 21 per cent jump to SFr44.7m (\$29.6m) in 1989 net earnings. It plans to celebrate its centenary this year by raising the dividend to Baer Holding the property from 19.5 per

ing, its parent, from 19.5 per cent to 23 per cent.
Consolidated net earnings of the Julius Baer group climbed by 28 per cent to SFr60m with cash flow advancing by 26 per cent to SFr102m. The sale comes just months after LIT acquired its stake in Levitt for £17m (\$28m) in October last year and follows a restructuring of LIT by its new chairman, Mr Christopher Castleman, Mr Christopher Castleman

Baer Holding, whose fiscal year ends on March 31, also expects to report a considera-bly higher net profit than the LIT's subsequent purchase of Johnson Fry at the end of last year had given the group a presence in the personal SFr28.1m posted for 1988/89. finance marks.

Mr Roger Levitt says he plans to increase the group's presence in New York after expanding in Europe. LIT is restructuring its recent acquisitions in a bid to streamling the commany and improve its The holding company raised the shareholders' dividend from SFr180 to SFr190 per bearer share and from SFr36 to SFr38 per registered share on the 1988/89 account.

Bank Julius Baer, which specialises in private banking, said all its activities contrib-

uted to the good 1988 result. Cash flow improved by 27 per cent to SFr81m while the halance sheet total rose by 8 per cent to SFr42bn. Capital and reserves amounted to SFr362m at the end of the year.

During 1988 the bank bought 40 per cent of Banco Espanol de Credito's investment subsidiary in Madrid and set up a wholly owned subsidiary in Frankfurt. Banesto acquired 1,500 bearer shares in Baer

1,500 bearer shares in Baer Holding, equivalent to 1.3 per cent of the total capital.

In addition, Baer Holding formed Julius Baer Atlantic, a company specialising in merg-ers and acquisitions with offices in Zurich, New York

and London.
Total assets of the Julius
Baer group climbed by 9 per
cent to SF15.5bn with capital
and reserves advancing from

FT INTERNATIONAL BOND SERVICE

Listed are the latest leten	nation	al bon	ds for	politi	ch ti	ere Is	an adequate secondary marks	t.	17 a.al			·.	71
IS BOLLAR			G		•		•		losi ng	- 1		E 898	
TRAIGHTS	Inner	366	Offer			Yield.		Bergel		-	-	-	77.00
Albert3 8 % 96	730		98%	-0h	-13	8.94	Canada 614 91	. 80	9914	991	0	. 0	6.72
liberia 91 ₂ 95 Nestria 91 ₃ 93	600	102	102 %	-04	-14	8.84	Canada 5 1 93	Appl	76-	961 911 941 924	-04		6.85
lestria 9 % 93	140	11024	1025	0	-03	8.71	Egrofung 5 1995	. 20	417	913	-01	4.3	9.75
B.F.C.E. 8-3 94	175	981 ₂ 1011 ₂	965	-07	-14	8.83	E.I.B. 47, 93	- 34	74.2	94-4	1014	-04	7.21
S.F.C.E. 91, 95	250	101 7	103	-014	-33	8,84			934	921	77.2	32	4 85
Marie 6 %	1000	1014	102	72	-11	8.61	Sweden 45 93	50	934	932	-04	-0.4	4.78
anada 9 %	300	1013	102	-03	-14	6.45	World Bank 51e 98	10	1901	904	-04	-15	6.67
		+100%	1013	Ö	-04	8.98	Whyrld Bank 7 94	20	1004	100%	ā	-14	6.81
redit National 8 to 93	200	101½ 101½ 1100½ 198½ 97 1101½	99	-01-	-0%	8.68	 Average prior causes 	40 6	-	-05 77	- V	3	
redit National 7% 92	100	97	975	-04	-03	6:73	WTHER STRAIGHTS Abbey Nat. 104, 94 CS. Abbey Nat. 114, 93 S. Aagon 74, 92 Fl.	2 - tale 2	and of the second	41172	F11.00	200	h- 45-
THE NATIONAL AS AS	TOU	101 4	102	~04	-01	8.74 E.40	STREET, STREET, STREET,		and a	diam'r.		3	ونتو
CONTACT St 94			975				After Nat 104 94 CS.	150	96.1	97	40 L		1115
2 2 2 2 2 2	100	64.7	071	-01	-03	8.72	Abbey Nat. 11 % 93 6	100	941	941 991 924	-0%	-14	14.01
E.C. 10 93	140	71854	103%			8.72	Aagon 74 92 FL	100	984	991	-01/2	-012	7.98
LR 81-99	159	96%	974	-OL	-12	8.98	Alg. Bk. Ned. 54 93 Fl	200	924	924	.−0'è	-04	8.55
##fina 101 f3	100	THE	394	ě	-04	8.70	Austria 7 % 94 ECU	100	190%	913	. 0	-14	10.19
loc. De Franze 9 98	200	100	300-2	-44	-14	3.95	Barclays Aus. 1312 91 AS.	700	97	972	D	-04	15.29
lax. De France 91g 99	30	13024	103 103	0	-14	9.82	Belgium 81, 94 Ecu	150	92	921	-0.4	백원	10.57
100ml 9 %	크	1200%	191	-444		20.0	Bell Canada 10% 04 CS		33.5	1007	702	33	10.07
F 532 Cd 8-6 45	41	97	777	-04	-85	8.87 8.%	BP Capital 9 1, 93 £ British Alrways 10 98 £			70.7	3.5	32	12.53
MRI CER US. 74 TO	250	Tang.	491	37	-14	2.88	Rett Teleron Ob Q1 C	150	904	903	202	7.3	12.72 13.51 15.11
to Fire Can Data 993.	- 22	17001	1992		-11	8.79	Brit. Telecom 9 5 93 5	100		93%	- 6	OI.	15.11
to Fler Can Cro. 16 1/299	30	tial's	1994	-84	-64	9.00	Comm. Bk. Aus. 13 % 94 NZS	60	1031	1041-	-01	7617	12 49
MACSIN	500	1973	983	44	-1	1.23	Credit Foncier 9 96 Ect	1.00	945	954	Û	-14	10.09
RAC 196	300	985	991	-84	4	9.72	CrLocal France 94 92Ecu.	100	972	951g 96 991g	-04	-04	10.36
es. Mars. Corp. 94 ₉ 92	2#	1004	100 /				Deut. Bk. Aus. 137, 93 AS	125	984	99%	0	-07	13.69
L.E. (2) 93. L.B. 35-93. servins 104-93. Sec De France 9 98. Sec De Bert 104-98. Sec De	- 25	775	外	-55	-84	176	Deutsche Bk., Fin. 15 94 AS	100					13.96 10.76
DIN CHEST COMP. BY THE COMP.	릪	2006	300	-04	7	241	Elec. De France 94 9905 E.I.B. 7 % LFr	100		944	ä	-01	8.02
BM Credit Cred Bills 89	- 2	200 L	341 L	~1	R	8.67 8.80	E.I.B. 713 99 FL	150	913	012	-016	-01	8.42
A R. OL	1900	985	985	9000	-14	8.85	£.1.8. 9 99 Ecu.,	150	941	OIL.	-06	-21	9.94
ab 95 95	1000	3021	125	-84	-14	8.34	Eurofima 75 94 Eca	100	914	911	Ţ.ā	-11-	10.39
aly 91, 99	1000	30312	111	-84	-14	9.00	Export Dv.Cro.BJ, 92Eco	100	QAL	961	-01h	-05	10 51
M C 19/19 45; 94	1000	11114	11114	184	-44	2.06	Fed. Bus. Dv, Blk. 9 94 Ecu	100		957	-01 _k	-112	10.43
one Der. Bank 10 %	200	1004	1254	-4%	-14	8.94	Fed. Bus. Dv. 8k. 9 1 92 C\$. 75	1973	973	+0 %	+07	10,36
FW (42), Fla. 9 94	30	1994	180% 100%	-55	-15	8.87	Ferry. State 7 4, 93 Eco	700	41.4	92			10 7e
1.5.5.07 JAPAN 74 TK	- 42	1004	1084	2	-94	9.01	Ford Cr.Can.10 % 95 CS	100	Type	991		104	11.03
Inner Tri & Tall 61, 68	244	1015	1037	40	2.0	O.B.D	Ford Cred.Fund_10% 93E	- 60	921	994	-014	-04	11.12
WALES	- 34	109	1001	-84	- 32	844	G.M.A.C.Canada 11 3/494CS	100	1011	1016	. 7	7.2	11 29
Witness 84 95	356	1985	993,	-01	-04	9.25	Helneken 7% 94 Fl	150	101 1 931 ₂	99	-07	-05-	7 87
uritomo Curp. W/W 4 93.	1000 200 200 200 200 200 200 200 200 200	1517%	100% 91% 110% 91% 100%	-01	-54	-1.17	Hwdro-Oteber 11 99 CS	400	1005	100%	+01-	-03	10.86
wedge 6 % %	200 200 2300	994	994	-44	-14	8.85	Licros Bank 10 & 98 firm man	150	875	884	-04	-112	12.74
Acr 6 5 61	200	3084	III.	-01	-44	8.89	Hostreal Tyt. 10 % 93 CS	100	914	912	-01g	-1-	13.08
SPOLE MET. COST, W/W 4 YZ	100	1102½ 1104¾	204	-02	-3	297	Nat. Aus. Bk. 144 94A\$	100 100	197	974		-02	11.56
Sorte Bank & L. Oll	198	974	200	41	32	8.66	New Zealand 912 93 6	100	997	1001 901	104	-03	14.75
Barti Rest 997	388	1804	17025	-dib	-11	8.91	O.E.K.B. 104 99 CS	150	9612	707	~7	-OE	10.79
Berid Basis 9 93	350	HALL	1017	48%	-13	8.49	Royal Bk.Scot.10% 98 £	125	1891	90	-01-	-12	12 74
Parid Basis 9's 98	306	1014	1817-2	-40		9.85	Saskatchewan 104 93 CS State Bk. NSW. 137 93AS	125 200	1897	984	Ö	104	12.74 10.93
T.C.B. of Aspen 94, 90. We Zealand 9 94. Boson Tel. And 93, 90. Loway Did. 93. Whyse 94, 90. Whyse 94, 91. Whyse 94, 91. Whyse 94, 92. Whyse 94, 92. Whyse 94, 92. Whyse 94, 93. Whyse 94, 94. Whyse 94, 94. Whyse 94, 94. Whyse 94, 95. Whyse 95, 95. Whys 95, 9	150 1500 300 300 300 500 300	1035	304	-64	-34	9.80	State Bk. NSW. 137, 93A\$,	100	972	984	404	-0.2-	14 84
fold dark 94 %	360	11032	2034	-4%	-15	8,95	Sweden 712 93 Ecu	250	914	914	-0,5	-15	10.37
Arrays price change.	_ E by	-65 m	mix -13				Sweden 15 94 AS	100	1011	1024	0	-07	14.28
EVISCHE MARK			0	_	-		Toyota Mir.Cr.10% 94C\$ Toyota Mir.Cr.11% 92C\$	150 150	973 1004	1001	-07	-04	10.96
	lane of	884	Offer			Winter.	World Bank 71g 99 FL	300	GIL	4 LUL	-05	-07	TT.05
Mar Day Alf A Ga	200	967	91 %	-61	-01	2 27	World Bank 10% 94 5	200	9312	91 ¥	-01	-17	12 71
lestria 6 4 99	750	1914	914	-04	-0%	80.8	Marki Bank 171, 27 AC	100	102	1025	+014	-01-	12.18
k, Fryn, Econ. USSR 7 96	750	7914	924	. 0	ğ	100	World Bank 144 94 A5	75	LUCY	1012	-Die	-16	13 91
lank of Tolyo 5-4 93	100	934	93%	-0.5	- 6	8.19	Zestrspir. 134, 93 AS	75	1964	974	+04	-04	14.28
44:100 Complete L. 00	500	42.5	34-4	-04	0	7.76	** *******						

1	ASIAN DEV. BK. 694	200 90%	91% -0% -0%	8.27	World Bank 10% 94 S	200	931-	94 -01	<u> </u>	17
ı	Austria 6% 99		914 -04 -05		World Bank 137 92 AS	100		10212 +01	-61	T.
Ł	8k From Econ, USSR 7 96	750 4915	924 0 0	100	World Bank 144 94 AS			101 4 -01		Ŧ.
Ł	Bank of Tokyo 54 93		934 -04 0		Zestrapk. 134, 93 AS		496 L	974 +0	-04	17
ı	Commerzbank o/s. 51, 93,		944-04 0				1104	77 40	2-0-2	
ì.	Credit Foncier 6 4 99		914 -04 -05		FLBATING SATE					
1	E.I.B. 64 99		981 ₃ -01 ₄ -01 ₅		HOTES	Spread	No.	. Offer	C dia	
ł	El.B. 61/2 99		924 -04 -24		Alliance & Leic. Bid 94 S.	.08	99.97			
1	E.I.B. 65 96		941 -04 -012		Bank of Greece 99 US	04			8/03	
ı	E.I.B. 64 95	300 94%	95 0-14		Belgiom 91 US	- 6		100.20	21 103	
ı	Euro Coal & Steel 5 3 97	175 87%			Chelt & Gloscester 94 £	.063	99.80	99.85	20,02	34
L	Eurofima 64, 96	100 924	924 +04 -04	7.77	Credit Foncier 98 US	.063		99.96	20,604	-
1	Elec De France 5-4 97		874 -04 -24		Dresdner Finance 99.DM			100.27	28/01	
ı	Hydro-Quebec 6 & 99		915-04-04		EEC 3 92 DM	1	100.78	100.28	22/02	, "
•	Japan Dev. Bk. 51, 95,		884 9-012		Hailfax BS 94 £	.1	100.01	100.07	9,000	75
ı	Japan Finance 54 97		874 -04 -05		Invt. In Industry 94 E.	04	99 95	100.05	17/01	11
ı	LAD 8.74 99	300 944	944 -04 -04	1.09	Leeds Perm. B/S. 94 C	04	100.03	100.08	15/01	15
ı	iretand 61/2 97	300 904	904 -04 -04	8.25	Milk Mkt. Brd. 5 93 5	OÃ	99.88	99.93	29 m 3	1
ı	keland 74, 99	500 934	944 -03 -04	818	New Zealand 5 97 E	.07	100.01	100.11	22102	ī
	Malaysia 6 4 94	150 964	964 -04 +14	7.1B	Worthern Rock 92 £	us	99 85	99.90	20/07	•
	Marl West SK. PLC 6 98	300 18712	88 -04 -04		State Bk. New, 98 US	.189		100.15	11/02	
	Mbpox Telg. & Tel. 6 95	490 190%	914-04 -2	6.72	Woolwich Equit. BS. 93 £.,,	04	99 98	100.03	15/01	16
ı	Oesters. Kombk. 599	300 91%	924 +04 -04	E-07	Woolwich 5 95 E			100.04	22/102	1
ı	Portugal 51, 92	150 94%	944 -04 -05	8.21	Average price change	On de	10.01	an wheek d	0 01	-
ŀ	Portogal 6% 95	150 93½	94 0 0							
1	Privatbankes 54: 93	150 91%	914 9-02	8.41	CONVERTIBLE	Car.	Car	-	City.	
L	Royal Imperance 515 92	300 94	945 +04 0	8.42	BONDS			M . Me	-	
F	Turkey 612 95	500 190%	91 -04 -04		Alcos 6 / 05 02	8.187	62:1	114 1124	61	
ì	Unice Bk Finland 51- 94	200 191		8.15	Amer. Brands 71 02 US	9/87	56.7 11	15% 1164	-11	2
ı	World Bank 6 98	500 186%	864-04-04	8.17	CBS. IRC. 502 US	14/017	200 9	95 L DL1	-01	
	World BK, 64, 97	600 89%	904-04-14	9.1n	Osi-Ichi Kas. 37 04 US	7/89	34%	25 93	-1	
ı	World Bank 6-4, 99		914 -04 -04	3.00	PTHIERICA 54 02 US	10,077	66 75	74 75		
	Average price change	09 day -04.	06 Week -0%		Eng. Chips Clay 61 03 E	9/88		941 95		
ì					Fullten 3 99 US.			304 304	-01	

-				104			80003	6208	prop.	24	शास	ALC: Y	Pres
-11-4130000000	500	130.5	- 91	-04 -0	4 , 8.	74	Vicos 6 / 05 02	8/87	62.	шь	1125	-64	3.6
2 94	200	191	91½	-04 -0	4 8.	15	AND DIVING (4 UZ U)	9/05/	56.7	115%	1166	-31	0.0
	500	1064	864	-04 -0		17	LOD, INC 2 02 03	19/17	2710	951	06.34	-61	0 -
	600	89&	904	-03-1	k 9.	10	AN-164 KSY 3 & O4 A2********	7/89	3486	97 L	933	-12	9.7
	600	91	91 4	-04 -0	100	06	41 HINE 242 242 DE US	T9/6/	00.73	74.1.	754	anı.	75.
z daoge	On da	27 -O-k	01 WH	sk =0%	-		Eng. Chips Clay 64 03 E	9/88	48	941	05.1	-04	4.1
_							Fulltsu 3 99 US	5/84	1104	204	2064	~~	- 33
			Chr	10 THE			Ladbroke Grp. 5 % 04 £	6.600	3 EE	100	700-0	7.4	72.4
	Treased		BH-	day we	a Was	-	Land Secs. 64, 02 E.	6/07	45	100	100	404	12.
-	150	1961	27	10 3 +0	2 7	-	Minoka Camera 2 4 940M.	9101	1000	00%	645	-07	15.1
	100	181 h	82	0-0	. 7	14	MCA Inc 51- 02 US	40/07	40.44	100-5	100	-04	7.4
	200	-84L	841	-05	ă ÷	56	Mitsebishi Bit. 31 ₂ 04US.	12101	U7.DZ	71.5	70 ½	-0 k	
13	150	100	202	~0+6	2 2	77	Hard Die E.C. HOLE	489	3266		<u> </u>	-I1 ₂	
			-		3 0.	71	Next Piz 54 03 5	THO				-04	323
4			O4.	+14 -	7 0	94	fils4 filep. 8k. 2% 03 US.	4/88	204.			-4	
0	10	1004	90-4	0 -	H 71	66	Quanticarp Inc. & 1/2% 04 US	20/89	26,	105%	104%		16.0
				-012 -3			Gerron Tatelsi 2% D2 US.	4/87	1310	235	275 k		-1
				-04	0 7.	31	Ranks Horis 41, 03 £	186	3.5	1235			
<u> </u>				+0½ +0	k 8.	54	120GM / 4 UZ E	187	54	1684	1094	-01	-0.
6	150		744	-04 -2	9	55.	2751GRESCO P.F. (1) E	21009	4.41	85%	863	Č	-
	200	190	901	-012 -24	7.	09	Silicas Eraskics 804 US	PATER	23.18		1285		
	150	1024	83	+0113	7	46	Seretomo Bank 31/2 04 05	2,89	3077.				51
93				-03-			Texas lass. 21, 02 US.	9377	82,87			-81	
	100	181		+01- +1			Utd M'papers 8 04 E	10000	8.77			-07	
595	150	163		+05, +0			W.J. Grace 64, 62 US						139.
94	75	188		0 10				9/67	212	724	924	-01-	27.7
493	200			+0 ¥ -31		21	II We beforestice on						
503		180	90	-07 -T		90	. No information an	412015	An day of	US 427	्रेड मिस्ट्र	2	
	200	497	94	-01-10.	- 60		+ Only one envelop			•			

ands: The yield is the yield to redemption of the mid-price; and issued is in millions of currency units except for Yen here it is in billions, Change on week—Change over price a

Pemex to tap overseas lenders

By Richard Johns in Mexico City

PETROLEOS Mexicanos (Pemex) plans to return to the international capital markets to raise funds for development, according to an official

of the state oil corporation.

If and when it does so,
Pemex would be the second Mexican public sector entity to do so following the \$100m bond issue in June last year by Banco Nacional de Comercio

Banco Nacional de Comercio Exterior.

In March, Pemex renewed for the fourth time two lines of credit dating back to 1979, one of \$3bn subscribed by 80 banks headed by Bank of America and another for £219m managed by Bothschilds and Barings owed to 40 banks.

Altogether its total exernal debt is about \$16bn of which the medium-term component

the medium-term component is included in the Government's accord with the com-mercial banks on the resched-

mercial banks on the rescheduling and reduction of \$48bn worth of bank loans.

Despite the fiscal demands upon Pemex made by the Government, foreign bankers here believe that any move by the company to issue new instruments abroad would be well received by the market.

At home Pemex has just broken new ground with the issue of novel new debt instrument.

An initial issue has been

An initial issue has been authorised by the Comision Nacional de Valores, Mexico's securities and exchange authority, for 500bn pesos (\$188m) worth of the commer-

cial paper.

The first tranche of 150bn pesos offered this week "to test the market" and was taken up

mmediately.
Their yield is determined by
the difference between the
nominal value and the placement price plus the payment of interest every 28 days at the highest rate on the market.

Investors to take over at **Homey Group**

By Peter Wickenden in Taipai

HOMEY GROUP, Taiwan's. largest unificated investment house, says the majority of its investors want it to continue in business, and that an investors' committee is to be formed to take over the compeny's management.

Homey, which has took on board billions of dollars in deposits from more than 100,000 investors, admitted that it had a serious cash flow. problem, after last weeck freezing all withdrawals, interest payments and staff sala-ries.

Homey's president, Mr Shen Chang Sheng, said that the firm's fate was in the hands of the investors, and it could become either a legal institution or be wound up. After a meeting with investors, Homey agreed to pay interest at 1.4 per cent and close the door to new deposits. Taiwan's Finance Minister

Ms Shirley Kuo said that the Ministry had on 11 occasions asked the investigation bureau to probe the Homey Group's deposit-taking activities.

Chile authorises \$50m foreign investment fund

By Barbara Dust in Santiago

A NEW foreign investment fund for up to \$50m has been authorised by Chile. The fund is to be created by the equities arm of Banco Industrial y de Comercio Exterior partly owned by merchant banker N.M. Rothschild. Fund shares are to be traded on the London

This is the latest entry in a parade of some \$600m worth of foreign investment funds for Chile. They are all destined for investment in Chile's small equity market. The funds only began to be authorised last August, but quickly gained steam after the initial \$60m tranche of the Salomon Brothers' Chile Fund was quickly taken up by investors in Europe and the US last September. The full Salomon Brothers authorisation is for \$200m and another tranche of the fund has been under con-

sideration. Late last year, two other Chile investment funds began to be traded in London. The Genesis Chile Fund aims to place \$60m in Chile. And the \$24m GT Chile Growth Fund also trades in London.

Air France finance

Air France, the state-owned air france, the state-owner airline, is to raise around FF2.5bn (\$435.5m) on capital markets to help finance the purchase of a majority stake in UTA. Details have not been finalised Renters versets. finalised, Reuters reports.

INTERNATIONAL CAPITAL MARKETS

Hints of tight monetary policy hit US Treasuries

By Janet Bush in New York and Martin Dickson in London

THE YIELD on the benchmark long bond yesterday jumped to its highest level since June 1988 as the market reacted to hints from two influential US Federal Reserve governors that they would not support any further easing in monetary pol-

GOVERNMENT BONDS

At midsession, the long bond was quoted if point lower to yield 8.32 per cent, having stood a full point lower earlier. Short-dated maturities were quoted as much as % point duted as inten as % point lower. The comments about monetary policy came from Mr Wayne Angell — which were in fact made a week ago — and Mr Manuel Johnson, vice chairman of the Federal Reserve Board. Both gover-nors, who have been at the forefront of previous easing moves, suggested that they did not anticipate a recession and both cited the recent rise in long bond yields as an indicator that the market is in the grip of inflation fears. Their remarks were inter-

-

171

177 (2 fg 100 100 200

2.223

in instead to

The Group

of the Laboration

. ಒಳ್ಳುವುದೇ

27.00

preted as hints that they no longer supported another downward move in interest rates. Their comments domi-nated the mood of the bond market which virtually ignored yesterday's economic news which should have been

encouraging for Treasuries,
The Consumer Prices Index rose by 0.4 per cent in Decem-ber, the same gain as in November and slightly lower than forecast. Housing starts fell 8 per cent in December. having declined by a revised 5.7 per cent in November. The White House called on the Fed to ease interest rates in sponse to these figures which

it said showed economic weak-ness and steady inflation. Clearly, the rise in bond yields suggested the market believes the Fed will not heed this call. The apparent end to the easing process lifted the dollar to highe of Y146.15 and DM1.7120, prompting reports that the Fed intervened to push the US currency lower.

Other major world government bond markets yesterday continued their downward slide of the past two weeks on fears of rising inflation and interest rates. In Britain, the general inter-

national bond market gloom intensified domestic concern over inflationary wage pressures and the benchmark Trea-sury stock due 2003/07 ended the day at 105H, down H, for a yield of 10.91.
In the futures market, the

March long gilt contract fell to a new low in early trading and ended the day at 87.24, against an overnight level of 88.13, a high of 88.06 and a low of 87.16. The release of statistics showing unemployment and average earnings figures in line with expectations failed to

stem the bearish pressures, nor did news that workers at a plant run by Ford — which is embroiled in a pay dispute — had called off an unofficial strike.

Meanwhile, the London
International Financial
Futures Exchange has
announced that it is halting

trading in medium and short

term glits futures with immedi-nta affect because of minimal

trading activity. ■ West German government bonds followed Japan's overnight lead to begin on a weak note and fall further, with a thin cash market being led by heavy volume in futures, where the Liffe March contract eaw over 51,000 contracts

Analysts were unable to attribute the downward slide

BENCHMARK GOVERNMENT BONDS

GERMANY 7.125 12/99 96.1000 -0.700 7.71 7.63 7.16

NETHERLANDS 7,250 7/88 92,6200 -0.330 8,38 8.17 7,78

London closing, "denotes New York morning session Yielde: Local market sandard. Prices: US, UK in 32nds., others in decimal

10/94 91,930 -0.065 10.18 10.19 9.74 5/99 91.3000 -0.250 9.55 9.52 1.74

Technical Unin/ATLAS Price Sources

9.250 12/99 96.9500 -0.600 9.88 8.75 8.53

12.000 7/89 94.5500 -0.155 13.02 - 12.93 13.07

to any particular new factor. Reasons cited included fears of tigter domestic credit policies, the general bear trend around the world,continuing concern over developments in the Sovet Union and some short covering

later in the day. The federal government's 7¼ January 2000 bond was fixed at 97.10, down from 97.57 on Wednesday, and in late trading was quoted at 96.90, for a yield of 7.706 per cent.

 The French bond market proved more resilient than other centres, with the OAT 8% of May 1999 clsoing at 91.30, down 28 cents, for a yield of 9.55. Factors cited included better than expected trade figures. The yield differential at 10 years against West Germany has now shrunk to around 180 basis points.

fell sharply in Tokyo on rumours that money supply figures, due to be released today would be very poor, possibly showing double-digit growth, and that this would prompt a further increase in the discount rate. The rumours also suggested this would be followed by a West German

Some analysts felt it unlikely that there would be another rate increase ahead of Febru-ary's elections, but the bench-mark 119 bond closed in Tokyo with a yield of 6.845, compared to 6.635 on Wednesday. In late trading in London the bonds

Price Change Yield ago 10.000 4/83 93-19 -15/32 12.62 12.18 11.87 10.500 5/99 95-13 -21/32 11.30 10.92 10.71 9.000 10/06 98-06 -22/32 10.21 8.96 9.72 7.878 11/89 87-05 -22/32 8.19 8.02 7.80 8.125 8/19 87-24 -28/32 8.24 8.10 7.55

EQUITIES

don as manager of the Euro-pean syndicate department in 1977, and was appointed to his current position in 1987. He will remain as a cumultant.

Spep plans to issue shares with

warrants By George Graham

SOCIETE Parisienne d'Entreprises et de Participations (Spep), the principal holding company of France's Schneider group, plans to raise FFr887m (\$155m) through an issue of shares with warrants, and to follow up with an issue of convertible bonds.

The group, which has interests ranging from construction to electrical engineering, plans a one for eight rights issue at a price of FFr500 a share, a discount of 17 per cent to its current price in the stock mar-

ket. This will raise FFr622m.
Each share will carry one warrant, with three warrants entitling the holder to subscribe to one new share at a price of FFr640 before March 31, 1993. This could raise up to FFr265m more on exerci-At the same time, Spep plans to launch a convertible bond issue, on conditions which have not yet been fixed.

Spep owns 60 per cent of Schneider, which in turn controls Spie Batignolies, the quoted construction company, Merlin Gerin, manufacturer of electrical distribution equipment, Jeumont Schneider, transformers, and Télémécanique, the industrial automation specialist which it bought for FFT7.6bn after a lengthy bid-

ding battle in 1988. Schneider itself, which is forecasting 1989 net profits of FFr850m, issued a FFr25n con-vertible bond last year, and Spep had to borrow heavily to take up its portion of these

Salomon Bros chief retires after 17 years

THE HRAD of European fixed income new issue and syndi-cate activities at Salomon Brothers, Mr Sheldon Prentice, has retired after 17 years with the firm.

Mr Prentice moved to Lon-

CME seeks block trading go-ahead

By Deborah Hargreaves

THE CHICAGO Mercantile Exchange is trying to improve access for large traders to the futures market with a rule that strikes at the heart of the

industry's set-up.
The CME has proposed a block trading rule for futures trades which is similar to the way large traders operate in the securities market. In a submission to the Com-

modity Futures Trading Commission, the futures industry regulator, the CME proposed a block trading facility for orders of 300 lots or more in its Standard & Poor's 500 stock index futures contract.
The proposed rule comes

in response to a wave of demand by big futures users that they have some way of making large orders without rocking the market.

tiatives aimed at developing block trading in the futures market, but exchanges have to be careful to get around rules that prohibit pre-arranged and upstairs trading.
The CFTC is generally keen to promote block trading initiatives, particularly in the wake of the 1987 stock-market crash where huge waves of orders swept down prices in Chicago.

The industry regulator has just closed a comment period on the block trading rule and now has six months to decide whether to pass it. But it has encountered much opposition from other market players most notably the Chicago Board of Trade - which say the concept runs against the principles of open outcry on which the futures markets are

The CME has tried to make its block trading rule compatible with open outcry trading by requiring that once the trade is agreed, it must be offered to the relevant trading pit so that traders have the chance to make counter-offers on all or part of

based.

exchange official although the agreed price would not be disclosed to the trading pit. Once pit traders have had an oppor-tunity to bid on the order, the rest of the order can be crossed

upstairs as previously agreed.
The fact that the price is not disclosed enables the trader bringing the order to the pit to accept only those bids or offers at a price equal to or more favourable than he has already

The CME says the rule will meet the needs of its institu-tional clientele, particularly the managers of pension funds and mutual funds. It will help to minimise the impact of institutional trading on the marketplace which is increasingly becoming dominated by large

An intitiative to introduce sunshine trading at the New York Futures Exchange in 1987 was an earlier attempt to

NEW INTERNATIONAL BOND ISSUES

The order must be futures but the experiment announced through an never got off the ground as it required complete disclosure of the order size and price before

it could be agreed upon.
The CME spent over two years working out how to provide a facility for block trades and at the same time, satisfy a need for openness in the mar-

The CFTC, which is considering the issue carefully, is concerned that it does not lead to the development of a twotier market where large traders will be able to obtain better

But the agency has given a clear indication that it would like to see more flexibility in the futures market and not stand in the way of innovation. Although the rule will ini-tially be applied as a pilot pro-gramme in the exchange's S&P 500 futures pit - if it receives CFTC approval - the CME says it could apply in its cur-rency and Eurodollar futures contracts if it is a success.

Soviet Union launches DM500m issue

By Stephen Fidler

THE SOVIET UNION braved both investor worries about ethnic unrest in the country and a weak West German bond market to bring its fourth D-Mark denominated Euroboud

issue yesterday.

The DM500m issue for the

INTERNATIONAL BONDS

Bank for Foreign Economic Affairs of the USSR carried an 8% per cent coupon, a five-year maturity and a par issue price.
Even with the support of the lead manager, Westdeutsche Landesbank, the issue traded for much of the day below its 2 per cent fees. Hitting a low of less 2½ during the day, it was bid at a discount of 2½ at the close, where it yields 9.58 per cent, compared with around 7.70 per cent or the 10 per cent 7.70 per cent on the 10-year

On the first day's trading, dealers said there appeared to be little interest in asset swapping, but some saw attractive possibilities - swapped into floating rates, the bonds could yield 100 basis points over Lon-don interbank offered rates.

STERLING British Telecommunications
Compagnie Bancaire(c): SWISS FRANCS City of Montreal(a)
Tokyo Tekto Co. **

DSL Bank(a) ** 101 % 1993 14/4 Sumitomo Trust int AUSTRIAN SCHILLINGS Austria, Republic offdit& 100 1983/02 25/20bp Rallfeisen Zentraltzen ##Private placement. #With equity warrants. {Convertible. #floating rate notes. \$\phi Final terms. a) Non-callable. b) Coupon pays 5-month Libid flat. Call at 100 after 5 years and on coupon dates thereafter. c) Issue increased from \$150m. Additional \$100m on tap. Coupon pays 3-month Libor flat. Put from 1891 at 99.0 increasing 50p p.s. thereafter. d) Renewable every three years from 1963. Call Feb.1993 at 100 and on coupon payment dates thereafter. Coupon pays \$\frac{1}{2}\$ under 3-month Vibor.

board, British Telecom brought

a 10-year zero-coupon issue through Shearson Lehman

Hutton. According to traders, the Issue apparently met a reasonable reception, despite the underlying weakness. Although certain UK institutions declined to buy, preplacement of the bonds, perhaps in

ment of the bonds, perhaps in Europe, was suspected. Shear-son said it had sold half the

With its 10-year duration, the

Traders said the issue would have appeared well priced in a more normal market, but the background worries made for a difficult reception. The Soviet Union made two D-Mark issues last year following its first in The only other issue in

D-Marks was a DM200m floating rate note for Great Belt, a company operating a road-rail link between two Danish islands, came late in the day. The lead manager quoted the issue, which is guaranteed by Denmark, at 99.85 bid. Into a sterling bond market, which sunk again across the

zero coupon is said to be the longest duration bond in the sterling market, making it volatile and attractive for any investors turning builish on

issue itself.

sterling bonds. It was priced at 127 basis points over the 9 per cent gilt of 2008. This was equivalent to 50-55 basis points over the 9 per cent gilt with the same maturity.
In Swiss francs, the launch
of three new fixed-rate issues

underlined the oversupply in the primary market. Recent issues lost about % point in the grey market.
An increase in the Swiss

mortgage rate added to fears about the general environment of rising interest rates. The best received of yesterday's crop appeared to be the SF775m issue for DSL Bank.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the institute of Actuaries and the Faculty of Actuaries

-	HIS HIS HIS	VI 750		-	UN FO	SARIA.	Of Ac				-
	EQUITY GROUPS		Tharsd	ay Jan	uary 1	8 199	0 '	Wed Jan 17	Jan 16	Rem Jan 15	Year ago (approx)
FI	& SUR-SECTIONS gures in parenthesis show number of scots per section	index No.	Day's Change	Est. Exercings Vield % (Mac.)	Gross Div. Yield% (Act at (25%)	Est. P/E Ratio (Not)	xd adj. 1990 to data	lad ir No.	Index Ro.	Index No.	Index No.
_1	CAPITAL GOODS (203)	777.75	-1.6	12.51	4.69	9.75	8.39	924.64	924.92	927.38	838,16
Ž	Building Materials (27)	1118.83	-14	14,87	5.85	8.86	0.04	1135.00	1125.67	1145.19	1034.88
· 3	Building Materials (27)	1530.45	-1.0	16.53	5.16	7.94	0.94	1545.58	1539.82		1581.73
4	Electricals (10)	2602.30	-1.6	18.34	. 4,78	12.16	8.60	2628.37	2585.62		MELAT
5	Flectronics (30)	11945.65	-2.5	9.24	3,71	14.00	0.00	1994.59			1929.12
6	Engineering-Aerospace (8)	459.91	-1.5	13.07	4.80	9,44	8.04	466.85	462.87	471.81	0.00
7	Engineering-General (45)	488.54	-0.9	11.46	4.79	18.53	9.15	493.03	488.69	492.48	6.60
- 6	Metals and Metal Forming (6)	466.26	-1.7 -1.6	25.29 13.86	6.45 5.50	4,46 8,45	9.00	474.51 389.38	472.85 332.27	480.29 388.47	478.41 275.45
10	Motors (1.6)	76237	-17	10.07	4.32	11.52	2.79	1699.48	1683.64		
21	CONSUMER GROUP (179)		-16	8.77	3.67	14.25	0.62	731715	1302.38		1086.36
22	Brewers and Distillers (22)		-1.2	9.46	3.45	13.28	8.80	1543.12		1541.34	
25	Food Manufacturing (19)	17 T T T A & & &	-12	9.66	3.91	12,93	Lai	1144.35			
26	Food Retailing (16)	2292.59	-1.3	8.96	3.30	14.48	3.63	2322.92	,		1924.87
27	Health and Household (13)	2587.91	-2,2	6.05	2.53	17.68	6.83	2644.93	2623.89	2652.28	1926.89
29	Leisure (33)	1 626. 18	-1.5	. 0.27	3.64	14.98	1,24	1657.15	1649.89	1658.27	1431.87
31	Packaging & Paper (15)	585.54	-1.1	21.24	4.93	11.18	8.44	592.17	586.46	590.08	562.38
32	Publishing & Printing (17)	3635.88	-1.5	8.65	4.86	14.93	3.12	3691.90	3671.32		3437.86
	Stores (31)		-1.8	11.84	4.74	11.79	0.25	895.81	794.96	797.23	722.13
35	Textiles (13)	521.58	-1.3	11.08	5.74	10.94	0.80	528.46	579.15 1186.81	535.30 1196.67	498.43 958.45
40	OTHER SACHPS (102)	1182.96	-1.2	10.83	4.71. 2.30	11.96	0.04 0.05	1197.82	1565.89	1575.81	1137.63
47	Agencles (16)	1226 62	-1.7	12.35	5.24	9.55	8.27	1250.63	1241.78		
33	Consispentate (13)	1654.18	-0.9	10.98	5.88	10.65	0.00	1669.42	1650.29		1318.29
ĭ	Conglomerates (13)	2380.73	-1.7	18.52	4.18	12.11	8.60	2339.34	2323.68	2351.99	2011.26
46	Telephone Networkskil	11287.76	-1.7	10.58	4,24	12.39	9.60	1230.80	1215.63	1219.29	1060.26
47	Water(T0)	1959.73	-8.7	17.70	6.91	6.23	0.00		1951.04		8.89
48	Miscellaneous (26)	1919.71	-0.8	9.23	4.29	12.21	0.13	1935.18		1948,96	
49	INDUSTRIAL GROUP (484)	1179.18	-1.5	10.34	4,24	11.84	0.40	1196.79	1184.54	1196.14	1003.26
	011 & Gas (16)	2329.28	-1.4	9.26	4.90	14.26	8,80	2363.16	2341.88	2348.59	1840.97
50		1275.64	-1.5	10.19	4.33	12.12	0.37	1294.63	1281.59	1292.92	1074.42
	FINANCIAL GROUP (114)	835.27	-1.2	-	3.07		8.18	845.87	848.23	239,03	731.46
62	Banks (9)		-1.8	19.58	5.73	6.71	9.80	843.95	874.65	874.21	785.01
65	insurance (Life) (7)	1385.60	-2.1	-	4.79	-	8.80	1415.86	1404.94		1013.79
.66	Insurance (Composite) (7)	701.82	-1.3		531		0.00	711.18	718.58	749.40	559.22
671	Insurance (Brokers) (6)	1136.80	-0.1	6.57	5.57	28.26	8.00	1133.87	1133.95	1138.96	962.75
68	Merchant Banks (8)	679.35	-1.3	7.0	3.71	76.57	9.60	485.73	464.78 1208.01	485.64 1701.62	338.39 1250.25
69	Property (49)	1170.76	-1.1 -0.9	7.66 12.46	3.59 6.22	10.51	0.11 1.64	1209.49 341.83	339.59	341.67	362.27
70	Other Financial (28)	338.69	-1.3		2.93	44-25	8.27	1253.46	1345.74	1258.31	993.71
71	Investment Trusts (68)	1534.22	-1.3 -1.2	9.45	5.27	12.71	0.00	1544.63	1553.85	1552.32	1308.45
92	Overseas Traders (5)	1169.74	-1.4		4.41	-	6.32	1186.53	1175.64	1114.17	985.45
99	ALL-SHARE THOEX (687)										-
	· ·	Ladex	Day's	Day's	Day's	Jan 17	Jan 16	Jan 35	Jun 12	J20 11	Year
_		No.	Change	High (a)	Low (b)						1910.8
	FT-SE 100 SHARE INDEX4	2336.9	-51.4	2358.6	2326.2	2373.9	2349.1	2366.2	2588.1	2911.7	1714-2

	FIX	ED I	NTE	RES	r		AVERAGE GROSS Thu Wed Jan Jan Jan 18 17 C	Year ago approx.)
	PRECE	Thu Jan 18	Day's change	Wed Jan 17	xd adj. today	xd adj 1990 to date	British Government 1 Low 5 years 10.77 10.63 2 Coupons 15 years 19.34 10.24 10.21 10.11	9.22 8.94 8.88
	British Covernment Up to 5 years 5-15 years			114.77 125.65	- -	0.91 0.43	4 Madium 5 years 11.98 11.89 5 Corpors 15 years 10.70 10.58 6 25 years 10.28 10.18	10.26 9.46 9.10 10.47
3	Over 15 years Irredeemables:	133.43 149.83	-0.71 -1.19	134.38 151.63 124.55	_ `,	0.90 0.56	7 High 5 years. 12.09 11.93 8 Coupons 15 years. 10.88 16.74 9 25 years. 10.41 10.28 10 Irredeemables. 10.25 10.13	9.62 9.08 8.92
6	-p -c - 3	140.73 137.77	-0.11	140.88 138.42	-	0.00 9.47	Index-Linked	3.74 3.74 2.59 3.59
_	All stocies	137.87 105.24		138.49 105.30		0.31	15 Bels & 5 years 13.04 16 Lates 15 years 12.29 17 25 years 12.28 12.27	11.32 11.00
10	Preference	83.33	-0.86	84.85	-	0.16	1E Preference 11.09 11.00	10.20

#Opening Index 2358.0; 10 am 2347.0; 11 am 2345.5; Noon 2351.6; 1 pm 2347.6; 2 pm 2340.0; 3 pm 2334.5; 3.30 pm 2338.5; 4 pm 2342.8
(a) 9.00am (b) 2.33pm + Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday Issaes. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 9HL, price 159, by post 349.

RISES AND FALLS YESTERDAY

1,423 Totals

LONDON RECENT (SSUES

_	••••										
Izaua Prica	Anries Pald	Latest Renenc	1989	7/90	Stork	Clocing Price	tor	Nec. Div	Times	Gross	P/E
Price	10	Date	High	Low		Price	-	Div	Cav'd	Yink	Ratio
1700	F.P.	-	TOI	97 45	Abtrust New Theil Inv.	年記念在場で 大大七八日	-2 -1	-	-	-	_
175	P.	=	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	i ii	#Air Looded 5p	<u>≈</u>	٦.	12.25	25	35	13.
Ť	100	-	30 1715	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	"Anahsis Hidos, 20e	34	-1		-	-	
26	100	_	1715	100	Angilan Water	145	1994	M15.3	25	6.7	7.4
Ť	F.F.	-		53	Anglo-Park Group 35p #Artantic Res. Warrants	78	-2		5.4	83	43
= 1		=	超	1 1	Bear Brand Warrans	(柱)	ا بد	[[[-]	<u> </u>	
642	F.P.	_	45	39	*Blocure In	71	-2		=	_	_
Ť	77.	-	220 300	25 25 300	*Care lors £1 *Chartwell Group £1	220		-	-	-	39.5
220	L F.R. T	-	300	300	*Chartwell Group £1	300 278 215	_	HÌO	-=	0.4 19	=
2m	KK.	Ξ	盤	盤	Chiltern Radio 10p	278	-4	4,0	2.9	T-8	23.5
4 1	KR.	=	91	315	EFM Dragon Tot Write Da	814			. = 1		Ξ.
1	P.P.	-	91, 120	115	*Fast Forward inns []	路		-	l -I	-	-
- 1	6.8	- 1	완	40	First Philipne. len. TsL,	40	-3	-	~	-	-
7	F.P.	-	2	벁	Do. Warrants	. 끊 (-ī	M0.1	[= (NZ.	_
Į.	100	Ξ.	<u> </u>	74	Do Warrants	ᇔ		MO.		0.2	_
1200	F.P.	- 1	Swans	李四重本資用最	Do. Warrants Grossess Dev. Cap.	8998X	-2		- 1	-	_
100 138	F.P.	-	43 606	38	"Image Store Hides, 1th!	42 (_	-	I - I	-	_
T	E.B.	-	606	489	JF Philiopine Fd SI,		-7	i -	-	-	-
: 1	9.P.	Ξ	200	193 625	Kyona Bank Y50	228		01486	4.7	0.5	45.0
100 105		=	245	99	Los & New York Cr. Top.	100	41	014% N6.38	~	15 I	~≝.
اخفك	F.P.	-	660	别	Malaysian Smile, Core Ed.		+Ī I		! -	-	-
5	E.P.	-	276	233	Do. Warrents	273	_		-		-
쨏ᅦ	E,F,	= 1	515	500 69	Merito intl. Great has.	500	-5	1025 1225	14	0.6 4.2	83
36 I	100	=	78 182	100	Northamirles Water	LÝŠ	اند	116.1	56	48	4.4
500 575 240 55 10 240 125	F.P.	- 1	弫	15 17 18	*Oxford Viralogy Sp	65	1		-		
I.	F.P.	- 1	11	11	*Polysource Hidgs. 5g	11 I			1	-:- 1	8.5
₩.	E.E. 100	= 1	12	100	Prospect Inds. 5p	设	a i	10.3 R14.85	38	35	20
23	F.P.	= 1	1575	5	-Estore Grown In	377	3 l	K14.63	اسد		59.7
	F.P.	- 1	165	125	ASSECTED GROUPS SO	145	- [10.23	33	21	13.6
1	F.P.	- 1	195	195	Setton Dist. Water A 1p	143	ı	-	- [-	-
_	F.P.	=	130	130	Do. B 1p TR High Inc. Sub. 0.01p	끻	-2	1	-1	-1	=
240	166	- 1	169	100	Thank Water	155	ا <u>ئا</u>	R14.58	24	6.6	7.1
2400	£1000	- 1	E1670	E1000	Thames Water	1580	8		- 1	- 1	_
240	100	- [169	100	Welsh Water	164	- I	R16.75		?3	5.2
240 2400 240 240 240 246	100	E 1	182	100	Wester Water	166	ı	R15.21 R15.42	26	66	6.4 6.6
240	ing i	7.	100	2070	TOTAL WAR WARRING	102	1	KJ3.42	44	<u> </u>	9.6

	F	XED	INTE	STEST STOCKS		
(Boont	Latent Become	19	89/90	Stock "	Closing Price	+ or
· 🕶	Date	High	Low		ı	Ŀ
F.P. F.P. \$36 F.P. £50 F.P.		99.1 301- 1001- 50 100	971	Bear Brand 10% pc (Net) Cr. Cm. Pf British iw, 1st. 11% pc Sec. (No 2012. British iw, 1st. 11% pc Sec. (No 2012. British iw, 1st. 11% pc De. 2014. British iw, 1st. 11% pc De. 2014. British & Col. 11% pc De. 2014. British iw, 1st. 11% pc De. 2014. British iw, 1	789 964 294 984 27	144
1	P	(P	Paid Rezenc op Date High F.P 659 F.P 99.4 536 - 30.5 T.P 56	op Date High Low F.P. 850 730 F.P. 90,1 9614 630 3012 2512	Paid Researc op Date High Loss Stock Stock Co. Date High Loss Stock Co. Date High Loss Stock Co. Date High Loss Pi-29 P - 99.4 British law. Tst. 1114 pt Sec. Do 2012	Paid Recent Oate Nigh Low Stock Prick I Case Nigh Low Stock Prick I Stock Stock Prick I Stock Stock Stock I Stock Stock Stock I Stock Stock Stock Stock I Stock St

						_	
			R	GHT	OFFERS		
istee Print	Associat Paid	Lateral Research Date	1989 High	2/90 Low	Stock	Clasing Prility	+ W
11 18 280	NIA NII KII	-	1 lapon 9 lapon 27 pm	1 ₂ pm 614 pm 24 pm	Audio Fidelity 10p Arinz Petrolesia Cook (Wrs.) 20p	14pm 94pm 24pm	+1:
a Apparais	og dhride	nd 80 full	ا ورندائمت	prosperies Asserted dis	Medirace 10p estimate a Dirition rase said or supublic rideod and yield, q Earnings based on pre	dimeirary fla	ure. 9
year's earni	oss II Dhri	deed and y	deld based ciel estima	on prospect tes for 199	or estimated annualised dividend rate, cove us or other official estimates for 1989.K I-91. L Estimated annualised dividend cov	Dividend an er and o <i>l</i> e ta	d yfeld 25ed 04
yield based	ge prospec	les or othe nactus or 8	y official e ther offici	stimates fo L'estimate	rospectus or other official estimates for 19 r 1989/90. Q Gross R Forecast autoalised s. W Pro Forma figures y lossed by tender J price 17 Reintroduction. 4 Unitsted Securit	dividend,co Littlered La	ver and holder
or oromary:	STATE AL	rigus .c		ark and	i he wer it, wind differfull it, filliteter servise		41664.0

TRADITIONAL OPTIONS First Dealings

Last Dealings Last Declarations For settlement

Jan 19 Apr 5 Apr 17

Market had a busier session yes-terday as attention focused on the underlying market, where shares

were marked down in nervous trading. But the derivatives mar-kets suffered from the unwillingness of investors to commit them-selves to the equity market at current levels. Uncertainty about the global cash market outlook, particularly in Tokyo, and concern about UK inflation, kept institu-

tional investors on the sidelines,.

Total market turnover amounted to 36,673 contracts, compared with 28,113 on Wednesday. This was again titted towards calls, which some investors picked hoping for a recovery in the cash market. Call volume amounted to 21,589, while 15,084

4\$0 (*11

Brit. -Cour °374

STC (*268)

Sainsbury (*252.)

260 13 24 54 4 15 18 280 21₁ 14 23 14 25 32

260 4 18 23 4, 9 13 260 1 9 14 21 21 24

Calls in Atlantic Res., Bear Brand, British Land, Butte Mining, Control Sec., Ferrand Ind., Hi-Tec Sports, Kelt Energy, Lanca, Lon-

LONDON TRADED OPTIONS

puts changed hands. of business on Wednesday increased. Open interest stood at 878,720 contracts, compared with 873,745 on Tuesday. FT-SE 100 index option open interest totalled 112,422, against 111,785. Analysis

said this reflected the willingnessof investors to use options as a
cheaper entry into the increasingly volatile stock market.
The FT-SE 100 index option was

the busiest contract. The equity market's decline led to buying of puts, though trades remained small-scale. Total FT-SE turnover amounted to 7,257 contracts, of which 4,695 were puts and 2,562 were calls. The February 2,350 put series was the most active,

out as a bidder for Ferranti. British Telecom also featured. with Cilicorp particularly active, transacting 1,600 option contracts. The trades were said to be closing existing bear positions and establishing fresh bear positions. Total market BT turnover amounted to 2,838 contracts, of which 1,811 were calls and 1,027 were puts. The May 300 call series was the busiest, turning

trading 620 contracts.

Among the stock options, turn-over in Ferranti was boosted just before the close, as Tullett and Tokyo bought 1,000 January 40

puts at 13p and 2,000 January 60 puts at 33p. The bearish option

trade came as the underlying

ption		Jac			i Ja	PUTI Apr		Ontion		Ja.			l Ju	PHT As		Oction		Jas		LS er Hay	سنا	PUTS Man	
lid Lyons 500)	460 500 550		3	4		24	18 30	Storehouse (*115)	110	0 44	5 14	14		1	10	Party Peck P406.)	420	384	404	4914 2114		14%	_
SDA 112)	120	54		1	7 :	, 9	10 14	Trafalger (*365)	366 571	7	4 7	4	- 14		=	Thami Water (*157)	130 140 160	u	31	54 26 14	1 1 4	110	1½ 4½ 11
rit. Aures) 208)	220 240	14	12	1	39		11 21 35	Utd. Biscuit (*346) Uniferar	366 650) ;	2 15 5 50 4	70%	11	151	27	Water HI Pity : (%C1586)	1550 1600 1660	20	80	120	25 60 80	50 70	60 80 100
rit Com 92 j	90 100						8 17	(*673) Minorar	· 700		2 23			_	434	Option	4000	Feb			74	Apr	Je
nXI Be lam A 579)	650 650	_	- 56	72		14	18	(*361.)	340	;	15	23	32		40	Restera (*1022) Option	1000 1060	534, 261,	591	84	19 44 200	374 62 Juni	45% 64 Sep
	150	1		71		74	40 75	Option		_	پيانا د	_	-		Aug	Amstrad	50		12	155	34	b	7
1015 272 j P.	250 260 300	14 2	29 18 37	25	12	71	12 21 7	17542)	500 550 600	2	40		24 63	20 43 75	28 54 85	(*54.) Barclass (*558.)	- 60 550	30 6	45	10½ 55 33	위년 22 56	10 ½ 27 56	25 13
(28)	330 350	1	17 7	ij		12 34	19 35	BAA (*377)	330 360 390	26	42	73 51 33	1 7 20	5 12 24	8 17 29	Blue Circle (*245)	240 230	й	23	31	20 14	15	19
itlish Stael 133) es	136 135	1½ 60	75 105	130	4	64	75	BAT 1006 (*819)	800 850	45 11	. ±0	105	15 34 k	30 55	37 63	British Gas (*222)	220 240	91	19 10	23 13	23	9 24	13 26
057)	1050	15	77 44		13	14 32 57	25 45 45	BTR (*449)	900 420 466	-	49	- 당	85 3 18	38 12 28	14	Obtons (*127 i	130 130	11	20 15	24 18	3½ 6½	ů	13
6. Wire (52)	550 600	9	舒	62 37	10	28 55	36 42	8rlt. Telecog (*292.)	290 300	18	30 17	78 24 13	36	6 15	10	6lexa (*747)	750 775	27	62 49	B9	27 42	37 50	W
es. Gold	650 1450	55	11	-	55 102 3	102	-	Cadbury Sch	330	51.	•	13 69	14	40	41	- Hawker Sidd (*686) Hillsdown	- 650 700 260	67 35 28	53 53	105 77 48	17 40 6	60	37 65 14
480) urtaulds	1500 360	5 14	39	47	20	10	19	(*345.)	330 360	26	37	49 34	55	15 31	18 54	(*276) Lancho	260	15 17	23	34	15 15	19 20	22 23
74) na. Unión	390 420 460	1 29	38 11	30 18 54	17 47 2	23 48 14	32 51 17	Galimens	650 700	33 16	53 29	75	11 40	26 30	30 52	(°310) Midland Bik	336 360	7 29	18 37	ซั ผา	第16	第 25	42 27
87 }	500 550	5 2	18	艾山	26 70	克九	36 78	65C (*233.)	220 240	15		33 21	3	.6 16	11	(*371) R. Rayer	390 180	<u>11</u>	23 17	30 24	37 71	43 21 ₂	48 15 26
N.	420	10	28	45	5	#	30 35	Harson		145	26	31	25	5½	81/2	(°181) Sears	209 100	4	9	15 17 :	21 2	25 4	6
25) nd Met.	460 600	ig Xn	14	25	40 4h	53	55 33	(°231) LASMO	240 550	4	135	19 75	12	14	17	(*106) THE	770	ė	812	11	7	25	11
15)	650	20 3	ž	41 41	37	58	60	(*564)	600	12	2	47	40	25 50	57	(*290) Toma EIM	280 300 1 750	22 125 55	28 18 87	25	ኒ 19 16	25 27	17 28 37
! 129)	1108 1150	37 10	44	100 73	8 30		47 77	P. & O. (*626.)	600 650	101 ⁵ 341 ⁴	574 30½ 4	77 194 :	5 ; 281,	20 L 2	254 504	(*774) TSB	800	26	57 12		40		W
	1200	3	28	54		110	.10	Plikington (*227)	220 240	15 5	26 15	30 19	5 17	8 18	13 23	(°131) Vaal Reefs	140 126	71 13	7 19		15	15	17 14
6år 19)	850 850	52 ½	ų	52 la	ţ	7	ì	Prudential (*220)	220 240	2	8	21 12	7 21	12 23	13 26	(%S127) Welkome	130 700	-8 57	14	17	13	16	19 50
ofisher 39)	280 300	13	31 19	34 22	11 ₂		20 29	Racal (*229)	220 230 :	102	24	36 _		15	13	(719)	750 FT-SI	30	65	92			70
broke	300	26	41	46	14	7	12	2.T.Z. (*549.)	550 600	6	35 18	55 34	- 55	30 62	35 52	2205 2 CALLS	250 23				50 25	00 25	20
4)	325	5½	-	_	12	_	~	Scot. & New	330	22	39	45	11	20	27	Jan 143	98 :	55	27	10	9	2	<u>1</u>

Jan Mar Jen Jan Har Jen

Få Ng

Feb May

PUTS
Jai 7 10 21 43 81 128 178 227
Feb 20 29 43 65 95 132 175 227
Mar 32 42 59 78 105 135 173 216
Apr - 50 67 85 110 140 180 227
Jain 7 47 - 75 - 122 - 190 Det 1 83 - 115 - 160 - 210 -

250 11 - - 1₂ - - - 280 4 4 - - - -January 18 Total Contracts 36,673
Calls 21.599 Pats 15,084
FT-SE under Calls 2562 Pars 4695
**Underlying security price. 1 Long dated explry mitts
 Jen
 Mar
 May
 Jan
 Mar
 May

 2
 5½
 8
 5
 7
 8

 1
 3
 5½
 9
 11
 12

R ANTONY Hichens, deputy chairman of YJ Lovell, appeared a

worried man as he swept out of his banker's offices last

Wednesday morning on the way to one of the final presen-tations to institutions. With the closing date for the

hostile £167m takeover offer for

Higgs and Hill only three days

away, Mr Hichens could not disguise his concern that his company's bid for its competi-tor in the housing and con-

struction industry would fail.
Only a late surge of support

from institutions could spare Lovell defeat and the word fil-

tering out of the City is that

the company is having considerable trouble arguing its case that the cash and share offer

to head encounter between two middleweights in the industry,

by revealing that Mr John Adams, the then deputy chair-man of Higgs and Hill had defected and had pledged sup-

There are two quite different accounts of what led up to Mr

Adams' fall-out with Sir Brian Hill, the chairman of Higgs and

Hill However, it is certain that mid-way through last year the managements of both sides saw the potential commercial

logic of a merger and held a series of meetings to discuss

Sir Brian says Lovell was not

talking about a merger but a takeover. Mr Hichens replies

port to the offer.

the possibility.

Spanish store helps cushion Mountleigh fall

By Paul Cheeseright, Property Correspondent

FINAL OBSEQUIES over the reign of Mr Tony Clegg, once a stock market hero, at Mountleigh, the property trading and investment company, were observed yesterday in the form of reduced interim profits.

But there were few new clues about the direction of the company under the effective control of Mr Nelson Peltz and Mr Peter May, US entrepre-neurs better known for their former association with Mr Michael Milken, once the champion of the junk bond market, than for their Euro-

pean property expertise.

Pre-tax profits for the six.

months to October 1989, the
last reporting period before Mr
Clegg resigned, were £20.4m, or £4.4m less than the same period of 1988. They would have been substantially lower had it not been for the consolidation since last April of Galerias Preciados, the Spanish Mountleigh's largest asset.

down at £128.9m from £450.4m and rental income slipped to £12.7m from £15.5m. An unchanged interim dividend of 1.25p is payable from earnings per share of 5p (5.6p). Mr Peltz and Mr May have

been reviewing all Moun-tleigh's activities since they took over in November with a 22.5 per cent stake. Given that Mountleigh's property develop-ment programme is at an early stage, full-year results depend on whether they set off a programme of asset disposals. Galerias Preciados, with

gross property assets of £473.6m, is expected to be sold or floated off during the next financial year. This will release funds to take advantage of what Mr Peltz and Mr May called "opportunities as they

But property sales under current conditions in the Brit-ish market could be difficult. lepartment store which is Mountleigh has sold no prop-fountleigh's largest asset.

Property sales were sharply ond half so far.

The problems for property companies of the slowdown in activity were emphasised yes terday by Rockfort, which announced that, for the period to the end of last December, it did not expect to generate a substantial addition to the 2.79m earned before tax in the half-year to June.

From November onwards Rockfort found that tenants were reluctant to lease new buildings and institutions were holding back from the pur-chase of completed properties or the funding of develop-ments. "People are sitting tight waiting to see where yields move to," said Mr Roger Smee,

These corporate announce-ments added to the general gloom around the property sec-tor on the stock market. Mountleigh's price was 4p lower at 157p, while Rockfort lost over 16 per cent of its market capitalisation by falling 9p to

See Lex

HunterPrint warns of losses

By Andrew Hill

SHARES IN HunterPrint control systems, exacerbated Group, which touched 230p two days ago on rumours of an impending bid, fell 60p to 130p yesterday after the specialist printing company revealed it would make a loss for the year to October 1. HunterPrint has suffered

badly after moving its magazine and catalogue division to a new factory in Corby. In September, it said annual

profits would be some £4.5m lower than the 1987-88 figure of £6.45m before tax. But problems in the group's financial

by the installation of a new computer system, concealed the true extent of start-up costs and losses. The company will now announce "a substantial loss for the second half" at the end of this month.

The group has also changed its original forecast that it would recommend a final dividend of 7p. Now the final dividend will be no more than 1p, which would make 4p for the year, against a 1987-88 dividend

BOARD	MEETINGS

The following companies have notified dates of board meetings to the Stock Bachange. Such meetings are usually held for the purpose of considering dividends Official indications are not evaliable as to whether the dividends are interine or finels and the subdividents shown below are based melally on less thesis.

Interime- Associated British Consultants, Cook IDC), DAB Investments, North of Soci-land Investment, Reject Shop, Smith (David

of 10p.

To help relieve the problems

HunterPrint is to sell its financial printing division for between £2.4m and £2.8m, including the intra-group loan account, to City Communica-tions Group, a privately-owned specialist printer. The division made £402,000 before tax in the 53 weeks to October 2, 1988, but in the first half of 1989 profits had slumped to just £12,000.

Mr Michael Hunter, chair-man and chief executive, will become executive chairman and consultants have been appointed to seek a new chief executive, while Mr Paul Baker has resigned as finance director. He remains director of corporate affairs and company

Mr Hunter said the group had had to spend over film on unbudgeted overtime establishing the Corby factory after many production staff at the original plants were unable to sell their homes and move to

Training of new staff had set firmed on the annu-back the original schedule by that JF Nash Holdin four or five months, he said.

Monday 8th January

Tuesday 9th January

Wednesday 10th January

Thursday 11th January

Friday 12th January

STARTING THE YEAR

AS WE MEAN TO GO ON.

Syndication of £25m revolving credit facility for London and Manchester Group closed.

Advised Britannia Security Group in its

±110m recommended offer by ADT.

Announced the acquisition by Groupe

Forlet Pru Dupuy Petit of 6.5% and a tender offer for a further 13.4% of Broad Street Group.

Advised Evered in its agreement to acquire.

Announced proposed disposal by <u>50-scicon</u> of Warrington Financial Systems for \$65m

Civil and Marine for £110m

Wassall lifts MCG stake to 40% after market raid

195p per share, against MCG's unchanged closing price of 183p yesterday. Wassali has acquired about 2.55m shares, or 9.96 per cent, at just under 200p each, but will be unable to buy more shares in the market without making a cash offer for the outstanding MCG

could not continue the dividend policy indicated by its December forecast without wiping out shareholders

MCG, which makes metal and plastic bottle-tops as well as plastic packaging, had to forecast a decline in 1989 profits and earnings before Christ-mas. In its defence, MCG argues that it is now poised to benefit from recent heavy investment, which it says was necessary to exploit the Euro-pean market. MCG is expected to issue its final defence document today.

Symonds rises 70% Symonds Engineering raised

pre-tax profits 70 per cent from £131,461 to £223,172 in the six months to September. Sales rose to £2.84m (£2.23m) and earnings to 1.42p (0.816p) per share. The interim dividend is 0.45p (0.3p).

On Wednesday its shares

firmed on the announcement that JF Nash Holdings had an

A bid one brick shy of a full hod Ray Bashford on the prospects for Lovell's offer for Higgs and Hill

By Andrew Hill

WASSALL. mini-congiomerate hidding for Metal Closures Group, has picked up nearly 10 per cent of the print and packaging group's shares in the market. Together with 29.9 per cent already committed to Was-all's 16th each alternative by sall's 160p cash alternative by Suter, the industrial holding company, the purchases give the predator control over mearly 40 per cent of its prey.
Wassall's cash-and-shares
bid, which closes next Wednesday, is worth about 250m, or

that the cash and share offer price is sufficient.

Lovell strengthened its position on Wednesday afternoon when its holding in Higgs and Hill was increased to alightly above 20 per cent through a second foray into the share market. But Higgs and Hill directors were confident yesterday that by tomorrow afternoon when the offer closes they would be toasting victory and continued independence. equity at the same level.
Wassall speculates that MCG's share price, which stood at 157p before the bid was launched in November. and continued independence.

When launching the offer,
Lovell set the tone for a head-

would have collapsed without the takeover approach. The group also claimed in yesterday's letter that MCG

FULL

yesterday the company

Exceptionals give Denmans

a boost to £2m

cent. Losses have been stemmed at Jane Churchill, the fabrics and furnishing business autumn's £6.3m rights issue. some 80 per cent of which was taken up by shareholders, are expected to be used for further bought for its name last May for £1.05m. Mr Green said the small acquisitions as opportu-

Denmans Electrical achieved a profits rise of 24 per cent to 22.08m pre-tax for the year to end-September 1989. The fig-ure this time, however, included exceptional credits of

included exceptional creats of 1235,000.
Following a property revaluation, net assets increased by 43 per cent to 188p. The company's shares, which are traded on the USM, closed 7p

higher at 215p. Turnover pushed ahead from £27.48m to £34.14m and earnings emerged 8.67p higher at 88.55p per share. A final dividend of 3.85p makes a 5.5p (4.55p) total.

Turnover in the opening quarter of 1989-90 was up on last year's level.

Thompson to quit NFC chair at end of year

The main aim is to give North American shareholders, chiefly employees of Allied Van Lines, the US removals

ership.

NFC also said yesterday that it would propose a scrip issue at the annual meeting. This is aimed at lowering the share price and keeping it within the reach of first-time buyers, particularly new employees. The proposed issue is on a one-for-two basis.

an introductory letter to the

Antony Hichens

that Higgs and Hill walked out because senior management, while recognising the logic, feared for their jobs. Mr Adams

Sir Brian Hill

The "two plus two equals five" argument has been cen-tral to Lovell's case. It has argued that by fitting the companies together a new force in the housing and construction industry would be created, capable of facing the chal-lenges from intensified international competition in the UK. Higgs and Hill's construction

business, with a long history of success and respect within the industry, was the target of Lovell's attention. In one swoop, Lovell reasoned, the industrial force which would take years to grow organically could be grafted on to its own relatively small construction operation. Lovell argued that its more robust management style would inject new life into the construction business which it claimed was resting on its

achievements rather than pushing forward in preparation for changes in the industry.

Mr Hichens says that Higgs and Hills' forecast of an annual pre-tax contribution to profits of £8.7m from its construction division is ample evidence of

under-schievement, especially after a comparison with housing, which, even in the rela-tively depressed economic climate, is expected to return

Nov 1989 Dec

Share prices relative to the

have recommended rejection principally on the grounds that the offer undervalues Higgs and Hill, have found great difficulty accepting the argument for the hid's commercial logic. While the merged group would be elevated above a hand of medium-sized companies, it would still lack the critical mass to compete on an equal footing with seniors in

earnings through the cash and Based on yesterday's closing price, the offer values Higgs and Hill's shares at 493p. How-

Leading City analysts who

Higgs and HID

Lovell

Jan '90

equal footing with samiors in the industry such as Wimpey, Taylor Woodrow and Tarmac. By fully integrating the groups Lovell believes that it could make overhead savings of up to 58m during the first year. This would negate the possibility of any dilution in earnings through the cash and

ever, this price is artificial because the rise in Lovell's ahares which has taken place during the past few weeks is largely one to the belief that the bid will fail, removing fears

A new Coleax and Fowler range is currently being designed by LM Kingcome, the upholstered furniture manufac-

turer acquired last September

Turnover throughout the group, which sells in continental Europe and Australia as well as the UK and the US.

rose to £13.2m (£6.3m). The interim dividend is set

at 1.3p (1 lp). Remaining proceeds of last

the full-year.

for £1.4m

that there would be a dilution Smith New Court, the securi-

ties house, concluded that the shares have a "fundamental" worth of 450p, after valuing the contracting and housing on an earnings basis and property on

a discount to assets.

The offer leaves little promium for control at a time when there is evidence that the entire sector is in the midst of renewed support in the stock

There is a strong belief among some institutions that Lovell made a mistake in fail-ing to include a cash offer which would be free of the vagaries of market conditions and doubts about the wisdom of holdings shares in a merged group. However, the impact on gearing rendered this alter-

native impossible.
While the offer appears doomed. Sir Brian cannot be happy that Lovell could walk away retaining the 10 per cent holding that it purchased through the market. This is hardly a destabilising stake but it will inject a speculative element in the share price at a time when bid activity in the industry could accelerate.

Colefax near-doubled at £1.42m

Green said the company had

seen no signs of a downturn in UK operations, where it has

"At this stage, I'm still

looking for 20 per cent organic

growth in the company this year," he said.

duce Colefax and Fowler bou-

tiques into Cowtan and Tout

UK trade sales rose by 26 per

showrooms during the year.

Sales throughout the US grew by about 22 per cent. Plans are being made to intro-

just two retail outlets.

six-month contribution from Cowtan and Tout, a US company bought in October 1968, boosted interim results of Colefax and Fowler, the home furnishings com-

announced pre-tax profits almost doubled at £1.42m (£717,000) in the six months to

end-October.

Earnings per share emerged about 22 per cent higher at 4.83p (3.96p). Mr David Green, chief executive, said this was roughly equivalent to the level of organic profits growth.

Sales to the UK trade and in the US now account for some 75 per cent of the total. Mr

operation should break even in

By Clare Pearson

SIR PETER Thompson is to

SIR PETER Thompson is to step down as chairman of NFC, the transport, distribution and travel group, at the end of this year. His successor is to be announced at the annual meeting on February 25.

NFC also said yesterday it planned an American Depostitary Receipt programme enabling North American shareholders to exchange their shares for ADRs, which the company proposed to list on the American Stock Rychange in April 1990.

The main aim is to give

business acquired in 1988, the same facilities as their UK

counterparts.

NFC, a product of an employee buy-out which floated on the London market a year ago, has remained strongly committed to the tra-dition of employee share own-

The amouncements came in

notice of the annual meeting posted to shareholders yester-day.

Allied Textile nets Mackay for £7.6m By Nikki Tait

ALLIED TEXTULE Companies, the Huddersfield-based wool textile group, has secured the acquisition of Hugh Mackay, the Durham-based carpet manufacturer, for £7.6m - just one third of the price it nearly redd lid worths are when it

paid 14 months ago when it aborted its bid. Mackay announced on Tuesday that it was in bid discussions, after its shares rose aburnly. There was widespread speculation that ATC, which had retained its 29 per cent stake in the carpet group, was

the suitor. Last night, ATC unveiled an agreed bid, which offers share-holders 100 shares in ATC for every 285 Mackay shares owned. There is a cash alternative of 117p per Mackay share and a second interim dividend of 3p per share in respect of

Shareholders speaking for 25.7 per cent of Mackay's shares have given izrevcable undertakings to accept the bid, giving ATC overall control of 54.7 per cent.

Under the previous bid,

ATC's cash terms were worth 330p per share. The bidder withdrew its offer under a condition of the agreement allow-

dition of the agreement allowing it to pull out if material adverse changes to Mackay's trading position or prospects came to light.

Mackay subsequently reported a profits fall in 1988 and went into the red in the first six months of 1989. Debt at end-1989 rose to £5m.

Mackay shares fell 10p to 122p yesterday.

UniChem struggle takes toll on Macarthy By John Thornhill

MACARTHY, the wholesale and retail pharmacy group, recorded a slim 6 per cent

recorded a slim 6 per cent advance in pre-tax profits, from £6.14m to £6.5m in the year to September 30, as it struggled to shrug off the effects of its tussle with Uni-Chem, a rival wholesaler. Stripped of a net exceptional profit of £257,000, the profits gain was less than 2 per cent. Turnover was down by 12 per cent at £333.4m (£379.45m).

During the year, Macarthy

spent £795,000 contesting Uni-Chem's controversial share incentive scheme, which effectively locked pharmacists into buying its products. The Monopolies and Mergers Commission last May declared this scheme to be anti-competitive and Macarthy tried to win compensation from UniChem for lost business. However, a confidential set-

tlement was reached with Uni-Chem last December. Mr Ian Parsons, who became Macar-

DIVIDENDS ANNOUNCED									
	Current Payment	Date of payment	Corres - ponding dividend	Total for year	Total last year				
Allied Laisure §	1,1	May 4	0.55	-	1.65				
Anglia TVfin	6.4	-	5.4 .	9 .	7.75				
City of Oxfordint		Feb 27	-	- '	0.9375				
Coleina & Powlerint	1.3)	-	1.1	-	3.3				
Davenport Verugofin	3.5	Mar 16	_	- 3.5					
Denmana Elect §fin	3,85	-	3.05	- 5.5	4.65				
Group Dev Capfin	0.2	-	0.7	0.2	0.7				
Jarvisint	0.825		9.75	· ~	2.25				
Macarthyfin	7.5	-	7	12.5	· 11.5				
Mountfelghint	1.25	-	1,25		4.75				
Soundtrace §fin	1,35	-	1.5	22	2.2				
Startey Laboure	_2	Feb 23	1.75	_	4.5				
Symonds Engint	0.45	-	0.3	- 1	1				
Witten levfin	2	-	1.825	3.625♠	3,125				

Otvidends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue. YOu capital increased by rights and/or acquisition issues. SUSM stock. \$\$Unquoted stock. \$Third market. • For 8 months to end-December 1989.

thy's chief executive following the resignation of Mr Nicholas Ward in August, said the Uni-Chem enisode was now over and the company could concen-

and the company could concentrate on running its businesses. "It is a long-running saga which I think has run out," he said.

Mr Ward is taking legal action against Macarthy over a disputed severance payment.

Macarthy said its pharmaceutical wholesaling activities continued to recover from the UniChem affair, although losses in the veterinary wholesaling business reduced the saling business reduced the

division's operating profits to £1.33m (£1.54m).

The manufacturing division, which had been earmarked for sale, is to be retained after no suitable buyer came forward. Mr Parsons said that after savage treatment the division had been turned round and was now trading profitably. With the group's agency activities, the division contributed \$2.96m (£2.72m) to operating profits.

The retail division, with 207 outlets, is being refocused to provide services and products more closely tailored to the areas in which they are located. Operating profits grew from £4.37m to £5.16m.

Earnings per share were

slightly ahead at 16.1p (15.9p). A final dividend of 7.5p is proposed, bringing the annual payment to 12.5p (11.5p).

O COMMENT It is hard to discern the under-

lying performance of Macar-thy's businesses through the swirling mists of the UniChem controversy and the management ructions that led to the resignation of Mr Ward. The company has undoubtedly faced more than its fair share faced more than its fair share of external woe, but Macarthy must shoulder criticism itself as it has failed to get a grip on some activities — the veterinary wholesaling business in particular has been allowed to drift alarmingly. The new management appears to offer a rigorous approach to running the orous approach to running the company and the emphasis on the retailing side promises a brighter future. But this year pre-tax profits may only advance to £7m. putting Macarthy on a fairly demanding prospective multiple of about 13. The company's good dividend yield and the value of its retailing businesses will help underpin the share price, but it is unlikely to show any great advance until the management can provide firmer evidence of the virtues of its strategies.

Samuel Montagu & Co. Limited PART OF MIDLAND MONTAGU. THE INTERNATIONAL AND INVESTMENT BANKING ARM OF MIDLAND GROUP.

10 Lower Thames Street, London Ecor 6AE. A MEMBER OF THE SECURITIES ASSOCIATION.

AMSTERDAM - ATHENS - DÜSSELDORF - HELSINKI - LONDON - MADRID - MILAN - NEW YORK - OSLO - PARIS - STOCKHOLM - ZÜRICH

UK COMPANY NEWS

Halpern expects another 'tough year' for Burton

The hod

SIR RALPH Halpern, presiding over the annual meeting of Burton Group, showed few via-ible signs of poverty after a year in which he had to stomach a £97,000 pay cut - a second successive fall.

Sir Ralph's salary, which last year left him to survive on £899,000, is linked to the growth rate of Burton's earnings per share. If, as he told the meeting, "1990 is going to be a tough year," his belt may have to tighten still further. Sir Ralph said retailers faced

the most challenging period of change we have seen in the past 20 years." He claimed that Burton was well prepared, pointing to the fact that sales since the start of September were 8.5 per cent up on 1988-89 in spite of difficult trading con-

Like Big Brother, Sir Ralph beamed at his shareholders from numerous television mon-itors, while sensitive micro-phones relayed the directors' every word around the hall, whether intended for shareholders' ears or not. Shareholders were not only

concerned with the trading position. Sir Rainh, like Lord Hanson last week, was forced



Sir Ralph Halpern: salary down to £899,000 as retailers face the most challenging period of change in 20 years

Shareholders were impressed form. He then suggested that to discover that Burton had banned smoking and the sale of furs, introduced ozone-friendly cleaning materials and tive director would strike a converted all company cars to

unleaded fuel.
One shareholder applauded the presence of Ms Margaret

the appointment of Mrs Edwina Currie, now less than further blow for sexual equal-

Sir Ralph agreed that women Salmon, Burton's lone female had an important role to play associate director, on the platin the Burton Group.

Stanley makes £1.3m provision against stake in Leisure Invs

STANLEY Organisation, the bookmaker, casino and snooker club operator, has made an extraordinary provision of £1.3m against the drop in the value of its 2m-share stake in Leisure invest-

Leisure Investments, from which the Forsyth brothers resigned as chairman and finance director in November, has seen its share price fall from a 1989 high of 111p to just 22p. Most shareholders have accepted a recommended all-

paper offer by Bear Brand, the hosiery group.

Stanley reported a 74 per cent increase in pre-tax profits to 54.22m in the six months to October 30 with termouths. October 29, with turnover up

retailer chaired by Mr James

The company's directors and

advisers were in meetings yes-terday at Charterhouse Bank.

the bank which backed the

£450m buy-out of Harris Queen-

sway in August 1988, from which Lowndes was formed.

The company denied reports

possibly today.

. . .

a was

LEISURE 87 per cent to 270.03m. Mr Leonard Steinberg, chair-man, said much of the growth was due to the acquisition last March of five Brent Walker casinos for £23.7m, but the rest of the businesses had enjoyed organic growth of about 10-12

er cent. Stanley this month acquired eight more provincial casinos from Leading Leisure and Mr Steinberg confirmed that it was no longer interested in acquiring a casino in London. It recently pulled out of negoti-ations to buy Aspinall's casino in Mayfair after provisionally

agreeing to pay £17m. Stanley was now concentrating on bookmakers and in December bought 58 betting

shops in the Irish Republic from Mecca Bookmakers. Turn-over was benefiting from the installation, in 91 branches so far of a televised "Stanley

Sportsline" service, giving results and betting offers.

Mr Steinberg said the snooker and printing division continued to produce reasonable results, but the question of Stanley's long-term future in snooker remained under review. Two of the company's snooker clubs were doing very well, but the other two were

Earnings per share rose some 7 per cent to 9.58p (8.94p), and the interim dividend is increased to 2p (1.75p). The shares eased 2p to 243p.

suld a package had been agree

Mr Gulliver may resign as part

Also today, Magnet, the kitchen and bedroom furniture

retailer, is expected to release

a circular giving further details of the refinancing announced after Christmas, and of its trad-

ing performance in the year to April 1 1989 and the half-year

Lowndes refinancing deal near

NEWS DIGEST

opportunity exhibitions. be announced by mid-January. Rumours have circulated that

The consideration is an initial \$1.02m with a further payment of up to \$3.18m payable on profitability.

oline, achieved pre-tax profits of \$1.58m in 1988. Spectrum, based in Calif-

buys for Blenheim and United **Newspapers**

Exhibition

By Vanessa Houlder TWO COMPANIES yesterday announced the acquisition of

overseas exhibition organisers in separate takeover deals exceeding £35m. United Newspapers, the pub-

United Newspapers, the publishing group, is buying Mentor Marketing Services, a Netherlands-based trade exhibition organiser, for a maximum FI 75m (£23.92m).

Blenheim Exhibitions Group, an international exhibition organism is having

bition company, is buying both Bobbin, an exhibition and magazine group, and Spec-trum Shows, a franchise exhi-bition organiser, for a maxi-Mentor Marketing Services.

which trades as Expoconsult, has 27 trade exhibitions in seven European countries and in Singapore.
It will add to United News-

papers' portfolio of exhibitions and conferences, which already includes MGB Exhibitions in the UK and four other companies in the US.

United Newspapers is paying an initial FI 35m for Memor. This may rise to the maximum

consideration depending upon profit performance.

The acquisition will be satis-

fied by the issue of 4.5m shares, to be placed in the market at 425p apiece.

Expoconsult is warranting pre-tax profits of Fl 9.25m for 1990. Net assets to be acquired are postigible.

are negligible.

Bleinheim said that its expansion in the US would complement its existing position in the UK, France and West Germany.

The company first entered the UK market last spring with the £1.8m acquisition of Don Palladeno Franchise Shows, a series of tranchise shows and exhibitions.

Blenheim is now buying the Bobbin businesses, which include both Bobbin International and Bobbin Media, for a total consideration of \$15.37m (£9.37m).

Bobbin International runs the Bobbin Show exhibition for the clothing manufacturing industry, and Bobbin Media publishes trade magazines covering clothing manufacturing in North and South America.

Spectrum, based in Calif-ornis, organises consumer ori-entated franchise and business

Bobbin, based in South Car

ornia, made unaudited pre-tax profits for the 11 months to July 28 of \$17,708.

Higher ad income lifts Anglia TV to £18.5m

ANGLIA TELEVISION Group, ITV franchise holder for the east of England, last year increased advertising revenue by 14 per cent, but warned that there had been a slowing of growth in advertising income in the second half.

In the year to October 31, pre-tax profits rose from £16.02m to £18.48m. However, operating costs increased due to changes in the pricing sys-tem for networked programmes and greater invest-ment in drama, cutting pre-tax margins slightly from 15 to 14.5

per cent.

Sir Peter Gibbings, chairman of the group, which also has stakes in local radio stations and is a founder shareholder of British Satellite Broadcasting, said the group was pleased to have increased its slice of the national TV advertising cake—the average rise in advertising revenue was only 9 per ing revenue was only 9 per cent for other ITV franchise holders - but he said that sales growth had continued to

slow in the opening months of

"The size of the advertising cake and the number of currants in it in 1990 is difficult to predict, but we would anticipate that our slice would continue to grow," said Sir Peter

yesterday.
Turnover during the year rose from £107.31m to £127.61m with the help of increased investment income, up from £2.98m to £5.49m and boosted by a special dividend of £768,000 paid by Independent Television Publications (ITP), the publisher of TV Times.
Earnings per share were up from 23.9p to 27.93p and the company recommended a final dividend of 6.4p (5.4p) making 9p (7.75p) for the

The group reported an extraordinary profit of £5.51m in 1988-89 - £6.44m made from the sale of shares in ITP, less the cost of closing the Anglia sales department, which has been combined with Central

Anglia TV

Share price (pence) 160

Independent Television's airtime sales operation and floated off as a separate com-

Anglia's shares are unlikely to

be particularly exciting per-formers this year; indeed, the group's profits could even slip below the 1988-89 figure

networked programming and a change in the means of calculating the exchequer levy. That should not worry Anglia's shareholders unduly. Anglia is still in a growing area of the country, it has a strong regional identity, and there is \$24m of cash on the belence £24m of cash on the balance sheet. Like most other existing franchise-holders, Anglia has tied in key executives and broadcasters until after the 1992 auction of franchises with a share option scheme - on a smaller scale than the London Weekend Television incentive programme, says Sir Peter Gib-bings. Uncertainty still surrounds the sector in advance of details of the Broadcasting Bill later in the year, but investors bent on investing in TV (and, indirectly, local radio) could do worse than buy Anglia shares, which slipped 3p to 259p yester-day. Assuming static pre-tax profits for 1989-90, they are on a prospective multiple of about

because of the new pricing of

Full listing places £16.8m tag on Plateau

PLATEAU MINING, a precious and base metals exploration company, is coming to the market with a full listing. At the placing price of 90p, it is capitalised at £16.8m.

Plateau was set up three years ago by Robertson Group, itself a fully listed natural resources consultancy, and takes in those mining activities over which Robertson has son is selling its mining interests to concentrate on its core

All of Robertson's shareholding in Plateau will be offered by way of an entitlement issue to existing Robertson shareholders, on a one-for-four basis. The disposal will give Robert-son a net profit of 22.5m to

A simultaneous placing of

price will raise a net £6.5m in Working capital. Trading will Cyprus and Ecuador also offer

cash will be used to fund exploration programmes in Ecuador, Zimbabwe and Cyprus. In the medium term cyprus in Ecuador in which it has a 40 Plateau intends to develop a substantial platinum-nickel Mr Colin Bird, Costain Min-property in Zimbabwe with ing's technical and operations partners Rio Tinto Zimbabwe director, was recruited last and Anglo American Corpora-tion of Zimbahwe.

month as managing director of

Hayter Brockbank seeks trading facility

LLOYD'S underwriting agency Hayter Brockbank is joining the growing number of under-writing agencies seeking a trading facility for their abares.

A prospectus published today offers 2m 10p shares at a price of 85p each, of which 1.2m represents a disposal by Mr JW Hayter, chairman, with the outstanding 800,000 shares

comprising new capital. The offer will represent 18 per cent of the enlarged capital and values the company at

Hayter Brockbank currently manages eight Lloyd's syndi-cates, including the recently acquired Zenith Motor Syndicate, with a combined capacity of £104m, split £70m for marine, £21m for non-marine

and £13m for motor. The group also acts as members'agent for 300 Lloyd's

names, with a combined pre-mium capacity of £140m.

Pre-tax earnings in the year to September 30 1989 were £1.54m with adjusted earnings per share of 9.2p.

The prospectus is being sent to all company names and agents supporting the group's

Static second half at

syndicates, but no shares are being specifically earmarked for these potential investors. The issue already appears to be oversubscribed.

The group intends to operate under rule 535(2) of the London Stock Exchange, whereby the company wil endeavour to match willing buyers with willing sellers on a matched bar-

Jacksons proves to be just ABF's cup of tea

ONE OF the classiest brand names in the tea business is changing hands. Mr Garry Weston's Associated British Foods is utilising a tiny part of its 21.25bn-plus cash pile to buy Jacksons of Piccadilly from Fitch Lovell, the food Fitch acquired the business for £1.7m in 1985, when it had already shed its shop outlets

and was predominantly a branded tea operation. A blending company and some packaging operations were subsequently added at a

cost of some £700,000, it said.

but it had now become peripheral to the main business.

Jacksons has annual sales of around 24m — half in the UK and the rest coming mainly from exports. Annual profits are about 2170,000 pre-tax. ABF is buying the business

amount to some 270m. The purchaser said that Jacksons would continue as a separate tea operation, rather than being merged as a brand name within Twining. No purchase price was dis-

The pre-tax balance dipped

from £822,344 to £751,557. The

first half had displayed a 30 per

cent rise to £417,000. Mr Todd Wells, chairman of

AGAINST A background of less favourable trading condi-tions and high interest rates, Davenport Vernon, the Buck-

inghamshire-based motor group, reported unchanged second-half profits of iary, where worldwide sales

ond half.

ment was expected in the sec-

Davenport Vernon used cars by 2 per cent, service by 9 per cent, parts by 13 per cent, petrol forecourts by 4 per

tember 30 1989 edged ahead

from £2.44m to £2.47m. Mr Raiph Denne, chairman, said current trading conditions were difficult, but an improve-

Gross profits from new car sales increased by 6 per cent,

cent, petrol forscourts by 4 per cent and engineering by 79 per cent. Commercial vehicles fell-by 20 per cent due to the clo-sure of Bedford Trucks.

per cent at £7.48m. Interest charges took £347,000 (£414,000) and tax £816,000 (£786,000).

Earnings per 10p share dropped from 16.8p to 14.3p, but as forecast when the group made its market debut last March, the final dividend is

83% jump at Allied

Leisure USM-quoted fast food restaurateur and leisure complex operator which recently changed its name from Allied Restau-rants, has lifted pre-tax profits 83 per cent from 2515,000 to 942,000 in the 23 weeks to

At the operating level, profits from its Wimpy-franchised restaurants, now agreed to be sold to Grand Metropolitan for £13m, declined to £932,000 (£1.09m), while profits in the leisure division leapt from £199,000 to £1.1m.

December 30.

Turnover rose 25 per cent to £10.14m, with the Wimpy outlets contributing a same again £7.43m and leisure £2.71m (2700.000)

Earnings doubled to 4.91p (2.46p), as did the interim dividend which was set at 1.1p. Mr Richard Carr, chairman, said that the company had opened four MegaBowl ten-pin bowling centres and three bar/restaurants in the

A nightclub was opened in November and contracts had been exchanged for the pur-

catering group".

documents.

DETAILS OF the 270m that Mr Gulliver had walked

refinancing package for out of a board meeting at Char-Lowndes Queensway, the debt-laden furniture and carpet Mr Gulliver had gone out to

chase of another. He said the company had made "progress in achieving its stated strategy to become a more broadly based leisure and

meetings until the early hours

It is understood that there

have been no serious hitches in

putting the package together, but that it has taken longer

than expected to finalise the

In December the company

of yesterday morning.

Witan Investment **NAV** up at 114.8p

Net asset value per fully adjusted ordinary share of the Witan Investment Company amounted to 191.3p at December 31 1989. The figure for the warrants stood at 114.8p compared with 92.4p at end-April

The company has changed its year-end and for the eight months to December 31 returned attributable earnings of £12.64m (£11.31m for the 12 months to end-April 1989). an eight months total of 3.625p (3.125p for period).

Mitie expands to £262,000

Mitle Group, formerly known as Highgate & Job Group, raised its profits from £76,000 to £262,000 pre-tax for the half-year to end-September.

The results this time were those of the engineering division only whereas those for the comparative period

were for the chemical division

Turnover of the enlarged group expanded from £759,000 to 27.4m and earnings rose from 3.7p to 4.9p per

The directors said the recent acquisitions of Multicote Painting Contractors and Mitie ming and Maintenance Services should contribute significantly to future growth. They added that the group

would return to the dividend list as soon as was practicable the last payment was in

Further advance at Borland Intl

Borland International made a further strong advance in profits in its third quarter to December 31. The pre-tax fig-are of \$4.02m (£2.44m) com-pared with \$845,000 in the pre-

vious comparable period.

The latest results followed on from profits of \$5.98m in the six months to September 30 against a \$5.77m loss in the first half of 1988 when the Californian-based software company, quoted on the USM, restructured to control

In the latest quarter, revenues rose from \$23.65m to \$30.2m and for the nine months

FISONS, the pharmaceuticals,

horticulture and scientific

equipments group, has

erty at Hunters Walk, Chester, for £500,000. It will be held as

an investment and negotia-

tions are underway with pro-

Spective tenants.

GARTMORE AMERICAN Secu-



Richard Carr, chairman of Allied Leisure to December they amounted to \$78.44m (\$64.64m).

Select Appointments buys back shares

Select Appointments, the USM-quoted recruitment agency, is proposing to buy back 5 per cent of its own shares in order to give them to staff as part of a share incentive scheme. It is hoped that the purchase will also enhance

earnings per share. The proposal needs the approval of shareholders, but the directors, who speak for about 43.3 per cent of Select's

shares, have already said they unanimously support the Sintrom chief

executive resigns Mr Terry Cave, chief executive of Sintrom, the Reading-based computer services and networking company, has resigned after disagreements with Mr Tom Dalzell, chairman, over management style and the speed of group expan-

Mr Dalzeli said he felt that Mr Cave, formerly the UK managing director of US com-puter giant Control Data, had a "remote" management style.
"It's like putting the captain of an ocean liner in charge of a small ship", he said. He also felt that Mr Cave wanted the company to expand too

subsidiary management having more autonomy than Mr Dalzeli would allow. Soundtracs hit by

Mr Cave said he was used to

slack second-half second half downturn resulted in reduced profits at Soundtracs, the audio equipment manufacturer, in the year to November 6.

and some £95,000 spent on additional research Turnover rose 10 per cent to £4.02m (£3.65m). The recommended final dividend of 1.35p

Jarvis more than doubled at £1.07m

Jarvis, the construction and property company, more than doubled pre-tax profits from £453,000 to £1.07m for the half year to September 30.

Mr Harvey Bard, chairman,

10 per cent of shareholders funds" made it "ideally placed" to take advantage of existing market opportunities. In spite of declining construction industry demand, turnover also increased

by 75 per cent from £20m to After tax of £385,000 (£223,000) earnings per share stood at 3.8p (2.2p). The interim dividend is raised to 0.825p

this USM-quoted company, sttributed the decline to costs of establishing new markets NORTHERN ROCK BUILDING SOCIETY £100,000,000 Floating Rate Notes maintains the total for the year at 2.2p on earnings per 5p share of 4.86p Due 1995 Interest Rate: 15%% per annum Interest Perioda 18 January, 1990 to 18 April, 1990 £5.000 Note due aid Jarvis' gearing of "around 18.04.90: £19L87 Interest Amount per 18.04.90: £1.918.66 Agent Bank

£1.4m. Group turnover rose 19 per This meant that the pre-tax cent to £90.25m (£75.77m),

HYGSUNG (AMERICA), INC. US \$ 00,000,000 Guaran Floating Rate Notes due 1991 unconditionally and irrevocably guaranteed by HYOSUNG CORPORATION

TONGYANG NYLON CO., LTD

Interest payment date: 17th July, 1990 interest rate: 8.50% per annum

BANQUE INTERNATIONALE A LUXUMINOURU Société Anonyme : Agent Bank

AND INDEPENDENT. AT TIMES TO AVOID ISRUPTION TO YOU. STOCKTAKING FOR A FREE QUOTATION PLEASE TELEPHONE OR FAX.

INVENTORY

CONTROL SYSTEMS

COMPANY NEWS IN BRIEF

BASS shareholders have approved the acquisition of the Holiday Inn business in North America and a reduction by

£170m in the company's share BOC GROUP: Mr Richard Giordino, chairman and chief exec-utive, told the annual meeting that the first quarter results would be announced on February 8 and the company was on track for another year of increased profits and earnings. CITYGROVE is to acquire 75 per cent of Circa Leisure, a leisure and fitness centres concern, for an initial £389,706 with a further amount up to £2m, to be satisfied by loan

notes maturing in 1995, dependent on Circa's future pre-tax profits. Citygrove also holds an option to acquire a further 20 per cent stake for £300,000 in

EGERTON TRUST has acquired Ryeford, a Surrey-based housebuilder, for £2.3m cash, having exercised the option bought in November for £300.000. EPICURE INDUSTRIES has

reduced its borrowings by 639m, and gearing to 85 per

cent. There was a sale and

leaseback arrangement for

£2.6m and receipt of £1.3m.

a company.

being the balance of the sale of

received acceptances representing 94.5 per cent of the capital in VG Instruments, 69 per cent owned by BAT Industries. FOSECO has bought the mining product business and cer-tain assets of Chemfix Australia for £3.2m cash. Chemfix makes roof bolt anchorage cap-FUTURA has acquired prop-

rities: Net asset value at December 31 was 49.67p. This investment trust reported net revenue of £961,053 for nine months to the end of 1989. Earnings 2.6p per share and interim dividend of 2.5p

GEI INTERNATIONAL has acquired Ateliers Ed Courtoy, Belgian manufacturer of high-speed tablet pressing machinery, and Oskar Kreiger Maschinen and Metalibau, a Swiss manufacturer of mixing equipment used for processing creams and ointments. Consideration for Courtoy was BFr265m (about £4.6m) cash. Total consideration to be paid

for Kreiger was SFr2.9m (about £1.2m) of which SFr2.4m was

paid in cash GODWIN WARREN Control Systems, which went into receivership last September, said that the Inland Revenue has accepted that the 25p ordinary shares are of negligible value within the meaning of Section 22 (2) of the Capital Gains Tax Act 1979. The shares were suspended at the end of August at 800. MARLING INDUSTRIES has

established a West German

holding and management sub-

sidiary which has paid DM2m

for the flexible container divi-

sion of Gebruder Friedrich, the

exclusive distributor of Mariing's Mulox IBC range of products in Germany.

PRIMADONA investment trust

made pre-tax profits of £205,000

(£69,000) in the half year ended December 31. Earnings 3.73p (1.53p) per share and interim dividend 1.5p (1.25p). Net asset value 216.7p (171.6p).

WIDNEY is raising \$700,000 through a conditional placing at 10p, with clawback by exist-ing shareholders on the basis of one share for every 2.7 ordinary shares owned and one for every 99.8p nominal of convertible preference shares.

Inc. in England under the Companies Acts 1948 to 1967, Reg. No. 1142830 £75,000,000 Floating Rate Notes 1994

For the three month period 17th January, 1990 to 17th April, 1990. In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 1512 per cent, per annum and that the interest payable on the relevant interest payment date, 17th April, 1990, against Coupon No. 22 will be £1,910.96 from Notes of

INVESTORS IN INDUSTRY GROUP PLC.

(50,000 nominal and (191.10 from Notes of (5,000 nominal)

S.G.Warburg & Co. Ltd. (Agent Bank)

Mixed reviews for London oil futures late show

Steven Butler samples reactions to longer hours on the International Petroleum Exchange

HE INTERNATIONAL ending its first week of extended-hours trading with mixed reviews from members of the exchange, many of whom find themselves working 12-hour days in what can be a tension-filled business.

The exchange floor is now open from nine in the morning until eight in the evening, with the extra evening hours added on so the market would close at about the same time as the New York markets

Although many months of trading will be needed for a final judgement, views on the the longer hours appear split between the big international trading firms that can generate extra business in the evening from American customers, and the smaller houses whose clientele is principally in Europe.
"The whole point of it is to

get more American business. says Mr Lindsay Horn, of Drexel Burnham Lambert, which is launching a road show in the US in the coming weeks to market IPE futures contracts and drum up busi-

"It means you have to go and knock on doors," he says. The IPE has been a great success story since 18 months ago, when the Exchange relaunched its Brent crude oil

Average daily volumes (*000) MARINE SECTION

contract. The Exchange got the contract specifications right, and coming at a time of high oil price volatility and disen-chantment with the great risks of trading on the Brent for-ward market (where the con-tract unit is a 500,000-barrel tanker cargo instead of 1,000 barrels on the exchange) the contract was an almost instant

Crude oil contract relaunched

The first adjustment to trading hours came when the IPE ditched the quaint practice of closing for lunch last year.

That allowed US traders to take positions on the London exchange as soon as they arrived at work, an hour or so before the opening of the New York Mercantile Exchange. The Nymex trades contracts in West Texas Intermediate Crude, as opposed to North Sea Brent Oil, but traders can often make money by taking posi-tions in both contracts, or using one in place of the other. (Both exchanges offer contracts in gas oil, or heating oil,

while the Nymex also has a

popular gasoline contract.)

However while the US con-tract has the advantage of exceptionally high liquidity and its wide use in the biggest consuming market, it has drawbacks as well. WII is not exported and is subject to special factors affecting the US market which may not apply internationally. Last year an anomalous divergence between cash and futures prices devel oped when there delivery problems. Some US refineries will pay what appears to others an unreasonable premium because their equipment is fine-tuned to process this grade of crude. Production of WII is

also declining.
Brent on the other hand is the most widely traded interna-tional crude oil, and can end up in refineries in Europe or in North America. Although Brent too can respond to local factors, such as last year's sudden shutdown of the Brent production system following an accident, it is more likely to reflect broad, international supply and demand factors than WTL

This is not to suggest that the WII contract is a feeble instrument, far from it rather that it does not serve all orposes. The usefulness of the IPE

contract could expand considerably if, as is currently under discussion, Brent oil is blended with Ninian oil, a similar North Sea crude, thus greatly increasing the amount of oil underlying the amount of on underlying the contract. This would make it nearly impossi-ble for a single trader to squeeze the forward market by buying up all available con-tracts and thus would reduce risks for traders. Mr Saeed Barkhordar, an

IPE director who has strongly backed the extension of hours, says the evening trading has two principal advantages: First, hig fluctuations in ofl prices often occur near to the closing time of the Nymex, thus, at least in theory, leading to a loss of potential trading volume at the IPE since trading tends to surge during times of rapid price movement.

Second, US participants in the oil futures market were discouraged from taking positions in Brent on the IPE because they could protect themselves in event of big price changes in New York after IPE hours. This increased the risk of keeping open posi-tions on the exchange, thus driving away American busi-

However not all participants are convinced by these argu-

The late session seems to have killed off a certain amount of morning bu says Mr Chris Pugh, of GNL the futures bouse.

Previously IPE traders adjusted their positions in the

morning in order to take account of the previous night's movement on the Nymex or in the Far East. Although Mr Pugh believes there could still be net increase in trading vol-ume of between 5 to 10 per cent, this would be unlikely to compensate most trading houses, or the Exchange itself, for the extra staff everyone will need to cope with the long working hours, which will require the introduction of shifts.

Mr Pugh says that most of the IPE members are upenthusiastic about the lengthened trading hours, in part because

of what it does to their per-sonal lives. For most of the IPE members the extended trading hours may promise little new are primarily European and will have gone home in the

evening. Mr Peter Wildblood, IPE chief executive, however, says the first week is an unqualified success. Some 40 per cent of trading now takes place in the evening, he says, and because the balance of trading between morning, noon, and afternoon, has not altered, he believes this is additional business. A 40 per cent rise in trading would certainly make the

ied success. Mr Horn says the extended hours haven't affected his working day significantly. Drexel worked late anyway to monitor the US and cash mar-

extension of hours an unqualif-

Even before trading hours were extended, few observers doubted the IPE was still on a growth path and continued growth per se is no way to mea-sure the impact of extended trading. In the long ran, suc-cess will be measured by how many new US customers are brought in and any increase in the proportion of exchange trading coming from US beef exports was amended in mid-December to permit only imports of boneless beef with

EC seeks to defuse 'cattle madness' row By Bridget Bloom, Agriculture Correspondent

THE FOOD and animal health scares which have dogged the British Government for much firther Government for much of the past year will assume a political dimension within the European Community next week when Agriculture Minis-ters try to resolve the hitherto largely technical controversy between the IIV and Community between the UK and Germany over the so-called "mad cow" disease, bovine spongiform encephalopathy.

Farm infinisters will be asked

by the European Commission to endorse proposals which it sees as treading a middle road between German contention that unless EC rules are tightened imports of British beef could proposal a health hazard ened imports of British over could present a health hazard to German consumers and British's assertion that its beef exports are perfectly safe.

The Commission will ask the Ministers to act on two fronts:

tightening the rules to prevent the export from Britain of all live cattle — for slaughter or for breeding — over the age of six months and in return, asking Germany to lift its import restrictions on British beef. The controversy over BSE, a disease of the nervous system which has killed over 9,000 cows in Britain, where it appears unique, has rumbled on since early November. Bonn's initial ban on all UK

Following a Commission decision in July 1988, exports of live cattle from Britain have been confined to animals born after that date. Britain has respected the

all nervous tissue removed.

restrictions on live cattle exports but insists that no more are needed. On beef its reply has been that its measures to control BSE, which include the destruction of infected cattle and mandatory removal of suspect offals, mean beef exports are safe.

Farm ministers are being Farm ministers are being asked to try to resolve the issue following the failure of the EC's expert Standing Veterinary Committee to do so in three meetings, the last of which ended on Wednesday. To prevent the proposal to tighten restrictions on live cattle exports becoming law, seven member states must oppose it. Only three supported Britain this week in the SVC.

On beef exports, the dispute

On beef exports, the dispute focuses on the findings of an scientific report to the SVC. Britain asserts that this sup-ports its contention that cur-rent safeguards are sufficient while German officials claim the report acknowledges that they do not go far enough. in 1988 UK beef exports to

the EC were worth £208m, while 266,000 animals worth \$43m were exported.

Volume rises expected to

boost Australian earnings

Maize farmers seek action on **US** subsidies

By David Buchen in

EC MAIZE producers yesterday stepped up their call for their complaint against US subsidies for ethanol manufacture, which as a by-product produces cheap maize gluten for animal feed that has been shipped to Europe, to be taken to the General Agreement on Tarill's and Trade

Mr Marcel Cazale, president of the Confederation of Euro-pean Maize Producers, said the recent Gatt panel ruling against the EC for paying oilseeds subsidies was "very encouraging" as a precedent. EC maize producers had seen duty-free imports of cheap maize gluten rise from 100,000 tonnes in 1979 to 5m tonnes a year later, and they could not wait until the and of the Uruguay Round of the Gatt talks for action, Mr Cazale told his organisation's annual meeting. The US Government has sub-

sidised the production of ethanol as a clean alternative fuel to petrol. This process, the European maize producers claim, has yleided "as a practically free by-product vast quantities of maize gluten that are exported to the EC duty under arrangements struck before gluten production was significant.

Pakistan admits to sugar shortage

By Christina Lamb

PAKISTAN IS being forced to import sugar to combat an impending shortage caused by rapidly increasing demand, and a shortfall in production both last year and this. Mr Asif Khan Junejo, Chairman of the Trading Corporation of Pakistan, said "we have a substantial need," but refused to release the exact amount required, fearing speculators would move in Pakistan sugar traders in Karachi say they expect it to be in excess of 300.000 tonnes.

Yesterday the Trading Cor-poration of Pakistan began advertising for world-wide tenders to import an unspecified amount to be delivered by March 16 in preparation for Ramadan, when demand is heaviest, and another supply for April to July.

The tenders will be opened

on January 27. Rumours of the decision to import helped push up London white sugar futures to an eight-year high last Friday and Mr Junejo said the amount imported would depend on the price: "We have to make sure this is the appropriate time. Price increases over the last two weeks mean we might find it too expensive."

COCCA - Locous POS

a deficit, so that instead of car-rying over the usual 300,000 tonnes it faced current needs for 80,000 tonnes of imports and a further requirement 300,000 tonnes to rebuild up stocks, but that "we expect there may well be a shortfall in this year's production."

The decision came as a surprise after Finance Ministry forecasts of a bumper crop. An earlier crisis in the autumn when prices rose by 40 per cent because of a shortage which the Government blamed on hoarding by sugar mill owners, most of whom are political opponents, was thought to have been dealt with by the import of 80,000 tonnes from Thailand and China and the French firm Soud.

According to the Federal Bureau of Statistics, sugar imports rose sharply to 166,601 tonnes in the six months since July compared with 24,865 a year earlier.
The Government has fore-

cast production of 2.05m tonnes in the sugar year that began October 1, against last season's 1.78m, but the Pakistan Sugar Mills Association say this is over-optimistic and point out that even on govern-ment figures consumption is He admitted, however, that not only had Pakistan started the sugar year in October with more than 6 per cent a year

Ertonne

and the National Commission Agriculture estimates that by the end of the decade it will

surpass 3.2m.
Mr Junejo claims that a ris-ing population and increased prosperity has in fact put up this year's demand by more than 10 per cent. Pakistan still has one of the world's lowest annual consumptions of sugar at 18 kg a head, compared with an average of over 50 kg in developed countries.

The Government has not faced up to the fact it is losing the battle to achieve self-sufficiency in sugar and policy has been confused. The last government gave

tax incentives to mill owners which made crushing the coun-try's most profitable legal industry, licences going to President Zia's political cro-nies. More than three-quarters of Pakistan's 45 sugar mills are owned by politicians who are now in opposition. When Benazir Bhutto's Gov-

ernment abolished duty on imported sugar and withdrew concessions to the domestic industry last June, home producers complained that it was a deliberate political act aimed at squeezing her opponents, particularly Mr Nawaz Sharif, nead of the opposition coali-tion, whose family owns one of the country's largest mills. The

abolition of tax concessions was made retrospectively and Mr Sharif found himself with a Rs80m (£2.2m) tax bill which

he has challenged in court. Sugar mill owners argue that the withdrawal of concessions will mean no incentive for higher production so there will be shortages and less revenue. The Government maintains that it had to remove import duty because of rising interna-tional prices and claims that there is no shortfall but that mill owners are hoarding to try to get best possible price and embarrass the Government.

Both sides agree, however, that a main cause of the problem is the large amount of smuggling into neighbouring countries of Afghanistan, India and Iran, taking advantage of Pakistan's leaky borders, the large black market and subsi-dised prices. Mr Abbas Bhai of the Karachi Merchandise Group of commodity traders said "there is no need for sugar imports if the Government stops smuggling."
No government has so far

managed to crack down on. smugglers and Mrs Bhutto, tent administration, is already maintaining a delicate balance which she dare not upset by taking on the powerful tribal

World Commodities Prices

Big Canadian lead/zinc mine closes

By Bernard Simon in Toronto

FALLING PRICES and high production costs have forced Cominco, the Canadian metals producer, to close its big lead and zinc mine at Kimberley,

British Columbia.

Vancouver-based Cominco, one of the world's leading zinc one of the world's leading zinc producers, said the Sullivan mine would close indefinitely on January 31, putting 800 people out of work, equal to about 10 per cent of the company's total workforce. The mine lost C\$4.6m (22.4m) in the last two months of 1989, the company

van has been the main supplier of zinc and lead concentrates to Commoo's nearby smelter at Trail. The mine produced 372,000 tonnes of concentrate in 1988. Feedstock from Sullivan will be replaced from Com-inco's rich Red Dog mine in north-west Alaska, which began operations late last year, and by other foreign suppliers. Last July, Cominco cancelled a C\$130m expansion of zinc capacity at Trail after failing to ranade the British Colum blan Government to reduce the

cost of water for power genera-tion. Cominco said Sullivan's economics "will be continually

monitored and reviewed."

For the past 80 years, Sulli-

rise 7 per cant in the current year as higher mineral earn-ings outweigh a deterioration in agricultural exports and

By Chris Sherwell in Sydney

AUSTRALIAN commodity

export earnings are expected to

increases in volumes offset price falls. The forecast, which covers the year to June 1990, comes from the Australian Bureau of

Agricultural and Resource Eco-

nomics, the Canberra Government's key commodities esearch arm. Its findings are critical in assessing the prospects of a narrowing in the country's chronic balance of payments deficit, which stands at a record high level of more than

5 per cent of gross domestic product. According to the bureau, overall commodity exports are expected to reach A\$39bn (£18m) in 1989-90, up from A\$36.4bn in the year to June 1969. Unlike last year, however, when the increased earnings export prices, the projected rise in 1989-90 is a reflection of higher anticipated export vol-

"Export prices of Australian

commodities are expected to fall marginally in 1989-90, despite the assumption of a 4 per cent fall in the value of the Australian dollar," the bureau says, "However the volume of exports is forecast to rise strongly, by 8 per cent, reflecting increased production levels, particularly in the min-

The value of minerals resources exports is expected to rise 18 per cent to A\$24.2bn, and will come mainly from coal, crude oil, liquid natural gas, alumina, iron ore and gold. Large falls are expected for alumina and uranium.

The outlook for rural exports, on the other hand, "has deteriorated considerably in recent months," the bureau says, and is now forecast to decrease by six per cent to A\$14.9m; Volumes are expected to fall 5 per cent, continu-ing a trend evident for the past

two years.

The main factor responsible which are expected to drop by a third to A\$4bn. This will more than offset significant increases from meat and dairy products, sugar and cotton.

LONDON MARKETS NICKEL resumed its major bear trend

on the LME yesterday, with three-month metal shedding \$450 to close at a fresh two-year low of \$6,517.50, equivalent to \$2.96 a lb. Merchant liquidation, fresh selling and consumer destocking of unwanted metal all contributed to the decline. Three-month aluminium failed to hold above the \$1,550 chart support level in the morning, and further selling merged during the afternoon to take the price back down to Tuesday's closing level. Zinc prices closed down, but above the day's lows; a little buying interest emerged on news that Peru's Cerro de Pasco zinc/lead mine was paralysed by strike action, dealers said. Copper prices also eased. Analysis said the base metals complex appeared to be in general retreat which could be halted only by a surge in demand or production cuts.

SPCT MARKETS

Crude oil (per barrel POB)		+ or -
Dubai Brent Blend W.T.I (1 pm est)	\$16 50-6.60z \$19.50-9.55z \$21.57-1.60z	₩ 0.40
Oil products (NWE prompt delivery per to	onne CIF)	+ or -
Promium Gesoline Gas Oil Heavy Fuel Oil Naphthe Petroleum Argus Extimates	\$212-213 \$179-181 \$83-95 \$183-194	+4½ 12 +4½
Other		+ of -
Gold (per troy oz) 4 Silver (per troy oz) 4 Platinum (per troy oz) Paliadium (per troy oz)	\$413.00 526c \$500.8 \$135.75	+2.75 +3 +3.8 +0.15
Aluminium (free market) Copper (US Producer) Lead (US Producer) Nicket (troe market)	81535 108 ⁵ a-1036 40.56 320c	-
Nicrei (Indo market) Tin (Kuala Lumpur market) Tin (New York) Zinc (US Prime Western)		-15 +0.08 -4,5
Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)†	110.80p 198.01p 81 34p	-1.62° +3.77° +5.85°
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price	\$341.8x \$419x £322	-8.6 -14 -5
Barloy (English feed) Maize (US No. 3 yetlow) Wheat (US Dark Northern)	£116 £128.5 £130	
Rubber (spot)♥ Rubber (Fob)♥ Rubber (Mar)♥ Rubber (KL RSS No 1 Feb)	53.0p 55.00p 56.00p 223.5m	+0.5 +0.25 +0.25
Coconut oil (Philippines)§ Palm Oil (Malaysian)§ Copra (Philippines)§ Soyabeans (US) Cotion "A" index	\$432.5t \$280w \$280 \$172 74.9c	+1 +0.6

c-cents/lb r-rinogit/kg, x-Feb/Mar, t-Jan/Feb. v-Jan/Mar. w-Feb. z-Mar | tMeat Commission average fatstock prices. * change from a week ago. **V**London physical market <u>\$CIF Rotterdam.</u> **&** Bullion market close, m-Melaysian centrag

Close Previous High/Low 640 625 654 636 666 634 964 669 704 662 721 709 734 724 631 645 659 674 697 734 726 Turnover: 9202 (6658) lots of 10 tonnee ICCO indicator prices (SDRs per tonne). Daily price for Jan 17 766.82 (787.28):10 day sverage for Jan 18 755.57 (783.11) COMPAN + Lember POX 591 591 605 623 641 656 678 505 597 611 630 649 655 664 175 070 107 558 573 604

Turnover: 4760 (5106) lots of 5 tonnes										
IGO Indicator prices (US cents per pound) for										
Jan 17: Comp. daily 51.18 (60.35), 15 day aver-										
age 63.13 (63.37)										
SUCAR - London FOX (S per tonne)										
Rew	Cicse	Previous	High/Low							
Mar	319.00	317.60	319.20 315.40							
May	319.00	317.40	319.00 315.60							
Aug	316,40	315.20	310 00 318,40							
Oct	306,00	307.60	308.60 305.20							
Dec	310 00	306.00	300.06							
Mar	290.00	290 00	290.00							
White	Closes	Previous	High/Low							
Mar	415.0	418.0	423.5 413.5							
May	415.0	417.0	416.0 413.0							
Aug	418.0	419.5	418.0 415.3							
Oct	387.5	388.5	387.0 383.5							
Dec	362.0	363.5	381.0 389.5							
Mar	357 5	-	086.0 354.0							
Turnover: Raw 2340 (5281) lots of 50 tonnes. White 1679 (2835) Parts- White (FFr per tonne): Mar 2410, May 2420, Aug 2470, Oct 2280, Dec 2160, Mar 2130.										
Peris- 1	679 (2535 White (FF) Triper tonn	e): Mar 2410. May							
Peris- 1 2420, A	679 (2535 White (FF) Fr per tonn Oct 2286, D	e): Mar 2410. May							
Peris- 1 2420, A	679 (2535) White (FF ug 2470,) Fr per tonn Oct 2289, D	e): Mar 2410, May ec 2160, Mar 2130. \$/barrel							
Peris- 1 2420, A	679 (2535 White (FF ug 2470,	r per tonn Oct 2280, D	e): Mar 2410, May ec 2160, Mar 2130. \$/barrel							
Paris- 1 2420, A CSURDS May Apr	679 (2535) White (FF ug 2470, CHL - II Late: 19.5(18.98	r per tonn Oct 2280, D	e): Mar 2410, May ac 2160, Mar 2130. \$/barrel us High/Low 19.58 19.35							
Peris- 1 2420, A CEUDE	679 (2535) White (FF ug 2470, CHL - II Late: 19.5(18.98) Fr per tonn Oct 2280, D Mt Previol 1 13.17 3 18.88	e): Mar 2410, Mey ec 2160, Mer 2130. \$/berrel us High/Low							
Peris- 2420, A CENDE Mar Apr IPE Inde	679 (2535) White (FF ug 2470, CHL - II Late: 19.5(18.98) Fr per torm Oct 2280, D at Previol 1 13.17 3 18.88 7 18.32	e): Mar 2410, May ac 2160, Mar 2130. \$/barrel us High/Low 19.58 19.35							
Paris-12420, Al Cauris Mar Apr IPE Inde	679 (2535 White (FF ug 2470, 1 Later 19.50 18.90 9x 19.22) Fr per torm Oct 2280, D at Previol 1 13.17 3 18.88 7 18.32	e): Mar 2410, May ac 2160, Mar 2130. \$/barrel us High/Low 19.58 19.35							
Paris-12420, Al Cauris Mar Apr IPE Inde	679 (2535) White (FF ug 2470, ORL - 11 Late: 19.50 18.90 971 19.22) Fr per torm Oct 2280, D at Previol 1 13.17 3 18.88 7 18.32	e): Mar 2410, May ec 2160, Mar 2130. \$/barrel US High/Low 19.58 19.35 19.04 18.87							
Paris-12420, Al Cauris Mar Apr IPE Inde	679 (2535) White (FF ug 2470, ONL - II Late: 19.50 18.90 19.22 PT 5848 (7	Previous	e): Mar 2410, May ec 2160, Mar 2130. \$/barrel US High/Low 19.58 19.35 19.04 18.87 \$/tonne High/Low							
Paris-12420, Al CELIDE Mar Apr IPE Inde Turnove QAS Of	979 (2535) White (FF ug 2470, 19.5) 19.5(18.9) 27. 6848 (7.1) Latest	Previous 170 50	e): Mar 2410, May ec 2160, Mar 2130. \$/barrel us. High/Low 19.58 19.35 19.04 18.87 \$/tonne High/Low 174.00 171.50							
Paris- 1 2420, Al CELIPE Mar Apr IPE Inde Turnove QAS OI	978 (2535) White (FF) ug 2470, COL - 8 Late: 19.50 18.90 27: 5648 (7) L - IPR Latest 172.76	Previous 170 50 165.25	e): Mar 2410, May ec 2160, Mar 2130. \$/barrel us High/Low 19.58 19.35 19.04 18.87 \$/tonne High/Low 174.00 171.50 167.75 185.50							
Paris- 1 2420, Ai Caudie Mar Apr IPE Inde Turnove QAS Of	679 (2535 White (FF up 2470, 1 Cott 1 Later 19.2) Fr. 6848 (1 L - 1 PK Later 17.76 186 50 162.50	Previous 170 50 165.25 180 25	e): Mar 2410, May ec 2160, Mar 2130. \$/barrel IS High/Low 19.58 19.35 19.04 18.87 \$/tonne High/Low 174.00 171.50 167.75 165.50 163.50 161.50							
Paris-12420, Al 2420, Al Cauna May Apr IPE Indu Turnove QAS Of	679 (2535) White (FF White 19.50 18.90 19.50 18.90 19.20 19.20 19.20 17.5648 (1 L - IPE Latest 172.76 166.50	Previous 170 50 165.25	e): Mar 2410, May ec 2160, Mar 2130. \$/barrel us High/Low 19.58 19.35 19.04 18.87 \$/tonne High/Low 174.00 171.50 167.75 185.50							

- HI	160.25	150.75	160.50 158.50
Turnove	er 8944 (126	80) lots	of 100 tonnes
There peach nocta Bana 35-46 Engli rema each, and potential to tomai	hes at 18-25 trines at 20- nas are gre p. French G sh Bramley in good vali, klvnifrust an klvnifrust an klvnifrust an klvnifrust are klvnifust at the state at 18- p. King Edw 4-18p. Pars is sabbages 18- stoes 65-90p.	dance or p each (30p (25-at value olden De cooking lo. Grap e 12-25p (1.10-2.460p a ib value 14-11ps 25-8-35p. 8-400p a curumb	Cape and Chilean 25-45p) and 45p), reports FFVIB. 38-56p a ib. Cox's selectors 28-40p and apples 30-38p etruits are 10-25p, oranges 10-15p 0 Imported new Maris Piper 18p and Romano (bp. carrots 10-28p ist salad buys are ters 55-75p each 30-45p a bunch.

	Close	Previous	High/Low	AM Official	Kerb close	Open Interest
Aluminium	, 19.7% purit	(\$ per tonne)			Ring turn	over 22,075 tonn
Cash 3 months	1512-7 1526-30	1541-3 1553-4	1635 1668/1 52 8	1896-7 1850-1	1630-2	81,959 tom
Copper, G	req 3) A obsr	tonze)			Ring turn	over 29,800 tonn
Cash 3 months	1441-9 1449-50	1450-2 1460-1	1448/1430 1469/1438	1445-6 1450-7	1442-3	61,667 lots
Leed (£ pe	r tonne)				Riting turn	nover 7,950 torm
Çash \$ months	426-7 419-20	419-20	427 420/417	428-6.5 419.5-20	417-8	9,867 lots
Nickel (S p	er tonne)				Ring tun	nover 2,138 tonn
Cash 3 months	9650-75 6510-25	7200-20 6860-75	6900/6650 6925/6510	6830-60 6730-60	6025-8g	6,549 lots
Tin (5 per 1	onne)				Ring k	enover 825 tonne
Cash 1 menths	6840-60 6790-70	8645-65 6780-70	6740/6720 6820/6770	6720-1 6800-20	6740-70	8,378 lots
Zinc, Speci	at High Grad	e (S per tonne)			Ring turn	over 11,175 tonne
Cash 3 months	1254-7 1263-5	1260-2 1273-5	1252/1250 1265/1245	1250-2 1260-1	1258-6	15.202 form
Zinc (\$ per	tonne)				Ring tur	nover 1,850 tonne
Cash March 30	1240-50 1210-20	1260-5 1230-40	1242	1242-6 1210-20		1,364 lots
LME Clost SPOT: 1.64	ng 1/5 rate: 55	1 months: 1.8	ngr	6 manths: 1,50	25	9 months: 1.500
POTATOR	s - BFE		E/tome	FONDON BOILE	ICH MARKET	

arui:	1.0400	-	months. Captage	- manne				2 1115111	100
-	oes - t	uner .	E/towns	LONDON IN	M 4 AC16				
POIA	Close	Provinces	High/Low	Cloud (figure co.				equiv	-
Feb Apr May Turnovi	145.0 199.1 234.8	145.0 200.5 226.0 33) lots of 4	201.8 199.0 226.5 224.0	Close Opening Morning the Attennoon for Day's high	4124; 414-4; 413.6(413.4) 415-4;	4134 41 ₂ 51 ₂	2 2 2	50½-2 52-252 51.154 51.002	51 1 ₂
		AL - W4	£/tonne	Day's low	4123	4134	-		
-VIA	Close	Previous	High/Low	Coine	E price			equiv	alent.
Feb Apr	138.50	136.00 137.50	137.00	Mapleleaf Britannia US Eagle	421-44 421-44 421-44	26	2	55-258 56-258 56-258	
Turnove	er 26 (100	i) lots of 20	tonnes.	Angel Krugerrand New Sov.	421-42 412-42 96 ¹ 2-4	5	2	55-259 50-252 9-60	
Time?	HT PUTU	M - M	£ \$10/Index point	Old Say. Noble Plat	96 ¹ 2-6 506.80			9-60 07.60-8	119 50
-	Close	Previous	High/Low						
Jan	1679	1673	1678 1665	Silver dx	p/fine	σz		S cts	edaya
Feb Apr	1678 1698 1448	1674 1688 1432	1680 1665 1687 1680 1440 1425	Spot 3 munitry	320.30 332.25		5	27.00 37.70	
Öct Jan	1515 1518	:	1525 1528 1525 1520	12 months	344,35 367.75			46.60 70.80	
iliji BF1	1335 1664	1662	1338	TRADED OPT	TOHS			-	
Turnove	r 611 (26	3)		Aluminium (9	9.7%)		alis		Puts
				Strike price :	tonne	Mar	May	Mar	May
CRAM	- 176		£/tonne	1450		85	96	8	19
Them.	Close	Previous	High/Low	1550 1650		25 4	40 13	45	80 129
Jen	113.40	113.25	112.90 112.75	Copper (Grad	ia A)	<u> </u>	alla		Puls
Kar May	116.25 120.20	116.15 120.10	116.00 115.70 120.20 119.80	2250		134	t36	22	56
Novi	109.15	-	109.15	2350		71	84	57	1071
				2450		31	48	116	162
Barley	Close	Previous	High/Low	Colleg		Mar	May	Mar	May
Jen	109.50	108/75	108.50 108.25	550		āt.	64	4	9
Mar May	111.00 113.00	111.10 113.00	111.00 119.60 113.00 112.50	600 650		13 2	32 14	23 62	27 59
			Barley 333 (114).	Coppe		Mar	May	Mar	Mity
		100 tonnes.		850		37	58	10	20
				650		12	31	1	43
-	BFE	, (C	sh Settlement) p/kg	700		3	14	76	76
						_			

102.0 106.0

Sell stops pushed wheat futures lower The oil, meal and com markets were slow. The livestocks had lower beliv prices due to sell stops. Spillover selling weakened the hogs while a

23 42 67

steady cash market was supportive to cattle. Orange juice prices sank limit down from the weak expiration of the January contract. Cotton slipped on local activity. Short covering rebounded the energy complex after										
wednesdaye sharp declines.										
GOLD 100 troy oz.; \$/troy oz.										
	Close	Previous	High/Low							
Jón	410.2	412.5	0	0						
Feb Mar	413.7	413.7 416.2	418.4	410.9						
Арг	416.7	419.1	0 422.0	416.3						
Jun Aug	421.9 425.8	424.1 428.9	427.0 431.0	421,7 431,0						
Oct	431.9	433.9	436.5	434.5						
Dec Feb	437.0	435.9 444.0	442.0	438.0 442.0						
,										
DI ATT		oy oz; \$/tro								
PLAIN	Close									
Jan	493.6	Previous 497.1	High/Low 500.0	498.0						
Apr	500.1	504.1	508.0	400.0						
Oct	508.6 513.8	510.6	513.2	505.0						
Jan	521.3	517.9 525.4	520.0 0	517.5 0						
Apr	529.3	533.4	C	0						
SI VE	5 000 trr	y oz; cents	Alterna per							
	Ciose	Previous	High/Law							
Jan	518.0	525.6	520.5	620.0						
Feb	619.8	526.7	0	0						
Mar	524.0 532.4	530.8 538.9	533,4	523.5						
May	540.6	546.9	541,5 548.0	532.0 540.0						
5ep	549.2	555.2	557.5	550.0						
Dec Jan	561.0 564.5	586.7 570.2	569.0 0 ·	580.0 0						
Mark	573.4	578.8	576.0	678.G						
May	581,3	588.6	6	Q						
DIDIC				i						
REUT		: Septemb		<u> </u>						
	Jan 18	Jan 17	muth ago	yr 20 0						
	1799.6	1792.0	1617.2	1974.6						
DOM 1		ese: Dec. 3								
	Jan 17	Jan 16	mnth ago	ут адо						
Spot Future:	128.90 130.41	126.98 129.58	127.89 129.94	140.00 143.60						
				1						

US MARKETS				Hagh	GRADE C	oren s	.000 ibe; or	interfee.	Chicago					
						Close	Previous							
		E metals			Jen	103.25	104.80	104.30	103.30		PEANS S	000 bu min; c	neta/60lb h	shel
		very stre		nbert. Gold	Feb	102.80	104.40	102.60	102.60	3,23	Close	· Previous	High/Low	
				ost active	Mar	102.35	104,00 103,25	104.60	102.00	Ján	660/6	558/O	. 861/0	657/4
		softs, co			Apr	101.30	102.75	103.00	101.20 .	Mer Mey	670/2 '	567/4 681/2	671/0 884/4	567/0 560/4
		to heav			Jun	100,80	102.25	100.70	100.70	Jul	595/2	593/0	596/0	692/0
				contract	Aug	100.40	101.85	102.00	101.00	Aug.	696/4	805/0	599/0	895/4
		ose at 93			Sep	99.60	101.00	100.80	100.60	Sep Nov	602/2	593/4 600/4	842/0	594/6
				less than	Oct	99.20	100.60	Ď.	û _	, Jan	612/0	611/0	612/2	509/6 609/4
		iys. Cone ilative bu		tirm from	CRUE	E OL (L	ght) 42,000	US galla \$	/berrei '	BOYA	REAM ON	60,000 lbs: 0		
				e grain ec i		Latest	Previous	Hahla	W.					
				activity,	Feb	27.85	33,16	22.75	22.30	. —	Close	Previous	High/Low	
				res lower.		21,48	21.26	21.67	21.40	Jan Mer	19.03 19.23	18.94	19.09 19.23	19.05
		al and co			Apr	20.89	20.70	21.06	20.85	Mary	19.56	19.51	19.63	19.16 19.50
		vestocks			Jun Jul	20.08 19.77	19.95 19.63	20.22 19.85	20.05 19.74	Jul	19.84	19.75	19.90	19.75
		o sell sto			Aust	19.46	19.57	19.63	19.40	Aug.	19.92	19.77	19.93	0
		kened the			Sep	19.26	19.14	19.35	19.20	Oct	20.00	19.82	20.00	19.86 19.86
				portive to	Oct. Nov	19.18	18.98 18.85	. 19.29 - 19.15	- 19.00 - 19.00	Dag	20.08	19.94	20.07	o a
		ge juice			1454	IIIAG	10.00	18.10	10000					
		he weak tract. Co			HEAT	NA DE A	2 000 118	ulis, cents	Alia cella	SOTA	SEAM SE	ALL 100 tone	1/ibe	-
		/. Short a		ped on .		Latest	Previous			• : <u>*</u>	Close	Previous	High/Low	
		he ener		ax after	-					Jan .	170,5	170.6	171.2	189,7
		sharp d			Feb	6175 5825	6052 5782	6300 5940	6080 5785	Mar	173.5 .	173.4	174.2	173.0
					May	5460	5390	5476	- 5415 -	Jul	175.6 178.4	175.7 178.6	176.6	175.3 178.1
M -	w	a late			Jun	5330	6280 .	5355	6280 .	· Aug ·	179.E	179.5	180.6	179.5
V (OFK			Jul Suk	5275 5340	528G 5285	5925	5280 5300	Sep	189.3	181.1	160.0	180.8
GOI D	100 trou	oz.; \$/troy	~					-		Oct Dec	182.0 .184.8	182.0 184.8	185.3	184.3
	Close	Previous					res;\$/torm					min; centa/6		104.5
20.00						Close	Previous	. High/Lo	W .	. —				
Feb	410.2	412.5 413.7	0 418.4	0 410.9 ·	Mar	937	972 .	0 .	936	-	Close	Prenious	High/Low	
Mac	413.7	416.2	0	0	Just	943 960	970 965	0	942	Mary	242/0	241/4	242/2	241/2
Apr	416.7	419.1	422.0	416.3	Sep	974	997	1001	974	Jul	248/2 252/6	247 <i>1</i> 6 252/2	248/2 252/8	247/Q 251/2
Jun Aug	421.9 425.8	424.1 428.9	427.0 431.0	421,7 431,0	Dec	1000	1028	1022	1000	Sep.	252/2	250/6	252/2	249/6
Oct	431.9	433.9	436.5	434.5	-	1023 1033	1040 1050	0	1021	Dec	249/6 256/0	245/0	249/4	247/0
Dec	437.0 442.2	435.9	441.5	438.0			7,500lbs; c		-	· May -	259/6	254/4 258/0	256/0 259/6	253/Q 257/2
-60	***	444.0	442.0	442.0						· —		mir; centul		LOTTE
						Close	Previous	High/Lo	W	-				
PLAT	NUM 50 1	roy 02; \$/b	rov oz.		Mar	79.37	. 78.76	\$1.20	78.30		Ciosa	Provious	High/Low	
	Close	Previous			May Jul	80.95 83.00	80.56 82.40	- 83.00	80.10	Mer	397/6	401/0	402/0	395/4
10-	493.6	497.1	500.0	498.0	Sep	84.90	84.50	84.90	84.00	May	376/6	360/0 365/0	390/0	375/2
Jan Abr	500.1	504.1	508.0	493.0	Dec	87.35	87.00	87.50	86.80	Sep	357/4	359/4	360/2	351/0 358/4
	608.6	510.6	513.2	505.0	May	89.50 91.25	89.50 91.50	89.50	89.50	Dec	368/6	370/4	371/4	366/2
Oct	513.8	517.9	520.0	517.5		81.29	91.DU	01,50	P1.20	Mar	374/4	376/0	0	0
Jan Apr	521.3 529.3	525.4 533.4	0	0	SUQ	R WORLE	911º 112	,000 lbs; ce	ota iliaa	•				
r qui	-	000	•	•		Close				LIVE	ATTLE 4	2,000 lbs; car	da/ibs	
					-		Previous	Highrico	W		Close	. Previous	High/Low	
SILYE	37. 5,000 to	by oz; cen	ts/troy ez		Mar May	14,41 14,36	14,30	14.44	14.27	_Feb	78.80	78,22	78.90	78.25
	Ciose	Previous	High/Lo		Jul	14.24	14.37 14.24	14.40 °	14.25	Арт	77.00	76.87	77.20	76.22 76.72
Jan	518.0	525.6	520.5		Oct	19.88	18.64	13.86	14.10 13.40	Jun Auki	72.30 71.32	72.17	72.47	72.10
Feb	619.8	526.7	020.3	620.D	Mar	13.14	13.13	13.14	13.02	- Oct	72.32	71 <i>.27</i> 72.07	71.47	77.10
Mar	524.D	530.8	535.4	523.5	May	13,04	13.00	0 .	6	Dec	72.85	72.55	72.46 72.80	72.10
May	532.4	538.9	541.5	532.0	COTT	CON 50,000	t; cents/lbs		_	LNA	088 30.0	00 lb; center		72.55
ikal Sopi	540.6 549.2	546.9 555.2	549.0 557.5	540.0		Close	Previous	High/Lo		• ===:			198	
Dec	581.0	586.7	569.0	550.0 560.0	Mar	66.45	66.90			٠	Close	Previous	High/Low	
Jen	564.5	570.2	0 .	0	May	67,45	67.80	67.20 66.00	86.05 67.00	Feb	49,60	49.77	50.30	49.52
Mar May	573.4	578.B	576.0	578.G	Jul	67.65	67,88	66.20	67.30·	Apr Jun	48.10 52.95	47,80	48.60	48,00
MEY	581.3	588.6	8	Q	Oct	65.60	65.75	65.75	· 85.25	Jul	52,82	52.60 52.85	53.45	62.85 -
					Dec May	64,12 65,80	64.30 66.60	64.45	64.01	Aug	51.02	51.20	53,35 51.75	52.76
DIDN				-				0	,0	Oct	45.40	45.40	45.80	60.95
					UNA	E JUCE	15,000 lbs	t; cents/ibs	<u> </u>	Dec Feb	46.75	46.85	47.02	45.40 46.70
		e: Septem	Der 18 193	1 = 100)		Close	Previous	High/Los	w '	_	46.90	46.87	47.25	8
 	Jan 16	Jan 17	muth eq	о ут адо	Jan	190.70	196.20 -	196.00	149.00	PORK	BELLES	40,000 fbs; c	enta/fb	
1	1799.6	1792.0	1617.2	1974.6	Mari	195,50	200.50	199.70	196.50		Close	Previous	High/Low	
DOW	JONES I	Base: Dec.			May Jul	195.05 - 194.95		199.50	194,80	Feb	55.62	56.42		
I —	Jan 17				Sep	193.25	199.00 196,20	199,00 197,00	194.00 191.25	Mar	55.90	56.90	67.56 58.00	55.20
l				о ут адо	Nov	191.00	193.00	193.06	180,90	May	7 .25	56.60	59.50	55.80 57.20
Spot Friture	128.90 130.41	125.98	127.89	140.00	Jan Mar	. 188.80	190.50	186.25	188.25	Jul Jul	57.55 56,72	58.4Q	5 9.75	67.50
		129.58	129.94	143.60	May	188,20 188,20	189.90	0	e e	Feb	56.50	56.40 58.42	57.70	55.60
					-	red.cy	189.85	0	Ð	Mer	56.80	86.80	59.65 0	58_50
													•	g ·

127.4

LONDON STOCK EXCHANGE

London follows world market trends

THE FRAGILE confidence of the London equity sector was shaken yesterday by setbacks in other world markets and by another poor session in UK bonds. Share prices almost went into free fall at mid-session when traders scented another weak opening on Wall Street, and the loss on the Footsie reached nearly 48 points at the day's lew point. However, selling was moderate, and the Index loss was reduced by some determined bargain-hunters towards the very end of the trading session. The final reading showed the

FT-SE Index at 2,336.9, down 37

points on the day. The day's loss, which more than wiped

to defuse

idness' top

expected)

ralian earnin

ු සංදේශීම

 $\frac{1}{2} \left(\frac{1}{2} - \frac{1}{2} \right) = \frac{1}{2} \left(\frac{1}{2} - \frac{1}{2} \right)$

272

Pirat Doelings: Dec 27 Option Decim Feb 8 July 26 Feb 9 Account Days
Loss 22 Feb 5 Feb 19

out Wednesday's rally and brought the net loss on the week to 43.2 points or 1.8 per cent on the Footsie, reflected some selling, but also substan-tial marking down operations by marketmakers increasing feature of a London equity market where liquidity has been reduced by the struggle for profitability in a clearly
overcrowded market.

Thomson CSF, the French electronics group, from the dwind-

Trading volumes were extremely thin when the market was suffering the worst of the setback - barely 300m shares had traded by 2.00pm Marketmakers were lowering quotations to find a support evel, and share prices turned swiftly when Wall Street stead-ied from its initial fall. Buyers quickly appeared in London and although the recovery was checked by another downtick on Wall Street, the final Seaq volume total of 450.2m shares bore witness to the late support.
Other bearish factors

reduce the balance of equities in portfolios in favour of cash. The trend for London was set early when US stocks trading in Europe began to extend the losses of the overnight ses-

tronics group, from the dwind-ling list of possible bidders for

Ferranti, the ailing British

defence company, by disap-

pointment at the non-appear-

ance of a large acquisition pre-

dicted by some sources, and by reports that two members of

the US Federal Reserve Bound

had rejected calls for an easing in credit policy. A final blow to

equities came when Goldman

Sachs advised US clients to

sion. New York-orientated

stocks, including ICI and Glazo, fell sharply, and there were further downgradings by brokers of profit estimates for leading British companies as the market continued to brace itself for the round of 1989 trading statements.

Data on domestic unemployment and wages trends were in line with forecasts, but analysts referred to a shift in expectations on domestic interest rates. While any rise in base rates is still thought unlikely, unless sterling comes under further pressure, the date for any reduction has been "moved further and fur-ther away," according to Mr Bill Smith at Prudential-Bache.

FINANCIAL TIMES STOCK INDICES 82.36 82.39 83.02 Fixed interest 91.89 92.33 92.46 92.30 92.60 99.59 31.86 (16/1/90) (17/2/89) (15/2/83) (26/10/71) 2453.7 1782.8 2463.7 986.9 (3/1/90) (3/1/86) (3/1/90) (23/7/84) Rocks 100 Govt. Secs 15/10/26, Fixed Int. 1925 Ord, Dlv. Yield Earning Yid %(full)
P/E Ratio(Net)(2) 10.98 11.02 Ordinary 1/7/35, Gold mines 12/9/55, Besia 1000 FT-SE 100 31/12/63. A Nil 10.78 SEAO Bargaina(5pm) Equity Turnover(2m)† Equity Bargains† Shares Traded (mi)† CILT EDGED ACTIVITY 34,488 36,073 1033.68 1238.10 26,290 28,279 Gilt Edged Bargains 95.7 Day's High 1881.1 Day's Low 1858.1 SE Activity 1974. Excluding intra-market believes a Country and the form of the FT indices of delity Early Bargains and Equity Dahab and of the five-day averages of Equity Bargains and Equity Value, was discontinued on July 31. Closing values for July 28 available on request. London report and latest Share index. Tel. 0895 120001. 10 a.m. 11 a.m. 1872.2 1071.3 3 p.m. 4 p.m. 1889.2 12 p.m. 1875.2 1 p.m. 2 p m. 1872.8 1867.2 FT-8E, Hourty changes Day's High 2358.0 Day's Low 2326.2 Open 2347.0 11 a.m. 12 p.m. 1 p.m. 2347.6 2340.0 3 p.m. 4 p.m. 2334.5 2342.8

Ferranti in new setback

The tale of woe at Ferranti, the beleaguered defence electronics group, grew even worse yesterday as Thomson-CSF, the French electronics company regarded as Ferranti's last hope for a full bid, abandoned interest in the UK group; Fer-ranti shares slumped 11 to 26p with turnover expanding to 18m. The shares have fallen from the 90p area since the news last autumn of a £215m loss relating to International Signal, the Ferranti subsidiary. Mr Brian Newman, electron ics analyst at Henderson Crosthwaite said: Thomson was the last of the serious bidders, and it now looks as if the £157m rights issues will be triggered, with Ferranti likely to remain independent under new management." Others once

Daimler Benz, He expected Ferranti to reveal further asset disposals in Italy and the US and to seek joint ventures in other areas of its business. But he added that GEC could emerge as a dark horse and take a stake in Ferrenti of anything from 25 to 35 per cent.

mentioned as possible rescuers

include British Aerospace and

Mr Chris Tucker of Kitcat & Altken said the outlook for Ferranti looked bleak: "Perhaps we should be looking for a rescue rather than a take-

Gas downgraded

Recent suggestions of immi-nent downgradings of British Gas proved accurate when dealers became aware of at least/two first thing yesterday. accompanied by some aggressive selling of shares:

The downgrades, instigated by S.G. Warburg Securities and tibs Phillips & Drew, were accompanied by sizeable selling pressure. Gas was said by itealers to have addressed analysis on Westers and the selling pressure. Warburg cut estimates for

the current year from £1.18bm to £990m and altered its stance from buy to hold. The dividend forecast was unchanged. UBS shifted its forecast from 21.05bn to £980m, retaining the dividend estimates, citing the, affects of the warm weather on Gas's profits.

More downgrades are expec-

ted over the next few days; according to traders. Gas shares fell back 7 to 221p with turnover reaching 21m, well-above usual levels for the

A warning from Standard Chartered Bank that profits for 1989 will not match the £313m

of 1988 sent the bank's shares aliding early although a good and sustained rally developed

The shares, unsettled from the outset by fears of bad news, hit a day's low of 540p before bouncing to end a net 12 off at 551p. Turnover was an unexceptional 2.5m shares. Standard told shareholders it

had been hit by had debts in the UK, business problems in Australia and the suspension of interest payments by Brazil. But dealers and analysts said news contained nothing worse than the profits warning, "hence the bounce in the share price." said one trader. Some smalysts had already lowered their profits forecasts to the

said another banks specialist.
Worries over the profits
growth from Aids drug Retrovir continued to undermine
Wellcome, 16 lower at 716p.
Earlier in the week the US
Food and Drug Administration Food and Drug Administration said doses should be halved. The warning from analysts

at Smith New Court that growth in profits from ulcer drugs could slow more quickly than previously thought left Glaxo down 23 at 748p and Smithkline Beecham "A" 10 off at 577p. However, some securities houses, including Nikko Securities, publicly disagreed with the Smith assessment.

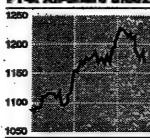
Reuters was one of only two FT-SE 100 stocks to show an improvement on the day. Deal-ars said that there was persis-tent demand from US securi-ties houses, possible because they had sold the stock heavily in New York the previous night and were levelling their books in London. The shares

property Natiwest Wood-man Gounty Natiwest Wood-man Gounty Natiwest Wood-man garlier in the week and Smith New Court yesterday. Both expressed concern at the falling copper price, RTZ fell 23 to 548p.

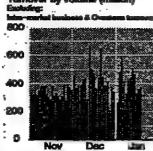
.The recent strong run by Burmah, on the back of stories that SHV has been adding to its 9.14 per cent stake, came to an abrupt halt yesterday with Burmah retreating to 653p at one point after sustained sell-

ing pressure.
More sanguine dealers pointed to the recent withdrawal from the market of Citi-corp Scringeour Vickers, known to have held positive views on the Burmah/Ca-lor/Premier tro, and said that the selling could well have rep-resented the liquidation of CitiFT-A All-Share Index

included the withdrawal of



Equity Shares Traded Turnover by volume (million)



corp's book positions in all three stocks. By the close, Bur-mah had steadled to close a net

20 lower at 658p. BP and Shell were unsettled by "topslice" advice by Smith New Court, with BP 5 off at 337p on 7.7m shares and Shell 114 easier at 458 kp on 5.3m. Traders noted strong support for Shell at lower levels with one of the leading agency brokers said to have been pushing

Bunterprint fell back sharply after revealing that it was selling a printing division The market had caught a whiff of an imminent announcement of an imminent announcement estrier in the week and jumped to the conclusion that a bid was in the offing. The shares started the week at 160p and moved as high as 220p on Wednesday. Yesterday's announcement included a warning that competition in the financial printing market had become increasingly difficult, and stoke of an unex-

cult, and spoke of an unexpected loss in the second half of last year, senior management changes and a sharp cut in the dividend. The floor feil from beneath the share price which slumped 60 to 130p. At that price, buyers moved in and dealers mentioned a single transaction of 350,000 shares, or 1.2 per cent of the company,

or 1.2 per cant of the company, at 130p.

Paper supplier Robert Horne slipped on the absence of developments in talks on a possible offer for the company. The "A" shares fell 30 to 320p and the ordinary closed 32 lower at

NEW HIGHS AND LOWS FOR 1989/90

MANUAL CONTROL OF LEMBERS (1) PAPERS (1) TRUSTS (2) AUGUST (2) FRANCE (3) PAPERS (10) TRUSTS (2) AUGUST (2) PAPERS (2) AUGUST (2) PAPERS (3) AUGUST (4) AUGUST (4) AUGUST (4) AUGUST (4) AUGUST (5) AUGUST (5) AUGUST (6) AU

RLDHOGE (1) STONES (4) BLECTRICALE RESERVANT (7) FOCK (1) STIMALE (8) BLP GTN, 80C GTN, Cape . 8-9c PL, Dauphin, Noto GTN, Refrick, Rochestra, Spectrum, RAMCE (1) LESSURE (8) PAPERS (8) ERTY (9) SHOGE (1) TEXTILES (8) (1) NEWES (1) TEXTELES (9)

The loss of the Prudential Corp advertising account on Wednesday continued to hurt Saatchi and Saatchi, down 11 at 331p. The new holder of that account, Lowe, eased after a sharp rise the previous day. The shares ended 7 cheaper

Some 4%m United News pers shares were placed with institutional clients of UBS Phillips & Drew and Cazenove at 425p. The placing was over-subscribed, by some 3% times according to marketmakers, and the shares held up well against the market trend, clos-

ing 3 lower at 438p.

Pearson performed slightly better than the market, slip-ping 8 to 729p ahead of an ana-lyst's meeting today. An agency broker was said to have conducted a cross of 400,000 shares which, by Seaq's double counting method, would have accounted for most of the 895,000 final turnover figure. Emap only lost a penny to 229p with dealers saying a trade of 1m Emap shares ear-

lier in the week had cleared the market out of stock. One securities house bought Bunzl heavily, leaving the rest of the market short, and the shares ended unchanged at 183p. Dealers said that Bunzi

shares. Analysts at S.G. Warburg cut their profit forecasts for adver-tising agency FKB. They cited heavy investment in a US unit, FKB Direct, management changes at one UK operation, and losses at another involved in business-to-business mail order. The new forecast for current year profits is £10.25m, compared with a previous estimate of £13,75m. FKB shares

might be buying in its own

fell 16 to 1930. US investors maintained their interest in Blue Arrow as the shares eased 2% to 340 on

turnover of 1.4m.
Stores were mostly resilient against the market's decline, having been particularly weak in recent days, and losses were mostly limited to a few pence. One exception was Burton which held its annual meeting yesterday. Sir Ralph Halpern, the chairman, told shareholders that 1990 was "going to continue to be tough." The shares slipped 9 to 204p on good volume of 3.3m shares. Scottish and Newcastle lost 7

to 333p, as the market continued to wait for the long expected placing by Elders IXL of its 22 per cent stake.

Guinness resisted the market's recogness for most of the

ket's weakness for most of the day and eventually closed just a penny cheaper at 663p. Some dealers said that the long-run-ning court dispute at 24 per cent owned LVMH, the French hixury goods group, might be concluded today. The food manufacturing sec-

tor's losses were limited with its defensive qualities coming into play as the stock market

lost ground. RHM eased a penny to 438p, as some investors focused on the possibility of a bid. Fitch Lovell was underpinned by news that it had sold Jacksons of Piccadilly to Associated British Foods for an undisclosed price. Fitch bought the business for £1.7m in 1985. "This is of some significance as it shows AB Foods is on the acquisition trail, if only in a small way," said one analyst. Fitch finished a penny off

at 239p, while AB Foods ended 2 lower at 409p. Mr David Lang at Henderson Crosthwaite lent support to Dalgety, estimating that in the first half to December, profits amounted to \$57.5m, compared with \$51.7m in the same period last year. An increase in egg prices, improvements in produce and pig farming led Mr Lang to look for "solid interim results" from Dalgety. "There are a lot of good things hap-pening to Dalgety," he said. Dalgety finished 4 lower at

thinly dealt as interest rate worries persisted. Rockfort fell 9 to 46p following a profit warning, while Mountleigh slipped 4 to 157p, after a drop in interim profits to £20.4m from £24.8m last time.

Barry Weimmiler announced the convenience of exhelding and the service of exheld

the acquisition of subsidiaries from Melville and Renold in the morning, and issued fresh shares to pay for them. This brought the price down from 305p to 296p. Dealing was alug-gish, with marketmakers reporting little trade.

Dealers said they thought the issue would be oversub-scribed. Renold closed only a penny easier at 94p, and Mel-ville, one of the day's best per-

| March | Marc

formers, rose 8 to 133p. GKN dropped 11 to 424p. One marketmaker said it had been fashionable stock recently all the marketmakers had them and they have probably still got them." Lucas fell 13 to 639p, amid worries about the effect of the Boeing strike on

Simon Engineering outper-formed the market, losing 4 to close on 379p. The shares had been hurt by worries of a construction project in Soviet

Trade in British Steel was briak, as talk of a possible bid for the German company Roesch, due to publish its results today, went through the market. British Steel were at one point down 5, but recovered as the day progressed to close 3 easier at 132p.

Wednesday's star-performer Avon Rubber retreated as Trel-leborg said it had no intention of making a bid at present. The shares dropped 22 to 508p. English China Clays enjoyed

trading volume in major stocks

a rally from a low of 438p, raising their price by 3 for the day at 445p and considerably outperforming the market. Analysts could find little reason for this, except perhaps that the stock had previously been oversold. Volume was a low 728,000.

Vickers, the subject of renewed interest earlier in the week after the board's statement about Sir Ron Brierley's stake in the group, also outperformed the market, holding

firm at 215p.

Macarthy slipped 7 to 229p following disappointing profits.

MITTE were up 5 at 168p after

announcing full-year results. A heavyweight review of the electronics/telecoms sector by Kleinwort Benson, emphasis ing the attractions of British Telecom and Cable & Wireless, limited the damaged to then respective share prices. British Telecom, where turnover expanded to 12m, well up on

usual levels, settled 5 cheaper at 292p, while Cable & Wireless settled 10 off at 550p. GEC, one of the few stocks in the sector that Kleinwort is cautious about, were 5 lower at

Other Market statistics, including the FT-Actuaries share index, London Traded Options, and recent issues (including the water issue

FINANCIAL TIMES CONFERENCES

COMPETITION, MERGERS **ACQUISITIONS AND ALLIANCES IN EUROPE**

13 & 14 March, London 1990

Competition policy at Community and member state levels will be the focus of the agenda. Speakers will assess the impact of the Brussels agreements and will look at developments in the countries where there is the most interest in mergers, acquisitions and alliances.

Mr John Redwood, MP Parliamentary Under Secretary of State for Corporate Affairs Department of Trade and Industry

Sir Gordon Borrie, qc Director General of Office of Fair Trading, UK

Speakers include:

Mr Antony Beevor Executive Director, Hambros Bank Limited Former Director General The Panel on Takeovers and Mergers

Mr P Stormonth Darling Chairman Mercury Asset Management Group pic

Mr J Lawrence Manning, Jr Partner in Charge

Jones , Day, Reavis & Pogue

Mr Richard M L Webb Morgan Grenfell & Co Limited

Mr Martin Waldenström Booz Allen Acquisition Services

Mr Philip Goldenberg

S J Berwin & Co, Solicitors

Mr Yusho Yamamoto General Manager, Mergers & Acquisitions Division The Long-Term Credit Bank of Japan, Limited

Dr Lutz Raettig Executive Vice President & Head of Corporate Finance Commerzbank AG

To: The Financial Times Conference Organisation

A limited amount of exhibition space is available, for further information please contact Connie Strong.

COMPETITION. MERGERS **ACQUISITIONS AND** ALLIANCES IN EUROPE

Please send me further details



126 Jermyn Street, London SW1Y 4UJ, ÜK Tel: 01-925 2323 Fex: 01-925 2125 Tb:: 27347 FTCONF G Type of Business

APPOINTMENTS Becker Acroma: Mr Geoff.

Chairman designate at Boots

Mr Robert Gunn, chairman of THE BOOTS COMPANY, is to retire following the annual meeting in July. His successor will be Sir Christopher Benson. Sir Christopher, who is chairman of MEPC and Reedpack, joined the Boots board last year as a non-executive director.

Mr David Barker is joining ROYAL INSURANCE 45 managing director of a newly-formed asset management company, responsible for all the group's UK-based investment funds (over £8bn). He was managing director of Hill Samuel Investment Management. Mr Geoff Prince has been appointed deputy managing director of Royal Insurance

Mr David McGovern hus joined WAGNER (GB). director with Mr Peter Kinze. Mr Peter Watting becomes sales director, and Mr John Vater financial director. The company is the UK operation of Vereinigter Baubeschlag-Handel, West Germany.

■ Mr Bob Wright has been appointed managing director

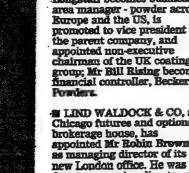


division of NFC, has appointed Mr Andy Wood (above) as divisional IT director, responsible for information technology in all the division's operations

of Bristol property company ORCHARD & PEER. He Construction Group.

GRANADA COMPUTER Mr Peter Edwards as managing director. He joins

AB WILH BECKER has made the following. appointments in its UK operations. Mr John Lyon, managing director, Becker Industrial Coatings, Mr Eddy Moules, managing director,



EXEL LOGISTICS, the logistics

remains joint managing director of the Buckley Wright

SERVICES (UK) has appointed



deputy managing director of the Chicago Mercantile Exchange's European representative office. Mr Ian Barnes has been appointed managing director of GKN KWIKFORM. He was manager, GKN building services division, and succeeds Mr Jim Foxall who is taking

a GKN Group post in North

 MANNESMANN INFORMATION SYSTEMS, Slough, has appointed Mr Tuny Gunn as managing director. He was managing director of Mannesmann Information Technology, Brussels.

Mr Eric Frondigoun has been appointed chairman of JONATHAN JAMES, Taylor Woodrow Group's finishing company, following the retirement of Mr John Talbot. Mr Frondigoun joined the Mr Choog Huai Seng has been appointed managing director of JOHN GOVETT (ASIA), Singapore. He was managing director of Bankers

■ A.J. WORTHINGTON (HOLDINGS) has appointed Ms Jane Adair as a director of wholly-owned subsidiary HENRY BOOT & SONS has made the following subsidiary appointments: Mr Alan F. Rumford, managing director, and Mr Peter Hook, commercial director, Henry Boot Management; and Mr Trever Swancott, commercial director, Henry Boot Training/

 ASDA PROPERTY HOLDINGS has appointed Mr P.L. Huberman as an executive

Henry Boot Inner City.

Mr Peter Wraight has been appointed to the board of TULLETT & TOKYO (CURRENCY DEPOSITS) CO.

■ TSB GROUP has appointed Dr Adrian Gozzard as director of personnel. He was group personnel director of Cadbury-Schweppes.

■ Mr Michael Simpson has become financial director of JOHN FLEMING & CO (HOLDINGS), the Aberdeen-based Scottish timber and builders' merchants group. He has been company secretary since June last year and was previously chief

AUTH	OF	US	E)
UNIT	Ti	RU	ST	S
	Carps Carps	Core. Private	Sty Price	OV FV

Rephr Buth Tyd. Huwer C400DH

80 Verleichert Bi, Barramondh

8

Systems (1) the 1-3 (1) 1.7 (1) 1.2 (2) 1.3 (2

| Ur Soc Ogno. | Ab. 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13.5 | 13

Comparison | C

| Include | State | St

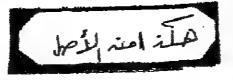
15 M. 18

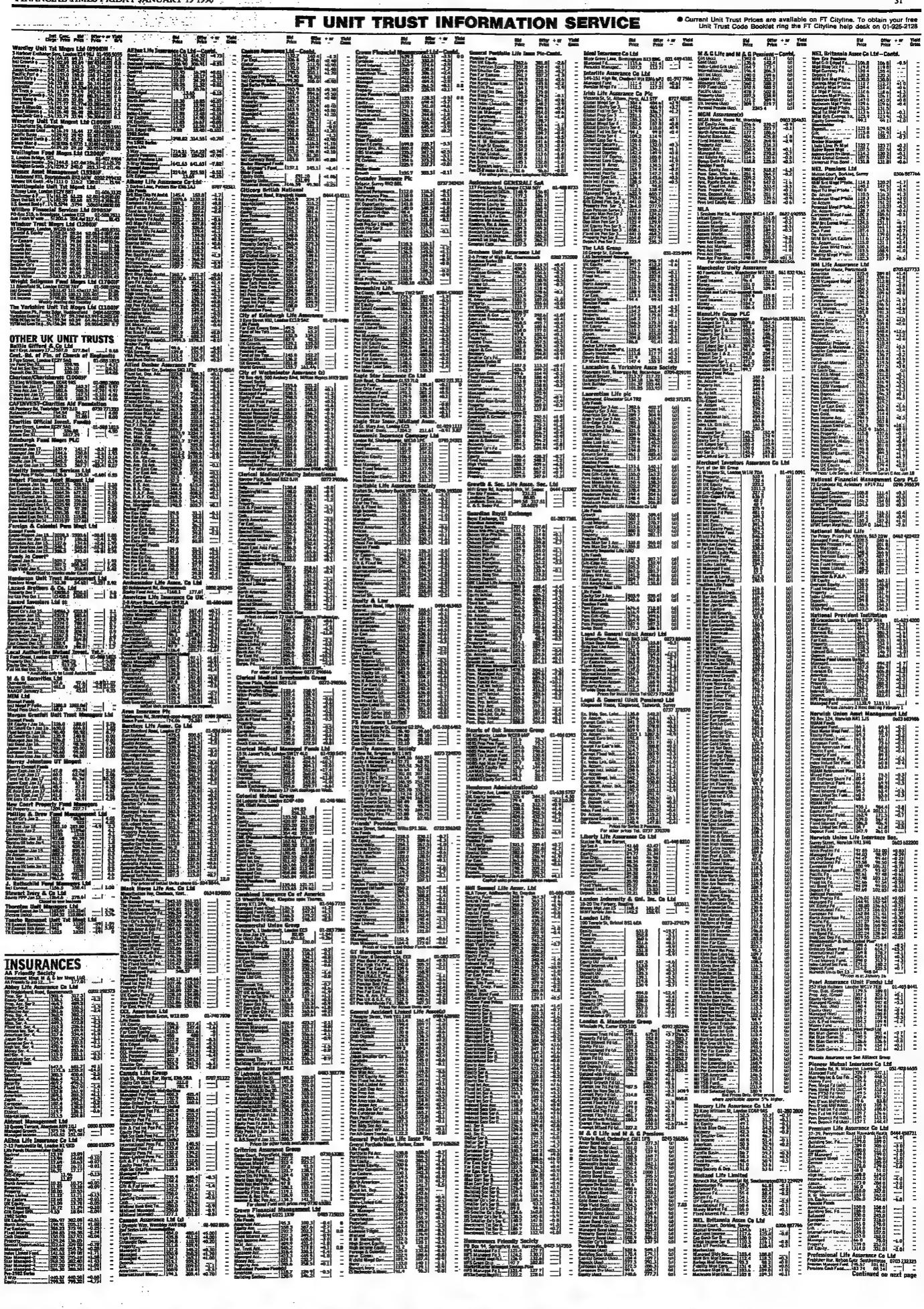
1. . . . 25.25

4 : 20kg

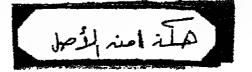
• • •

,





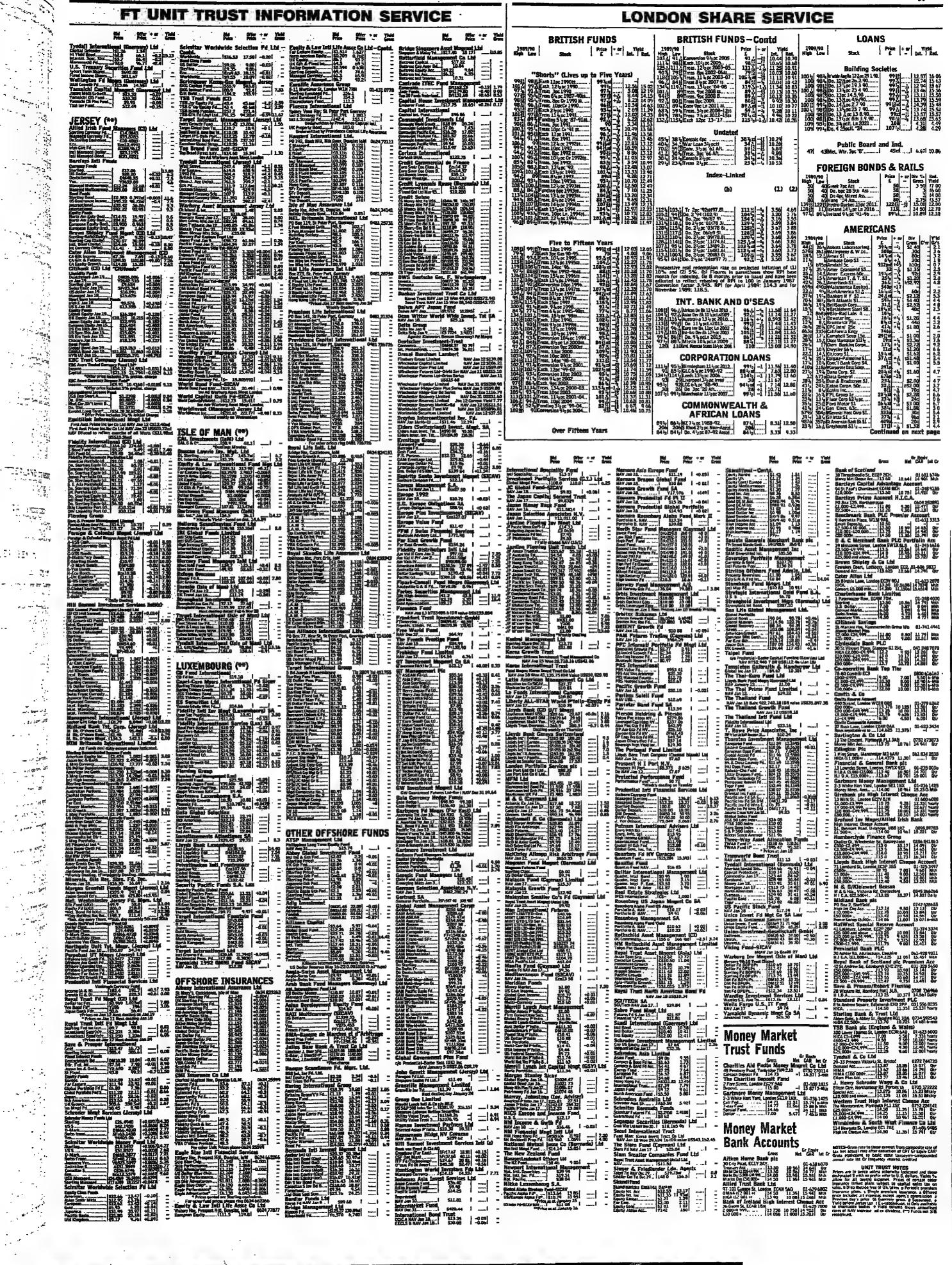
32					FINANCIAL TIMES FRID	
Mid. DMm Ann. Viola			ORMATION S		ilt Trust Gode Bookiet ing die 1	rithe help desk on U1-927-2120
## Office First Fi	128.9 139.9 -1.6 Segon 128.6 -0.6 Marra -1.6 Mar	on & Halaysia. 110.4 90.7 -90.7 90.1	Target Life Assurance Co List Contal. Jason Algha	2 The Windmills, Tint St. Jikes, GU34 1EF 0420 80266 RB. Aktion: LS Mau Life. 132.1 160.2! De MEI. Eve Strily Sec. 127.9 134.6 -6.1 Int. Do Nill Man Life. 127.0 134.6 -6.1 Int. Do Nill Man Life. 127.0 134.6 -6.1 Int. Do Scote En San Pins. 127.0 134.6 -6.1 Int. Do Scote En San Pins. 127.0 134.6 -6.1 Int. Do Scote En San Pins. 127.0 134.6 -6.1 Int. Do Scote En San Pins. 127.0 134.6 -6.1 Int. Do Scote Min Pins Man. 127.0 127.2 -6.4 Int. Do Hill Man Pins. 127.0 127.2 -6.5 Int. Do Hill Man Pins. 127.0 147.9 -6.5 Int. Do Hill Man Pins. 127.0 147.9 -6.5 Int. Do Liver Pins. 127.0 147.2 -6.5 Int. Do Liver Pins. 127.0 147.2 -6.5 Int. Do Balloset From. 127.0 147.2 -6.5 Int. Do Scote Global Pins. 127.0 127.1 147.1 Int. Do Scote Global Pins. 128.0 145.3 Int. Do Scote Global Pins. 138.0 Int. Do Scote Gl	Offstare Family Massagers Ltd	First Price ###################################
Managed Dr.1. 98 b 103.9 -0.71 Gartmore Pen Barlon 155.5 156.9 1.77 Do. Ord. Do. Ord.	237.1 299.7	jam Montate	Tembridge Wells Espatizable Abbey Casri, Tembridge Wells Abbey Casri, Tembridge Wells Abbey Casri, Tembridge Wells Assessments Capital & Success Capital & S	Silitata Fund Managers Limited Silitata Hees, The Canery, Bithor's Startfeet, Herton, Bithor's Startfeet, Hold, Bithor's Startfeet, Hold, Bithor's Startfeet, Bithor's Startfeet, Bithor's Bitho	10.12 S. Heiler , Jersey C	ex Particles
Property Equity & Life Age. Co L	441.3 464.6 -4.0 -500 4.0 -500	Alliance Group Macce Horst, Horstein 101 101 101 102 103 103 103 104 105 105 105 105 105 105 105	11.1 11.9	Owners & Medical Ch. 132.0 199.0 0.2 188.0 0.9 188.0 189.0 1	Percitation	### Fished Fished Fished ### Fished ### ### ### ### ### ### ### ### ### #
Partit: Acc	100 105	10 10 10 10 10 10 10 10	Aperical	OFFSHORE AND OVERSEAS GUERNSEY CORRECTIONS	1 1 2 2 2 2 2 2 2 2	Altringen - 1116 as
Tomposity Tomp	1013 104.0 40.3 Fram is 12.2 100.7 40.3 Fram is 12.2 100.7 40.5 Fram is 12.2 100.7 40.5 Fram is 12.2 100.8 70.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 1	notes 17s. 188.1 190.6 ed.1 million of the control of the contro	MANAGEMENT SERVICES Bavid M. Aaron (Personal Fig. Phys.) Lb The Old Tows Hall, Todioptes, Bay. D. Aaron May By H. L. 19.0 10.5 25.5 30.6 25.5 30	PO Box 206 S. Peter Port, Camranger Octo 7.1/3/18 Pol Box 206 S. Peter Port, Camranger Octo 7.1/3/18 Pol Box 206 S. Peter Port, Camranger Octo 7.1/3/18 Pol Box 206 S. Peter Port, Camranger Octo 7.1/3/18 Pol Box 206 S. Peter Port, Camranger Octo 7.1/3/18 Pol Box 205 S. Peter Port, Camranger Octo 7.1/3/18 Pol Box 20	rg Git to	ITZERLAND (SIB RECOGNISED) Bond Investments AG restrance CNA301, 2m, 5 witterina; Serina R. SPI (200,0 900,0) A Strike RecogniseD) 4. Strike Pershruhe Inf att havy 4. Strike Pic. One Carriette Spinery Editioning Inf (400, 100,0) EDITOR (100,0) ERNSEY (400) Bill (100,0) ERNSEY (400)
Revolution Page P	19	Sectory (April	85-34 MS Saret Lamin EC 10-29 338 338 10-21 11 10-21 1	Prime Bond	KCp-041 (4-5 k) 5 (1207 0 2007 rd 2233 early winter early	Depart (0 23.1 3 4.0 40.3 - 2700 Depart (0 25.1 3 4.0 4.0 500 - 51.4 5 4.0 4.0 5.0 5 4.0 4.0 4.0 4.0 4.0 4.0 4.0 4.0 4.0 4.0
Figure Init. 171.2 171	195.9 206.2 eq.5 — Pas. Fin Pas. 101.11.11.11.11.11.11.11.11.11.11.11.11.	Plans **Account** **Account**	Presentanted Meanus Pic National Pick National Pick Landon Will Old 101-109 104-109	Dimital Delice For Band 34 1894(17 44, 9340 46, 77 40.01 6, 197 197 198 19	salty Onc 54 ELIOB 1.005 1.195 1.0	impton. Overwase Ferni Mingt Ltd. Previolo
20 Old Surfringston St. London WIX 1LB	140.1 47.4 4.0 arread 120.2 120.5 4.7 arread 120.5 arread	1907 148.2 - 12	S Bood Fd	14.5 Carrenty Fund 19.800	XEMBOURG (SIB REDERISED) R. Federarbed Intl Mages Queel SA Lean Trives 1-2536 Lass (DD 924 40291) Federarbed Intl Mages Queel SA Lean Trives 1-2536 Lass (DD 924 40291) Federarbed Intl Mages Queel SA Lean Trives 1-2536 Lass (DD 924 40291) Federarbed Intl Mages Queel SA Lean Trives 1-2536 Lass (DD 924 40291) Federarbed Intl Mages Queel SA Lean Trives 1-2536 Lass (DD 924 40291) Federarbed Intl Mages Queel SA Lean Trives 1-2536 Lass (DD 924 40291) Lean Trives 1-2536 Lass (DD 924 40291) Lean Trives 1-2536 Lass (DD 924 40291) Lean Trives 1-2546 Lass (DD 924	ar Sact to 13,002 1 157 0,000 1,
March Americans	111'9 117'9 117'9 118'0 Devogement 110'4 110	Pers	W Middle (1997) 1997 1997 1997 1997 1997 1997 1997	Assirables Dollar Del As- 54.179 Describensories Dial- 46.090 EUL's Education Front	te d'Arien, 1-1150 lass (10 352 658825) Lazard et de Portrolle. 196.7 230.0 10.3 Lazard et de Reprincentative for fill (4 mancher of Lastru et Reprincentative for fill (4 mancher et Reprincentative for fill (4 mancher et Reprincentative for fi	### Section Strande File Majorit 2.6 ### Sec. 20 6 70 0.46 ### Fund Managers (CD 1.40 ### Sec. 20 5 70 ### Sec. 20 6 3 #
Partic Paste Pa	130 & 137 & 1.0 Targe. Ri 124.2 130.7 -0.14 Targe. Ri 124.2 130.7 -0.14 Targe. Ri 124.2 130.7 -0.14 Targe. Ri 125.5 263.9 -0.5 Targe. Ri 120.2 231.7 -0.1 Targe. Ri 129.2 130. -0.1 Targe. Ri 130. -0.1 Targe.	Life Assurance Co Ltd Manage, Gatabook Rocal, Arieshury, Backs Marge, Gatabook Rocal, Arieshury, Backs Marge, Gatabook Rocal, Arieshury, 102'00 394000 Min Ariesh	### Process Health 196.6 ### No Process 196.6 ### No Process 196.7 ### No Process	OCHR. SET	Lord Assets Dis- 2.534 3.05 5.59 5.50 5.5	250cm F 250cm 250cm
Proposer 9 Learn 1997 136.5 Pers Opportues Print 177.6 187.0 1	82 22 8 40.6 Sear. Per 68.7 (19.5) 12.5 40.6 Sear. Per 68.7 (19.5) 12.5 40.5 Sear. Per 68.7 (19.5) 12.5 Sear. Per 68.7 Sear. Per 68.7 (19.5) 12.5 Sear. Per	1973 2777 — 1975	108.5 108.5 108.5 108.5 108.5 108.5 109.	CCCT, Pia. 14829 20279-4 1474-152 US Dec. 100571, Ser. 1 1482 15 Dec. 1 1482 15 D	September Sept	Sprital Mant (Enrope) Ltd sprital Mant (Enrope) Ltd sprital Mant (Sprital Sprital Sp



. .

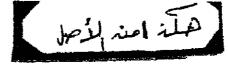
100

هَلَدُ امن لِأَصِ



34

	LONDON SHARE SERVICE	
AMERICANS—CODIS TO THE PROPERTY OF THE PROPER	DRAPERY AND STORES - Contd ENGINEERING - Contd 1993/90 Stack Price First First	
1.00 CRV	84 34AT Trant 30	123 19934acriarios 60 1 267 - 2 435 3.4 2.2 178 39024 1 5 5 4 10.0 1.0 4.7 25.2 11.3 19934acriarios 60 1 267 - 2 435 3.4 2.2 178 39024 1 5 5 6 4 10.0 1.0 4.7 25.2 15.0 4 7.2 4 15.0 4 7.2
119 #55Coope Carte (2) 10. y 98st 14 5 1 9 6 1 7.9 430 281 Menure (1) 1 #8 341 26.4 4 1 25 12.9 269 93Cope (17 15) #8 125 12.9 196 193 0 2.3 5 0 9.7 293 198 Menure (1) 1 #8 341 25 12.9 277 277 Costain Group #8 277 4 (21.75 2.5 5.3 9.2 16.3 789 Ment 10g #8 21.7 15 15 15 15 15 15 15 15 15 15 15 15 15	505 266(41) Grov Em Sa. 500 110 0 3.2 2.7 15.6 693(40) Mass Brit Ports. 9 632 -2 110.0 4.0 2.115.7 2074 176 -2 Brit Grown 106 9 248 12.0 6.5 1.1 13.6 56 47 41 44850. Entry 50. 7 12.0 6.5 1.1 13.6 56 47 41 44850. Entry 50. 7 12.0 12.0 12.0 12.0 12.0 12.0 12.0 12.0	### ### ##############################
		0.9 3.2 2.2 19.2



1 Sec. 10	FINANCIAL TIMES PRIDAY JANUARY 19 1990	LONDON SHARE SERVICE	● Latest Share Prices are available on FT Cityline. To obtain your free Shere Code Booklet ring the FT Cityline help desk on 01-925-2128
	LEISURE PAPER, PRINTING, PAPER PRINTING, PAPER PRINTING, PAPER	TRANSPORT STORY S	Color Colo
· "我们的是一个人的有效是是不是有的人的,我们就是一个人的人的人的人的人的人的人们的人们的人们的人们的人们的人们的人们的人们的人们的人	1967 386 Black (A & C. L. V. 94 5) 415 5 27 35 34 1 1 1000 660 Rikinskis Eshibit 5 1 688 -10 13.0 2.8 1.8 22.5 1000 660 Rikinskis Eshibit 5 1 688 -10 13.0 2.8 1.8 22.5 1000 660 Rikinskis Eshibit 5 1 688 -10 13.0 2.8 1.8 22.5 1000 660 Rikinskis Eshibit 5 1 688 -10 13.0 2.8 1.8 22.5 1000 660 Rikinskis Eshibit 5 1 688 -10 13.0 2.8 1.8 22.5 1000 660 Rikinskis Eshibit 5 1 688 -10 13.0 2.8 1.8 22.5 1000 660 Rikinskis Eshibit 5 1 688 -10 13.0 2.8 1.8 22.5 1000 660 Rikinskis Eshibit 5 1 688 -10 13.0 2.8 1.8 22.5 1000 62.8 1000 62.8 10 1000 62.8 10 1000 62.8 10 1000 62.8 10 1000 62.8 10 1000 62.8 10 1000 62.8 10 1000 62.8 10 1000 62.8 10 1000 62.8 1000 62.8 1000 62.8 1000 62.8 1000 62.8 1000 62.8 10 1000 62.8 10 1000 62.8 10 1000 62.8 10 1000 62.8 10 1000 62.8 10 1000 62.8 1000 62	201	## Perfection 36. 20. 1.9 1.

SPONSORED SE

Bardon Group Cr Pref (SE).

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar up as D-Mark falls

moil in the Soviet Union and towards the question of US interest rates.

The dollar gained ground after officials of the US Federal Reserve Board indicated they are against any further easing of monetary policy. Press inter-views with Mr Manuel Johnson, vice chairman of the Fed, and Mr Wayne Angell, a Fed Governor, suggested that both are opposed to another reduction in US interest rates unless there is a change in economic

conditions.
This pushed the dollar to a high of \$1.7085, but there was no strong attack on resistance at \$1.7100, after Mr Marlin Fitzwater, a spokesman for the White House, said the Bush Administration would like lower interest rates, although he added: "We aren't trying to tell the Fed what to do."

At the same time market sentiment appeared to be moving in favour of the dollar, partly because it has been sold steadily against the D-Mark for several months and may be due for a period of technical

A rise of 0.4 per cent in December US consumer prices was in line with expectations and produced little reaction.

NUS e
6530 9800
.70pm .55pm

	Jan 18	Previous
8.30 am	87 7 97.9 97.8 87.8 57.8 57.8 57.8 87.8 88.0 88.1	88.3 88.2 87.9 87.9 87.9 87.9 87.9

CUR	HEN	CY RA	765
Jan.28	Bank mala %	Special* Drawing Rights	European 1 Currency Unit
	10 4 13 4 4 6 9 6 6 00	1.25381 1.31648 1.53199 11.7727 46,7730 2.52349 2.51448 2.51448 2.51448 1.6271 1.91.462 8.60256 1.44.041 1.1086 1.42785 208 352 208 352	1 37374 1 19674 1 38397 42 6128 7 87931 2 03625 2 29462 6 92192 1516 25 1516 25 131 426 7 37463 1 81365 1 194 836

Sterling gented in terms of SDR.and ECU.per E. property Commission Calculations.

CURRENCY MOVEMENTS						
Jan.18	Bank of England lodes	Morgan Gueratty Cumper %				
Starling U.S Dollar U.S Dollar Canadian Dollar Austrian Schilling Belgian Franc Danish Krone Danish Krone Swiss Franc Guilder Franch Franc Ura	89.1 67.6 104.1 109.8 109.7 108.8 118.6 114.5 103.4 99.9 128.7	+23 6 +11.6 +12.2 +33.5 +25.3 +16.8 +16.8 +12.5 +18.7				

OTHE	R CURRE	ncies
192.75	Ē	\$
Argentins Australia Brazil Finland Greece Hong Kong Hong	2921.65 - 3055 80 2.0725 - 2.0745 22 9220 - 21.0575 6 5945 - 6 6.120 758 75 - 263,25 12 8520 - 12.8650 115.40° 1119.10 - 1137.15 0 47670 - 0 48620 58 75 - 58 85 4,4475 - 4,446 90 2.6790 - 2.6830 3 1075 - 3,1145 3 1075 - 3,1145	1777 08 - 1825,00 1 2794 - 1,2500 13,960 - 13,9998 4 0775 - 4 0125 157,20 - 194,75 7 8030 - 7 8105 693,00 - 686,50 0,29100 - 0,2910 35,76 - 35,80 2,7025 - 2,7065 2,690 00 - 2,700 00 1,6275 - 1,6295 3,7500 - 3,7510 1,6889 - 1,8900 1,6899 - 1,8900 1,6890 - 1,8900 1,6800 - 2,6115
S, Af (Fr) Taiwan U.A.E	5.5535 - 5 6-70 42.65 - 42.75 6.0405 - 6.0460	3.3725 - 3.4365 25.90 - 25.95 3.6730 - 3.6730

ATTENTION turned away yesterday from political events in Eastern Europe and the turper cent in the previous year.
This was the largest annual rise since 8.9 per cent in 1981.
At the London close the dollar had risen to DM1.7080 from DM1.6900; to FFr5.8050 from FFr5.7450; and to SFr1.5185 from SFr1.5070. Its index climbed to 67.6 from 67.1. The US currency also advanced to Y146.05 from Y145.45 in spite of intervention by the US Fed and

the Bank of Japan.

The Fed sold dollars to support the yen at Y145.90. Earlier in Tokyo the Bank of Japan intervened repeatedly to sell dollars. The weakness of the yen prompted speculation that the Japanese central bank will soon be forced into another increase in its discount rate. The West German Bundesbank left its credit policies unchanged at yesterday's coun-

from the violence in the Soviet Union did not help the D-Mark, but it was mainly doubts about a further lowering of US interest rates and good French trade figures that depressed the D-Mark.

The French trade deficit narrowed to FFr2.57bn in November from FFr8.77bn in October. This was even better than mostforecasts, and at the London close the D-Mark fell to FFr3.3987 from FFr3.3995. In Paris the D-Mark was fixed at FFr3.3993, the lowest level for nine weeks.

Sterling traded nervously but showed no clear direction ahead of today's figures on UK retail prices, money supply and bank lending. The pound fell ½ cent to \$1.6450, but rose to DM2.8100 from DM2.7875; to SFr2.4975 from SFr2.4875; to FFr9.5500 from FFr9.4800; and unchanged at yesterday's council meeting. The possible ling's index rose 0.3 to 88.1.

	URO-CL	THE EN	SA INTI	EHEST	HATES	
Jan 18	Short.	7 Days	One	Three	Siz	Ope
	Lens	solice	Month	Months	Months	Year
Sterring US Boliar Can Dollar O. Guilder D. Guilder Fr. Franc Luta Lura B. Fr. (Find B Fr. (Cool) Tea	812-811 912-91 712-75 1012-101 13-11	15 - 14 - 15 - 14 - 15 - 15 - 15 - 15 -	154-154 83-84-12-13-13-13-13-13-13-13-13-13-13-13-13-13-	8/3-8/1 8/3-8/1 113-8/1 8/3-8/1 8/3-8/1 12/1-12/1 10/3-17/1 10/3-8/1	15/-15/2 8/2-8/3 11/-11/4 9-8/3 9-8/3 11/-11/4 11/-11/4 10/-11/4 10/-11/4 12/-11/1 8/3-8/4	154-154 85-85 112-115 93-95 81-85 114-11 103-103 104-103 114-11 105-84
Long term Eurod	ollars: two year	s 8½-8¼ per ot	est; three years t	35-812 per cent	, four years 9-8	% per cest; fin
year; 91,-812 per con	t nominal. Shor	Literm rates art	eads for US Des	lars and Japane	R Yes; others, t	no days' notice

POU	ND SPOT	FORWAR	D AGAIN	IST	THE POU	
Jan 18	Cray's spread	Close	Que month	₽.E.	Three months	₩ %
nada hada hada hada hada hada Gerrany rusgal aln hy ren y rusgal an hada hada hada hada hada hada hada h	1.5405 - 1.6515 1.9120 - 1.9320 3.144 - 1.935 3.145 - 3.17 98.35 - 59.85 1.0750 - 1.0624 1.0750 - 1.0624 2.794 - 2.814 2.44 95 - 2.47 - 10.824 2.494 - 2.014 10.724 - 10.824 10.724 - 10.824 10.724 - 10.824 10.725 - 13805 2.934 - 2.614 1.3725 - 13805 2.834 - 2.504 1.3725 - 13805	1.6493 - 1.6493 - 1.6493 - 1.6493 - 1.6493 - 1.9255 - 1.9255 - 1.9263 - 1.6519 - 1.6529 - 1.6519 - 1.6529 - 1.6519 - 1.6529 - 1.6	0.94-9.92cm 0.53-0.42cpm 11-11-pm 25-23cpm 0.55-0.30cpc 11-13-pm 0.35-0.30cpc 13-13-pm 13-3-3-ccm 13-3-ccm	278 296 499 311 107 100 0.229 440 1843 7.37 5.71 5.71 5.71 5.71 5.71 5.71 5.71 5.7	2.70-2.67 per 1.61-1.37 per 1.71-50 per 1.71-50 per 1.72-50 per 2.72-2.22 per 2.72-2.22 per 2.72-2.22 per 2.73-3.22 per 3.73-3.22 per 1.34-1.23 per 1.34-1.2	3.52 4.08 2.51 7.70 9.53 5.61 3.81

Commercial 58.73-58,85	rates taken towards i Str-month forward o	the end of Loadon tr joilar 5.20-5.15opm	ading. Belgias rat 12 meeths 9.30-9	e is come .20cpm	rtigle francs. Fire	nçisi tran
DOLL	AR SPOT-	FORWAR	D AGAI	IST.	THE DOL	LAR
Jan.18	Day's	Close	One menth	D.W.	Times months	P.2
UK† Irginost Irginost Irginost Retherlands Selghum Dearstark W Eermany Portugal Laby France France Senden Japan Aestrua Sentaerland ECU	1.6403 - 1.6515 1.5505 - 1.5573 1.5640 - 1.1720 1.5095 - 1.9250 35.40 - 35.90 6.544 - 6.604 1.6915 - 1.50 00 1.6915 - 1.50 00 1.5015 - 1.500 1.5015 - 1.500 1.5015 - 1.500 1.5015 - 1.500 1.5015 - 1.500	1.648: 1.648: 1.6540 1.5540 1.718: 1.1720 1.7540 1.7620 1.	0,94-0,92cm 0,52-0,47cm 0,53-0,40cm 0,57-0,40cm 0,67-0,10cm 90-110cm 90-110cm 1,95-2,15cm 90-110cm 1,95-1,15cm 1,9	######################################	Z.To Z. 57 cm 1.45-1.35 cm 0.96-1.08 de 0.26-0.31 de 1.50-0.50 de 5.55-6.05 de 5.55-6.05 de 5.55-6.05 de 5.10-190 de 5.10-190 de 5.10-5.00 de 5.10-5.00 de 5.10-5.00 de 5.10-0.45 cm 0.70 de 5.10-0.45 de 0.70-0.45 de 0.70-0.45 de 0.70-0.45 de 0.70-0.45 de 0.70-0.45 de	386383800044334303 34969999949994444
Commercial r premiento and trappa. Flaat	wies caken cowards to distrounts apply to t cial from 35,70-35.	se end of Landon trac ise US dollar and act 90.	ing t UK and Inski to the lockvidual i	pod are qu purrency. I	oted ps US cerrosq Belgian rate is for	y. Forman comertible

ems i	EUROPE	AN CUR	RENCY	UNIT RAT	TES
	Ees cestral rates	Currency amounts apriller/ Em Jan. 18	iron cestral rate	% change adjusted for divergence	Divergence Healt. %
Beigian Franc Darish Kroee German D-Mark French Franc Dutch Guilder Irlah Puet Ballan Lud Spenich Peerla	2,30356	7.87931 2.03625 6.92192 2.29462 0.770001 1516.21 131,426	+1.06 +1.04 -0.40 #0.95 -0.39 +0.90 -0.88 -1.10	+1.06 +1.04 +0.49 +0.99 +0.90 +0.90	±1.9908 ±1.6453 ±1.1742 ±1.3628 ±1.5272 ±1.6689 ±1.5362 ±4.2705
Changes are for Ecu, ti Adjustment calculated	terefore positure d by Financial Time	hange denotas a te 5.	est currency		

Jan. 18	E	5	DM	Yea	F Fz.	S Fr.	H Fl.	Ura	C S	BF
<u>£</u> 5	D.606	166	2.810 1.706	240.3 146.1	9.550 5 B05	2.498 1.519	3.165 1.924	2093 1272	1.926 1.171	200
DM YEN	0.3% 4 161	9.505 6.846	11.69	85.52 1000.	3.399 39.74	0.889 10.40	1124	744.8 8710	0 625 8 015	20 20
F Fr. S Fr.	1.047 0.400	1.723 0.659	2.942 1.125	251.6 %20	10. 3.823	2.616 1	3.314 1.267	211/2 837 9	2.017 0.771	성.
H FL Line	0.316 0.478	0.520 0.766	0.888	75.92 114.8	3 017 4.563	0 789 1.194	1 1.512	861.3 1000.	0.609	
C S B Fr	0.519 1.701	0.854 2.798	1 459 4 779	124.8 408.7	4.958 16.24	1.297	1.643	1087 3560	3.276	31,

FINANCIAL FUTURES AND OPTIONS

IFFE LØ 50,800 (84G 621. T 1486. H 1	FUTURES 80%	OPTIONS		1.IFFE US \$100,000	TREASU 64ths of	RY 8040 1 180%	VIVIES	OPTEORS.
Price 84 85 86 87 88 89 90	Calls # 3-59 3-59 3-23 1-34 0-62 0-21 0-21 0-21	tilements Ive 5-24 4-36 3-52 3-08 2-33 1-43 1-14 1-16	Pats-si Mar 0-11 0-19 0-29 0-50 1-14 1-53 2-37 3-27	tilements Jun 0-24 0-36 0-36 0-52 1-08 1-33 1-41 2-34 3-10	Strike Price 92 93 94 95 96 97 98	Calls-80 Mar 3-43 2-48 1-59 1-11 0-43 0-13 0-13	3-14 4-00 3-14 2-38 2-02 1-35 1-09 0-53 0-37	Pres-92 Mar 0-05 0-21 0-28 1-49 2-39 3-33	1.38 0-36 0-36 0-36 0-36 1-38 1-38 1-38 2-45 2-45 3-25 4-09
plimmed volume total, Calls 2694 Puts 1690 revious day's open lat. Galls 20105 Puts 12364				Estimated Previous d	4014me ti ay's open i	ntal, Calls i pt. Calls 36	1922 Pot 83 Pots 2	1278 38	
FFE L	OPTION:	5			UFFE EL	RODČLLA	R OPTIONS		

Mar 0.01 0.02 0.09 0.21 0.49 0.63 0.87

0.68 0.49 0.34 0.22 0.14 0.06 0.04

- 1	SELLEC		CHEMIS	PR5-9	THORNES .	
ı	Price	Feb	Mar	Emb	MAK	
ı	140	24.75	24 75	9	0	
1	145	19.75	19-75	ō	0.03	
Į	150	14.75	14.75	0.02	0.16	
ı	155	9.75	9.75	0.19	0.67	
ı	150 155 160	4.86	4 96	0.97	L97	
ı	185	196	2.39	3.07	4.40	
ı	170	0.56	0.95	6.66	7.96	
ł	175	0.11	0.31	11.22	12 32	
ſ						
ı	Editorio	rolone t	etal, Calle	D Page 0		
ł	Previous	lay's open i	mt. Calls 85	i Pus I		

Lanest High Low Person

Jon Sep Dec Mar Juni Sep Dec Mar Juni Sep	95-27 95-21 95-12 95-16 94-28	95-09 95-27 95-14 95-09 94-28	95-21 95-15 95-10 95-00 94-22	%-06 %-00 %-02 %-04 %-27 %-19 %-19 %-12 %-05 %-30	
U.S. TREASI Sign points o	HEY BILLS (of 180%	(Jane)			
Mar Jun Step Dec	Latest 92.70 92.78 92.67	High 92.71 92.80	92.65 92.73 92.75 92.60 92.55	92.79 92.91 92.89 92.68 92.60	

SWISS FRANC CHIE) STANDARD & POORS 500 PROFES \$560 three leader

EUROPEAN OPTIONS EXCHANGE

		Pak	. 90	Ma	y 90	Āщ	. 90	
Ser	les	Vol	Last	Vel	Lest	Val	Last	Stock
old C	\$ 410	65 74	[1]	9	25		T <u>=</u>	5 41
old C old C	\$ 410 \$ 420 \$ 450	/4	6.20	=	1 =	15 100	25 17.50 a	5 41 5 41 5 41
							E 1 C	
			. 90		. 90	<u> 40</u>	1. 90	
OE Index C	F1, 280 F1, 285	248 580 168	4.30	198 126 557 153 89 152 125 629 896 679 101 32 70	9.80	=	10	FL 284.01
OE Index C OE Index C OE Index C OE Index C OE Index P	FI. 296	168	9.10	557	1 4 40	156 92	7	F1. 284.0
OE Index C	FI. 295	-	-	153	2.90 1.90 2.70 3.60	92	5,40	
DE hadan P	FI. 276	47	0.10	152	270	=	1 24	FI. 284.01 FI. 192.11
0€ index P	F1. 275	. 86	0.10 0.20 0.90	125	3.60	. 73	7.50 a	FI. 284.02
Ut. Index P Of Index P	FI. 280 FI 285	1597	0.90	629	- 55	172	7.50 a	F1. 284.03
OE Index P OE Index P OII Index P	71. 290	1250	_ 6 .	679	10.50	73 175 186 38 77 51	11.50	F1. 284.01
GE Index P DF Index B	[1.78]	275	16.50 b	107	L. H.		h = 14	FL 284 0
DE Index P	F1, 310	16	18	32	27		말중이	FL 294.01
FIC .	FJ: 199	4867 2388 251250 157 2388 251250 157 2388 251250	1.80	-20] 3.80	7	3 10	71. 192.13
OE Index P DE Index P DE Index P IFI C IFI C	FI. 285 FI. 295 FI. 395 FI. 300 FI. 275 FI. 275 FI. 285 FI. 395 FI. 390 FI. 190 FI. 190 FI. 190	250	0.10		5.50 10.50 13.50 15.50 1.50		2.50	7. 19211 7-1921
			-		_	lul.		
200	-11-011-11	380	. 90		. 90		90 '	
BRY G Fine of	FL4230	L22	0.80	171 199	P\$% L	40 141	1.10 2.50 6.70	F1. 39.40
igaz C	Fl. 110	284	0.80	96	530		6.70	FL 109.90
BN C BN P Igos C Igos P Iold P	FL 42-50 FL 40 FL 110 FL 110 FL 120 FL 140	622 284 61 137	0.80 0.80 1.20 0.50	77 77 306	0.64 1.70 b 5.30 4.10 5.60 2.30) 25 3	J 5.J	FI, 39,40 FI, 39,40 FI, 109,90 FI, 109,90 FI, 123,40
tzo C	PI. 140	237	_	306	2.30	77	3.40 b	FI. 128.70

10001476124 1911 TOTAL VOLUME IN CONTRACTS: 72545

LIFFE SHORT STERLING OFTENS £500,000 publy of 180% \$trliz Price 8375 8400 8425 8450 8475 8500 8525 8550 0.04 0.07 0.17 0.17 0.26 0.40 0.60

	POURID-S (CHANGE		
	Spot 1.6450	1-exth. 1.6357	3-mth. 16182	6-mth. 1.5933	12-orth 1.5525
Prev. 0.6897 0.6914	BWI-STEEL	馬拿肉			·
0.6433	Mer Jun Sep	Latest 1.6332 1.6052	1.6334 1.6060	1.6260 1.5994 1.5750	Prev. 1,6330 1,6056 1,5818
Pres.	LONGO	CLIFF	E)		
0.5926 0.5919 0.5914	20-YEAR 97 158,000 32	HOTTONAL	GLT		-
	Mar	Close 87-24 89-00	High 8-06 89-00	87-16 88-30	Prer. 38-13 89-20

THREE S	PORTH STER			
Bar Sep Dec. Sep Dec.	Closs 84.74 85.36 86.07 86.63 87.05 87.46 67.73 87.94	HICK RT 18 19 19 19 19 19 19 19 19 19 19 19 19 19	84.55 85.23 85.92 86.51 87.00 87.87	84.68 85.40 86.11 87.10 87.48 87.74 87.98
Est. Vol. Previous	Çinc. figs. o; day's open in	i shows) 6 L 127086	03)88A) 9198 (724	6
THREE I	MATTER ESTAD	DOLLAR		
Mari Jose	Class 91,64 91,56	+Dah 91.70 91.63	91.40. 91.40.	21.7

e, Val. û Tricus d a	er. Pigs. no 8's open in	t skymi) 2 L 32963 C	7573 (7867 2745)	, .
HEE IN	NITH EURO at at 180	MARK %		
er is g is ar is s	Close 91.34 91.55 91.41 91.53 91.73 91.73 92.13	High 91.57 91.59 91.64 91.63 91.95 92.10 92.15	91.30 91.32 91.40 91.52 91.80 91.95 92.10	91.41 91.44 91.49 91.68 91.86 92.06
eri ous di	A,t eber ju	L 32380 C	33373)	

FT-SE 100 SNDEX 625 per fall Index polar Prev. 2410,0 2453.0 2482.0 2345.0 2384.0 3420.0

Norwich Gen. Trast

led volume 7598 (5741) 5 day's gapp let, 24132 (23940)

MONEY MARKETS

Rates little changed

INTEREST RATES finished little changed in London yes-terday, and although nervous-ness about higher bank base rates continued, the mood was calmer at the close.

Fear of higher rates was illustrated when the market sold some band 2 bank bills to the Bank of England at a slightly higher rate than usual during an early round of assistance, and also by the fact that more than half the large day-to-day credit shortage was

taken out with this early help. Fixed period rates rose during the morning, but eased back in the afternoon, on relief that underlying average

UK clearing bank base lending rate 15 per cent from October 5

earnings rose at an unchanged 9.25 per cent in November. This was in line with market forecasts, but came as good news after recent disappointing data on UK retail sales and a Public Sector Debt Repayment figure on Wednesday that could mean the Government does not meet

its Budget surplus estimate. Today's figures on consumer prices are the next test for the market, but at yesterday's close three-month interbank was little changed at 15%-15% per cent, against 15%-15% on

Wadnesday. One-year money finished unchanged at 154-154

per cent.
Prices of short sterling futures on Liffe rallied after falling sharply in early trading.
The March contract opened weaker at 84.62 and fell to a low of 84.55, before recovering to close at 84.74, compared with 84.68 at the previous settlement

The Bank of England forecast another large money market credit shortage of £1,200m and provided total assistance of £1,108m. An early assistance of £1,105m. An early round of help was offered, and round of help was offered, and that time the authorities bought £760m bills outright, by way of £8m bank bills in band 1 at 14% per cent; £330m Treasury bills in band 2 at 14% per cent; and £400m bank bills per cent; and £422m bank bills in band 2 at 14%-143 per cent. Before lunch another £248m bills were purchased at 168m Treasury bills in band 2 at 14% per cent and £140m bank bills in band 2 at 14% in band 2 at 14% per cent. In the afternoon the Bank of

England bought £100m bank bills in band 2 at 14% per cent. Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £1,096m, with a rise in the note circulation absorbing £50m and bank balances below target £135m. These factors outweighed Exchequer transactions adding £85m to liquidity.

FT LONDON INTERBANK FIXING G1.00 a.m. Jan.180 3 meets US dellars

	N	ONE	RAT	ES		
NEW YORK			Treasur	Bills and	Bonds	
(Lunchtime) Prime rate	10	ine mouth Two month Three mouth Sta mouth Ine year	الالا المنظم ال	7.49 Four 8.03 Fires 8.06 Seven	POP and the second	8.26 8.26 8.30
Fed. funds at intervention.		(MO)637		8.22 30-71	¥	8.35
Jan.18	Övernigist.	Orie Month	Nosths Mosths	Three Months	Six Months	Lombard Intervention
Frankfurt. Park	7 65-7.75 103-103 84-94 8,75-8.85 63-63 124-124 990 113-114	8.00-8.15 103-103- 915-93- 8.78-8.88 63-63- 13-133- 103-103- 113-12	117-12	805-8.25 11-111- 9-9-9- 890-9-00 68-6-8 123-13- 103-103- 114-12-6	117-12	8.00 9.50 - - -

LONDON MONEY RATES							
Jan 18	Overnight.	7 days police	One Month	Three Months	Six Months	One Year	
Interbank Offer Interbank Bid	14%	14% 14% 14%	151151 - 75.7.5313 - 58.15.15.15.15.15.15.15.15.15.15.15.15.15.	11515 451514418 9 9 111	11555 - 154 - 1448 9 5 HH 11555 - 154 - 1448 9 5 HH	15 % 15 % 15 % 15 % 15 % 15 % 15 % 15 %	

Treasury Bills (sell); one-month 143; per cent; three months 145; per cent; Bank Bills (sell); one-month 143; per cent, three months 144] per cent; Treasury Bills; Average tender rate of discount 14.5049 p.c. ECGD Fleed Rate Sterling Export Finance. Make up day December, 29, 1799. Agreed rates for period January, 24, 1990, to February, 25, 1990, Scheme II, 38 p.c. Reference rate for period Dec. 1, 1989 to December, 29, 1989, Scheme IV&V: 15, 164 p.c. Local Authority and Finance Houses seven days oction, others seven days finance Houses Back Rate 15½ from January 1, 1990. Bank Deposit Rates for sum; at seven days finctor 4 per cent. Certificates of Tax Deposit (Series 6); Deposit 510,000 and over field under one month 11½ per cent; one-three months 13 per cent; three-six months 13 per cent; sir-nine months 13 per cent; nine-twelve months 13 per cent; Under \$100,000 11½ per cent from Oct 9,1989. Deposits withdrawn for cash 5 per cent.

BASE LENDING RATES

Hed Trast Bank	15	Coetts & Co 15	Nykredit Mortsace Bank
lied Irish Bank	15	Cepres Popular Bk 15	PRIVAThanken Limited
Bery Ansbacher	15	Denbar Bank PLC	Provincial Bank PLC
Sociates Cap Corp	14	Descar Lawrie	Roschurghe G'rantee
therity Bank	15	Equatorial Bankpic 15	Royal Bit of Scotland
& C. Merchanic Under	15	Exeter Trast Ltd 15%	Royal Trust Bank
ack of Baroda	15	Financial & Gen. Bank 15	@ Smith & William Secs.
saco Bilibao Vizcana	15	First National Bank Plc. 16	Standard Chartered
ank Hancallan	15	Robert Fleming & Co 15	TSB
zak Credit & Comma	15	Mobert Fraser & Pters 154	 United Bt of Kowalt
ack of Cypres	15	Girobank	United Mizrabi Bank
sok of brekand		 Guinness Mabon	Unity Trest Bank Pic
ank of indla		HFC Back pic 15	Western Trest
ank of Scotland	15	Hamims Bank 15	Westpac Bank Corp
Hypae Beige Ltd	15	Hampshire Trust Pic 1512	Whiteaway Laidlaw
arcians Bank	15	Heritable & Gen Inv Brik. 15	Yorkshire Bank
nchmark Bank PLC	15	● Hill Samuel	
tt Bk of Mild East	15	C. Hoare & Co B	
Carri Salpio	15	Hoogkong & Shangh 15	 Members of British Mem
Bank Neterland	15	● Leonold Joseph & Sons 15	Banking & Securities Ho
arterhouse Bank	15	Lloyds Bank 15	Association, * Deposit, now 5
ikark NA	15	Mechrai Bank Ltd 15	Savertee 8.5%. Too Tier-410.0
ty Merchants Bank		McDonnell Douglas Bok. 15	issiant access 12.8% & Mort
Riestale Rank	15	Mildland Bank	base rate. 6 Demand deposit.
LACOURT DUTY	u	Mount Banklon	Mortgage 15.2% - 15.95%

BOOKS

The WEEKEND FT publishes a Books Page every week.

please contact CATRIONA JAMIESON on 01-873 3576 or 01-407 5758

rchant limb	15	Exeter Trust Ltd	15%	Royal Trust Bank
laroda	15	Financial & Gen. Bank		Smith & William Secs 3
bao Viacaya	15	First National Bank Pic.	16	Standard Chartered
MEN	15		15	TS8
fit & Comm			15b	United Bk of Kowait
rores			Ī5`	United Mizrahi Bank
rekand	15		15	Unity Trest Bank Pic
ndlaslbr		HFC Bask plc		Western Trest
cotland			15	Westpac Bank Corp
eige Ltd			<u>15</u> 5	Whiteauay Laidlaw
Sank	15		Ī.	Yorkshire Bask1
k Bank PLC	15		ī	
Mid East			E	:
ple	15		Ĩ5	• Members of British Mend
leterland	ĭš		ĭš	Banking & Securities Hou
ate Bank	15		5	Association, * Deposit now 5.9
	15			
M			15	Saveries 8.5%. Top Tier-£10,0
iaats Bank			15	instant access 12.8% & Morto
e Basek	15		15	base rate. 6 Demand deposit 9
			15	Mortgage 15.2% - 15.95%
		Mail Rik of Koncali	15	

tion (4) 16 Depends for support in church to remove fith (7) 19 Least distant listener in

To advertise here and reach the right market

French cake (6)

28 Don't forget arm the soldiers at the front (8)

29 Give notice to second in command (6) 30 Maintain quiet sanctuary (8)

1 Take capsule if upset it provides boost (6)
2 Not allowed to permit open-

som (8) Oarsman's brilliant feat (6)

They'll haphazardly intro-duce aluminium in a very

dangerous way (8)
10 To climb on a donkey reportedly is the intention

12 One depression, one state, all the same (9)
13 Player responsible for cur-

rent high place (5)

14 Heads back to observe loca

ing (6)
3 Get uncomfortably hot as Soil disturbed and twitch turned over by request (7)

77 96 96 310×1 167 210 11.0 11.0 14.7 14.7 7.6 10.3 11.5 4.7 3.8 8.8 3.6 12.4 9.4 5 0.75 Magnet Gp Roo-Voting 8 Cm² 0.75sus 130 119 list Scroop 120 145 58 Jackson Group (SE) 120 145 58 Jackson Group (SE) 109 322 251 Multihouse MV (ArastSE) 288 158 98 Robert Jenkins 142mi 467 365 Scruttons 568 300 270 Torday & Carlisie 297 117 100 Torday & Carlisie Cm Pref 104 122 75 Trevida Holdings (USM) SF 164 165 106 Unistrat Europe Cow Pref 164 169 350 Veterloary Drug Co. PLC 350 370 301 W.S Yeates 300 10.0 18.7 9.3 10.7 2.7 9.3 22.0 7.0 5.2 5.1 9.8 3.1 · 10.3 Securities designated ISED and (USMI) are dealt in subject to the rules and regular ISE. Other securities listed above are dealt in subject to the rules of TSA. These securities are dealt in siricily of a matched hargain basis. Nichter Grant Limited nor Grantille Dardes Limited are market majors in these securities. * These securities are dealt on a restricted basis. Further details available. Granville & Co. Limited Granville & Co. Limited 77 Mansell Street, London El 8AF Telephone 01-488 1212 Member of TSA Member of TSA Member of TSA PUBLIC NOTICES **Nordic Countries**

CURITIES

3.0 9.2

17.6 6.0 7.7 6.8 11.5

DEAPT MOTIVE FOR PUBLICATION IN LONDON, EDINBURGH AND BELFAST GAZETTES, THE FEMANCIAL TIMES AND LLOYD'S LIST

nsurance companies act 1981

NOTICE OF APPROVAL OF TRANSFER OF BUSINESS

CAL Forures Ltd.
Windsor Hostes
30 Victoria Street

London :

51(5) of the Insurance Companies 1982 that the Secretary of State, he considered an application from

The Financial Times propose to publish this survey on:

+ 1992

For a full editorial synopsis and advertisement details, Gillian King

01-873 3428 01-873 4823 write to him/her at:

Number One Southwark Bridge SEI 9HL FINANCIAL TIMES

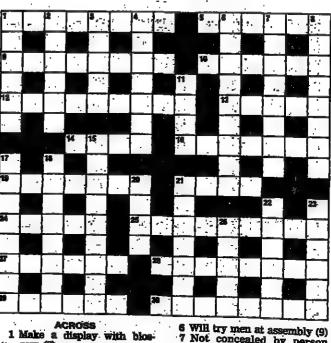
-11 GROSVENOR GARDENS, LONDON SWIW OBO Tel: 01-828 7233 AFBD member FTSE 100 WALL STREET
Jan. 2326/2336 -19 Jan. 2638/2650 -14
Mar. 2352/2362 -23 Mar. 2652/2664 -12 5pm Prices. Change from previous 9pm close

AN UPDATE ON THE D. MARK

JOTTER PAD

CROSSWORD

No.7,142 Set by HIGHLANDER



6 Will try men at assembly (9)
7 Not concealed by person
making innuendo (8)
8 Damaged rod needs to be
supported (8)
11 Prevent stated group of
countries acting together (4)

countries acting together (4)
15 Forcibly enlist iron workers'
group (5-4)
17 Photographic equipment
printing small measure bigger size (8)
18 Gives authorisation and separates pariners (8)

arates partners (8)
20 In the period before one has
to cultivate land (4)

tion (4)

16 Depends for support in church to remove filth (7)

19 Least distant listener in secluded spot (7)

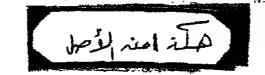
21 Target for the listener however (4)

24 Section of American designer's range (5)

25 Departs quickly: time for bed (6,3)

27 Those attending to the French cake (6)

SOUTHOR HAUNTHME
A N P C E N A
LITTER ENTWINED
B I R G E C A F
SYMPATHY HOSTIEL
D A S A A M E V
EATS SLENDER
N E B L X R M
E B L X R M
CHORUS STUGGEON
R S F M Y H R T
STARTLED STOLEN



JOTTEN!

DSSWORD

MARKETS

			W	ORLD STO	CK M
AUSTREA James 18 Sch + 97	PRANCE	Sementy 16	January 18	SWEDEN	Salve Stock Closing Cucations in cent 25551 Abitabl Pr 100 Actumbs 25556 Abitabl Pr 100 Actumbs 25556 Abitabl Pr 100 Actumbs 25550 Altar an 1300 Algo Cert 395370 Alcan 1300 Algo Cert 395370 Alcan 1300 Alcan 1300 Algo Cert 2715 Alcan 1300 Alcan 1300 Alcan 1300 Berinder 6551 BCR Mooil 6551
Normal	Sages	January J.8	Banco Central 940	AEC	eindestrials Herne Bonds Transport. Utilities STANDARD Composite : Indestrials Financial NYSE Composite Amer. Miz., Value 145DAG Composite Dow Indestrial Div., Y \$ 1 P Indestrial div., Y \$ 2 P Ind. P/E resit NEW YORK A Wedmonday
January 18	January 18	January 18	Insulary 1.8 Vest + ar Insulary 1.8 Vest + ar Insular States 1.080 Insular States 1.080 Insular States 1.080 Insular States 1.080 Insular States 2.320 -30 Insular States 2.320 -30 Insular States 1.420 -30 Insular States 1.420 -40 Insular States 1.520 -40 Insular States 1.520 -40 Insular States 1.520 -40 Insular States 1.520 -30 Insular States 1.520 -40 Insular States 1.520 -	Jamestry 18	Aristach Chem 5. Citizery 5. Citizery 5. Variety Cop 3. Variety Cop 3. Philip Morris 1. Aleas 1. Aleas 1. Aleas 1. Aleas 1. Aleas 1. Aleas 1. Gen Motors 1. CANADA TORONTO Metals & Minerals Composite MONTREAL Portfelle Bane calues of all it Ferronto Composite BS. + Excluding Not Unaveral labire.
David Character 1,060 +930 1,061 1,0	Commission Commission 1,370 -30	Nistan Motor 1,000 -50 Nistan Motor 1,000 -50 -50 Nistan Daw 1,000 -50 -50 -50 Nistan Daw 1,000 -50	Toyo Construct	Jamesery 18 H.K.\$ + br -	
Tare Tree 1,210 20 1,210 1	NES	Sumitana Dec. 1,970 Sumitana Dec. 993 -27 Sumitana Dept M - 869 -29 Sumitana Lipit M - 869 -29 Sumitana Lipit M - 766 -19 Sumitana Dec. 1,766 -19 Sumi	Dock Alliest lod	Rane Par Bros	

	Closing prices Jamuary 17 Closing prices Jamuary 18 Closing All 19 Closing 19	September Sept	1909 MOS A SCALE 25 25 25 25 4 1 1900 MOS A SCALE 25 25 25 4 1 1900 MOS BASENIEW 25 25 25 25 4 1 1900 MOS BASENIEW 25 25 25 25 4 1 1900 MOS BASENIEW 25 25 25 25 4 1 1900 MOS BASENIEW 25 25 25 25 1 1900 MOS BASENIEW 25 25 25 1 1900 MOS BASENIEW 25 25 25 25 1 1 1 1900 MOS BASENIEW 25 25 25 25 1 1 1 1 1 1 1 1 1 1 1 1 1 1						
١		IND	ICES						
-	NEW YORK		Jan		Jan				
_	DOW JONES Jan	HIGH LOW HIGH LOW	AUSTRALIA						
-	electricis 2639.13 2692.62 2669.37 2699	[(2/74/90) (3/14/90) (2/7/32)	## 15 19 19 19 19 19 19 19						
	Herne Bonds 92.34 92.49 92.63 92. Transport. 1146.87 1156.47 1135.14 1140	(2/8/89) (23/3/89)	Credit Airline (30/12/84) 555.47 BELGIUM	560.35 531.0		561.75 (12/1/90)	219.5 (2/1/69)		
- [Utilities 221.39 221.52 220.13 220.	G/9/891 G/1/891 (5/9/89) (8/7/32) 70 236.23 181.84 236.23 10.50	Brassels SE (1/1/80) 6/56 85	6490.45 6489.8	1 6529.3	6805.28 (36/9/89)	5519.30 W/1/890		
1		C2/1/900 (24/2/89) (2/1/90) 48/4/32) Day's Kigh 2711.39 (26/8/38) Law 26/3,77 (26/4/17)	Collections SE CITY/EDI 374.24 FANLLAND		9 368.06	374.24 (18/1/90)	275.49 (27)2/89)		
Į	STANDARD AND POOR'S		HORES GENERAL Q9751 632.5						
	Compastra : 337.4 340.75 237.00 339. Industrials 387.99 391.83 387.45 390.	19/10/891 (1/1/89) (9/10/89) (1/6/32)	CAC 40 (31/12/67) 1934.72			2006,42 (4/1/90)	417.9 (4/1,89) 1525.38 (27/2/89)		
	Figure 29.59 29.86 29.68 30.	C2/1/908 C9/1/890 C2/1/908 C2/1/6/32) 04 35 24 24:30 35:24 8 64	FAZ Aktien (31/12/56) 744.13						
Į	NYSE Comparise 186.86 188.37 138.71 188.	9/10/89) G/1/89) (9/10/89) (1/10/74) 22 19934 15498 19934 4.46	DAX (30/12/87) 1779.17				1271.70 (23/2/09)		
	Amer Mis, Value 348.41 368.58 372.	(9/10/89) (3/1/69) (9/10/89) (9/14/2) 23 397.03 385.24 397.03 29.31	Mang Seng Bank (31/7)643 2771.67	2754.84 2751.7	9 2794.69	3309.64 (15/5/89)	2013.61 (5/6/89)		
Į	MASDAQ Composite 438.68 440.16 436.64 CP	.72 485.73 378.54 485.73 54.87	ISEQ Overall 14/1/680 1855.89	1839.02 1839.2		1866.95 (11/1/90)	1360.64 (10/1/89)		
ŀ	les de l		Basica Com. Ital. (1972) 646.37 JAPAN		702.03	734-84 (31,8/89)			
		an 5 Dec 29 year ago (approx.) 3.84 3.87 3.60	Hittel (16/5/49) 36729.46	2719.48 2723.8		3884.80(18/12/89)	2366.91 (6/1/89)		
	Jen 10 J	an 3 Dec 27 year ago (approx.)	MALAYSIA						
	S & P Indestried div. yield 2.94 1 S & P Indl. P/E ratio 14.80 1	286 295 321 5.19 M.74 13.23	METHERLANDS						
-	NEW YORK ACTIVE STOCKS	TRADING ACTIVITY	CBS All Sir (End 1983) 191.9	1935 192	195.6		166.7 (1/3/89)		
1	Stocks Closing Change Wednesday traded price on day	† Volume Millions Jan 17 Jan 16 Jan 15	listo SE C2/1,809 . 737.30	735.85 726.8	735.01	751.57 01/1/90	467.17 (2/1/8%)		
-	Aristach Chem 5,580,600 2514 + 12 Citicorp 3,924,100 2634 + 34	New York 170.470 186 070 140.590	15		804.62 (6/2/89)				
	Varity Corp 3,293,900 3 + 1 ₆ Philip Morris 2,589,900 381 ₆ - 1 ₆	NASDAQ 139.152 147.594 108.055 issues Traded 1.978 1.988 1.945	DOUTH AFRICA				300 07 (4/1/89)		
1	IRM 2231400 98% - 1L	Plans Ad9 811 39A	JSE Gold (28/9/78) 2163.04	2184.6 2230	2224,0	2254,0 (12/12/89)	1291_0 (15/2/ 01)		

TOKYO - Most Active Stocks



task were it not for the Financial Times. The FT has breadth and depth of vision, an eye for events that are often in shadow and the ability to provide sharply detailed analyses. In short-it keeps track of a global economy that's in constant motion.

To order call 1-800-344-1144. In Canada 1-800-543-1007.

FINANCIAL TIMES

14 East 60th Street • New York, NY 10022 USA

CPTONE CITY OF THE PARTY OF THE

63; HO HR
275; HGE 1, 100
275; HGE 2, 100
275;

12 Month
1850 Law
1850 Law
1851 115 Landal .25
1851 115 Landal .25 | The company of the content of the

10 k 10 k 14 k 11 k 10 k 14 k 15 k 15 k 15 k 15 k 15 k 15 k 10 to - 1g 10 to - 1g 10 to - 1g 10 to - 1g 11 to - 1g 10 to - 1g 15 to - 1g 15 to - 1g 15 to - 4g YM.E 100eH 6.5 63 6.4 75 16 7.1 18 6.9 960 7.2 504 7.1 297 8.8 14 3918

هلة امنه لأصل

COMPOSITE PRICES

201, 1245, SPX CP 1 4.0 5 07 112, 1114, 1144, 1114, 1144, 1114, 11 285, 285, WF Cp 1

281, 47 Valid 1 120

281, 48 Valid 1 120

281, 18 Val

761, 25, Tender 2, 20
761, 25, Tender 2, 20
771, 12, Tender 3
771, 12, Tender 3
771, 12, Tender 3
771, 12, Tender 3
771, 12, Tender 1, 20
771, 12, Tender 2, 20
771, Tender 2, 20
771, 12, Tender 2, 2

AMEX COMPOSITE PRICES

Sinesis District Description (1986)
Corona 1.04
Corona 124 124 106 106 106 | Case Chan | Ch Steek Integral of the Integral of the Integral of Inte ATT FOR JOB ALTON

Your FT hand delivered in Norway When you take out your first subscription to

If you work in the business centres of BÉRGEN, OSLO or STAVANGER gain the edge over your competitors.
Have your Financial Times personally
delivered to your office at no extra charge
and you will be fully briefed and alert to all the issues that influence or affect your market and your business

12 ISSUES FREE

see for yourself why William Ungeheuer, Time magazine's senior financial correspondent, describes us as "the paper with the best coverage of international finance." Osio (02) 678310

the FT, we'll send you 12 issues free. Then

105g - 15g + 15g - 16g -

And ask Kari Berg at Narvesen Info Center for details.

FINANCIAL TIMES

NASDAQ NATIONAL MARKET

LPL ST.
LENGER .28
LENGER .26
LENGER .36
LENGE

21 122 173,
422 113,
18 6 176 123,
31 221 127
39 172 223,
25 250 250,
26 250 250,
26 250 250,
26 250 250,
26 250 250,
26 250 250,
27 123,
28 277 123,
28 277 124,
29 20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
20 250,
2

Never 1.64
Novelie 1.64
Novelie 1.60
Novelie

Section 1.58

Deposit 1.58

De

| 100a | 10yah Stock Discount Discou

Free hand delivery service Free hand delivery service for all subscribers

LISBOA AND PORTO

of

who work in the business centres



And ask Roberto Alves for details.

Procision of Prison Prison Prison Prison Prison Process All Procision All Procision All Process All Pr 11g 141g + 1g 14

和新的 B. 计线线 经销售的 计线线线线 计编译数据 的 新西西斯 的 的复数形式的 医多种性

Castilio Callella Castilio Callella Castilio Callella Campini 35r Cannollo Cannollo Cannollo Cannollo Cannollo Cannollo Cannollo 35r Cannollo Cannollo 35r Cannollo 3

Greek Growth Gro

higher at midsession at \$25%.
It was not all gloom in the

technology sector, however,

with several companies report-

ing better-than-expected results. Among them was Microsoft, which jumped \$6%

to \$93% in over-the-counter

Elsewhere, Consolidated Rail

added \$1 % to \$47% in a favour-

able response to details of a

financial restructuring plan. Union Pacific gained \$% to

\$76% after reporting fourth

quarter earnings from continu-

ing operations of \$1.64 a share.

up from \$1.37 a year ago.
Caterpillar reported net income of \$107m in the fourth

quarter compared with \$163m

quarter compared with \$155m in the quarter a year ago. Having dropped sharply on Wednesday on the company's warning that earnings would be sharply lower, the share price recovered to stand \$% higher at \$55%.

THERE WAS a small decline in

Toronto in early trading, as lower corporate profits, rising

interest rates and uncertainty over prospects for Eastern

The composite index slipped 3.6 to 3,868.6, with declines

A MEASURE of stability on the

currency front gave the market a boost in early trading yester-day, but bond market jitters

later triggered selling that took the Nikkei average down for the fourth day running, writes Michiyo Nakamoto in Tokyo.

Investors were clearly not interested in doing much busi-ness, and volume slipped from an already pality 565m shares on Wednesday to 527m.

After an initial burst of

strength, the Nikkei lost steam

by the morning close and went more or less downhill for the

rest of the day. It moved from a high of 37,003.43 to a low of 36,521.38 before closing down

Declines, at 631, were more than double advances at 309, and 188 issues were steady. The Topix index of all listed

shares lost 14.07 to 2,705.41, while the ISE/Nikkei 50 index in later London trading fell

10.54 to 2,010.87.
Investors have been taking

91.68 at 38,719.46.

leading gains by 154 to 84.

Canada

Tokyo

AMERICA

Bargain-hunting reduces decline

Wall Street

MORE DISAPPOINTING corporate earnings and a perception that the US Federal Reserve does not want to ease monetary policy any further prompted another bout of selling yesterday, but bargainhunting emerged at the lows.

urites Janet Bush in New York.
At 2 pm, the Dow Jones
Industrial Average was 14.51
lower at 2,644.62 on moderately active volume of 122m shares. The Dow had lost 33.49 on

In mid-morning yesterday, the Dow had declined by nearly 25 points but it then started to bounce back. However, the bargain-hunting came mainly in blue chips and the broad market lagged the recovery in the Dow. At midsession, the Standard & Poor's 500 was equivalent of a drop in the Dow of about 20 points.

The bad start came in response to a number of factors. Selling pressure emerged after Digital Equipment reported a sharp drop in net income in its second quarter compared with a year earlier. Then, remarks by Mr Manuel Johnson, Fed vice chairman, were interpreted as a hint that

he no longer supported a fur-ther easing in US monetary policy. He said he did not anticipate a recession.

The belief that interest rates would not fall any further hurt Treasury bonds, which were quoted a full point lower at one stage, as well as the stock market. The yield on the long bond rose to its highest level since last June.

Economic releases yesterday included news that the Consumer Prices Index rose by 0.4 per cent in December, slightly lower than expected, and that housing starts slumped by 8 per cent last month, a very weak figure.

Fourth quarter corporate earnings announcements so far this week, following markedly weak figures in the third quar-ter, have been disappointing. In this context, the prospect of no further cuts in interest rates is deeply worrying to the equity market. Its ability to bounce back yesterday simply reflected the fact that there were some bargains to be had after the plunge in the market since the January 2 record high on the Dow of 2,810.15. In the morning, Goldman Sachs recommended clients to cut the stocks component of

their portfolios from 65 per cent to 50 per cent. Mr Steven

NYSE volume Daily (million) 250 Average daily volume 1989 185.470,000

> 4 5 8 9 10 11 12 15 16 17 18 January 1990

Einhorn said that this decision was based on the fact that the Fed had been slower in its easing of monetary policy than he had expected and that there was a higher risk now that "the earnings anaemia will be longer-lasting than expected." Digital Equipment slumped

\$5% to \$82% after the company announced that net income in its second fiscal quarter ending in December was \$155.4m. compared with \$279.6m in the same quarter a year earlier.

Tandem Computers, which

reported net income for its December quarter on the low side of forecasts, dropped \$1

Long arm of arbitrage alarms Japan

Michiyo Nakamoto on why investors are picking non-index stocks

NVESTORS in Tokyo, dis-couraged and annoyed by the impact of arbitrage and other index-linked investment mechanisms, have been turning their attention to shares which do not figure in the Nikkei average and are not subject to the vagaries of programme

trading.

Most of them have been surprised, even alarmed, by the speed and extent of this year's correction. Share prices have dropped more than 5 per cent since their end of December peak; and some blame has been attached to the arbitrage activity, which was often given the credit for last month's

In arbitrage between futures and the daily share price index, which is one form of programme trading, the arbi-trageur tries to take advantage of any discrepancy between the index futures and the underlying Nikkei or Topix index. Futures may be valued much higher than the underlying cash index because people believe that share prices are

going to rise.

At that point, the arbitrageur may buy the shares which make up the cash index at the lower, current price and sell the futures. The position can be unwound by selling those shares when the futures contract expires, and the difference (minus costs and so on) is profit or loss to the arbitrage

At the end of last year. investors were particularly bullish about short-term prospects, and Nikkei index futures

selling the cash index, while the futures have been trading at a discount. This is putting downward pressure on the cash market and, since the market itself is in a correction, it has tended to accelerate the

downswing.

Prospects for the yen, interest rates and the bond market

The impact of arbitrage on the cash market has led the Japanese authorities to suggest that some form of regulation on programme trading might be necessary

were trading at a substantial premium. Day after day, arbitrageurs sold the futures and bought the cheaper underlying shares, thereby pushing the

Nikkei average up.
On many a day, the Nikkei jumped more than 100 points in the last hour or even halfhour of trading, as also frequently happens on Wall Street. In Tokyo, this drew complaints from those traders that had nothing to do with arbitrage that the perpetrators were camouflaging the true state of the market. So far this month, exactly

fall. As the gap between the futures and cash indices narrowed, the incentive for buying the cash index turned into an incentive to sell.

have deteriorated, investors

have become bearish about

short-term prospects and so index futures have begun to

Foreign houses, particularly US firms, have been the most active in arbitrage. Its impact on the cash market has led the Japanese authorities to suggest that some form of regulation on programme trading might

But the arbitrageurs themselves claim that arbitrage is a product, rather than

a cause, of volatility.

"Arbitrage by foreign firms is not the only cause of volatility on the cash market," says Mr Louis Tseng, manager of global equity derivatives at Goldman Sachs, the US investment bank. The underlying cause, he thinks, is the volatility on the futures market itself, ity on the futures market itself, brought on by the big institutional investors who are active

That creates discrepancies between futures and the cash indices, and opens up arbitrage opportunities. The implication is that, as long as there is volatility on the futures market itself, there will be arbitrage to create volatility on the cash

"Arbitrage doesn't raise or "Arbitrage doesn't raise or lower share prices on its own, but only accelerates the market's trend," says Mr Masami Murakami, general manager of the Equity Futures and Options Department at Nikko Securities

Mr. Murakami claims that the impact of arbitrage buying or selling on a healthy market is very small.

It is only when the market is overly bullish or overly bearish to begin with, that the impact of arbitrage activity becomes

Global weakness catches up with the Continent

THE BIG bourses found it hard to ignore the bearishness elsewhere in the world yesterday, and even Scandinavia put in a more mixed performance, writes Our Markets Staff.

FRANKFURT resumed its slide as the FAZ index fell 13.69 to 744.13 and the DAX closed the day 23.08, or 1.3 per cent lower – an aggregate drop of 4.1 per cent since last Friday. Volume declined again, too, from DM8.4bn to DM7.7bn. International blue chips took

the strain as Deutsche Bank dropped DM9.80 to DM811.30, Daimler shed DM20 to DM819 and Siemens fell DM10 to DM707. Slightly lesser lights fared better: Commerzbank rose DM1 to DM298, and it must have been an unkind cut for Daimler, down DM55 since Friday, to see Porsche jump DM12 to DM952.

Porsche rose on rumours last week, but yesterday's lift came on the news that a Swedish real-estate developer had acquired a sizeable stake in the company. Speculation moved to Hoesch or Klöckner-Werke as possible takeover targets, leaving them DM10 and DM16 higher at DM312, and DM263

respectively.
Not all the company news was good. Mannesmann, the steel company which is trans-forming itself into a top engineering group, dropped DM9.80 to DM349; workers in its steelpipe plant in Mühlheim have been put on short shifts

because of a drop in orders.

PARIS ended weaker in a dull session, but managed to recover from its worst levels after the US consumer price figures provided some encouragement. The CAC 40 index closed 18.42 lower at 1,934.72 and turnover was estimated at FFr2.5bn or below.

Stocks which had seen rises saw profit-taking. Hence Chargeurs, the conglomerate, closed FFr19 weaker at FFr1,336 and Club Med lost FFr17 to FFr771. Peugeot shed FFr13 to FFr748 amid general concern over car sector prospects, while LVMH slipped FFr110 to FFr5,030 in spite of its forecast of a strong

rise in 1989 profits.
Ciments Français dropped
FFr25 to FFr1,540, apparently

more because of problems over its five Turkish cement plants rather than its bid for full control of Financiera y Minera, the

higher at FFr145.50 after pull-ing out of takeover talks for Ferranti of the UK.

AMSTERDAM lost Wednesday's gain, and more, as ner-vousness about the performance of Wall Street and continued high short-term interest rates at home put a dampener on sentiment. The CBS tendency index fell 1.2 to 113.2 as volume rose to a moderate Fl 862m from Fl 690m.

A weak bond market and selling related to the expiry of certain options contracts today were also blamed for the

MILAN was nervous, but it came out marginally ahead with the Comit index up 0.49 to 696.37. The rumour that Mr Carlo De Benedetti is negotiapublisher, Mondadori, per-sisted despite an official denial on Wednesday.

The key De Benedetti holding company, Cir, held virtually all of Wednesday's afterhours gain to close at L4,980, up L150, although it shed some

of this after hours. ZURICH saw selling in bank shares, which began early in the session and pulled the rest of the market gradually lower. The Crédit Suisse index dipped

7.8 to 606.7. The banking sector, which has been strong recently in anticipation of good earnings growth, fell back, with Union Bank down SFr60 to SFr3,940 and CS Holding SFr70 lower at

HELSINKI advanced in record volume, boosted by stake-building in the forestry

The Unitas all-share index rose 7.0 points, or 1.1 per cent, to 632.5. Total volume was a

SOUTH AFRICA

GOLD SHARES continued to decline on profit-taking, in moderate trading in Johan burg. Institutions and foreigners mostly stayed away.

record FM1.44bn, of which free shares accounted for FM240m.

Metsā-Serla said it had bought 25.7 per cent of United Paper Mills (UPM). The bourse Spanish cement group.
Thomson-CSF ended FFr1.20 said that more than FM1.3bn worth of UPM shares had changed hands; a block pur-chase of 2.9m United Paper shares from Skopbank was the exchange's biggest to date.

UPM ordinary free shares rose FM20 to FM185 and its

preferred free shares gained FM16 to FM130. Industrial action by bank employees could close Finnish

markets in a couple of weeks' time, some brokers warned, if agreement was not reached in wage negotiations. The bourse said that it would open today in spite of a planned one-day strike by bank staff.
COPENHAGEN again saw interest in its insurance and banking shares, although vol-ume was light as investors

kept a cautious watch on over-seas markets. The bourse index edged up 0.15 to a record STOCKHOLM fell back after its previous day's advance, discouraged by figures showing a rise in domestic consumer prices for November and by declines on foreign markets. The Affärsvärlden General index lost 15.8 points, or 1.2 per cent, to 1,280.9, on busy turn-

over of SKr464m. The forestry sector, which has been falling in recent days on lower prices for products on world markets, recorded the sharpest losses. SCA free B shares fell SKr6 to SKr114 and Stora restricted As lost SKr10

to SXr302. MADRID returned to the doldrums after Wednesday's brief respite, and the general index slid a further 1.54 to 286.49 in

BRUSSELS was worried by the unrest in the Soviet Union and by the falls on Wall Street and in Tokyo, and share prices eased in quiet trading. The cash market index lost 33.60 to 6.458.85

One winner was Luxembourg steel maker Arbed, which rose BFr20 to BFr5,130 on news of the parent company's better steel output in Nikkei falls again after losing initial steam high interest rates. Nikon rose Y40 to Y1,660 and TDK, the magnetic film maker, gained

Y180 to Y6,240. Large capital issues that are interest-rate sensitive lost favour. Nippon Steel topped the volumes list with 26.8m shares but fell Y9 to Y701. The public offer price for its new issue was set on Wednesday at Y689; analysts expect Nippon's share price to fluctuate around that level for some time.

Down Mining was second in volume, with 14.4m shares, and advanced Y80 to Y1,530 on news that exploration work was to be started in the mine where a high-yield vein of gold was discovered last year.

Oil companies were in the limelight before the visit of the Saudi Arabian Oil Minister to Japan next week. There has been speculation that the Sau-dis will strengthen thair ties with a Japanese company, with

Mitsubishi Oil the most frequently mentioned. Mitsubishi was up Y70 to Y1,630 and Cosmo Oil added

Y80 to Y1,310. The Omka market suffered from declines in large capital issues and profit-taking in elec-tricals and the OSE average tell 197.70 to 37,957.78. Turnover dropped to 44.8m shares from 45.4m on Wednesday.

the opposite has been happen-ing. Arbitrageurs have been

Roundup

AMID DANGER signals on Wall Street and in Tokyo, a number of markets in the Parific Basin looked unsattled. Against this background, Taiwan's performance seeme remarkable, and Hong Kong's parochial in a limited way. TAIWAN surged through the

11,000 level on the weighted index to close 317.38, or 2.9 per cent, higher at a record 11,163.06.

The market was driven by gains in the heavily weighted financial sector, which jumped 5.8 per cent. Several of the bank stocks, which have been weak in recent days, reached their daily ceiling of 7 per cent. Turnover was valued at NT\$131.7hn (US\$5bn), about the same as the previous day; the banks accounted for more the banks accounted for more

than half of this.
HONG KONG came out about after a veletile but thin day, with the Hang Seng index rising 16.83 to 2,771.67 as turnover shrank from HK\$679m to HK\$526m, Yesterday's stimuli included.

more news on infrastructure spending, the growth in num-bers of Hong Kong companies, and the doings of Citic, the Republic of China's investment arm, which has decided in principle to buy 20 per cent of Hong Kong Telecom.

AUSTRALIA declined in ner-

vons trading, the All Ordinaries index easing 5.1 to 1,677.7. Confidence was weakened by Tokyo, and a sharp drop in BHP, which fell 10 cents to A\$9.70 in turnover of

1.6m shares. BHP tumbled on news that the Ok Tedl copper mine in Papua New Guinea had been closed by protest action by local landowners. BHP owns a 30 per cent stake in Ok Tedl. Market turnover was 137m and A\$299m, up from 112m and

The News Corp slide continued. Another drop of 30 cents to A\$12.70 left it A\$1.60 lower

on the week so far.

NEW ZEALAND fell on a stronger local dellar, and a bond market rally came too late to help equities. The Bar-clays index lost 14.22 to 1,976.71 as volume picked up to NZ\$17m after a week of minimal activity.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

national and Regional Markets	WEDNESDAY JANUARY 17 1990					TUREDAY JANUARY 16 1966			DOLLAR THOEX			
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1969/90 High	1989/90 Low	Yes ago (appro
Australia (84)	155.11	+0.8	139.37	130.14	+0.3	5.24	153.89	137.77	129.73	160,41	128.28	147.
Austria (19)	212.36	+20	190.81	186.02	+1.1	1.31	208.15	186.35	183.95	219.85	92.84	92.
Belgium (61)	158.13	+0.2	140.29	136.49	÷0.1	4.10	155.77	139.46	136.37	160.02	125.58	131.
Canada (120)	148.46	-0.4	133.40	125.13	-0.4	3.20	149.02	133.42	125.66	154.17	124.67	131.
Denmark (36)	249.00	+0.4	223.74	221.15	+0.0	1.43	248.09	222.11		250.34		
Finland (26)	141.72	+ 1.5	127.34						221.09		165.35	156.
France (125)				118.32	+0.8	2.64	139.65	125.02	117.38	159.16	118.63	128
	153.64	+ 1.2	138.05	138.45	+0.9	2.72	151.79	135.89	137.20	157.97	112.57	113
West Germany (96)	126.32	÷0.3	113.50	110.98	+0.0	1.89	126.00	112.81	111.00	130.32	79.56	84.
Hong Kong (48)	113.32	+0.2	101.83	113.63	+0.2	5.02	113.13	101.28	113.42	140.33	86.41	120
reland (17)	193.73	+1.2	174.08	174.54	+0.9	2,49	191.49	171.43	173.01	196.89	125.00	128
taly (96)	99.75	+0.0	89.63	93.81	-0.2	2.44	99.73	89.28	94.03	102.11	74.97	
Japan (455)	182.61	-0.4	154.08	187.89		0.48	183.33		168.55	200.11	164.22	84
Malaysia (36)	229.60				-0.4			184.13				194
		+1.1	206.30	238.93	+ 1.0	2.24	227.19	203.40	236.64	238.21	143.35	148
Mexico (13)	325.47	-0.4	292.45	959.02	-0.4	0.54	326.90	292.67	963.23	337.02	153.32	164
Netherland (43)	137,56	+ 1.0	123.61	119.61	+0.7	4.51	136.23	121.96	118.79	145.66	110.63	110
New Zealand (18)	74.39	+ 1.3	66.84	64.48	+0.8	5.46	73.45	65.78	63.98	88.18	62.64	70
Vorway (24)	212.97	+0.9	191.36	188.33	+0.7		210.98	188.89		219.26	139.92	
Singapore (26)	184.70	+0.8				1.45			187.00			153
Parth Africa (CO)			165.96	160.70	+0.5	1.81	183.27	164.08	159.84	189.94	124.57	132
South Africa (60)	227.89	-0.7	204.77	158.00	+0.2	3.37	229.41	205.38	167.70	229.41	115.35	120
Spain (43)	157.55	+ 1.4	141.56	130,16	+ 0.8	4.07	155.50	139.04	129.12	169.75	143.14	147
Sweden (35)	201.85	+ 1.7	181.37	183.70	+ 1.6	1.86	198.50	177.71	180.72	206.95	138.45	143
Switzerland (62)	96.30	+1.2	86.53	89.97	+0.6	1.99	95.12	85.18	89.40	99.12	67.81	76
Julted Kingdom (306)	159.66	+0.6	143.46									
JSA (542)	136.59	- 1.0		143,46	÷ 1.0	4.40	158.69	142.07	142.07	164.31	133.28	138
			122.73	135.59	1.0	3.43	137.92	123.48	137.92	146.29	112.13	116
Europe (989)	143.10	+ 0.7	128.58	127.36	+0.6	3.35	142.11	127.23	126.54	146.66	112.63	174
Vordic (121)	195.59	+ 1.1	175.74	166.61	+0.9	1,69	193.49	173.23	167,16	198.12	137.95	140
Pacific Basin (687)	179.06	-0.3	160.29	164,40	-0.3	0.74	179.65	160.84	164.98	194.72	180.44	189
uro Pacific (1656)	164.89	+0.0	148.16	149.69	+0.0	1.66	164.84	147.58	149.69	174.18	141.56	159
orth America (662)	137,20	-0.9	123.28								112.79	
urope Ex. UK (683)	131.66	+ 0.7		135.88	- 0.9	3.42	138.48	123.98	137.16	146.68		117
			118.30	117.44	+ 0.4	2.65	130.68	117.00	116.95	134.66	96.30	99
acific Ex. Japan (212)	138.21	+0.7	122.39	120.58	+0.4	4.79	135.32	121,15	120.16	140.05	111.93	129
Yorld Ex. US (1849)	165.01	+0.0	148.27	149.31	+0.0	1.73	165.00	147.72	149.33	173.77	141.49	157
Yorld Ex. UK (2085)	153.28	-0.4	137.73	145.14	- 0.4	2.04	153.88	137.76	145.78	162.00	136.98	142
Vorid Ex. So. Al. (2331)	153.38	-0.3	137.82	144.78	-0.3			137.72		161.84	136.67	
Vorid Ex. Japan (1938)	140.52	-0.2	126.26	133.23	-0.3 -0.3	2.25 3.44	153.83 140.85	126.10	145.24 133.57	145.52	114.51	142. 116.
he World Index (2391)	153.83	-0.3	138.22	144.94	-0.3	2.26	154.29	138.13	145.39	162.05	136.68	
		0.0	.00.22	144.34	~ v.a	2.20	134.23	130.13	143.33	102.00	120.00	141.



Employers should practise what they preach By Michael Dixon Table 1 than on his native market-directed strategies, the main emphasis is on

FORGIVE me for asking, but last annual report, but that is there is something the Jobs surely only the recruiter's column would much like to know. The question arises from a sermon recruiters have preached repeatedly

over the past umpteen years. It is that there is no use in applying for jobs by sending a standard curriculum vitue, however glossy. The covering letter, and preferably the contiself, should be tailored to point out the fit between the applicant's abilities and the particular employer's needs. Even though that may require hours of research in

public libraries and such, it is essential for anyone who seriously wants the post on offer. The reason is that employers in general believe they have a right to expect applicants to show how they can be relied on to be worthwhile employees.
That said, I'll now put the

question which concerns the organisations readers have applied to, except as new graduates considering their first job. Has any of them ever responded by going to anything like the same pains to show it can be relied on to be a worthwhile employer?

If my checks with a dozen acquaintances are a guide, the answers will mostly be "no". There were reports of occasions when the reply had enclosed the organisation's

22

 $(-1)^{m_{m+1}}$

1 2 18

equivalent of the applicant's sending a standard co.

Moreover, even those occasions were outnumbered by times when, although no report had been sent, the candidate's ignorance of its content was treated by the company's interviewer as a telling fault

Hence the evidence so far is that the attitude of employers to applicants is typically supercilious, even though it may often be masked by courtesy. And that raises a further question; How much longer can organisations afford to go on being so purblindly

arrogant?

The answer must depend on whether falling teenage populations coupled with increasingly international. markets turn out to have the effects most pundits predict. After all, there are grounds for doubt that employment conditions will change in any

radical way.

In Britain, for instance, there is the memory of the raising of the compulsory school age from 14 to 16 in 1973. Although that suddenly took two years' worth of school-leavers out of the jobs market entirely, employers seemed to have no trouble in meeting their needs of staff.

On the other hand, the economic outlook was far from happy in 1978. By late summer, the main British season for recruiting teen agers, there were already omens of the oil-price crisis and other problems that later led the Chancellor of the Exchequer to describe the country's position as "by far the gravest since the end of

the war. So unless employers in general are pessimistic about the economic prospects, they might do well to budget for difficulty in recruiting over at least the few years ahead. One experienced recruiter

who certainly takes that view is Barry Curnow, chief of the MSL International consultancy and currently the president of Britain's Institute of Personnel Management, He told a recent conference in Brussels that organisations would be wise to develop "corporate cos", devoting at least as much care and consideration to showing that they are good employers as they expect from applicants in showing themselves to be

Although such documents could hardly be tailored to individual wants, they might be varied to suit different kinds of workers. But in any case, Mr Curnow added,

presentation would be required to ensure that the information included was meaningful to potential recruits

That last proviso alone implies fundamental change in the habits of the bulk of employers. For example, many seem convinced that there is adequate jobs-market pull in the bald statement of the organisation's name, especially if it has been

advertised on television.
It is a belief which is often wrongheaded. Witness the experience of a building society of household fame which lately commissioned market research into its image as a prospective employer. "The results were flabbergasting," its personnel director confessed. "The problem wasn't that we had a bad image in that way. It was that we didn't have an image at all."

To remedy such basic defects, Barry Curnow said, organisations will have to go beyond giving a verbal description of what they do and where they do it. They will also need to use visual devices, including logos, designed to woo potential workers' approprial — a point workers' approval - a point which suggests to the Jobs column that it is just as well he was speaking in Brussels

side of the Channel. The reason is that Britain's top people still

suffer from a peculiar disdain for visual communication, and compensating fixation on the written word, which began with the Reformation 450 years ago. My guess is that, in a nation devoting most of its waking hours to box-goggling, employers continue in that attitude at their peril.

But be that as it may, the case for corporate cos strikes me as undeniable. Whether or not jobs become hard to fill, its strength lies in simple human decency. It is high time employers started doing unto applicants as they expect to be done unto by

Change-maker

RECRUITER Tim Entwisle seeks someone with the rare ability to bring about useful change in organisations. The employer is a management consultancy based south-west of London, which he may not name. So, like the other headhunter to be mentioned later, he promises to abide by any applicant's request not to be identified to

his client at this stage.
While part of the job is to
help businesses to work out

the main emphasis is on gearing managers and staff to carry same into force.

Candidates should have line-management experience, preferably with well reputed companies. Ability to communicate with all ranks is essential, as is proven success in achieving lasting and productive change in the way teams work

Salary £30,000-£40,000. Perks include car. Inquiries to Entwisle and Partners, PO Box 5, Stockbridge, Hampshire SO20 6JN; tel 0264 810221, fax 0264

Gulf

LASTLY today to the Middle East where Walter Brown of the Devonshire Group is offering the job of running and developing a retail hank's operations in one of the Gulf states. Candidates should be

general managers with time-tested responsibility for the profits of similar operations, and knowledge of up-to-date branch network practices. Salary indicator Salary indicator US\$175,000 tax-free, plus

expatriate benefits.
Inquiries to 8th Floor, 7 Birchin Lane, London EC3V 9BY; tel 01-895 8050, fax 628

Credit Analysis

We are currently experiencing increased demand from a wide range of leading institutions who seek experienced credit analysts. Areas of particular interest include property, commercial mortgages, LBO's and asset based finance.

If you have a minimum of 2 years' corporate credit experience with exposure to both balance sheet and cash flow analysis across a broad spread of products and would be interested in hearing about current market opportunities please contact Mark Hartshorne, Charles Ritchie or Ann Semple on 01-831 2000 or write enclosing a full curriculum vitae to Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City

International Recruitment Consultants London Paris Amsterdam Brussels Sydney

International **Investment Management**

Based - Central London

Our client is a substantial private investment group with a broad variety of interests in Europe, North America and the Pacific. Funds are both allocated to outside managers, and deployed

The size and complexity of investments have grown rapidly in recent years and the management team must now be strengthened by the following key appointments. All will report to the Head of the Investment Department.

Manager, External Portfolios

This role will concentrate on monitoring and evaluating the performance of the group's existing external portfolio managers, developing further the current information systems where required. Responsibilities would also include the identification and selection of new managers, both mainstream and specialist, and the negotiation of terms and contracts. Together with other senior executives, the manager will help formulate general investment. policy and particular portfolio guidelines.

A thorough understanding of international equity markets, asset allocation, and portfolio management will be required, as will familiarity with relevant computer systems. Extensive background.

Manager Direct Investments

This role will be to identify and evaluate opportunities, primarily in the U.S., U.K. and Europe, in both quoted and unquoted companies. The emphasis is on a small number of large equity commitments in special situations with attractive risk/reward characteristics. The manager will expand the number of sources of ideas, carry out industry, competitive and company research, and implement and monitor the resulting investments.

Strong analytical skills, international experience, and a record of investment success are required. Senior level experience in a brokerage or investment house, or major commercial organisation would be expected.

Investment Analyst

This role would have two elements. First, to help track and evaluate overall group performance, and the financial returns on internally generated investments, including not only the direct equity investments, but also fixed income, cash, and forex. Second, to help research and sess a wide variety of investments, ranging from income to risk capital, with the prospect of moving into a full-time investment role in due course.

A strong analytical background, encompassing computer modelling, together with good financial experience, is required.

Salaries of not less than £60,000 for the managers and £30,000 for the analyst are anticipated, plus discretionary bonuses and benefits.

Please apply in writing in total confidence to John Cameron, our client's advisor in this matter, quoting Ref. 1000, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London

UNIVERSITY OF SALFORD

DEPARTMENT OF **ECONOMICS**

CRAIR IN APPLIED **ECONOMICS**

Applications are invited for the above
Chair from candidates with strong
whilehed research records in applied

"" he periodically connected. They will be perticularly welcome from those with interests in business, financial, industrial or

eat will be made within the professional range, minimum £24,783; USS bonefits. The

from the Registrat. University of Salford, MS 4WT (Felephone 061 745 5000, But 4084) to whom formal applications, including the names and addresses of three seferces should be forwarded by 28 February 1990. Piense quote sciennes BCON/11/FT.

RETIRED MANAGERS

Recently retired Branch Bankers to provide an expanding medium sized Bank with sound contracts for loan facilities. Work from home 14-16 hours per week with full back up services. Attractive package to suitable individuals.

Personal details to Box A1425, Financial Times, One Southwark Bridge, London SE1 9HL

YOUR CRUCIAL YEAR?

Changing your career? Anding employment? Taking vital exams? WPW is THE TIME to commit up for expert assessment and guidance. Free brockers:

CAREER AMALYSTS
90 Gloucustur Place, W1.
01-935 5452 [24 hrs]

Vice President Risk Management/International Credit c.£75,000 Base London

With a capital base exceeding \$28N, this leading financial services company is primarily involved in private banking, asset management and specialised corporate finance. The small international headquarters team is based in London, covering operations in the UK, Europe and the Far East. Further expansion is anticipated through both organic growth and acquisition.

Following an internal promotion a new VP, Risk Management is sought, who will report to the Chief Executive of the international business. Key tasks will include all credit decisions and maintaining credit policies and procedures for the international business. You will be a member of the strategic management team responsible for the future direction of the operation.

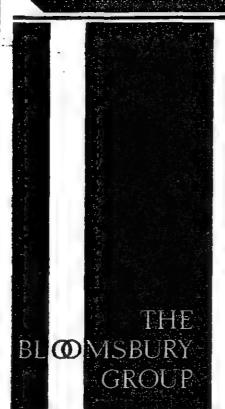
Including acquisitions.

Aged 35-45, you will have had international credit and line marketing experience. Future opportunities will include a move

interested applicants should write enclosing a comprehensive CV with daytime telephone number quoting Ref: 393 to Sara Cooke, MA, Whitehead Rice Ltd., 43 Welbeck Street,

Whitehead Rice

MANAGEMENT SELECTION



STRUCTURED FINANCE

Merchant Banking c. £40,000 + Benefits

Our client, one of the leading UK merchant banking groups, is seeking to recruit an additional executive to join its highly successful structured finance team.

The appointed individual is likely to be aged around 30, with a formal credit training, and will be responsible for structuring deals in the areas of tax-based and off-balance sheet finance. The ideal applicant will be numerate, PC literate and keen to market innovative new products to a wide range of clients. A professional qualification, whilst desirable, is less important than relevant banking experience.

An excellent remuneration package will be tailored to match the successful applicant's experience and ability.

For a confidential discussion please contact Stuart Clifford or Christopher Lawless on 01-831 9988 (01-834 1832 evenings and weekends) or write to The Bloomsbury Group, 11th Floor, New Oxford House, 137 High Holborn, London WC1V 6PL.



CREDIT LYONNAIS ROUSE

DIRECTOR - FINANCIAL DERIVATIVES

Credit Lyonnais Rouse Limited, a wholly-owned subsidiary of one of France's largest banking institutions, is a member of The Association of Futures Brokers and Dealers and The Securities Association. The Company seeks a director to manage its broking and dealing activities in Financial Futures, Options and other Derivatives. Based in London, the position carries responsibility for the fast expanding UK operation in these products, with further global responsibilities in prospect. The Company has a mature and profitable business base from which to develop.

The suitable executive will have strong technical and staff management ability and be able to market the Company's services to a sophisticated international clientele. You will be of particular interest if you hold a senior position in Europe with a leading futures broker, securities house or bank actively engaged in trading these markets and are now looking to broaden your international experience and develop your management career.

A substantial base salary is being offered, together with profit-related bonus, executive car, attractive pension scheme and other fringe benefits normally associated with one of the world's largest financial institutions.

In the first instance please write in complete confidence, enclosing your CV, to Robert Kimbell at Robert Kimbell Associates Limited, 2 London Wall Buildings, London Wall, London EC2M 5PP

ROBERT-KIMBELL

ASSOCIATES LIMITED

SA International

CORPORATE BANKING MANAGER

EDINBURGH

Our client is one of the leading international banks with a hase in some 70 countries throughout the world. It is well established in the UK with operations in London and Edinburgh and plans to open another 10 UK branches within the next three years.

The opportunity now exists to heed up the Edinburgh operation with responsibility for all Scottish activities. The branch, staffed by a small but professional team, has the facility to provide a full range of corporate financing services both to its established client base and to new business. skills will therefore both be vital, as will the maturity and professionalism required to link effectively with

The ideal candidate will be an ambitious executive with several years corporate banking experience who can combine the drive and flair for business development with a mature understanding of banking risks. In this respect, a knowledge and understanding of the Scottish business scene would be advantageous as would some export

The role will combine the programme of new business development in Scotland with the management of the branch on a day to day basis. Organisational and marketing to be an obstacle for the right person.

For a confidential discussion telephone or write with CV to: Willie Finlayson, ASA International Ltd., 63 George Street, Edinburgh EH2 2JG. Tel: 031-226 6222.



Corporate dealing with a difference

The London investment management subsidiary of a prestigious US bank requires a foreign exchange dealer/advisor to join its expanding dealing team.

This exciting position, at the hub of a multibillion dollar currency and fund management operation, offers the opportunity to work alongside both equity and bond dealers executing substantial foreign exchange orders on behalf of the fund managers. Although there is no position-taking it is essential that the individual can identify anomalies, take advantage of them and advise the fund managers on market sentiment. The group prides itself on its highly innovative approach, utilising extremely sophisticated analytical tools to belp

Candidates, probably in their late 20's, will have gained at least three years corporate dealing experience with one of the leading banks. Good analytical and communication skills together with the ability to work closely with both colleagues and clients are essential.

Whilst there is ample scope to develop within the department, this opportunity may also be considered to be a route into currency fund

Salary, benefits and bonus will be highly competitive and reflect the importance our client attaches to this role.

Interested candidates should contact John Green on 01-248 3653 or write, sending a detailed CV to the address below or use our confidential fax line on 01-248 2814. All applications will be treated in the strictest confidence.

76, Watling Street, London EC4M 9BJ



Tel: 01-248 3653

SKERKELIO ARTHUR WAS ELIKUBERELIO SE LEGIO SE LE

CONSULTANTS IN RECRUITMENT

MICHELANGELO

NEW OPPORTUNITIES.... THE CITY IS NOT DEAD YET

Before Christmas we were all reading about the 10,000 redundancies which are supposedly imminent in the City over the study weeks and months.

Cause for concern, certainly, but there is nevertheless more demand than over

If you have been successful in your job up to now but, for whatever reason, you are not entirely happy with your present environment, you should be talking to us. We won't waste your time - if we can't belp you, we'll tell you. We don't mailshet CV's. We don't release your CV or reveal your identity until we have obtained your express permission in each sinustion. We do not accept advance retainers from any eliest company - they all pay us only on results - so you are assured of the independence and confidentiality of our protein.

MichaelAngulo has been saked by a number of its select clients to help with their search for exceptional candidates. At this moment we are specifically interested in both sales people and traders who specialize in any of the disciplines mentioned below. In all cases we will be looking for a proven current track record and, unless otherwise stated, not less than two to three years directly relevant experience. None of these positions are for trainess and all require a background in speaking to Institutional rather than Private clients. All sales positions require you to have an established client base.

EUROPEAN EQUITIES DEALER JAPANESE EQUITY SALES JAPANESE EQUITY WARRANTS SALES Japanese equity warrants trader

EUROBOND SALES (UK, Europe, Mid East, US or Can) JUNIOR EUROBONDS SALES (Min 1 years cap) EUROBONDS TRADER JAPANESE WARRANTS SALES (Tokyo besed)

JAPANESE WARRANTS TRADER (Tokyo bused) SENIOR SPOT TRADER (\$/Made or £/Made) SPOT TRADER (Cable, or Spot in any Majors)

..............



Please contact Mike Doran in strictest confidence for further information.

MICHELANGELO RECRUITMENT The Hop Exchange, 24 Southwark Street, London SEI 1TY

Telephone: 01-403 4645. Fax: 01-378 0950

This UK merchant banking Group, with operations in all the major financial centres, employs around 3,000 people in the UK and provides a comprehensive range of services including investment banking, asset management, money brok-

CORPORATE FINANCE EXECUTIVE

ing and securities trading.

TO £30,000 + CAR + MORT

A Chartered Accountant, aged to 28 and who has trained with a "Big 8" firm, is sought for this high-profile role. Joining an established team of highly talented professionals from various disciplines, the role involves participation in the structuring and negotiation of deals relating to mergers, acquisitions, divestments, flotations, bids and buy-outs. The client base reflects great diversity and ranges from aggressive ownermanaged businesses to multinational blue chips.

For further details, please call or write to Carol Saunders, Consultant - Banking and Finance Division, who is advising the client. Please quote



EXECUTIVE CONNECTIONS 12-14 Masons Avenue, London ECZV 58T Tel: 01-600 1122 Fax: 01-600 1685

DIRECTOR GENERAL

The International Spinal Research Trust was set up in 1981 to fund medical research aimed at curing paralysis. It has grown rapidly to become one of the top 400 UK charities.

The charity is now seeking a Director General to manage a small but experienced team to develop its potential. As well as supervising the financial and administrative affairs of the Trust. the successful applicant will be expected to take a leading role in quickly raising both its level of income and public awareness of

The Trust is seeking a successful business man/woman with broad-based experience.

For details please ring 01 367 3555

COMPANY SECRETARY London c£35,000 + Car + Benefits

This senior appointment is with a sector-leading media and communications group which has an impressive record of profitable organic and acquisitive growth. With ambitious plans for the future, the organisation now wishes to strengthen its management team by the appointment of an accomplished Company Secretary aged 33-45.

Reporting to the Board, the successful candidate will be responsible for the provision of a professional secretarial service. This will embrace legal and contractual matters, centralised aspects of personnel and office administration, as well as board meetings and minutes, stock exchange requirements and the filing of statutory documents and returns.

Applications are invited from either Chartered Secretaries or Lawyers who can demonstrate strong technical expertise, a logical and progressive track record and excellent interpersonal skills. The ability to work to tight deadlines and a keenness to be a key member of a forward thinking and dynamic group are essential.

For further information on this outstanding career opportunity please contact Malcolm J. Hudson.



FINANCIAL RECRUITMENT

Graduate Required

computer - literate, for post of finance administrator/export - import co-ordinator for International Trading Company located in Home Counties. Salary negotiable. Replies by C.V. to Box A1432, Financial Times, One Southwark Bridge, London SEI 9HL

Financial

MARKETING OPPORTUNITY WITH FIDELITY

Marketing with the Unit Trust Group of the Decade.

Fidelity is the top performer of all the major unit trust groups, across all funds, over the ten years since first setting up in the UK. It is also one of the biggest and most successful unit trust groups in Britain.

One of the reasons for this success has been a consistent emphasis on high quality marketing and communications, both to the general public and the financial intermediary market

We are now seeking to add further strength to the marketing department with the appointment of an Investment Communications Executive based at Fidelity's UK headquarters in Hildenborough, Kent.

Supporting the existing communications team, the job will involve the formulation and preparation of a wide variety of investment reports of both a macro and micro-economic nature as well as the design, writing and production of key sales and marketing literature.

The abilities to work closely with research analysts and investment managers and, at the same time, communicate technical financial information simply and without jargon are important and you will need to have had at least 18 months' experience in financial writing.

The salary package is negotiable and includes a non-contributory

pension scheme, life assurance and substantial profit share opportunities.

If you'd like an exciting career with the Unit Trust Group of the Decade, please apply to our Consultant, Robin Douglas, FIA, 16 Old Bond Street, London W1X 3DB or telephone 01-629 4698.

*Source: Based on Flanned Savings Data Services Group Weighted Perform 40 largest unit trust groups to 1.1.90.



c£30,000 p.a. **Marketing Manager**

London Based Professional Services

A graduate or equivalent professional marketeer, aged around 30, with sound progressive marketing experience, including significant achievement in professional/financial services. Key tasks will include the implementation of marketing plans, new client development, media relations and positive PR for the firm. Reporting to a member of the Executive Board, this new appointment is an outstanding opportunity to develop and run the marketing function of one of the UK's leading and fastest growing firms of Consulting Actuaries. Benefits include discretionary bonus, non-contributory pension, car, medical and life cover.

Suitably qualified candidates please phone 01-600 4708 for an application form quoting GF011 (24 hour service).

MARK LOCKETT 104 NEWGATE STREET; LONDON ECIA 7BA

CLAY & PARTNERS

CONSULTING ACTUARIES

SEARCH AND SELECTION CONSULTANTS

Top recruitment consultancy never squanders senior position? (8,7)

Anderson. Squires has built its reputation on success. One principle has guided us to a leading European consultancy position within just eight years of conception: a positive commitment to our clients.

a positive commitment to our citeris.

We are committed to understanding their business. To being proactive as well as reactive to their ever-changing needs, constantly developing creative and imaginative scrites to suit fluctuating markets. We have unquestionable standards of integrity and confidentiality. In short, we provide a recruitment and consultancy service to the banking and financial communities that is cost-effective, flexible and utterly professional.

FUTURES BROKER £25,000 - £35,000

A major City-based Bank requires a Financial Futures Broker. You will have an in-depth knowledge of the Financial Futures market, supported by a minimum of 3 years' relevant experience. This is an opportunity to join a small, established team, who are actively involved in developing and expanding their existing client base within Europe. Contact: Wendy Fenn.

EUROPEAN EQUITY ANALYST to £40,000

A leading Far Eastern securities house seeks an experienced equity analyst to research German and Swiss companies. The successful candidate will have a minimum two years' experience, be fluent in German, numerate and

SENIOR ECONOMIST

to £40,000

A leading US investment bank seek a Senior Economist to cover the US Sector. Working within the Economic Research Department, your key role will be to support the Money Markets and Fixed Income trading teams, assessing trends in the US and comparing these with other major economics. You will have an in-depth knowledge of G-5 economics, together with strong communication skills and experience of presentations to colleagues and clients. An economics degree is essential for this position: preference will be given to candidates with post-graduate qualifications. Contact: Leslie Squires.

HEAD OF SWAPS DOCUMENTATION UNIT £ Highly Negotiable

A top US investment bank is expanding its operation to include a specialist legal department, supporting the Swaps and Derivative Products division. The unit will be responsible for negotiation and documentation of transactions and will be involved in extensive liaison with traders and sales people. To direct this new team, the bank is seeking a lawyer with relevant experience at a senior level. Contact: Sarah-Jane Wittridge.

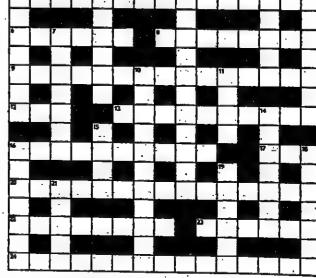
For more information on these and other positions, please contact Anderson, Squires Limited, Financial Recruitment Specialists, 127 Cheapside, London EC2V 6BU. Tel. 01-606 1706. Fax: 01-726 4031.

A bottle of 1979 Gruaud Larose will be delivered to the sender of the first correct solution, which will be published with the next Anderson. Squires crossward in February.

LONDON . PARIS . FRANKFURT

CROSSWORD

No. 1 Set by LEXICON



ACROSS

4. Wreck Gateshead? You could soon be regretting it (5)
5. The currency of Iraland's higgest banks (7)
7. Man and Virgin are, by nature, inolated (7)
10. A point of dispute holds up legal claims to equity offer (6,5)
11. Make a vast sum of money (4)

Top recruitment consultancy never squanders senior position? (8,7)
 Nick is punch drunk before the first belie? (6)
 The state of cannal excitement flow(8)

9. German basic investment from grave, lone German (15)
12. Longing for money (3)
13. See 1?
16. When ready, dismantle and cash in (5,5)
17. and 13. One deal posing as a legitimate allowance (3,3,?)
20. Sue former policeman in time to prepare a statement avoiding liability (9,6)
22. Information store installed at a basement office (8)
23. Dips into various resums (6)

Dips into various resins (6)

24. The laws of supply and demand are akin to commerces all over the place (6,9)

DOWN

Ray cut a dashing figure in insurance (7)
 Rnin can come from infatuation about silver (6)
 I open with a short position and the company benefit (5,6)

JOTTER PAD

man (6)
21. Go in for record (5)

(4)
Misconceived ideas of floating
lide on USM? (7)
15. With full support, it's an end
in itself. Period (4)
16. Nudge nudge in the morning.
Tou've got to do it (7)
18. Flattens southern dea-res
development (7)
19. Ban oil refining for the white
man (6)

A SECOND

47.42

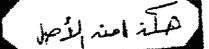
u desimilar

The section of the se

។ សុខស្មីធ្ងន់ ទី

보기과 77명

SSWORD



SPECIALISED FINANCING

- Project - Property - Aircraft -

Bank of Tokyo International Limited is the UK subsidiary of the Bank of Tokyo Limited, the leading Japanese international bank, it operates highly successfully on behalf of the Bank of Tokyo Group in London in all major aspects of international banking business. The Special Finance Division is one of the most profitable and high profile teams within the bank.

Our success and consequent expansion mean that we now need to enhance this specialist team.

You should be a good communicator, numerate and or literate; and have had demanding main stream corporate banking experience including at least 2-3 years specialising in one or more of the above three areas, working on existing and new business for a range of transactions.

With us you will be responsible for structuring and underwriting and/or participating in major financings in either projects, property or aircraft transactions. Although there will be a high degree of personal autonomy in pursuing and closing deals to tight deadlines, you will also be working in a team environment which has a reputation for the high quality of its work.

Salary is negotiable based on qualifications and experience plus performance related bonus, car and the usual bank benefits and the package for these appointments, at various levels, will be specially tailored

Please apply in writing with full cv to: The Personnel Manager, Bank of Tokyo International Limited. 20-24 Moorgate, London EC2R 6DH or telephone E. R. Yescombe, Director Special Finance Division on 01-628 3000.

Bank of Tokyo International Limited

Challenging Banking roles with Citicorp in Switzerland

iticorp investment Bank (Switzerland) with offices in Geneva, Lausanne, Lugano and Zurich specialises in wealth Umanagement for private clients around the globe. We now have the following opportunities for high calibre individuals to apply and develop their existing skills with one of the world's foremost banking institutions.

RELATIONSHIP MANAGER - German Market Head - Zurich

urhighly trained Relationship Managers manage all aspects of our clients' financial affairs and serve as a personal link with Citicom expects workhuide with Citicorp experts worldwide.

An experienced banking professional you will be responsible for promoting a wide portfolio of products towards a target sector of established and newly emerging German entrepreneurs. As well as providing professional banking, credit, investment counselling, real estate and fiduciary services, you'll be expected to devise and implement longer term business development plans appropriate to the individual requirements of your dients.

ideally, you'll have a working knowledge of tailored finance for individual wealth creation, the provision of initial equity market sponsorship or the negotiation of company mergers and acquisitions.

We expect you to have proven management skills as you will be managing a small team of professionals and will be expected to give strategic direction to our marketing efforts.

INVESTMENT MANAGERS – Zurich & Geneva

We are seeking senior investment professionals with experience in International portfolio management or in

Investment counselling for private dients.

Taddidates should be experienced in dealing in international capital markets, equities and derivative products. Proven ability and track record is essential.

We would be interested to talk to you if you are already working in Switzerland or perhaps you feel that your foreign UFCV WITH TUB DETAILS OF CURRENT SE Citicorp Investment Bank (Switzerland), P.O. Box 244, Attn: Mr. Walter Hiltbrunner, Personnel (tel. 411/205 78 18), 8021

Citicorp Citibank

ASSOCIATE DIRECTOR

CORPORATE FINANCE

c50K + Benefits

Our client, one of the leading Japanese Securities Houses, seeks to appoint a dynamic and innovative Associate Director to strengthen its European Mergers and

Reporting to the Head of Mergers and Acquisitions, your britings role will encompass qualitative research, company valuations and liaison with the marketing team to assist with comporate analysis and scenario making.

A qualified accountant, you will have extensive experience of mergers and acquisitions, preferably gained within a

leading financial institution consultancy firm or large accounting practice.

Your analytical, numeric and evaluation ability, will be matched by the interpersonal skills needed to succeed in this dynamic and challenging environment.

The benefits package will be commensurate with the level and importance attached to this position.

Interested applicants should telephone Jonathan Cohen on 01-437 0464, or write to him, enclosing a detailed CV, at

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS as House I Leicester Place London WC2H 7BP Telephone: 01-437 0464

A leading on-line currency analysis service invites applications for a:

CURRENCY ANALYST

CENTRAL LONDON

Applications are invited from candidates aged 25+ who are familiar and at ease with the daily functioning of the currency markets. They should possess excellent communication skills and have the ability to write quickly and clearly about the furidamental and political developments which affect spot, forward futures and money markets. The post offers the opportunity to apply creative and analytical skills to the development of the product and work in a dynamic team environment. Salary negotiable according to age, ability and level of

Candidates should reply in writing (or telephone) with full C.V. in strictest confidence to:



. K. Schlasppi/Mr. Tony Morris, omeon Financial Networks Ltd... Thomson Financial Networks Ltd. 30th Floor, Centre Point, 103 New London WC1A 1DD. Tel: 01-836 B223. 2000 1 12 27

a division of Thomson Financial

Networks

Aspaging Director with interna-Managing Director with interna-tional experience seeking contract position or project management opportunity. Will-ing to relocate. Experienced in Plastics, Packaging, Textiles and Management Consulting, Would be available for non-executive torships. Principals only write to:

EXECUTIVE

MANAGEMENT

REQUIRED

Box A1427, Financial Times, One Southwark Bridge, London SEI 9HL.

TRADING PLACES INTERNATIONAL LTD.

31 Craven Street, London, WC2N 5NP.

CHIEF FX DEALER — MIDDLE EAST

During the last few years our client has substantially increased it's presence in the trading markets and accordingly its reputation as a financial institution. To consolidate and complement the progress a chief fx dealer is sought. The appointee will need a broadbased fx

trading background covering both jobbing and strategic trading and also forward trading.

Dealing experience should be complemented by sound experience and the ability to integrate with other trading and

Remuneration to include a base salary up to c.US\$140,000 plus benefits.

SENIOR SPOT DEALER

MONEY MARKET/OBS

responsible attitude, to deal Spot Yen in a very active environment for this major international bank.

Both USS and £ Dealers required, for busy professional

To £70,000 Trader with proven track record and professional, SPOT DEALER

c.£50,000

Major European Bank wishes to recruit experienced Spot DM trader for a large and active dealing room.

HEAD OF FORWARDS — FX c.£50,000

Prestigious International Bank requires a senior trader to head an active forwards desk increasing market presence in major European currencies.

We have many more positions available for both Senior and Junior FX, Money Market and Corporate Dealers, please call:

To £50,000

Dudley Edmunds, Peter Connelly, Nigel Hulbert on

01-839 5017

CHANGE MANAGEMENT CONSULTANTS

c.£50,000 + car + benefits

London

Our business is the management of change in large and complex organisations. Formed less than four years ago, we are the recognised UK leaders in this field. We work with some of the most successful British and international companies, and with key parts of the public sector. Our clients look to us for support in changing cultures and in getting new strategies out of the boardroom and through to the point of

Our strong growth has led to these further opportunities.

Our work is difficult, because it calls for combined process and content consulting in open-ended situations. You must have the intelligence and presence, but also the management breadth and technical depth, to add value for demanding clients.

You are probably 34-42, with three years' relevant consulting experience built on an earlier eareer in line management (or perhaps personnel or finance) and a good first degree. You are bored when confined to functional boxes and excited by the prospect of top level general management consulting. You want to be doing now the kind of work the profession as a whole will be moving towards in the '90s. Please write, in confidence, to:

David Watkins, Director Kinsley Lord Ltd 34 Old Queen Street

MANAGER MONEY TRANSMISSIONS

Package c £30,000

The financial services market is one of the most competitive, innovative and challenging areas in which to operate. A leading Building Society, National & Provincial has developed and is implementing innovative and far-reaching strategies to optimise opportunities that the financial services environment presents.

A strategies to optimise opportunities that the financial services environment presents.

A strategies to optimise opportunities that the financial services environment presents.

A strategic initiative is the development of existing money transmission services. You will direct the development and implementation of money transmission systems and be the primary point of contact with other organisations involved in this process. You must therefore possess the knowledge and personal credibility to manage the process on a day-to-day basia. Critical to the development of money transmission systems will be the provision of new services which enhance the level of Customer Service we offer.

In addition, you will have responsibility for a small team of highly experienced managers who control our savings administration department. This responsibility will provide you with the opportunity to plan ahead for the administrative implications of new product developments and provide significant input to the creation of new products and services. Your experience should be in the operation of money transmission systems within the banking environment. You should possess proven operational knowledge, a strategic orientation and a desire to bring your valuable interpersonal skills to bear in a high profile and key post within the organisation.

Benefits include an attractive salary, company car, performance related pay, profit-related bonus, concessionary mortgage, optional contributory pension scheme, BUPA, and relocation as appropriate.

For further details, please send your CV with covering letter of application to: Dean Marston, Personnel & Recruitment Manager, National & Provincial Building Society, Provincial House, Bradford BDI 1NL.

The Society is an Equal Opportunities Employer

MAKE A BEE-LINE FOR N&P!



NATIONAL & PROVINCIAL BUILDING SOCIETY

Marketing Officers

£25,000 to £45,000

Several European and international banks have recently expressed interest in recruiting big-ticket leasing or capital markets instruments. Candidates should have benefited marketing officers to supplement teams covering both major and middle-market UK corporates. Candidates with the ability to generate new business and attract new customers are particularly attractive. Breadth of product knowledge is very important: in addition to experience of traditional commercial banking facilities, candidates should have an understanding of leveraged finance, asset based finance,

from a full training in analysis and documentation and should have spent at least 1-2 years' actively marketing.

Interested applicants should contact Charles Ritchie, Mark Hartshorne or Ann Semple on 01-831 2000 or write enclosing a full curriculum vitae to Michael Page City, 39-41 Parker Street, London WC2B 5LH.

Michael Page City International Recruitment Consultants

London Paris Amsterdam Brussels Sydney

N#B BANK

NMB POSTBANK GROEP NV

Credit Analyst

The continuing expansion of NMB's established London Branch means that we are looking for an experienced Credit Analyst to join our existing team to work on all our lending propositions which would include spreading balance sheets, P&L Accounts and cashflows, full written analysis of financial information and making the appropriate approval

You should be aged between 24 and 30, reached Grade 4 in a Clearing Bank (or equivalent), and be familiar with standard loan documentation. In return, we can offer you a highly competitive salary plus excellent fringe benefits, including a free season ticket and a generous subsidised

mortgage scheme. Replies with an up-to-date CV, indicating how your career might be satisfied by this appointment to: Mrs Janice Wilson, NMB Postbank Groep NV, 2 Copthall Avenue, London, EC2R 7BD.

GLOBAL CUSTODY CLIENT EXECUTIVE

One of the world's foremost financial institutions is currently seeking to recruit a young, high achiever looking to utilise their experience of the international securities market within the Global Custody sphere.

To our client, Global Custody represents a key product essential to their providing a fully integrated service to institutional investors worldwide. Their success within this market place is directly attributable to the calibre of their personnel, state-of-the-art technology and outstanding customer service. To meet the challenges of this rapidly growing business they are now seeking to appoint an additional Client Executive who will have prime responsibility for building and maintaining relationships with clients, proactively resolving problems

and providing advisory and information services on market conditions. This position is viewed as crucial to the future development of their business within the UK.

Candidates, in their mid to late 20's, should be educated to degree level and have a sound understanding of the International Securities Industry, probably gained from working within Fund Management Administration, Securities Operations or Global Custody. Additionally, they should possess outstanding communication skills, together with the maturity and personal presence to gain immediate credibility with clients. In return, our client can offer outstanding career prospects and is able to match the highest aspirations of those looking for rapid progression within the International Securities sector.

For further information contact Gill Pembleton or write in confidence to:

WELL COURT ASSOCIATES

11 Well Court, London EC4M 9DN Tel - 01 236 0723 Fax - 01 489 8305 FINANCIAL RECRUITMENT CONSULTANTS

MERGERS AND ACQUISITIONS

City

One of the world's largest financial institutions is seeking to strengthen the marketing team within the Mergers and Acquisition department of its largest European office.

This key Senior Manager will be responsible for marketing the full range of mergers and acquisition services to UK corporates, and liaising with the dynamic and highly motivated European team.

A qualified lawyer or accountant, you will have a minimum of 4 years' experience within a similar c40K + Banking Benefits

marketing environment, with extensive contacts in the UK corporate sector.

Excellent communication and negotiation skills are a prerequisite in this highly competitive market as are dynamism and the ability to source quality clients.

The highly competitive package reflects the importance of this strategic appointment.

Interested applicants should telephone Jonathan Cohen on 01-437 0464, or write to him, enclosing a detailed CV, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS use 1 Leicester Place London WC2H 7BP Telephone: 01-437 0464

Financial Engineering £Neg. + Excellent Bonus

Swaps

good knowledge of all forms of swaps and other One of the leading financial engineering teams interest rate risk products, including FRAs, in the market, is looking to recruit an Caps, Collars, Floors and Swaptions. individual to enhance their swaps and swaptions division. This position will play a The successful applicant will enjoy a

the active research unit. The candidate will be a graduate, with 3-4 years' experience in swaps trading, structuring and pricing. They will possess a strong technical background, with good presentation and marketing skills. He/she will have a

vital role in co-ordinating the swaps team with

or write enclosing a full curriculum vitae to Michael Page City, 39-41 Parker Street, London WC2B 5LH.

challenging role in this innovative area, and

benefit from a good basic salary, and bonus.

Interested applicants should contact Arabella

Goodford or Kate Griffiths on 01-831 2000

International Recruitment Consultan

SYDNEY

currently have a number of vacancies at various levels within our expanding Corporate Finance and New Issues Department for people to join our transactions team. As the market leader, Nomura is able to offer applicants a wide range of experience, in an extremely demanding environment, instruments covered concentrate on straight bond and equity-related issues, but will include exposure to commercial paper programmes, MTNs, sweps, equity-derivative products and a growing presence in the euro-equity market.

ideally, you will have at least a year's documentation experience in one or more of the areas mentioned above. However, recent graduates or newly-qualified lawyers who wish to start a career in this field are encouraged to apply. The pace of work is often extremely hectic, and the successful candidates will rapidly be given considerable responsibility. The ability to set priorities, to meet deadlines, and to integrate into a wellestablished team are all essential qualities, Success will lead to considerable opportunities for career progression within the section or within other areas of corporate finance. in return we offer a competitive salary and an excellent benefits package, together with the security of working for one of the world's leading financial organisations.

Please send a full CV, including salary details to:

Rob Ambridge, Personnel Department, Nomura International plc. 24 Monument Street, London EC3R 8AJ



EURO BROKERS

INTEREST RATE SWAPS

A great chance to join a successful International swaps team.

Applications are invited for three positions to complement our existing short term and medium term swaps desk.

Experience and languages would be an advantage for all three positions. However, one of these vacancies is for a Japanese national or fluent Japanese speaker. Salary packages will be commensurate with the experience offered.

Please apply in writing or by telephone to:

Sarah Agar Euro Brokers Capital Markets Ltd Adelaide House London Bridge London EC4R 9EQ Tel: 01-626 2691

Jonathan Wren Executive

FIXED INCOME MANAGEMENT to £100,000 + Benefits

An opportunity has arisen at senior level with a City institution to oversee its substantial fixed income assets. Responsibility includes developing marketing strategy. Candidates must have at least 10 years experience of international fixed interest management and a thorough knowledge of capital markets and quantitative analysis, as well as proven communication aldia.

Please contact Martin Symon on 01-623 1266

EUROPEAN ACCOUNT EXECUTIVE Expected first year earnings c£30.000

We are currently seeking a French and/or German speaker with sales or marketing experience with or to financial institutions. Working with the market leader in the City, you will play the major role in developing its European business. Remuneration will consist of a good basic salary and commission.

Please contact Brian Jervis on 01-623 1266

LONDON HONG KONG MIDDLE EAST SINGAPORE

Telephone: 01-623 1266

No. 1 New Street, (off Bishopsyste), London EC2M 4TP

Fax: 01-626 5258

An opportunity to join a fast expanding research team.

We are a leading discretionary investment management house in the City managing funds on behalf of Institutions, Charities, Private Clients and Unit Trusts. We are part of a major financial services group. We are currently expanding our research capabilities and require applications for the following positions:

HEAD OF UK EQUITY RESEARCH

Reporting directly to the Group investment director. This is a key appointment and carries a position on our Asset Management Board. The successful candidate should have a strong academic background and considerable experience researching UK companies. He or she should possess strong oral and written communication skills and the ability to lead a team of investment analysts.

INVESTMENT ANALYSTS

Opportunities have arisen within our existing research department for analysts to specialise in researching specific areas of the UK Stock Market. Candidates should be aged

Career prospects are excellent including early opportunity to manage discretionary portfolios.

We will offer an attractive package commensurate with age and experience. Please forward CV in complete confidence, indicating any company you would not consider, to: PO Box A1430, Financial Times, Number 1, Southwark Bridge, London SEL 9HL.

EXECUTIVE DIRECTOR THE NOTTINGRAM BUSINESS AND INNOVATION CENTRE (BIC)

Salary package up to £30,000 and company car titingham BIC is being developed as a public/private partnership with ropean Commission and local funding to help the creation and recomment of innovative and independent businesses.

The local pariners. Nottinghanshire County Council, British Coal Enterprise and Nottingham City Council, now require a Director to undertake an 18 month contract, agreed with the European Commission, to set up, lest and plan for the establishment of the BIC during the following three to five years. "Clients" may be new start entrepreneurs or existing small firms who wish to develop their products and do not have the necessary facilities. The Director will play a key role in the establishment of the BIC which will be

Candidates could be from a variety of backgrounds but kleally should possess

- degree or equivalent qualification
- proven ability to lead a team of professionals • high degree of self-motivation
- ability to communicate and market the BIC concept.
- ability to appearer incovering truspess ideas and plans · substantial successful experience in general manag

Full details and application forms may be obtained from the Acting Personnel Manager, City Secretary's Department, The Guidhall, Nottingham NG1 4BT tel. (0602) 483500 ext. 4624, to whom complet applications should be returned by the closing date of 5th February It is intended that interviews will be held during the week cos

Pad Goodman or Nicholas O'Regan on Nottingham (0602) 483500

INTERNATIONAL ENTERTAINMENT

Investor Relations /Financial Analyst

SALARY C.530,000 PLUS BENEFITS

A publicly quoted European Entertainment Group is establishing an investor relations function in London and is now looking to recruit an additional member for the team. This new position will report to the Group

Candidates should be graduates, have experience in investment analysis preferably gained within an investment bank/broking environment and with good city contacts. Applicants should be numerate and prepared to work with a variety of P.C. based support

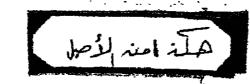
This is an excellent opportunity to tallor make a role within an exciting and dynamic industry. Detailed curriculum vitaes should be forwarded to:- Lorraine Lee, MHG Recruitment 50 Berwick Street, London W1V 3RA.



ESTABLISHED INTERNATIONAL SEARCH FIRM

Specialising in the financial sector, requires an ambitious experienced Senior Search Consultant.

> Please contact Mr S Clahr, 18th Floor, 2 Fore Street, London EC2Y 5DA Tel. 01-374 2231, Fax. 01-256 6930



SINANCIAL TIMES FRIDAY JANUARY 19 1990

SANWA INTERNATIONAL LIMITED

Sanwa International Limited is the London based merchant banking arm of The Sanwa Bank, Limited, the world's fifth largest bank in terms of total assets. Continued rapid expansion of the capital markets operation has led to the creation of the following new positions.

U.K. & EUROPEAN MARKETING:

Vacancies exist for credit trained relationship managers with at least 2-3 years experience of marketing debt products. Established contacts with a wide range of top corporate and bank names is essential. £ - Highly negotiable, depending upon experience.

SWAPS TRADING:

city law practice.

and also covering private placements.

agreeing documentation with issuers and banks.

and externally with banking and legal professionals.

1000

ing the second s

London

Swaps traders with 2-3 years experience and profitable track record, are required to join an expanding team. An outstanding, performance related, benefits package will be

Transaction Management

s a result of internal promotions we are seeking two Transaction Managers, at

You will be key members of the team responsible for negotiation and

Working dosely with origination, syndication and distribution personnel you

You will have a highly disciplined yet innovative and dynamic approach to work, with the confidence to handle high level meetings with borrowers and banks. Good communication skills will be essential since you will be liaising both internally

Citicorp can offer you an excellent salary and the usual benefits package

To apply please send a full CV to Vanessa Hill, Personnel Manager, Citicorp

Panmure Gordon & Co. Limited

PRIVATE CLIENT

STOCKBROKERS

Pannure Gordon is continuing to expand its Private Client Department.

Suitably experienced individuals, or small groups, with a substantial and loyal

client following, are invited to consider moving to a firm where the highest

standards of quality and service are both expected and appreciated.

Panmure Gordon is one of the leading agency brokers in the City. A good working environment offers applicants the chance to operate within an

existing team fulfilling a traditional broking role, well supported by strong Administrative and Research departments.

If the opportunity appeals to you, in the first instance please write to:

84 Palace Court, London W2 4JE

INVESTMENT ANALYST

Our client is one of the most prestigious and fast growing Scottish,

opening for a U.S. Investment Analyst to join the team.

Independent Fund Managers. Recent developments have created an

Reporting to a director, this position will encompass analysis, fund management and some degree of marketing activity.

The ideal person will be in his/her mid-twenties, have about two years' investment experience, including some exposure to the U.S. market, and

have the ambition and ability to progress through to senior management. The applicant should also be prepared to spend a period in the U.S. on

This is an exceptional opportunity for a young analyst and salary is

unlikely to be an issue for the right person.

Applicants should telephone or write with c.v. to:

Mr Dara Fitzgerald, ASA International Ltd.

U.S. EQUITIES

CITICORP©CITIBANK

Fully Negotiable Package

EDINBURGH

associated with working for a leading bank including company car and mortgage

Investment Bank Limited, PO Box 242, 335 Strand, London WC2R 115.

and the second s

A sa result of internal promotions we are seeding two managements and least one of whom should have a minimum of three years relevant experience in

the Syndicated Loans Market. Exposure to structured transactions would be

advantageous. You will currently be working for either a major investment bank or a

implementation of capital markets mandates, particularly structured syndicated

credits including leverage transactions, aircraft financing and property related deals

will be responsible for managing deals through to signing including negotiating and

FINANCIAL ENGINEERING:

Vacancies exist for highly numerate individuals with experience of structuring bond issues. £ - Highly competitive salary, full banking benefits and performance related bonus.

CREDIT ANALYSIS:

An individual with a formal credit training and 2-3 years practical experience analysing major European corporates. £ - Highly competitive package.

To apply for any of the above positions please send your detailed CV to:-

Clive Ashworth Personnel Manager Sanwa International Limited P.O. Box 245, 1 Undershaft London EC3A 8BR

MMS

FOREIGN EXCHANGE ANALYST

MMS international (a McGraw-Hill financial services company) is the leading analytical source of real-time, economic and financial information to over 17,000 clients (banks, brokerage firms,

Our continued growth has created the opportunity for an additional FX ANALYST. The ideal candidate will have a numerate degree and at least one year commercial experience gained in the FX markets. The primary task will be to track and analyse issues and developments

Operating in a friendly, fast moving and thoroughly stimulating environment, this high profile position offers an attractive salary and benefits package, with excellent career opportunities with a growing international organisation.

Please enclose your c.v. to:

INTERNATIONAL

governments and major corporations and institutions) worldwide.

Impacting the European capital markets.

Mr. G. Celaya, MMS International, 134 Piccadilly, London WTV 9FJ. Telephone 01-408 0025

THE BALANCE SHEET TRADERS RECEASE MARKETING OFFICERS

Tired of conventional banking and treasury divisions?

Sick of the haggling between departments over who gets what from the innovative deal you haven't done yet?

The Royal Bank of Scotland **Group Capital Markets operation** was established 18 months ago in Charterhouse Bank. Since then it has grown considerably and is now an active player in sterling, DM and US dollar FRAs and medium term swaps, trading in the name of The Royal Bank of Scotland.

A single team working as one profit centre combines trading, corporate marketing and financial engineering with expertise in tax, accounting and corporate treasury management. We enjoy making money by working together and using our expertise to build long term relationships with our

"A TRUE MERITOCRACY PEOPLE GET ON ACCORDING TO THEIR ABILITY AND NOTHING ELSE."

"The 100 Best Companies to work for in the UK" Bob Reynolds (Fontana/Collins)

To grow the existing team we would like to hear from Off Balance **Sheet Traders and Corporate** Marketing Officers who could fill the following positions:

1. A dealer with at least four years experience, preferably with options trading capability, to act as Number 2 on the trading

An experienced FRA trader.

3. Corporate marketing officers with two to five years experience of serving UK treasurers and CFOs.

The structure of our team is unusual, it is also unusually powerful. If you have the first class potential we require, please call Duncan Wilson, lain Houston or Crispin Southgate on 01-248 4000 or write to us at Charterhouse Bank Limited, 1 Paternoster Row, St Pauls, London EC4M 7DH.

Potential Made Possible

ロンドン・ブローカー・オポチュニティ・ スワップ:ロンドンのスワッププローカーが現在、極東マーケット

に並出するために日本廷を済す人材を求めています。 (ポジションはトレイニーからマネージャーまでいろい ろなものがあります)

智:インターナショナル・バンクがロンドン・オフィスにて ジュニア先物プローカーを求めています。 (先物マーケットの知識とブローカーの経験が6ヶ月以

24個はマイケル・ブレナンまで保達着ください。

Michael Brennan (01) 287 5704/5 77 Oxford Street, London WIR IRB.

Appointments Advertising

£53 per single column centimetre £16 per line

HEAD OF SETTLEMENTS

London

£ competitive plus bonus plus the usual banking

The UK subsidiary of a prestigious Swiss bank is looking for a Manager of the Settlements Depatment with comprehensive knowledge of all major securities and derivative markets, with particular emphasis on Eurobonds, Euro-Equities, Domestics, US Treasuries, Options and

The applicant is likely to have a minimum seven years' experience in all of the above and a detailed knowledge of foreign currency and money market dealings. He/she will be able to demonstrate flexibility and have a sense of humour to cope with the pressures resulting from a growing business combined with a proven ability to lead, by example, a small but efficient team of people.

Write to Box H1431, Financial Times, One Southwark Bridge, London SE1 9HL

VENTURE CAPITAL **Prospective Director**

Close Investment Management Ltd wish to recruit a venture capitalist with a view to appointment as a Director. Close investment has developed a successful focus and reputation as a deal creator and its record places it in the top quartile of UK venture capitalists. It is an autonomous part of Close Brothers Group plc, which specialises in providing financial services to proprietorial businesses. Substantial expansion opportunities create the need for another member to join a successful and ambitious team and to play a key role in the further development of the business.

Candidates should have at least three years venture capital experience and, preferably, an ACA or MBA qualification. A very attractive package of salary, bonus, equity participation, car and benefits is available.

Applications are invited, in confidence, to our recruitment adviser, John Davie, at Close investment Management Ltd, 36 Great St Helen's, London EC3A 6AP. Telephone 01-283 2241.



Close Investment

AIRCRAFT FINANCE EXECUTIVE

AINCHAP I PINANCE EXECUTIVE
As outstanding opportunity has been created for a graduate Credit Analysts with marketung exposure, to join an interresting assessment, to join an interresting assessment, to join an interresting assessment of project finance, Currently working in a major Bank, you will have excellent corporate, country and exact risk analysis exportance together with computer modeling shift and an exposure to Aerospace financing. Prime responsibilities will be to provide support with sourcing, analysis and documentation of new business transactions with both existing and potential clients. The successful applicant will be able to realise his/her full potential within an expanding marker.

Triple A reade European Bank and the series a high-callion Account Officer to further develop the Benk's European Lending Portfolia. A degree election atomy with a format crush inclining is resemble. A European tangungs would be elevantageous, and expertence of MSO's, Electrical Registrage and/or Armspace would be highly destrable but not essential. This position would ideally suit a young Crudh Analyst with an expecture to marketing with seeting a childrenging opportunity to breasted healther skills in a marketing environment.

Top international Bank soeks to recruit a graduate Credit Analyst with marketing potential to work in Corporate Finance. The successful applicant will have a general basising background, possibly from a Management Traines achieves, followed by a minimum of one year's Credit Analysts experience. Duties will include balance sheet analyse and the reviewing of existing facilities for both UK and international Corporates. Realistic prospects actal for a move to a marketing row within two years.

HARGREAVE HALE STOCK AND DIVINE BROOK

An international stockbroker with offices in Blackpool, Lytham St. Annes and London require an experienced

SMALLER COMPANIES INVESTMENT ANALYST £neg based in London to assist with the development of our institutional sales department. You will be 25-40, self-motivated, with a good institutional fund

George Finlay, Marsden W. Hargreave Hale & Co. 128 Mount Street, London W1Y 5HA

INTERNATIONAL APPOINTMENTS

Marketing Strategy Consulting

Consulting, a twenty year old rapidly growing international marketing strategy consulting firm, seeks to recruit outstanding people to manage offices planned for France, West Germany. Spain and Italy, We specialise in reseller network strategy for organisations who work with dealers, distributors, agents, franchisees or are involved with technology transfer. Our clients include some of the World's largest companies. Applicants must be nationals of the above companies. Applicants must be nationals of the above countries, between 26 and 35 years and have a record of distinctive achievement in a blue chip firm in an industry

Financial Services

 Engineering
 Automotive
 Chartered Accounting
 Consumer goods or Retailing Applicants must have exceptional academic qualifications and proven leadership ability as well as the

maturity and skills to interact with chief executives of major corporations. Successful applicants will be consultants in our London office for a period of up to two years. They will

then locate in their home countries to establish and expand their local I-F offices. I-F offers the prospect of highly stimulating work in a range of industries. Equity will be made available to top performers in addition to an excellent salary and profit share. If you are interested in becoming a consultant and ultimately a manager with I-F and consider that you have

the necessary qualifications, please send your curriculum vitae to Howard Bellin, Executive Chairman. Your application will, of course, be treated in the strictest confidence,



I-F Consulting Ltd James House 1 Babmaes Street.

Telephone: 44-1-925-2616 Facsimile: 44-1-925-2636

63 George Street, Edinburgh EH2 2JG. Tel: 031-226 6222. (Interviens will be held in Edinburgh and London.) ASA International

ACCOUNTING MANAGER

To £35,000 + Car Computer Services This rapid growth, high-tech services company offers a unique opportunity for a commercially minded, qualified accountant. Running a department of 10, duties will include management reporting, controlling cash flow and development of systems. A full performance related benefits package is offered.

PA TO UK FINANCE DIRECTOR

To £30,000 + Bfts Record Company Leading record company with an enviable growth record seeks to appoint a young financial controller, ideally with royalty accounting experience, to work closely with the UK finance director. Areas of involvement will include the control of a small department, the provision of advice on artist contracts and close liaison with operational and marketing staff. FERGUS HOOLEY

PROJECT CONSULTANT

Diverse FS Group £27,060 package A young qualified accountant is sought by this household name in insurance to join their financial services group. This high profile role offers involvement in all aspects of financial accounting and systems development and requires strong technical skills coupled with the ability to liaise effectively at all SONIA ELLIOTT

For further details of these or the many other vacencies we are currently recruiting for please call one of our consultants on 01-831 2323 or fax them your CV oz 01-404 5773.



ACCOUNTANCY COLUMN

EC struggles to design comparable standards

FINANCE directors of European companies may find out later today whether they will have to deal with another, third tier of European Commission-inspired standards on top of the ones already promulgated by the national standard-setting bodies and the International Accounting Standards Committee.

For today marks the end of the Commission's long-awaited two-day conference in Brussels on the Future of Harmonisation of Accounting Standards within the European Communi-

ties.

Before speculating on the likely outcome of the conference, a brief recap is perhaps required — if only for those who have got lost in the arcane niceties of the UK debate about goodwill and brand accounting during the next few weeks.

during the past few weeks.

Decades ago, the Commission saw the need to make accounts emanating from member states more directly comparable. It acted very slowly, to produce first the Fourth Company Law Directive, which appeared in 1978, dealing with the basic accounting rules for limited companies, and, subsequently, the Seventh, in 1983, on consolidated accounts.

Slowly but surely, countries have adopted the directives into national law, but it is significant that Italy, a signatory of the Treaty of Rome, has yet to embrace even the Fourth.

The intransigence of nation states is not the only obstacle preventing comparability between the accounts of companies in similar sectors but different countries.

For a start, there is a philosophical

divide between the Germanic way of

accounting and the Anglo-Saxon. According to critics, the Teutonic method, whereby accounting principles are set down by law in accordance with tax requirements, is inflexible and dirigiste and hears no resemblance to so-called economic resemblance to so-called economic reality. By contrast, the Anglo-Saxon approach, to be found not just in the UK but also in former British colonies, is flexible and allows members of the accountancy profession to set standards without the need for legis-

The counter-argument is that the Anglo-Saxon approach is too lax and open to much abuse at the hands of finance directors keen to massa earnings per share. Just look at the brand-accounting sags, or companies' willingness to indulge in the jiggerypokeries of acquisition accounting, carp the critics of the UK way of

doing things. A second obstacle lies in the nature of the directive itself. As the Commission has latterly recognised, a directive is too cumbrous an instrument to deal with the niceties of accounting. Research from the Fédération des Experts Comptables Européens shows that the Fourth Directive achieved a great deal of harmonisation, but only at the most basic level - for example, the way in which accounts are pres-

rch shows that directives do not tackle the more important issues very well. There is no real comparability on items such as goodwill, leasing, stock valuation, currency fluctuations, long-term contracts, pro-visions for pensions and pension comHence, with 1982 boming and the need for capital to flow from one member state to another, unimpeded by deficiencies of information or

mutual incomprehension, the Com-mission has decided to act. Last autumn, it asked Professor Anthony Hopwood of the London School of Economics to write a report on The Future of Accounting Harmonisation in the Community. He will read his document to the confer-

ence this morning.

It will not be easy listening: the early parts of the document are theoretical in nature.

Research shows directives do not tackle the more important : issues very well

What everyone will be waiting for isthe section on alternative institu-tional approaches. In it, Prof Hopwood discusses three possibilities. They are: • A European accounting forum. This is described as "a means for furthering dialogue, debate and co-operative change between national accounting standard setters and the Commission's."

In effect, it would be a talking shop, with none of the Commission's authority behind it, but at least it would leave changes in standards to individual nation states. "A central aim of such a forum would be to address the technical and institu-

tional impediments to more compara-ble financial reporting so that further accounting comparability can be achieved at the national level."

It would have to be internationally minded, writes Prof Hopwood. In other wards it would have to pay

other words, it would have to pay the International Accounting Standards Committee, which has done more than any other body to effect harmonisation around the world but suffers from being - horror of hor-rors - a private sector body. Such a forum would be financed by

Such a forum would be manced by the standard setters, including the Commission, on some agreed basis."

Prof. Hopwood identifies a number of difficulties with this approach. His main doubt is whether such an organisation "would have the will and means to act in a coherent and consistantly authoritative manner. Such means to act in a coherent and consistently authoritative manner." Such authority would be especially needed when dealing with a variety of government and private bodies and a "growing commercialism in many audit firms and a significant concentration of their industry."

The next suggestion is a European

Transmort merr mousery.

The next suggestion is a European technical standard-setting organisation — a European version of the Financial Accounting Standards Board in the US. A model for such a body in Europe exists in the electronical industry. s industry.

That would horrify many finance

directors — it would mean the intro-duction of a dreaded third tier of stan-dards — and Prof Hopwood is sceptical as to whether it could work in practice. The Commission would be expected to pay for the whole of it, and to devolve its standards setting.

powers to it, a process requiring a

new directive.

A new, independent body, he obsarves, would not have the authority of a government, nor would it have the moral support that is traditionally accorded to existing national

tionally accorded to existing national accounting regulators.

Prof Hopwood's favoured solution is to develop the Commission's existing institutions. Thus the Contacting institutions. Thus the Contacting institutions in the Fourth Directive was introduced, should be beefed up. At present, it is staffed by officials and is not equipped to cope with the technical challenges of bringing in more harmonisation.

with the technical challenges of oringing in more harmonisation.

Thus, Prof Hopwood urges, the
Commission ought to set up a technical subcommittee "consisting wholly
or largely of senior representatives of
national accounting standard-setting
agencies within the committee."

Instead of pushing out European
Standards the Conject Committee

Standards, the Contact Committee would be able to issue authoritative interpretations of existing directives. Prof Hopwood expresses his hope that the strengthened Contact Committee will be attuned to the wishes of the member states at the same time as its edicts are backed up by the authority and legitimacy of the Com-

That, he argues, is less likely to result in either "regulatory excess or a well-intentioned inertia."

The UK, for one, would be upset if Prof Hopwood's recommendation was accepted: it is a firm believer in the idea of a forum. Would it be too cynical to suggest that a long period of inertia, whether well-intentioned or not, would suit the UK well?

ACCOUNTANCY APPOINTMENTS

Treasurers

London

c£50,000 + Car + Bonus

This highly successful UK plc seek a Group Treasurer to be responsible for the treasury function, banking relationships and involvement in the strategic planning of the Group. The role will also involve negotiations, financing and structuring of acquisition deals where applicable.

West of London

c£40,000 + Car

International Group seek Deputy Treasurer with a minimum of 3 years' experience gained within a corporate treasury function. Candidates should be of graduate calibre with good inter-personal nd creative skills.

N.W. England

c£27,500 + Car

This newly created position reports to the Group Treasurer with responsibilities for the day to day running of the function as well as implementing new computer

Bucks/Berks Border

£25/30,000 + Car

An excellent career move for an ambitious Treasury Executive, age indicator 26-32, wishing to broaden their experience within a highly regarded treasury department. Candidates will gain exposure to all areas of the treasury function.

London

£22/25,000

Major UK Group wish to strengthen their ablished treasury function. Candidates aged 24-28 should have gained experience within a corporate treasury or banking environm Please telephone or write enclosing full curriculum vitae quoting ref 402 to: Nigel Hopkins FCA.

97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572 Fax: 01-925 2338

Cartwright Hopkins

FINANCIAL SELECTION AND SEARCH

ACCOUNTANT

Spitfire Television plc is a BES company with 30 staff. We provide studio video edit suites and computer graphics. Our clients are the BBC, ITV. SKY, BSB, MTV and production companies.

We need an ambitious computer literate, (123 and Pegasus), qualified accountant with at feast 3 years post qualification xperience.

Duties include monthly nenagement accounts, budgets, cash flow etc. in addition, we require greater financial operating information to help formulate marketing de-

Salary approx. £25K

Contact Staten Sargent SPITFIRE

01-724 7544

regarded legal partnership, this medium-sized firm is implementing a new strategy. The strategy attaches increased importance to commercial performance, and the firm has recognised the need to recruit a skitful finance professional.

Already established as a highly-

The successful applicant will: report to the Senior Partner and will join the senior, management team. which directs the firm. He or she will take overall responsibility for strate financial planning, budgets, financial and management accounting and

Holborn information systems, Additional responsibilities will include the management of professional support services and personnel. Staff to be controlled number. ...-

Forward-looking London solicitors

c £60,000 plus benefits

Finance and Administration

Director

The ideal individual will have the following attributes: an excellent academic record with finance and administration experience in a medium sized professional partnership or service company.
Candidates should be chartered accountants with at least 10 years'

post qualification experience,

We intend to discuss CVs with our client, so please list in a covering letter any firms to whom your papers should not be disclosed.

Please write with a full CV, quoting reference F/0045, to Miles Holford. Alternatively, feel free to call him to discuss the job in more detail on 01-334 51.93.

Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1.90L

Price Waterhouse



Important new appointment with expanding legal practice

Director of Finance and Administration

(Partner Status)

£40-50,000

+ Car + Excellent Benefits

Central London



Our client is a highly successful 26 partner firm of solicitors, providing a wide range of commercial legal services mainly to corporate clients. Their reputation in many specialist fields is on a par with some of the largest U.K. practices. The firm has grown rapidly in recent years to a complement of 170, and has well-structured plans for further

This new appointment will be responsible to the Managing Partner for most of the firm's non-professional activities including the Accounts and Office Management functions. including the Accounts and Office Management functions, and will also be involved in the direction and development of the Personnel and I.T. Departments. Priorities will include developing improved management and financial information, and strengthening awareness of accounting disciplines; however there is substantial scope for a review of all the firm's non-professional operations. Finally, as a member of the Executive Board, you will play a key role in developing both the strategy and the performance criteria needed to manage the firm's future growth.

We are seeking an individual of commitment and integrity with the highest level of professional and people-management skills. You will be a qualified Accountant, most likely Chartered, aged 35-45, who can demonstrate proven abilities in the key areas of this wide ranging role, for which the excellent benefits package includes a non-contributory pension scheme and BUPA.

For a full and confidential discussion, call Neil Waxi, Consultant to the Company, on 01-387 5400 (out-of-hours on 0923 819298), or write to him stating current salary and quoting ref: 10145. Financial Selection Services, Drayton House, Gordon Street, London WC1H DAN.

Corporate Finance Manager

North East Hants

With annual turnover in excess of £200 million, our client is well established within the high technology sector, both in the UK and overseas

In an environment of continuing change, it is now appropriate to strengthen the group finance function with the appointment of an additional high calibre individual, who will contribute to the on-going appraisal of group structure and investment opportunities, including mergers, acquisitions, disposals and joint-investment activities. This is a high profile position which offers frequent contact with main board directors.

c.£35,000 + car

To be considered for this challenging role you must be a chartered accountant (aged around 30), and possibly a management consultant, who offers a record of success in contributing effectively to the corporate development within client organisations. It is envisaged that the successful candidate will move into a senior line management role within an operating subsidiary in the medium term.

Please send career and personal details quoting reference F/350/A to Carrie Andrews at Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

Ernst & Young

FINANCIAL DIRECTOR DESIGNATE

Essex - London Borders

Part of an international group our client manufactures and markets leading brand automotive products. With turnover approaching £40 million, they are committed to further development and growth in the UK and Europe.

As part of a planned succession the present Financial Director will move to a group role later this year and we are. looking for an exceptional accounting manager with the ambition to assume full financial responsibility. Your immediate task will be to take over the accounting and administration functions of the UK and European operations. Managing an experienced team of fourteen providing strong financial control. and producing timely and accurate management information,...

Search & Selection

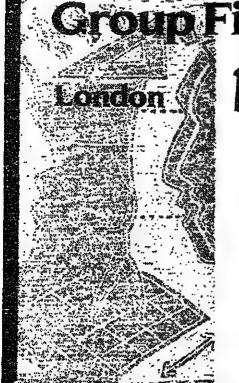
the challenge is to lead the team through a period of strategic This appointment will appeal particulary to qualified

candidates age 30 plus with significant experience covering

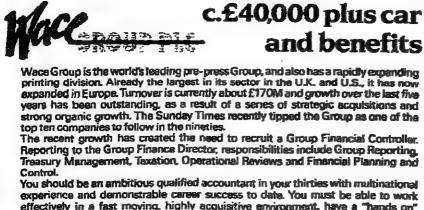
sudit and commercial accounting gained either with a large firm or multi-national manufacturing operation. The remuneration package is flexible enough to attract outstanding candidates and will be further enhanced on

appointment to Financial Director. For an informal discussion or to request an information pack, in confidence, contact John Brooks on

01-989 8342. If you prefer, send a copy of your CV quoting reference number FT.183 to PSN Associates, 11 High Street, Wanstead, London E112AA.



Group Financial Controller



Wace Group is the world's leading pre-press Group, and also has a rapidly expanding printing division. Already the largest in its sector in the U.K. and U.S., it has now expanded in Europe. Turnover is currently about £170M and growth over the last five years has been outstanding, as a result of a series of strategic acquisitions and strong organic growth. The Sunday Times recently tipped the Group as one of the top ten companies to follow in the nineties. The recent growth has created the need to recruit a Group Financial Controller.

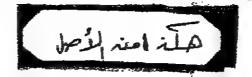
Reporting to the Group Finance Director, responsibilities include Group Reporting. Treasury Management, Taxation, Operational Reviews and Financial Planning and You should be an ambitious qualified accountant in your thirties with multinational

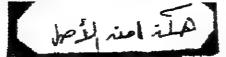
experience and demonstrable career success to date. You must be able to work effectively in a fast moving, highly acquisitive environment, have a "hands on" proactive approach, and be keen to build your career with a demanding and successful Group.

If you think you are the self-starter we are seeking, please write to Geoffrey Rutland, FCA, ATII, at the address below, quoting reference 1616, and giving concise career and salary details and a daytime telephone number, or phone him on 01-583 3303 (office) or 01-8788395 (home). BINDER HAMLYN

BDO Binder Hamlyn Management Consultants 8 St. Bride Street, London EC4A 4DA

and benefits





Accountants for Investment Management Consultancy

As an accountant working in Investment Management, you may already be aware of our outstanding reputation in the provision of consulting advice to the European Financial Services Sector.

The multi-disciplinary team of consultants who specialise in investment management within our UK practice boast experience covering an extensive range of products and business areas. As accountants, IT specialists and strategists they have skills founded in fund management, marketing, dealing and settlements functions and the back office.

In line with our ambitious expansion plans we are currently looking for additional high calibre professionals to further strengthen our team.

ideally in your late 20s or early 30s you must have a professional accounting qualification

and a minimum of 18 months experience in Investment Management.

You will find our standards exceptionally high in line with our client's expectations. Personal qualities, therefore, of integrity, flexibility and self-motivation are essential. The rewards are high both financially and in terms of personal satisfaction in what is a rigorously demanding but highly stimulating environment. Opportunities for progression are excellent and entirely dependent upon your personal ability. Salary should provide no barrier for the right individuals. If you would like to find out more about this exciting opportunity please write (quoting reference: MCS/8602) to:

Anita Harris Price Waterhouse No. 1 London Bridge

Price Waterhouse



FINANCE DIRECTOR

Conder Products

Winchester

Conder Products is a leading specialist in forecourt cover, and underground tankage of various types, for a wide variety of commercial and industrial applications. Its canopies are supplied to all the U.K. petrol majors and to many other parts of the world. The company is a highly profitable part of a successful and growing group, which is a major force in the construction and property sectors.

This is a key role in the small management team of a very commercial, sales-driven business. You would manage a small team supported by strong central resources and be responsible for finance, accounting, MIS and business development. There is considerable contact with other parts of

Attractive package inc. car

the group and the company is currently expanding in Europe, including forming a joint venture in Spain.

Candidates must be qualified with a track record of successful financial management in commercial business. Experience of new product launches and joint ventures will be useful. Longer term prospects within the group are excellent. A competitive salary will be offered, supported by private medical insurance, a profit related incentive and other big company benefits.

To apply, please write to Mike Smith, ref. 7205, enclosing a c.v. and quoting current

KPMG Peat Marwick McLintock

Executive Selection and Search Abbots House, Abbey Street, Reading, Berkshire RG1 3BD

RE-ADVERTISEMENT

DIRECTORATE OF HOUSING SERVICES

THE STANS

it der gesterne in Consultati

nce

FINANCIAL MANAGEMENT INA HOUSING SERVICE

From £23,000+ Lease Car and Mortgage Assistance



This serior appointment could be your opportunity to develop the finance and administrative objectives to form an effective operational plan to take our Housing Service forward

in the 1990's.

Responsible for all the usual finance and administration activities (including Housing Benefits) associated with the management of a large Directorate, you will head a vital and expanding function handling an annual budget of £60 million (capital and revenue expenditure).

We are looking for someone who has proven experience of financial management at a senior level, together with a full professional accounting qualification. You will need good organisational skills and an understanding of cost and performance analysis. Given the increasing level of competition being introduced into the provision of local authority services, you will also need a degree of commercial awareness. Finally, you should be capable of making a major contribution as a member of a dedicated management team.

ASSISTANT DIRECTOR FINANCE AND ADMINISTRATION

A generous relocation package is available, including Mortgage Equity or Assistance Scheme, together with temporary accommodation in certain circumstances. The post attracts a car allowance and a free or largely subsidised car, under the Council's car leasing scheme.

Application forms, job description and other details are available from the Director of Personnel & Management Services, Civic Centre, Southampton, SO9 4ZF, Telephone Southampton (0703) 832832 (Answerphone out of office hours).

Closing date for return of applications forms:

5th February, 1990. It is anticipated that Interviews will be held on 8th and 9th March 1990. A generous relocation package is available, including

Your application will be judged solely on its merits irrespective of race, marital status, sex, sexual orientation, age, religion or disability

Newly Qualified Accountant

London, SWI

c. £27,000

With diverse and truly global interests, this highly acquisitive £multi-billion British industrial group experienced increased profits of over 40% in 1988.

Based at the Head Office, and with responsibility to the Board, you will work as part of a small team responsible for the critical business analysis of all subsidiary companies. This is a project based role that offers a considerable degree of variety and autonomy. You will work closely with operational management across issues as diverse as:

▲ Acquisition appraisals

A formal induction programme will ensure that you make an early impact and are swiftly able to apply your technical skills in this broad based commercial setting. .Career prospects are excellent as the position is viewed as an early route to general

For further information contact Kathryn Birkett on 01-404 3155 at Alderwick Peachell and Pariners, Accountancy and Financial Recruitment, 125 High Holborn, London WC1V 6QA. Fax: 01-404-0140.

Financial Director Designate

Retail display systems

to £40.000 + car

Having expanded rapidly over the last few years, this croup, which designs and manufactures retail merchandising equipment, now needs a high calibre finance director. The organisation has a high profile, blue-chip client list. It has a current tumover of around £10 million, is profitable and anticipates growth through diversification of its product range and acquisition.

The Group Finance Director Designate will look after all aspects of the company's financial management including strategy, treasury and cash management, financial control, costing and company secretarial matters. Working as part of a close knit management team the incumbent will be making an important contribution to the group's future success.

Candidates should therefore be qualified accountants with a strong track record of financial management gained in a manufacturing organisation. They must have a positive approach and a high level of business acumen. Practical experience of developing costing and computerised accounting systems

would be an advantage. A salary of up to £40,000 is offered together with executive car, private health cover and contributory pension scheme.

Please write, in confidence, enclosing full career details to Jane Woodward at the address below, quoting reference number

Stoy Hayward Associates

MANAGEMENT CONSULTANTS, EXECUTIVE RESOURCING, 8 BAKER STREET, LONDON WIM IDA

Merchant Banking

Internal Audit To £35,000. Outstanding Prospects

We are acting for a well-established and successful Merchant Bank with diverse activities, an excellent clientele and a growing presence in the U.K. and continental Europe. Recent developments will provide the Bank with further substantial opportunities in Europe during the 1990s.

A reorganisation has created two openings, for an Audit Manager and an Audit Senior respectively. The Manager will report to a Director who has a broad range of responsibilities, and will assist the Director in his role as Compliance Officer.

The appointments represent an excellent introduction to Merchant Banking for Chartered Accountants with, perhaps, three years and twelve months post qualification

experience respectively. Both will be expected to progress into other business or managerial roles in the short to medium term. Applications are also invited from nonaccountants with relevant experience in banking and an interest in this field.

Salaries are negotiable in the £25-35,000 range and a good banking package will be offered.

Please write in confidence, enclosing career details and quoting reference 174/1, to Nigel Halsey, Managing Director, at the address below. Telephone 01-495 4446.

Halsey Consulting Partnership 34 Brook Street, Mayfair, London W1Y 1YA

MIDDLESEX c.£30,000 PACKAGE + CAR + BENEFITS

Are you as good with people as you are with figures? in the near future, you will be involved in a

branches nationwide, this major British FMCG group has a diverse range of market-leading products and an impressive record of expansion.

Your role as Accounting Control Manager will directing an Accounts Manager at each site and liaising widely with the Branch Managers and other members of the senior management team.

You will be responsible for maintaining and developing high operating standards across a wide range of financial systems within the increasingly computerised Sales, Distribution and Marketing functions. This will involve a limited amount of travel throughout the UK.

major systems implementation project, but initially your prime focus will be the management, development and training of people. As a result, you will need to be a qualified accountant with the professional credibility and interpersonal ability to inspire all-round confidence and efficiency.

Reflecting the seniority of this position are genuine career prospects and a wide range of large-company benefits, including non-contributory pension, BUPA and relocation expenses, where

Write, with full CV and daytime telephone number, to Patrick Donnelly, quoting reference FT/062, PD Consultants, 314/316 Vauxhall Bridge Road, London SW1V 1AA. Tel: 01-828 2273.



European Tax And **Finance** Manager

Leading To Wider Finance Opportunities Initially Central London, Attractive Salary, Car

And Benefits Package

This highly successful Group is a major international force in packaging and printing. A newly created role offers an excellent career opportunity within a Head Office environment. Reporting to the European Finance Director you will be responsible for tax compliance and assistance with tax planning of the UK and European Group companies. Additionally, you will be involved with the financial management of the Group and carrying out a variety of ad hoc projects. Candidates aged 24-28 will be graduate Chartered Accountants with some PQE. A sound understanding of UK taxation is desirable. You should also have the ability and ambition to seek more general financial management opportunities that will be available within the Group at operating company level outside London.

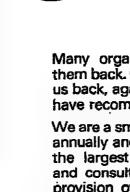
Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, D. Pottier, Hoggett Bowers plc, 11-12 Queen Square, BRISTOL, BS1 4NT, 0272-298433, Fax: 0272 279714, quoting Ref: D16022/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFELD, WINDSOR and EUROPE.

Management Consultancy

Accountants to £40,000 + car



Many organisations use consultants, few ask them back. Our clients are different – they do ask us back, again and again, to implement what we have recommended or to carry out new work.

We are a small consultancy, growing at over 30% annually and part of BDO Binder Hamlyn, one of the largest international firms of accountants and consultants. We aim for excellence in the provision of management consultancy services from concept to implementation, helping our clients succeed by improving their performance. To do this we focus on planning and systems, people and organisation.

Our Financial Management Division needs the highest quality candidates with the skills and determination to produce first class results in:

* strategic planning; * profit improvement;

* management information systems.

To help us maintain our rapid growth rate, we are currently looking for qualified accountants in their late twenties/early thirties with a good first degree and a career history which demonstrates success. In return we will provide you with a tailored training programme and a varied range of assignments to help you build on your existing skills.

If you would like to find out more about us, please telephone Paul James, Director in charge of the Financial Management Division, on 01-583 3303, or write to him at 8 St. Brîde Street, London

BDO BINDER HAMLYN BDO Binder Hamlyn Management Consultants 8 St. Bride Street London EC4A 4DA

Queen Mary & Westfield College University of London

Assistant Financial Secretary c.£24,000 p.a.

Queen Mary and Westfield College was formed in September 1989 by the merger of Queen Mary College and Westfield College. It is one of the largest of the many institutions which make up the University of London and is embarking on an exciting period of change, in October 1990 it will acquire a new medical faculty. A major capital programme in excess of \$50m is already underway and scheduled for completion in 1992. The new College has an annual income of around \$40m, from a wide variety of sources.

The Assistant Financial Secretary will play a key role in the financial planning for the new College and the preparation and monitoring of ground budgets.

This is an excellent career opportunity for a qualified accountant with relevant experience in the public or private sector, sound technical ability, management and interpersonal skills and the vision to contribute to a rapidly expanding and challenging environment.

If you are interested please telephone 01-975 5171 (24 hour answering service) for further particulars and application form quoting reference 90/13 or send your C.V. to the Personnel Officer. Queen Mary and Westfield College, Mile End Road, London E1 4NS.

Closing data for applications is 9th February 1990.

FINANCIAL CONTROLLER

Chester area

£24-28,000 + car + benefits

Established only five years ago, and with turnover already approaching £70m, this highly profitable division represents one of the most exciting developments in the history of this prestigious international group. Consistently high levels of capital investment and aggressive penetration of markets in the UK and overseas will continue the momentum of future growth.

This fast moving division now requires an experienced accountant to be a key member of one of its strategic business units. Working closely with the Managing Director, you will take responsibility for all financial affairs of the business, providing and ensuring integrity of information to the Board. This will incorporate appraising existing controls and reporting procedures (developing additional systems where necessary), examining capital expenditure proposals and researching acquisitions. Commercial awareness and the ability to manage a multi-site business, will be essential.

You should be a qualified accountant, probably in your early thirties, with strong technical skills and a mature but dynamic personality, preferably with substantial experience in manufacturing/processing.

Success in this role is paramount to the continued evolution of this very young and exciting division. If successful, the achievements of the jobholder will lead to exceptional oppportunities within either the division itself or the group.

a spoly, piesse contact Linda Gaskell at our Liverpool office, quoting reference 1333.

Com Exchange Buildings, 19 Brunswick Street, Liverpool 1.2 OPJ. Tels 051-236 9373 Fau: 051-227 5974 Also at: Birmingham, Leeds, Manchester, Nottingham and Swindon

FINANCE DIRECTOR

Aged 30s

c £40K package + car + benefits

Our client, a specialist sales distribution and processing company, operates as an autonomous subsidiary of a growth orientated, £200m t/o group with interests world-wide. Over the last 2 years this highly profitable subsidiary has firmly laid the foundations for rapid organic expansion.

It nowwishes to appoint a pro-active, Finance Director to work with the Managing Director, to drive the business forward to achieve its ambitious profit and performance goals.

The brief will be demanding. Initially your role will centre on up grading the quality of its accounting systems by implementing a fully intergrated computer system and pursuing a vigourous strategy of improvement where necessary. You will also be expected to provide a commercial advisory service to the Managing Director which will incorporate short and long term planning, investment appraisal and business management.

To handle this role you will need to be a qualified accommant with well developed skills in 3 areas:- commercial accumen; financial expertise; and interpersonal communications. Ideally you will have experience of a service/distribution environment, but certainly you will need the personality and drive to successfully help take the company to the next stage of its development.

To apply please contact Circle Davis quoting Ref. 31.22.

ASB ASB RECRUIMENT LID Wellington House, 34 Westrico Street, Birmingham B2 511. Tel. 021-233 0101 Pers 021-233 0027

Also et: Leeds, Liverpool, Manchester
- Nottinghem and Swindon

Financial Controller — Director Potential

£35,000 inc quality car M3 Corridor

Our client, an international transportation and forwarding business, has an established UK presence. Renowned for its co-ordinated teamwork and high quality service, the company has a total commitment to continued growth both organically and by acquisition. To realise this ambition, there is a need to strengthen the existing UK management team, through the appointment of a Financial Controller.

Reporting to the Managing Director, principal responsibilities will include the management and motivation of the accounts function, development of management information systems and the fulfilment of a financial planning and analysis role. Playing a key part in the management of the company, strategic input will encompass the investigation of new business opportunities and the evaluation of potential acquisitions.

Candidates will be qualified accountants with a minimum of 2 years' commercial experience. Strong interpersonal and leadership skills are essential for success in this stimulating role. Only candidates with the track record to reach board level need apply.

CLARK WHITEHILI
Executive Selection

For further information, please contact
David Kennedy, Clark Whitehill Consultants Limited,
25 New Street Square, London EC4A3LN.
Tel: 01-353 1577.

Executive Role: International Business Environment

ORPORATE FINANCE

This blue-chip multinational maintains an elite team of executive corporate financiers as a business resource at Group centre. A multi-billion pound turnover industrial conglomerate, with an outstanding record of growth and profitability, it is the market leader in its field. In order to maintain this pre-eminent position it is constantly reviewing and developing activities in all its global markets. This is the function of the corporate finance team: to provide decision making support to the Chief Executive and Board.

With a high level of individual responsibility, the roles operate in a non-hierarchical and team orientated environment. The brief is to optimise financial performance by analysing current and prospective activities. Considerable liaison with directors and senior level managers is required. Principal responsibilities will include:

ACQUISITIONS: Appraisal of potential acquisitions and divestments; valuations and assessment
of the impact on the Group.

 PROJECT APPRAISAL: Appraisal of major capital expenditure proposals and of project financing schemes.

LONG RANGE FORECASTING: Development of long range financial forecasts.
 MONITORING SUBSIDIARY PERFORMANCE: Review of budgets, plans, operating

performance and impact on corporate performance.
 CORPORATE RESTRUCTURING: Continual reappraisal of the Group's structure both in the UK and overseas.

A range of one-off project work, as required by the Board, is also envisaged. Some international travel should be anticipated.

The position is a proven route to other senior financial roles within the Group.

Candidates will be qualified Accountants, 27-32, rounded individuals, intellectually capable with well developed communication skills. Probable background would include Chartered Accountants, 'Big 8' trained with special project/corporate finance experience and seeking a first move from the profession, or other qualified Accountants with project appraisal experience gained in a blue-chip environment. A first class remuneration package is offered including company car and relocation essistance where

Please apply directly to Greg Ripley at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R OBR. Telephone: 01-836 3545, or evenings on 01-485 1356. Alternatively fax your details on 01-836 4942.

Financial Recruitment Specialists London · Birmingham · Windsor · Manchester · Bristol · Leeds · Brussels · USA · Canada

OPERATIONAL/ FINANCIAL AUDITORS for a leading transport and security services group

- Mayne Nickless (UK) Limited is the holding company for the UK operating subsidiaries of Mayne Nickless Limited, an Australian company with interests in Australia, USA, Canada, mainland Europe and New Zealand. UK subsidiaries include Security Express Limited, Parceline Limited and Armaguard Limited.
- Two auditors are required, one based in Nottingham and the other in Newbury, to join an existing team with responsibility to the UK Audit Manager for undertaking a wide variety of assignments in the UK and occasionally mainland Europe and assisting in the continuing development of operational/financial review strategies.
- The work is challenging, varied and ideal for career-minded qualified accountants
- (ACA/ACCA/ACMA) with an audit/commercial background and report-writing skills. Experience in computer audit and in the use of Lotus 123 or similar would be an advantage, as would fluency in either French, German or Spanish.
- The positions have a high profile in the company, offering scope for line management appointments in the short/ medium term.
- Remuneration offered includes a salary negotiable in the range £18,000 to £23,000 per annum plus fully expensed company car, contributory pension scheme and private health insurance.

To apply, please write with full CV to Roger Wilson, UK Audit Manager, at the address below.

MAYNE NICKLESS (UK) LIMITED Mabel Street, The Meadows Notlingham NG2 3ED

Successful High Jechnology Company - Home Counties to £40,000 + car + benefits -

FINANCE DIRECTOR

LANDIS & GYR

With a turnover in excess of £27 million, we are Europe's largest manufacturer of sophisticated building automation systems and controls.

A highly successful subsidiary of the international Landis & Gyr group, we now have this attractive opportunity for a Finance Director as a result of the group's reorganisation of its businesses.

Working closely with the Managing Director

Working closely with the Managing Director, you will play a key role in the running of the building control business, implementing the financial strategies vital to its future success and growth. This will involve you not only in financial management issues, but also in strategic planning decisions, systems

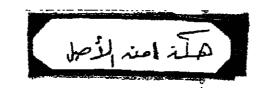
enhancement and team building.

A qualified accountant, your strong financial skills must be supported by a results orientated approach and excellent communication skills. You will be commercially-minded and experience within an environment dedicated to large-scale contracting would be a distinct advantage.

For an informal discussion, please contact our current Finance Director, Martin Johnston on 01-992-9953.

Alternatively, write to him with full career details at Landis & Gyr Building Control (UK) Ltd., Victoria Road, North Acton, London W3 6XS.





EUROPEAN FINANCIAL MANAGER

Newly/Recently Qualified

This is an outstanding opportunity for a talented young accountant seeking rapid career development in a progressive international company. Following a period of significant expansion, our client, a major US engineering and instrumentation group with twenty subsidiaries in Europe, is currently setting up a new European HQ in London.

The Financial Manager will be a key member of the small Head Office team, working closely with the Finance Director and the YP-Europe. In addition to the Head Office accounting, this commercially orientated role will encompass budgets, forecasts and investment appraisal; integration of new acquisitions and assistance with the financial management of operating companies; development of improved treasury

3 Sinder Hamily

Course Course

e Street

CET EC4A 4DA

* = = = **FK**9:

a diameter

A STATE OF THE STA

A ...

wonment

4 12/05/05

- 41-17

 $(p_{ij})_{i=1} \in \operatorname{Suff}(\mathbb{R})$

jeset 11

A STATE OF STREET

2 - 4 - 4 - 5 - 5 - 5 - 5

one see

c£30,000 + Car

management processes and ad-hoc project work for senior management.

Candidates should be qualified accountants of graduate calibre, with up to three years POE in a leading professional practice or a substantial corporate environment. You must have sound technical abilities, initiative, commercial acumen and senior level credibility. This challenging role will suit an ambitious individual with the ability to take on a subsidiary controllership within two

Please reply in confidence, giving concise career, personal and salary details to Paul Carvosso, quoting Ref: L476.

Egor Executive Selection. 58 St. James's Street London SW1A 1LD (01-629 8079) **EGOR** SELECTION

TO £55,000 + SUBSTANTIAL BENEFITS

You must have gained substantial experience in the

financial services sector, although detailed technical

knowledge of the investment area is not essential. You

Finance Director

Our client is the investment management subsidiary of a major UK financial services group. With assets under management approaching £8 billion, the company has a substantial role in managing diverse portfolios both for the group and for external clients.

As Finance Director you will make a key contribution warking at the highest level in determining strategies for business development, as well as taking operational responsibility for all financial activities and the growing compliance function.

You will be a graduate qualified accountant or MBA in a related discipline in your late thirties or early forties.

Coopers & Lyterand Dalatin is the business name youd by Coopers & Lyterang and Delatte Haskins & Sats in the UK too from one to marge on 29 April 1990.

must demonstrate proven man-management skills, together with the personal presence and maturity demanded by this challenging role.

Please send full personal and career details in confidence to Alison Lewis, PO Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL, quoting reference 5339/FT on both envelope and letter.

> Executive Resourcin &Lybrand

> > JANUARY

£35,000 - vor

United Kingdom - Belgium - Dermark - France - Germany - Italy - Netherlands - Portugal - Spain - Sweden

5. 作成。最初,其代之

Investment Property Accountant

DOCKLANDS

Redditch, Wores

Our client, Shakespeare Company (UK) Ltd, is

brandleader in the Fishing Tackle Market. This profitable,

American owned company operates autonomously in the

UK and enjoys an enviable position in the world market.

now seek to recruit a Financial Controller to take full

responsibility for all aspects of the financial function of the

encompass the production of management and financial

accounts, budgets, forecasts and Company secretarial

company, reporting to the Managing Director,

with experience of the full range of financial and

management accounting disciplines. The role will

To strengthen the management team Shakespeare

The ideal candidate will be a qualified accountant

This world-wide operator in the business of property management and investment, is seeking to appoint the Senior Accountant of a department which will ultimately consist of twenty-five staff. You will spearhead the development of a young team and implement information and communication systems that are fast, accurate and responsive. During the first year, extensive travel to the overseas Head Office will occur - regular international liaison being a core element of the role. Ref:15184

Contact the Manager: 14 Harbour Exchange Square E14 01-538 9797 Fax: 01-538 9543

HEMEL HEMPSTERD TO £30,000 + car

Assistant Treasurer

This international corporation has already attained world status as a high technology business organisation, and further expansion is planned through out this decade. With this in mind, the company seeks a capable individual to undertake this important role. Some of your responsibilies will include accurate cashflow reporting, forecasting, optimising returns on funds invested, minimising cost of borrowed funds, co-ordinating and supervising insurance arrangements and acting as Deputy in the absence of the Treasurer. Ref: 87A1021

Contact the Manager: 55 High Street, Watford 0923 50350 Fax: 0923 37148

Post Qualification Experience – send your CV or phone the appropriate Manager or our Specialist PQE Career Advisers on 01-489 0403 (24 hour answering service) for an application form now.

Rend actively promotos Equal Opportunities.

accountancy

Appointments Advertising

appears every Wednesday and Thursday, for further

> 01-873 3000 Elizabeth Arthur ext 3694 Nicholas Baker ext 3351 Jennifer Hudson ext 3607 Richard Huggins ext 3460 Adam Futeran ext 3559

0

0

0

0

0

0

0

0

Sarah Gabe ext 3199 Stewart Maddock ext 3392

Ernst & Young

Financial Controller

To £25,000 + bonus + benefits

financial accounting skills and commercial acumen are of

The successful candidate must be prepared to

become involved in the long term commercial success of

the business, and with this in mind the salary is supported

by a substantial company performance related bonus. The

package also includes company car, pension scheme and

including salary details and quoting reference F/640/J to

Julie E Meakin, Ernst & Young Search and Selection,

Lowry House, 17 Marble Street, Manchester M2 3AW.

If this position interests you, please send full CV,

duties. Although this is a manufacturing company

prime importance.

private health insurance,

GLOBAL CAPITAL MARKETS DEPUTY FINANCE AND OPERATIONS MANAGER

A leading international bank with an impressive reputation in sales, trading and financial engineering, seeks a Deputy Finance and Operations Manager for its long-term finance operations area.

In this senior role, you will be Deputy Head of a team of 32 staff providing operational support for the sales and trading of Eurosecurities including new issues, fixed and FRN products and asset swaps. Specific responsibilities will be to create the business infrastructure for new and established business opportunities and assure that all operations and processes achieve optimal performance. This will include market and credit risk, analysis and control, compliance, funding and profitability and will require close liaison with dealing room management.

يرا و الدولية أسيته بالمستعدية والووال

You are likely to be an accountant with practical experience and in-depth knowledge of Eurobond accounting and operations; knowledge of Equities and Swaps would also be an advantage. Your line-management skills are well developed and you are prepared to get involved in the detail in order to understand the business. Strongly self-motivated, you have demonstrated vour initiative and communication skills by building relationships with traders/dealers either in finance or operations with another prestigious capital markets house, or as an auditor/consultant with a professional firm specialising the sector and the sector and this sector and the s

To the law or game that is the engineer of the wife Above all it is essential that you have the combination of strategic vision and a pragmatic hands-on approach that will enable you to succeed to the Head of Department position within 12 months.

Based in London, the position offers an attractive banking salary and benefits package including company car mortgage subsidy and bonus. Please write with CV and salary details to:

(REF FT220), GPA Marketing, Unit 11, Telfords Yard, The Highway,

International Institute of Tropical Agriculture Ibedan, Nigeria

DIRECTOR GENERAL

e and annual home leave travel. The oplicants for the position of Director General, are invited to send their corriculum he, date of availability and names and addressus of three reference to Truston Scarc

Committee for the Director General of IFFA, cto L.W. Lam House, 28 Dingwall Read, Croydon CRS SEE, England.

NEW TOP EXECUTIVE JOBS

IS YOUR CAREER ON TARGET?

te for a confidential meeting which is will ans, enquire about our Executive Equal Service.

Connaught Mainland Marie Row, London 2000 100 3079 Fax 01-734

S 7 14 21 28 M 1 8 15 22 29 T 2 9 16 23 30 W 3 10 17 24 31 Th 4 11 18 25 F 5 12 19 26 S 6 13 20 27

THE TIME HAS COME . . . FOR A CHANGE THAMES VALLEY CAREER FAIR RAMADA HOTEL, READING

THURSDAY 25th JANUARY 1990 4.30pm-9.00pm Experienced? Part Qualified? Finalist? Qualified?

Considering your next career move, or keen to know more about current market activity?

Below are representatives of the business community who will be at the career fair to discuss their recruitment requirements.

For more details about the event or for further information if you can't make it on the day contact David Brownlow on 0753 35939.



Lease Plan UK Limited

Accountancy Personnel

0000000000000000000 **CHIEF ACCOUNTANT**

CIRCA £30,000 + CAR + BENEFITS

WEST SUSSEX

Our client, a leading multinational, involved in the manufacture of high-tech equipment, has enjoyed its most successful year to date with sales in excess of \$US500 million worldwide. This dramatic growth is anticipated to continue well into the 90's and the need has therefore arisen for a high calibre Chartered Accountant to join the existing senior management team. Reporting directly to the Financial Director, the successful candidate will enjoy a position that offers the complete, responsibility comensurate with a senior financial role. A successful track record gained within a manufacturing environment is important, as is the ability to demonstrate already proven technical and interpersonal skills in the control and management of a medium sized finance department. This exceptional career opportunity should attract ambitious individuals aged 27-35 looking to join a well structured organisation committed to the continued development of its staff.

For further information please telephone Clare Pym or alternatively send a detailed Curriculum Vitae to Richard Hartley, FCA at the address below.

Hartley

Management Selection 36/38 Whitefriars Street

London EC4Y 8BH

Tel: 01-353 3277 Fox: 01-353 9741

000000000000000000

FINANCE AND BUSINESS MANAGER

Wi

AMERICAN PUBLISHING HOUSE have traditionally produced their world leading magazines in the States but now plan to establish London as the European headquarters with separate production facilities. They are currently putting together the management team to run this venture and they need to recruit a young accountant who will be able to handle an unusually wide brief.

A small proportion of the job will relate to preparation of financial and management information for the American head office to very strict deadlines but the emphasis will be towards providing a wider range of business advice to the management team. This will include strategic planning and forecasting and analysis of the company's marketplace and will require the establishment of a particularly close relationship with the sales and marketing divisions.

it will require an accountant who sees his/her qualification as a passport to wider business horizons. It will require the ability to handle concurrent projects and to communicate ideas effectively to non-accountants. Candidates should be able to demonstrate evidence of these abilities in their career to date.

TO £30,000 + CAR

Please contact Gordon Montgomery on 01-629 8863, fax 01-406 0961 or write to him at the address below.



RECRUITMENT CONSULTANTS BOND HOUSE, 19-20 WOODSTOCK ST, LONDON WIR 1HF Tel: 01-629 8863



Worldwide Entertainment Group

To £40,000 + Car + Bonus

FINANCIAL

DIRECTOR

DESIGNATE

Newly or Recently Qualified ACA

LONDON N9

To £33,000

+Bonus, Share Options,

Car & Relocation



innovative marketing strategies has been effective in producing accelerated organic growth, leading to substantial business opportunities globally. The company culture is both competitive

Increased internal demands have generated the need to ang the finance function with a Director of International Audit.
Reporting directly to the Chief Financial Officer and managing a team of qualified accountants, the appointee will immediately assume overall responsibility for the planning, review and implementation of financial and operational controls world-wide. This will largely incorregate the management and countries the property of the planning of the plannin This will largely incorporate the management and co-ordination of organisational audit programmes, the review of operating subsidiaries and licensee agreements internationally, and special investigations into the viability and effectiveness of long term contracts and partnership arrangements.

This opportunity will appeal to a qualified accountant (aged 30-40) with a record of achievement to date, either within a commercial environment or public practice. An ability to both impartially assess organisational problems, and haise at all levels in a challenging environment, is a prerequisite.

The benefits include an attractive remuneration package together with fully expensed car and the potential to progress rapidly to

For further information in strict confidence contact Brian Hamillon 01-287 6285 (evenings and weekends 01-627 4874). Alternatively, forward a brief resumt to our London office quoting Ref. BH 504.

WALKER HAMILL

29-30 Kingly Street London W1R 5LB Fax: 01 287 6270

Our client is the market leader of an industry worth an estimated £750m.

Established in 1949, their commitment to excellence ensures that their prominent position will remain secure throughout the 1990's and beyond. Turnover has increased by over 500% in 2 years alone. This substantial, yet stable growth owes as much to sound business planning as it does to the aesthetic and ecological success of their projects.

In the last 10 years, our client has been the recipient of at least 13 national and international awards in the field of environmental re-generation.

This success has resulted in a unique position for an

Reporting directly to the Director of Finance and Corporate Strategy, this key role is vital in perpetuating the growth and profits of the company. The support of a highly motivated, dynamic team of unparalleled experience and expertise will ensure unequalled challenge and career development.

The successful applicant will be responsible for the full financial management of the U.K. and European operations including developing a sophisticated management information system, operational control

Candidates will be Chartered Accountants with up to 5 years post qualification experience. Strong commercial flair combined with an excellent personality and the ability to communicate at all levels are pre-requisite.

To discuss this in further detail, please contact Patrick Porter or Oonagh Brennan on 01-629 4463 or evenings/weekends on 01-423 0745.

HARRISON # WILLIS

FINANCIAL RECRUITMENT CONSULTANTS Cardinal House, 39-40 Albemarle St., London WIX 3FD. Tel: 01-629 4463.

WI. c.£30,000 + FINANCIAL BENEFITS With diverse interests in the financial sector, this major Qualified, with "Big 8" exposure, you must possess British group has a philosophy of continual change and expansion through new ventures and major

acquisitions. Crucial to this innovative culture is their pro-active internal audit team, whose responsibilities start with policing, yet extend to ensuring increased efficiency throughout the

entire Group. As a result of internal promotion, two "handson" project-based roles have been created within this multi-disciplined team for ambitious audit professionals. Liaising closely with senior management to identify opportunities business development,

you will concentrate on specific products and business areas, appraising both

sound commercial awareness. However, whatever your more recent background, demonstrably strong computer audit skills should

be coupled with an obvious flair for communication at **Besides** invaluable :

visibility and experience, these positions offer excellent group-wide career prospects and many financial sector benefits, including subsidised mortgage and relocation assistance. In addition, the package quoted (which may include a car) need not be a limiting factor for exceptional applicants.

Write, with full CV and daytime telephone No, to Patrick Donnelly, quoting

ref: FT/060. PD Consultants, 314/316 Vauxhall Bridge Road, London SWIV IAA. Tel: 01-828 2273

Group Financial Director

Diversified Private Holding Company

North West Kent on M25

Our Client is a well-known private Group with substantial asset backing and annual sales above £50 million. The Group Companies, engaged in contracting, project management and associated product distribution continue to enjoy sustained and profitable growth through quality of performance and leadership in their fields of operation

This new Board appointment is being made as a prelude to the founder's planned retirement; it offers exceptional scope personally to influence the shape of the Company, to play a major role in its future direction and to participate in its continuing financial success.

As Financial Director, you'll join an informal, hard-working non-bureaucratic team. In your dual strategic and operational management role, key responsibilities will be the efficient management of Group financial administration, the enhancement and upgrade of current information systems

and controls. Of equal importance will be the identification and negotiation of new acquisitions, joint ventures and marketing agreements.

Substantial Negotiable Salary & Participation Package

A graduate accountant in your late 30's to early 40's, you'll aiready have gained success in a similar position. Your highly practical, entrepreneurial outlook is likely to have been developed and honed in an industrial, contracting or competitive services environment. A credible and experienced negotiator, communicator and man-manager, you'll also have balanced technical skills in the treasury, taxation, DP/MIS management, investment strategy and corporate secretarial fields. An objective, decisive style and a good level of computer literacy at the macro-level will also be essential.

Starting salary (which will not be a constraint for the right person) - is likely to appeal to those currently earning £50,000 or more. You are asked to write initially, in complete confidence, to myself as Selection Adviser to the Company, quoting reference number 1413.

> Paul Lichtin, Director, Thompson Associates Ltd., Compton House, Selsdon Road, Croydon CR2 6PA.

Finance Manager

South West \$30,000 plus car and benefits

A unique opportunity to participate in one of the most exciting developments in business rarely occurs. The creation of 80 TEC's (Training and Enterprise Councils) in the UK will have a direct influence on the future of British industry.

The role of the Finance Manager in the Devon & Cornwall TEC, the largest provincial TEC, will be to develop the. financial dimensions, institute controls, maximise the use of computer and LT. systems and most importantly bring a strong commercial contribution to the variety of initiatives with which the TEC's are charged. An innovative approach to new opportunities is vital as the TEC becomes involved in a wider interface with the local community.

You will be a qualified accountant with a minimum of 5 years' commercial experience. This must have included the production of statutory accounts and budgetary responsibility in a \$20m plus company. Ideally an exposure to Governmental accounting procedures is desirable. What you must bring is flair and credibility to the financial management of a highly visible and accountable organisation.

An attractive package is offered to include assistance with relocation if necessary. 🚧

Please reply with a full cv to ike Flanagan, Ref. FT 19514, MSL International (UK) Ltd., Broad Quay House, Broad Quay, Bristol BS1 4DJ.

MSL International

Audit Controller

A strategic role with commercial impact

Cheshunt, Herts.

£33,000 + Executive Car Tesco is one of the leading names in retailing in the UK. Operating profits rose by 29% in 88/89 and with ambitious

plans to reach a nationwide total of 400 stores this year, the future has never looked brighter. At the heart of this £5,000 million turnover business is the profit motivated Corporate Audit department- a young, dynamic enterprise in its own right, and the key to all Head Office financial decisions. An opportunity exists to head up this large and pro-active team. Reporting to the Director of Audit, your prime responsibilities will include:

- ▲ Identification of targets
- ▲ Influencing management control
- ▲ Reviewing company policy ▲ Recruiting, training and motivating staff



This is a superb entry point into group management at Tesco, offering ample opportunity to progress to either financial planning or senior line management. Aged in your late 20's/early 30's, you should be a qualified Chartered Accountant, ideally with over 2 years' post qualification experience. You can expect a wide range of large company benefits, including an expensed company car in the BMW/Mercedes bracket.

For further details, contact our advising consultant Andrew Fisher on 01 404 3155 or write to him at Alderwick Peachell & Partners, Financial & Accountancy Recruitment, 125 High Holborn, London WC1V 6QA, Fax: 01 404 0140.

Large UK Plc with Strong International Presence

HIGH PROFILE FINANCE INVOLVEMENT



The long established and renowned consumer brands of this client continue to enjoy their position as market leaders both within the UK and on an international basis. Recent additions to their product portfolio have proved to

One of the most recent developments of this large international group has been the establishment of a major joint venture in the Far East. This plus other significant. developments have generated the need for a Regional

Although based at the International Head Office, the incumbent of this position will have a very direct and close involvement with Operational Management at key locations. The day-to-day responsibilities will include:

 Appeaisal of current results, proposed plans, budgets and courses of action

\$27-30,000 pa + car + bonus

 A fail involvement in the control and analysis of such key areas of cost such as Marbetine.

As a young qualified Accountant who has an interest in the international fince business environment, you will enjoy a limited amount of overseas travel in this role (up to 10%). You will already have a manufacturing background and have been exposed to commercial management in a blue-chip organization. You will have a mature approach and a very credible impact, able to build good, open working relationships with Senior

Management both locally and on a remote location basis. If you feel that you are able to respond to the above challenge please telephone Karen Wilson on 01-491 3431 or write to her at FMS, 14 Cork Street, London WIX 1PF enclosing a recent (V and a nate

Search and Selection Specialists

Financial Management

Cost Accounting Manager

West London

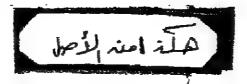
Our client, a major international cosmetics manufacturing company, wishes to appoint a young qualified accountant (CIMA) with 3-5 years factoryaccounting experience for this new position. Reporting to the Financial Controller for UK and Europe, the successful candidate will be heading a team of five and be responsible for the full costing. function of a factory with a £20 million output.

General manufacturing business background, wide experience of detailed standard project costing c.£26,500 + car

and appreciation of inventory management techniques are essential qualifications for this job. The position offers the opportunity for excellent career progression, as well as all the benefits normally associated with a prestigious multinational company. · · ·

Please send brief personal and career details quoting reference F/100/K to Suzanna Karoly, Ernst & Young Search and Selection, 1 Conduit Street, London W1R 9TB.

Ernst & Young



OPERATIONAL REVIEW UK SECURITIES HOUSE

ACA

c£25,000 + Car

An exceptional opportunity has arisen within a leading UK securities house which has achieved a well established and enviable presence in the world's major financial centres. With a history of stability and consistency of management, the group prides itself on being specialised, independent and international.

This key individual will report directly to the Group Audit Manager in London and perform operational reviews of critical business areas including overseas

The role will be consultative and developmental in nature and will require extensive liaison with senior management. Ad-hoc projects including investigations and recommendations for improvements within each business sector will constitute a major part of the role.

Applicants will be newly-qualified accountants (or finalists) from an auditing environment. Although not essential, some exposure of financial institutions would be beneficial. The most important attributes will be strong interpersonal skills, initiative and a dynamic personality. Managerial potential must also be in evidence in order to take full advantage of future business

A competitive salary package is negotiable and will reflect the capability of the successful candidate.

Interested applicants should call Andrew Chancellor on 01-437 0464 between 8.00 am and 10.00 pm or write to him, enclosing brief details, at the address

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House 1 Leicester Place London WC2H 78P Telephone: 01-437 0464



FINANCE DIRECTOR

West Sussex

Negotiable c.£22,500 + car + benefits

Aqua Hydraulics Ltd. with a turnover of £5 million, is a leading manufacturer of high-pressure water pumps and associated equipment. It is an autonomous business unit within Dobson Park Industries, a substantial publicly quoted group.

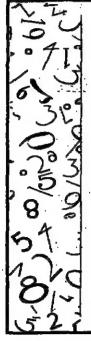
An exciting opportunity has arisen for a financial professional who is keen to play a full role as a member of the executive team. Reporting to the Managing Director, the successful applicant will be responsible for the day to day financial management of the business, involving provision of management information for both Company and Group purposes, plans and forecasting, plus a lead role in capital expenditure proposals and maintenance and development of

computer systems. The position also carries responsibility for the Company secretarial, human relations, and administration functions, together with involvement in the commercial and legal aspects of the business.

The ideal candidate will be a qualified accountant with a "hands-on" management style, a successful background in the engineering industry; and with experience of working with

computer systems.

If you can meet these requirements, and have the ability to respond positively to the breadth of this position, please write in confidence, with a comprehensive C.V. to: D.L. Lowe, Managing Director, Aqua Hydraulics Ltd, Star Trading Estate, Partridge Green, Horsham, West Sussex RH13 &RA.



Group Tax Manager

MANAGEMENT CONSULTANTS

The UK member firm of Grant Thornton International

Central London

This substantial international group has diverse interests but is best known for construction and

property development.

The Group Tax Manager will be responsible for the group's tax affairs both in the fields of planning and compliance. Liaison with tax consultants in specialised fields and in the overseas subsidiaries is expected. The present manager is due to retire

Applicants must be suitably qualified and should be aged around 40, with considerable tax experience

to c.£40,000 + Car, etc.

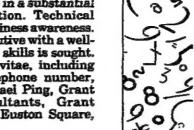
gained perhaps as the number two in a substantial industrial/commercial organisation. Technical

ability must be matched by good business awareness.

A personable, enthusiastic executive with a well-developed sense of communicative skills is sought.

Please send your curriculum vitae, including current salary and daytime telephone number, quoting reference N2034 to Michael Ping, Grant Thornton, Management, Consultants, Grant Thornton Management Consultants, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.

£40,000 + CAR



Corporate **Finance**

A.C.A.

£25-30,000

Benefits

An established, City based UK Merchant Banking Group Is seeking to strengthen its Corporate Finance Team through the addition of a young, Qualified Chartered Accountant. In this challenging and varied role, as part of a dynamic team you will have considerable exposure to:

Advising clients on acquisition finance

Venture capital and financial engineering Portfolio management/investment advice

Capital market debt issuance

In addition to a sound academic background the successful candidate will be a Newly/Recently Qualified A.C.A. and will be able to demonstrate excellent analytical and communication skills. This is an outstanding opportunity for a high calibre, career orientated individual to develop within a demanding and constantly changing environment.

For further information please telephone or send your CV to Valerie Grassham or Tony Leggett at Joslin Rowe Associates (Financial Recruitment Consultants), Bell Court House, 11 Blomfield Street, London EC2M 7AY.

Fax: 01-382 9417.

FINANCIAL MANAGER

LONDON

ESC0

Braxton Associates, one of the leading international importance is placed on the need for continuous review and development of systems to keep pace with Braxton's continuing growth strategic management consultancies and a member of Touche Ross International, seeks a commercially minded accountant to take full responsibility for its finance function, reporting to the Managing Director.

With offices in London, Paris, Munich, Boston and Los Angeles, Braxton has grown rapidly, and services an impressive list of clients, most of whom are blue chip multinational corporations. The firm's success is built on its ability to help these clients achieve real and lasting improvements in their financial and competitive

Braxton is a stimulating place to work. Its 130 employees come from many national backgrounds, and include not only the cream of first graduates but also many MBA's from top business schools such as Harvard and INSEAD. The culture is, nevertheless; not academic but distinctly commercial, with attention firmly focused on profitability and cash management.

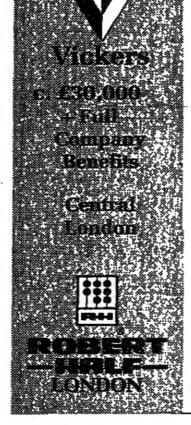
The Finance Manager's role is therefore of key importance. Prompt, accurate and meaningful financial and management accounts are seen as vital to the efficient control of the bottom line and the bank balance. Similar

Applicants must have sound all-round experience in a hands-on environment, being equally at home adopting a shirt-sleeves approach to basic accounting functions, handling foreign exchange transactions or discussing policy at board level. Self-starters with a high energy level, they must possess the intellectual capacity and inter-personal skills to earn the respect of Braxton's highly intelligent and talented consultants. Above all, candidates must understand what makes a business tick and have the proven ability to get results.

If this challenge excites you and you believe you meet our requirements, please send a comprehensive career résumé, including current salary and day-time telephone number, quoting ref. 3097 to Vivienne Hines, Executive Selection Division.

△ Touche Ross

5th Floor, 52/54 High Holborn, London WCIV 6RL. Telephone: 01-353 7361.



BUSINESS APPRAISAL

Executive Position: Financial **Evaluation and Initiating Change**

Vickers' flexibility of approach and commitment to excellence has been the key to success. Vickers has evolved into a leaner and more competitive company, operating as a specialist in a variety of niche markets. This international Group has five principal businesses, each a market leader, including Rolls-Royce and Bentley Motor Cars. An International strategy and a highly focused management team will ensure that growth will continue, both organic and through selected acquisitions.

Internal promotion, together with corporate growth, has created an opportunity for a young executive within the Business Appraisal Department. The role will embrace:

Acquisition and divestment appraisal

Project, tender and capital expenditure appraisal

Appraisal and monitoring of operational plans and performance Corporate restructuring - both in the UK and overseas Ad hoc projects.

Considerable liaison with Board Directors, Divisional Chief Executives and external

consultants is an integral part of this role. The Department is a proven route to commercial and financial directorship within

Candidates will be qualified Chartered Accountants, possibly with an MBA, seeking a career move into a strong commercial environment. Exposure to corporate finance, special investigations or other commercial work within the profession, or in business would be advantageous.

Please apply directly to Greg Ripley at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R OBR. Telephone 01-836 3545 or evenings on 01-485 1356. Alternatively, fax your details on 01-836 4942.

Financial Recruitment Specialists London - Birmingham - Windsor - Manchester - Bristol - Leeds - Brussels - USA - Canada



For forther information

J. TREVOR & SONS

POWELL TUCK & PARTNERS

REGIONAL ACCOUNTANT-COMMERCIAL DIVISION

J. Theyor & Sons offer experienced Accountant an exceptional opportunity to develop their potential within a challenging, commercial environment. The varied role involves property management and client accounts, budgetary control, planning and introduction of new systems and procedures and supervision and training of staff. The position is ideal for a finalist or time-barred accountant with a strong personality, the ability to communicate effectively at all levels, and previous experience in a commercial environment. Ref: PFCS

CONFIDENTIAL

For further information

2 Market Square,

Hanley, Stoke on Trent ST1 1NY Tel: (0782) 202499

FINANCIAL CONTROLLER

, to £28,000+CAR+BENEFITS Our client, based in Newcastle-under-Lyme, Staffordshire, is a highly successful

and influential producer of high technology computer and electronics products. Reporting to the General Manager, the Financial Controller will play a crucial development role, assuming direct responsibility for the financial planning, accounting and computing affairs of the company's distribution subsidiary. The successful applicant must be a professional Qualified graduate with a record of achievement gained in a senior financial management position within a

RENSBURG YORKSHIRE LTD

For further information

COMMERCIAL EDGE

· Negotlable Package BWD Rensburg has an enviable reputation as a leading firm of stockbrokers.

A rare opportunity exists for an individual with a successful accountancy background to enter the fast moving world of stockbroking. Your professionalism, financial acumen and excellent communication skills will prepare you for an exceptionally challenging position as a Stockbroking Executive within the region, with career prospects limited only by your own ambition, enthusiasm and

Also as a result of expansion, an Accounting role has arisen at the company's Head Office in Huddersfield, to involve assisting in the production of budgets and management accounts.



HD1 TLS

Accountancy Personnel

You don't just count you matter

<u>Hays</u>

FINANCE DIRECTOR

NOTTINGHAM

Up to £40,000 plus car and bonus

An opportunity to join the board of the United Kingdom's leading manufacturer of domestic cabinet furniture

The position of Group Finance Director has become vacant on the appointment of the present incumbent to a position outside the Stag

As Group Finance Director you will be responsible to the group's Managing Director for all financial and accounting functions in the group, including direct responsibility for the finance division of the group's

principal operating subsidiary, Stag Meredew Furniture Limited.

This is a demanding job where a broad scope of financial and management accounting skills are essential, as is the willingness to take a personal involvement in the company's operations.

IF YOU HAVE:

W. B. C. Evans, Group Managing Director.

an appropriate professional qualification (FCA/ACA)

 experience in the financial management of a public company a record of industrial management accountancy

familiarity with practical data processing then you will then be ready to take on the hard work and excellent rewards that this job offers. Send a comprehensive curriculum vitae to



Stag Furniture Holdings plc HAYDN ROAD, NOTTINGHAM NG5 IDU

DIRECTOR GENERAL

The International Spinal Research Trust was set up in 1981 to fund medical research aimed at curing paralysis. It has grown rapidly to become one of the top 400 UK charities.

The charity is now seeking a Director General to manage a small but experienced team to develop its potential. As well as supervising the financial and administrative affairs of the Trust, the successful applicant will be expected to take a leading role in quickly raising both its level of income and public awareness of its work.

The Trust is seeking a successful business man/ woman with broad-based experience.

Salary negotlable.

For details please ring 01 367 3555

AUDITOR - South Coast c£25,000 p.a.

A qualified accountant is required to join the audit team of a large financial organisation on the South Coast. There is a generous relocation package and the benefits inleude a mortgage subsidy.

Please telephone Shelagh Arneil on 01-583-1661 or send c.v. to her in confidence:

Angel International Recruitment, 50 Fleet Street, London EC4Y 1BE

GROUP COMPANY SECRETARY West Midlands

Triplex Lloyd plc is an engineering group, serving the automotive, power, defence, construction and electrical engineering markets of Europe and North America

The vacancy of Group Company Secretary which Triplex Lloyd is seeking to fill has arisen through the untimely death of the incumbent, and is a special opportunity for an individual to work at Board level in a lively, innovative and highly successful organisation. This dynamism is reflected in the Group's recent growth. Annual turnover has increased from £27 million in 1985 to around £180 million at present, and over the last six years the company has moved from a loss of £992,000 to a profit of over £8 million in 1989.

The main responsibilities will be provision of statutory, legal and administrative Company Secretarial services to the Triplex Lloyd Group. Co-ordinating the management of Company Pension Plans, involvement in mergers, acquisitions and major projects and the monitoring of shareholder ment are also important aspects of the job.

This demanding senior post requires a professionally competent individual with exceptional personal qualities. Candidates must have previous company secretarial experience and preferably be educated to degree level in a legal or financial discipline. Dedication, reliable and accurate reporting and good communication skills are essential for success in this role. The ability to lead and develop a small team is important in the context of the Group's continuing

We offer an excellent remuneration package including competitive salary, annual bonus scheme and good pension plan with life insurance, contributory health insurance and fully expensed executive car.

To apply, please write with full curriculum vitae to:

J A Doel, Chief Executive Triplex Lloyd plc Cranford House, Cranford Street Smethwick, Warley West Midlands B66 2JR



FINANCIAL CONTROLLER

(Financial Director Designate)

North West Age: 28-38

c. £30,000 + car + benefits

Our client is a highly successful and profitable privately-owned manufactured distributor of household products. Market leader in its specialised FMCG sectors, it supplies a blue-chip customer base. The company is committed to a policy of sustained growth, both organically and through acquisition. Following a retirement, it now requires a high-calibre qualified accountant to join the young, progressive management team.

The new appointee will assume overall responsibility for the financial functions, paying special attention to improving the quality of management information systems and controls. He/she will also play an important role in all general management of the company, working closely with the Board and senior colleagues on present and future development of the business.

The successful applicant, probably a graduate, will have several years experience in industry or commerce and will possess well-developed commercial skills. These qualifications will be supported by a sound knowledge of computer systems, good

interpersonal abilities and an open, positive personality. This position provides not only a stimulating medium-term challenge, but also ar

exceptional long-term career opportunity with matching rewards. Please apply to our Manchester office, where your contacts are Dudley Harrop and Ref. MX150.



Amethyst House, Spring Gardens, Manchester M2·1EA, Tel: 061-834 0618 Fax: 061-832 9123

ASB RECRUITMENT LID A Distalon of ASB Beau

Systems Accountant

c. £32,500 + Car

Within the next 18 months, this market-leading £multi-billion FMCG group plans a total redevelopment of its UK-wide accounting systems, including migration to a brand new DEC VAX installation.

As a result, there is a key requirement for an experienced professional to help ensure that the new systems come on line efficiently and to specification. Liaising with a broad spectrum of accounting and systems personnel, you will lead the implementation of the new purchase, nominal and fixed assets ledgers throughout the company.

A confident and ambitious qualified accountant, you will need to have gained first-hand experience of systems implementation on a nationwide

In return for your analytical and interpersonal skills, you can expect excellent visibility and long-term prospects, together with significant large-company benefits which include a non-contributory pension, BUPA and relocation assistance.

> Write, with full CV and daytime telephone number, to Patrick Donnelly, quoting reference FT/061.

Consultants

MANAGEMENT - SELECTION 314/316 Vauxhall Bridge Road, London SWIV 1AA. Tel: 01-828 2273

Finance Director

London W1 · to £45,000

grow dramatically in the 1990's, providing outstanding business opportunities for exporters worldwide.

Our client provides UK and overseas companies with unique on-line information services helping them to expand their businesses. Established in 1987 and backed by substantial capital resources, the Group is anticipating a period of sustained growth. A Stock Exchange Listing is a medium term

To play a major role in this expansion they seek a dynamic Finance Director. Looking for your next major career

International trade is forecast to progression, you will be a Chartered Accountant, currently in a senior financial role, probably in a service related company.

> The position offers an outstanding challenge in corporate development through the Group's UK and overseas subsidiaries.

> Please write, in strict confidence. enclosing CV giving present salary and with details showing your relevance to this position, to Colin J. Hooker FCA. quoting ref: 482.

DBA Associates Limited, Clerks' Well House. 19 Britton Street, London ECIM 5NQ, Tel: (01) 250 0003

Financial Controller Property

S. East

Our client, a medium sized plc, is a well known and respected property developer with operations throughout the South-East. The group has an enviable reputation for building well-designed, quality units and is committed to steady expansion throughout the UK in selected locations.

Reporting to the Group Finance Director, this challenging role will encompass full financial control responsibilities through the enhancement and development of management information and financial reporting systems. The ability to adopt a hands-on approach to problem solving is considered essential.

The ideal candidate, a highly motivated individual aged 28-33, should

have at least three years post-qualification experience, preferably within the property sector. Strong communication skills and a high degree of self confidence are essential requirements in order to liaise effectively with senior management and lead a committed finance team.

In addition to the advertised salary, the benefits package will include a fully expensed car, profit related bonus, attractive pension scheme and medical insurance. Prospects for promotion will be limited only by

For further information contact James Hyde on 01-839 7595 or alternatively write, enclosing a detailed CV, to the address below.

ST. JAMES ASSOCIATES

MANAGEMENT SELECTION

52 ST. JAMES'S SQUARE, LONDON SWIY 4IR FAX: 01-930 7470. TELEPHONE: 01-859 7595. A GKR Group Company

BUSINESS APPRAISA

FINANCIAL SECTOR

c£26,000 + Benefits

ACA One of the leading UK financial groups, with a progressive approach to diverse global activities and an envious record of success, seeks to strengthen one of its key areas.

Due to internal promotion within the organisation we are seeking two recently qualified accountants to join a dynamic business team.

Business viability studies, strategic reviews, control analysis, post implementation reviews and secondments to UK and overseas operations are all directed by the operational review division.

Reporting to the Business Manager, you will gain comprehensive commercial experience for a period of two years before being actively . promoted to a business area where your marketable skills can be used and excellent career goals pursued.

To meet the demands of the role it is essential that candidates are Chartered Accountants with large client experience. Interpersonal skills, initiative and a high motivation level are necessary in order to liaise effectively with senior executives on a variety of projects.

A competitive salary is offered together with excellent financial sector benefits.

For a confidential discussion telephone Benjamin Anderson today on 01-437 0464 or write to him, enclosing brief details, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS use I Leicester Place London WC2H 7BF Telephone: 01-437 0464

The MAC Group is an International Management Consultancy based in central London and we are currently seeking a

General Ledger Accountant

Reporting to the Accounting Manager. The position will entail the keeping of the Company books to trial balance, assisting in the preparation of monthly management accounts, annual returns

Computer knowledge (MS DOS) is essential and a knowledge of Lotus 123 desirable.

Applicants should be part-qualified (ACMA) or by experience. The Accounts Department is a busy, hardworking environment. Energy and enthusiasm are essential. An excellent salary and benefits will be offered.

> Please apply in writing, enclosing your current CV to:

> > The Accounting Manager The MAC Group 22 Grafton Street London W1X 3LD

No Agencies Please

EXCITING **OPPORTUNITY** AND GAS

Ours is a unique history of success. Formed in 1971, LASMO PLC has grown to become the UK's second largest independent oil and gas exploration and

production company. capitalised by over \$1.35 billion. We have offices in eight countries, interests in fifteen and established net production in excess of 80,000 barrels of oil æquivalent per day.

INANCIAL PLANNING

Based at prestigious offices in the Broadgate Development at Liverpool Street, but with some overseas travel, this is a significant opportunity to make a real impact on our business. Following an initial familiarisation and training period, you will then be expected to deputise for the Manager, Financial Planning whilst reporting to the Group Controller. Your specific responsibilities will cover:

Co-ordinating and cossolidating group budgets and strategic

Developing and enhancing financial plausing across the group Assessing the corporate impact of acquisition and divestment

This is a demanding hands-on role at the centre of a growth orientated company offering opportunity and senior management exposure. Supported by a small team of accomplished professionals, it will place you firmly at the sharp end of the business involving regular contact with the Finance Director. We will be looking for proven drive and initiative, a keen business

instinct, a desire to progress, and the ability to motivate your team and push for tangible results. The combination of experience and m we need dictates that you'll be a Graduate Qualified Accomment, strong in systems and analytical ability along with first class communication skills and commercial acumen. Our salary and benefits package is highly competitive and includes a company car, annual profit sharing, and all the other benefits associated with a major employer. Relocation expenses will be met

where appropriate. Your first step is to write in confidence to Keith Eims, Personnel Development Adviser, LASMO PLC, 100 Liverpool Street, London



THE LEADING INDEPENDENT EXPLORATION AND PRODUCTION COMPANY

FINANCE DIRECTOR EXCELLENT £ + CAR

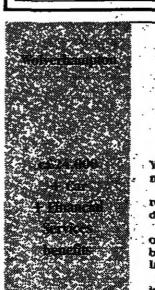
A rare opportunity has arisen in the hi-tec world of International computer software.

An appointment must be made quickly at this dynamic young company's European headquarters based in the Thames Valley.

You will need to be fully qualified with experience of dealing at a Senior Management level, preferably with an international bias. You will be able to demonstrate good interpersonnel skills and an ability to lead your Finance team to ensure the provision of accuate and on-time monthly accounts, as well as meeting management reporting; budgeting and forecasting requirements.

Renumeration will comprise a generous salary, and outstanding benefits including car; non-contributory pension and life assurance schemes, as well as BUPA.

If you combine an easy going personality with required professional qualifications; are challenged by an opportunity; and have the energy and commitment to contribute personally to our success within a fast-moving industry, then write immediately with full CV to: Box A1435, Financial Times, One Southwark Bridge, London SE1 9HL.



Birmingham

Building Society

Midshires

Financial Accounting Manager -where the emphasis is on the

management and development

of your team You are a qualified accountant, with significant staff manage-You are a quantee accountant, with significant statt management experience, gained in a large, possibly public, company. At Birmingham Midshires Building Society you will find a role that will utilise your expertise, whilst adding an extra dimension to your personal development.

We are one of Britzin's fastest growing financial services

organisations. Continued expansion of our core business has been matched by diversification into new areas, including Insurance and Estate Agency.

¿ Consequently we have introduced a high profile, fully integrated financial accounting function throughout the group. You will, through the effective management of your large team, provide a high level of service to senior management. This will cover all aspects of financial accounting ensuring full compliance with all statutory and other internal/external financial information requirements.

Benefits offered include an immediate concessionary mortgage, generous relocation assistance, where appropriate, contributory pension scheme, life cover, private health insurance and company car.

Of equal importance, prospects for career advancement

Please write with full career details to: Philippa Harrison at Birmingham Midshires Building Society, 35–49 Lichfield Street, Wolverhampton WV1 1EL. Telephone Wolverhampton 710710 for further information.



ME

Ħ

<

-

Z

H

◻

9

H

T

S

für den Aufbau unserer Akquisitionsabteilung in der

Bundesrepublik Deutschland

c.£30,000

+ Firmenwagen

McGregor Cory

McGregor Cory's client portfolio contains 50 of the UK's top 100 companies - putting us at the forefront of our industry in terms of size, and top of the rankings in terms of reputation.

We supply short and long term contract distribution and warehousing throughout the UK. And mainland Europe - a side of our business we are

To instigate further advancements in Europe, and specifically in West Germany we are looking for a financial controller to complete a highly professional acquisitions team.

Initially you will be based at our headquarters in Bracknett, Berks. After a 4 month induction programme you'll be relocated to Frankfurt where, in close cooperation with our European Development Director, you will be confronted with the opportunity to

bring all your financial skills to bear. Financial Controller Amongst some frenetic acquisition activity, your financial management responsibilities will span cash flow.

cost control, preparation of monthly management accounts, and

A qualified accountant, with at least 2 years' post-qualification experience, you should possess some experience of working in Germany, and of course, be fluent in the German language. Your communication skills should be as polished as your financial expertise.

We can offer the above salary, an attractive benefits package, and comprehensive assistance with relocation, if you are interested in this high-ranking financial position with excellent prospects for sustained career progression to Director status, please write, enclosing full C.V. to, Anne Phillips, Personnel Manager, McGregor Cory, Cory House, The Ring, Bracknell, Berkshire RG12 1AZ.

OCEAN

c.632.000 +Car

FINANCIAL CONTROLLER/ GROUP ADMINISTRATOR

Expanding Consulting Group

Our Client is a well established specialist consultancy, providing expertise in the field of major accident investigations. The firm holds a pre-eminent position in this area, with increasing growth and the establishment of new offices and companies in the UK and overseas. In order to support this growth, a qualified Accountant or Chartered Secretary is required to fill this No. 1 role.

The successful candidate will be responsible for a small team. The position will encompass full administrative responsibilities and Company Secretarial duties together with the maintenance of tight financial controls, the production of monthly management accounts, cash flows, budgets and forecasts. The firm's computerised accounting system is currently being developed and one of the Financial Controller's tasks will be to develop this system further to meet the Group's requirements.

Candidates are likely to be in their mid 30's with a solid base of practical and theoretical knowledge, together with experience of financial systems review and development. Good analytical and communication skills are essential, as is the ability to contribute to a changing and expanding environment.

Please apply directly to Ingrid Poynton at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R OBR. Telephone: 01-836 3545 or evenings on 01-995 2960. Alternatively, fax your details on 01-836 4942.

Financial Recruitment Specialists London · Birmingham · Windsor · Manchester · Bristol · Leeds Brussels · USA · Canada

challenging role in dynamic plc

GROUP FINANCIAL ACCOUNTANT

London W1

to £35,000 + car

A highly rated UK manufacturing group has a turnover exceeding \$200m with an exceptional record of growth both organically and through acquisition. The head office function is lean, but influential in the direction of the operating companies and group

The Group Financial Accountant is an important player, reporting to the Group Financial Controller with responsibilities for profit and cash performance and reporting, treasury, one-off investigations and board and statutory requirements.

Aged in your early 30s post qualifying experience should include the use of reporting, consolidation and analytical skills gained in a sophisticated quoted group. You must have the presentational skills to succeed in a fast moving environment.

Further opportunities in the group will occur and the role could change as quickly as the group's profile.

Please write, enclosing a full career/salary history and daytime telephone number, to John Sleigh FCCA quoting reference J/893/F.

FINANCIAL CONTROLLER

Music Industry

To \$30,000 + Car + Benefits

Our client is fast establishing itself as a major name in the record industry, and is part of a large, well known UK entertainments group. The company has already grown dramatically in recent years and exciting plans for further expansion and development exist for the future

The company wishes to recruit a Financial Controller who will be responsible for the overall finance function of the business. This will include running a team of some ten staff, covering vital areas such as financial and management accounting, financial analysis, credit control and systems development work. In addition, the Controller will work closely with board members, identifying and analysing potential acquisitions and new areas for business development. Prospects for career development within the

The successful candidate will be a qualified accountant, aged between 26 and 32, who is able to demonstrate the necessary technical skills as well as a commercial approach and a high level of business acumen. The ability to communicate effectively at all levels and make a positive contribution to a young, dynamic management team is essential.



If you believe you have the potential our client requires and the determination to succeed in this exciting environment, please contact Charles Austin or Simon Hewitt on 01-488 4114, quoting reference number A546, or write to them at Mervyn Hughes international Limited Management Recruitment Consultants, 63 Mansell Street, London El 8AN.

10 miles

- ----

1. 2. 2. 3.3

and the second section

a version

4 - 1 - 1 - 1 T

100

. ५ जलां

4-27-201 فالمصيح ويوسعون

1

GROUP FINANCIAL CONTROLLER Package £35-40 + Car

ARE YOU CALCULATING A MOVE? Do you believe you are an individual who:

- is self motivating, ambitious and looking to earn a Board appointment within the next few years
- possesses good line management skills
- has experience of upgrading computer systems
- is aged between 30 40 with upgrading computer systems

and last, but not least has a sense of humour, then you could be the person we are looking for.

In return we at the William Steward Group can offer you the stability of an or anisation established in 1933, which today is one of the countries leading Electrical and Mechanical contractors and low voltage switchgear manufacturers, with subsidiaries in the U.S.A. East and Central Africa; and the challenge of working within a company that has trebled its annual turnover in 6 years and intends to continue expanding its activities, such as our latest move into the Fibre Optic Data communications Field.

R.M. Jacobs, Group Managing Director, William Steward (Holdings) Ltd., Nash Ho:: se, Old Oak Lane, LONDON NW10 6DH

ASSISTANT FINANCIAL CONTROLLER

London/Kent Borders

To £30,000 + Car + Benefits

This newly created force in the financial services market is now looking to appoint an assistant FC

Established in 1988 with substantial backing by one of the world's leading insurance groups, our clients' core business is the domestic investment market, utilising state of the art technology, allied to a unique approach to the market place, the company is swiftly becoming a market leader. Applicants for this key role should be recently qualified Chartered Accountants with 3 years' "hands

on" systems-oriented commercial experience, preferably within the financial services sector. Prospects for the successful candidate in this expanding organisation (both organically and by acquisition) are excellent as they are wide ranging.

For further details please contact Kim Langridge, consultant to the company on 01-409 7308, or write to him at the London office.



34 SOUTH MOLTON STREET, LONDON, W1Y 2BP TELEPHONE (01) 409 7308, FAX (01) 495 6157 LONDON - ST ALBANS - BRACKNELL

FINANCE DIRECTOR

Surrey

£32,500 negotiable

residential housing market, our client is a major subsidiary of a publicly quoted development Group. Despite current market conditions, the Group is projecting substantial long term growth based on its proven tracking philosophy and in-depth management strength.

Reporting to the Managing Director, you will have full responsibility for all the commercial, administrative and financial aspects of the business. You will be a position with experience of a tough fastmoving environment. Knowledge of the EC1M 5NQ. Tel: (01) 250 0003.

Operating in the custom built sector of the housebuilding industry would be an advantage. However, a keen commercial awareness and record of achievement are paramount.

> There are excellent career opportunities within the Group and a highly competitive benefits package is available. Please write, in strict confidence, enclos-

ing all information in support of your application, including salary details and specific relevance to the position, to aspects of the business. You will be a George Feamley-Whittingstall, quoting qualified accountant in a senior financial. Ref. 484, Profile Group Limited, Clerks' Well House, 19 Britton Street, London



START A GREAT CITY CAREER

Substantial Income and capital gain for those considering a career move within or into the financial world.

For detailed information, call: Carey Wilson on 01-629 4977 (West End Office) The M.I. Group

APPOINTMENTS WANTED

Chartered Accountant with bread commercial and professional experience, computer literate, seeks a new and attentioning opportunity.

Former expatriate willing to relocate within the U.K. or eisewhere for a British organisation. Write Box A1433, Financial Times, Occ Southwark Bridge, London SE1 9HL

FINANCIAL DIRECTOR

LONDON BASED

SALARY C. £50 - 60,000 Plus car etc

Applications are invited for the position of Finance Director for a multi - national Company with an annual turnover in excess of £200m.

The principal responsibilities will be:

- ★ Corporate Development and M & A.
- ★ Financial Control
- * Consolidation of accounts providing Group and profit results.
- * Acquisitions and disposals
- * Bank loan negotiations
- * Preparations of financial strategies.

Aged 35 - 45, an ACA with M & A experience and a strong but flexible personality would be best suited to this highly entrepreneurial environment.

The international responsibilities will entail overseas travel, and languages particulary French and German would be a significant advantage.

Please write with a full career and salary history to:

- Box A1436, Financial Times One Southwark Bridge, London SE1 9HL

Company Accountant -Young, Ambitious, Commercially Aware **Automotive Supplies Industry**

With imminent major UK expansion in the pipeline, a unique opening has arisen for a young and ambitious accountant now looking for a rare opportunity to prove themselves within a commercially-aware management role.

Ideally aged between 25-30, you will be a Qualified Graduate Accountant with some manufacturing experience able to demonstrate a good knowledge and understanding of the accounting function within a unit of a large multi-national organisation.

Based in Shropshire, you will be responsible for the day-to-day running of the accounts department including the preparation of all company accounts, financial forecasting and the implementation of new and improved information systems utilising the existing computer system. A knowledge of German would be a distinct advantage.

Prospects for advancement in this young and progressive company are exceptional. A comprehensive benefits package including an excellent salary and fully expensed company car will be negotiable upon age and experience.

Please write or telephone for a Personal History Form to: E.M. Shill MECI, as advisor to the company, John Phillips Selection Limited, Norfolk House, Smallbrook Queensway, Birmingham B5 4LJ, Tel: 021-643 9648. Quoting reference number 2034.

SELECTION

International

Group

Shropshire

£ Excellent

Executive Car

Finance Director Designate

Property Company £35,000-£40,000 plus car and excellent benefits

Central London

Our client is a young, dynamic, professional and expanding property company specialising in commercial investments and trading throughout the UK. It has experienced substantial growth over the last three years and currently has a net asset base with a value in excess of £15 million.

In order to manage and control its continued growth, the company now needs to recruit a Finance Director Designate who will be solely responsible for all financial aspects of running the company and who will contribute towards management decision-making. Specific duties will involve production of financial and management accounts, liaison and negotiation with bankers and other professionals, project appraisal, supervision of accounting team and all company

Candidates should be qualified chartered accountants with at least 2 years' post-qualification experience within a property investment company.

They should have sound technical knowledge and the ability to identify problems and produce effective solutions. The ideal candidate will also have a confident, outgoing approach and will be able to demonstrate their ability and potential for further

A salary of £35,000-£40,000 is offered, together with a fully expensed company car and excellent pension arrangements. Share options will be available on promotion to the Board.

Please write, in confidence, to Kelly Iriondo at the address below, quoting reference number SHA. 1421.



Stoy Hayward Associates

MANAGEMENT CONSULTANTS, EXECUTIVE RESOURCING, 8 BAKER STREET, LONDON WIM 1DA

Ambitious Young Chartered Accountant

City

Our client is a specialist aviation insurance company in the City with a considerable client base in the UK and agents overseas. The company has created this new position which will suit an ACA with 2-5 years of post qualification experience.

Beside taking on some of the Chief Accountant's responsibilities, including financial and management accounting, the successful candidate will be responsible for a number of new tasks. These will include further development and enhancement of management reporting and compliance with the

c.£29,000 + benefits

requirements of overseas regulatory bodies. Computer literacy, insurance industry knowledge are an advantage but not essential.

The position not only offers an excellent package, but also career progression opportunities for the right candidate in a company which is committed to training and personnel development.

Please send brief personal and career details quoting reference F/090/K to Suzanna Karoly, Ernst & Young Search and Selection. 1 Conduit Street, London W1R 9TB.

International Growth Industry FINANCIAL TROUBLESHOOTER

NW London

Our client, a British-owned international gra

The growth to date, together with further intended pansion overseas, has led to the need to strengthen and larther develop the Group Businee function.

Reporting to the Group Finance Director this newly ated role, seen as a training ground for future Pinance wen rose, seen as a training ground for future Financial trollers, will be responsible for:

- trodertaking specific assignments dealing with general business, systems and control issues

to £29,000 + car

assisting in the evaluation and integration of

sisting in defining and implementing a group strategy

There will be a significant amount of overseas travel to Europe, the Par East and the Americas. You will be a young qualified accountant (ACA/ACCA). In excellent communication skills both written and

You will have the strength of character to be confident then putting forward your recommendations to senior anagement, and possess the potential to progress into a ment role within the Group.

oral, able to use your own initiative and work with a

If you wish to discuss this opportunity further, please contact Shirley Enight, BA, ACMA, MBA, on 01-491 3431 or write to her at FMS, 14 Cork Street, London WIX 1PF enciosing a recent CV and note of

Search and Selection Specialists

Financial Management

FINANCIAL CONTROLLER With Commercial Flair

West End

Our client, part of an international group, operating within the direct marketing/publishing sector has experienced significant growth since its inception two years ago. To help ensure this continued success, they want to appoint a Financial Controller to enhance and manage the finance function.

Reporting directly to the Managing Director, and with total responsibility for all statutory and management reporting, you will be expected to take an active role in the development of the company. This will involve considerable interpretation of the figures in addition to the management of their computation to maximise the performance of the company.

To take advantage of this challenge, you should be an ACA or ACCA

£35,000 + Car

with at least three years post qualification experience. This should have been gained in a commercial environment where your actions have had a direct effect on the performance of the business. However, of paramount importance is your ability to be innovative and flexible within a small but dynamic organisation. With a hands-on approach to management and good interpersonal skills, this is an excellent opportunity to get involved with the commercial aspects of finance.

If writing your own job description appeals to you, please send your CV to our advising consultant, Fiona Davidson, at Seer Selection Ltd, Marcol House, 293 Regent Street, London WIR 7PD. Alternatively, please telephone

her on 01-631 0479 (days) or 01-470 0534 (evenings and weekends).

Ernst & Young

Senior Financial Analyst Up to £27K + Car

Part of the world renowned Philips Group, MEL has become established in its own right as a technically innovative and highly successful specialist in advanced defence technology, with a number of major projects in

internally, we are structured into four largely autonomous divisions - each of which is responsible for its own projects. It is for one of these divisions that we are now looking for a highly motivated individual who is keen for responsibility to join us as a Senior Financial

in this challenging role, you will be extremely pro-active in all aspects of the division's operations - from price guidance and budgetary control to forecasting and new business proposals. In addition, you will provide a whole range of advice to the Business Manager and his management team.

A diplomatic, tenacious and persuasive individual with plenty of initiative, you should have 2 years post qualification experience in management accounting. Previous long term contracts experience is a pre requisite and knowledge of Defence Contracting would be a distinct advantage.

In return for your abilities, we can offer a highly competitive salary, plus an attractive package of benefits including private health insurance, contributory pension scheme and relocation assistance where appropriate Your opportunities for further career progression will also be first class.

To apply, please write with your CV to Neil Bayne. Personnel Manager, MEL, Manor Royal, Crawley, West Sussex RH10 2PZ or telephone (0293) 28787.

PHILIPS



Appointments advertising

appears every Monday, Wednesday and Thursday

Assistant Financial Controller Zurich

A

Z

⋖

×

Merrill Lynch is one of the world's leading financial institutions, with 40,000 people employed in some 30 countries worldwide. The Zurich operation of Merrill Lynch Capital Markets is an active participant as market maker, issuer and underwriter of Swiss Franc denominated securities.

We now have an opportunity for an Assistant Financial Controller to join our

Working closely with the Financial Controller, you will be responsible for assisting him in all aspects of Trading Control, Financial and Management Accounting and Treasury work. Your duties will encompass all the specialist areas of financial control, but you will also be required to take on responsibilities in a wide range of related fields, including risk management and exposure analysis.

As a result, you should ideally be a qualified - or experienced part-qualified -As a result, you should ideally be a qualified – or experienced part-qualified – accountant, and it is likely that you have already gained a general background in financial services or the banking sector. Analytical and communication skills are paramount, and you should be familiar with accounting procedures and controls. A knowledge of Personal Computers is essential.

The level of expertise required to succeed in this position is reflected in the attractive salary and benefits package. In addition, you will have a real opportunity to develop a set of skills which will considerably enhance your career prospects.

If you would like to know more about the position, please write with full career details to Frau U. Wehrli, Direktion, Merrill Lynch Capital Markets AG, Muhlebachstrasse 23, 8024 Zurich, Switzerland.



BRITISH VIRGIN ISLANDS

Due to continued expansion, we have the following vacancies in our Tortola Office:

TRUST MANAGER

The position will involve the adminsitration of a portfolio of trusts and companies for international clients.

The successful applicant wil be expected to have the full range fo trust/company management skills and the ability to communicate with clients and their profess advisors. The Trust Manager will report directly to the Board of Directors, be capable of operating independently and managing the office in the absence of the Directors.

ACCOUNTANT ACA/ACCA

This position is suitable for a newly qualified accountant. The successful applicant will report to the Board of Directors and be responsible for the preparation of the Company's and clients accounts. The position will also involve direct communication between the accountant, the clients and their professional advisors.

The Advertiser is a major financial group with a network of Trust/Company Management offices in various offshore centres. We offer an attractive renuncration package with includes non-contributory pension and health schemes.

Applications, including a full C.V. should be addressed to: Box A1434, Financial Times, One Southwark Bridge, London SE1 9HL

Finance Director

Financial Services

£40,000-£50,000 + Share Options + Executive Car + Benefits

Hertfordshire

Black Horse Agencies Limited, one of the leading estate agency networks in the U.K. with over 500 offices, wishes to appoint a high callibre Finance Director.

There is the potential for significant further career opportunities within the Lloyds Abbey Life pic group of companies. The successful candidate will be a highly experienced, professionally qualified graduate capable of taking a leading role in determining and implementing the strategic plans for the business, liaising closely with the Chief Executive on all general management issues.

Experience in a retail environment would be helpful and good communications, organisation and inter-personal skills are

For further information, or a confidential discussion please contact Peter Constable, Chief Executive Black Horse Agencies Limited Salisbury Square, Hatfield, Hertfordshire AL9 5DD Telephone (0707) 275371



Black Horse

Deputy Financial Director West End to £30,000 + car + benefits

Our client is a well respected and expanding service company with an impressive record of growth and development. The group has established itself as one of the market leaders in its field and their unique style has attracted some of Europe's best-known organisations. They have identified the need for a Deputy Financial

Director to assist with future expansion. Reporting to the Financial Director he/she will have wide-ranging responsibilities beyond the financial function as well as being an active participant in the future business growth.

Candidates will be chartered accountants with 2-3 years post-qualification experience in a commercial environment. You will have the ability to work in a fast-moving and creative environment whilst motivating a small accounts team. Computer literacy, communications ability and strong management skills

Interested candidates who meet these demanding criteria, should send a detailed CV, including current salary to David Fyles, quoting reference LM111 at Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



SPICERS EXECUTIVE SELECTION